

Mahere Rautaki ā tau  
**Our Annual Plan**  
**2025/26**

Ōtautahi Christchurch

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This Annual Plan was adopted by Christchurch City Council on  
26 June 2025. It covers the period 1 July 2025 to 30 June 2026.

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**ISBN 978-1-99-101716-1**

**Please note:**

The forecast financial statements in this Annual Plan 2025/26 have been prepared on the basis of the best information available at the time of preparation, including the latest available information on cost and revenue forecasts.

Actual results are likely to vary from the information presented and the variations may be material.

The purpose of this plan is to inform the community on the spending priorities outlined in the plan, and may not be appropriate for any other purpose.

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**We are committed to developing a modern city that meets the needs of its residents. The best way to do that is to work hand-in-hand with the community.**

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## A word from the Mayor

### Welcome to Christchurch City Council's plan and budget for 2025/26.

Christchurch is experiencing significant growth and transformation – and Christchurch City Council is playing an important role in shaping this progress.

From the water you drink every day to the dog park down the road, the Council plays a central role in the daily life of the city. I'm proud of the work we do each day to support our community.

Thanks to careful planning and some difficult decisions over the past few years, Christchurch has become one of the most desirable places to live, work and visit.

The city has gained recognition as the “capital of cool” and been named as one of the “world’s greatest places”. Christchurch is also the primary economic hub for the South Island. It has the most affordable housing of New Zealand’s major urban centres, and a lifestyle that is highly valued by residents. We’re New Zealand’s second-largest city, and one of the fastest-growing cities in the country.

Several major projects are under way and will bring lasting improvements to the city, including One New Zealand Stadium at Te Kaha, Parakiore Recreation and Sport Centre, and Ōmōkihi South Library and Customer Service Hub. These projects are part of our ongoing effort to foster growth and development.

Christchurch City Council has a strong history of tackling challenges and embracing change. We are committed to developing a modern city that meets the needs of its residents. The best way to do that is to work hand-in-hand with the community.

This year, the feedback process saw submissions from 1048 people and individuals, and resulted in five sessions of hearings over two weeks. You gave us a very nuanced picture of how people feel about the services we deliver, and how we should all pay for it.

As usual, there are competing priorities as one person’s nice-to-have is another person’s must-have, and – alongside my colleagues around the Council table – it’s my job to weigh up



those priorities and produce a plan for the next year that people are broadly happy with. I believe we've achieved that here, with an overall average rates increase of 6.60% – lower than what was predicted in last year's Long Term Plan. Of that, 1.75% is going towards One New Zealand Stadium at Te Kaha – and if you take that out of the equation, the overall increase is below 5%.

We're on the right track and intend to stay there, but we've still got more work to do. Council staff have already started work on next year's Annual Plan, which will build on what we've accomplished this year – ensuring that Christchurch is well-positioned to face whatever lies ahead.

The Long Term Plan set out our 10-year strategy, while the Annual Plan is where we fine-tune that 10-year strategy based on whatever the current situation might be.

Across New Zealand, both organisations and households are grappling with challenging economic conditions and rising living costs, and our Council is not immune to these pressures. We're contending with increased costs beyond our control alongside reductions in external funding.

That's part of the reason why we haven't achieved a balanced budget this year. Rather than increasing rates immediately to fund asset renewals, we've chosen to borrow more and spread the cost over time. While this approach helps in the short term, we must return to a balanced budget in the longer term to ensure costs are managed responsibly and fairly for future generations. We aim to do this by 2028.

The best cities are the ones that listen to their communities, and that's exactly what we're doing. Your feedback is vital in shaping the services, infrastructure, and planning that will ensure Christchurch remains the city we're proud to call home.

A handwritten signature in black ink, reading 'Phil Mauger' in a cursive style.

**Phil Mauger**  
Mayor of Christchurch

# We listened

Feedback from submitters on the Draft Annual Plan 2025/26 highlighted that our community has a diverse range of priorities and perspectives. Over recent years we have seen many examples of ‘one person’s nice to have is another person’s must have’, and the feedback once again reinforces this.

Submitters were asked to provide feedback on the services they value most and those they could do without. On average, they listed 2.4 services that they valued the most and 1.3 they could manage without. Interestingly, some services – such as the arts, cycleways, and community development – appeared in both categories, underscoring the diversity of community views.

This diversity of perspective and priorities was evident across many topics that submitters provided feedback on, including the proposed rates increase, transport projects like Wheels to Wings and the Lincoln Road public transport project, increased rating for renewals, and the climate fund policy.

Many submitters acknowledged the importance of Council services and preferred maintaining service levels, even if it meant higher rates.

Others, however, felt the proposed rates increase was too high given current cost-of-living pressures. Similar views were expressed about the proposal

to increase rating for renewals – some supported it as a step toward long-term financial responsibility and intergenerational fairness, while others were concerned about the immediate financial impact and called for better budgeting instead of higher rates.

Transport projects also drew mixed responses. The Wheels to Wings cycleway remained contentious, with concerns about traffic, parking, and business impacts along Harewood Road. While some supported a staged approach, others called for the project to be scrapped due to low cyclist numbers and rising costs. Feedback on delaying the Lincoln Road public transport project was similarly divided – some stressed the urgency of improving public transport in fast-growing areas like Halswell, while others supported the delay as a cost-saving measure that could reduce disruption and align with future government funding.

Submitters were also split on the proposal to reintroduce the central city shuttle. Some fondly recalled the pre-earthquake service and saw its return as a way to improve accessibility, reduce car use,

and support local businesses. Others criticised the proposed \$200,000 scoping study as excessive, arguing the service had already proven its value and that the study could be done more cost-effectively or in-house. Some questioned the need for a shuttle given existing transport options like buses, e-scooters, and the tram.

There were however a few key issues where most submitters shared similar views – particularly around pausing the targeted rate for the Christ Church Cathedral reinstatement and providing a \$5 million grant to the Air Force Museum of New Zealand. Overall, both proposals received broad support.

In feedback on the Cathedral targeted rate, some submitters told us that they are happy to support a pause, as in their view it should never have been introduced in the first place. Others went further, suggesting the project be scrapped entirely. A common view was that the Anglican Church – not ratepayers – should cover the cost of reinstatement, with concerns raised about the project’s expense comparative to the level of public support for the project. While fewer in

number, others emphasised the Cathedral's cultural, historical, and emotional significance. They believed it could boost tourism and that existing commitments to its restoration should be honoured.

Submitters on the Air Force Museum highlighted its historical, cultural, and economic value – particularly its role in preserving the Royal New Zealand Air Force's legacy and housing nationally significant aircraft like the Orion and Hercules. Many felt the investment would enhance tourism and benefit the local economy. While some raised concerns about the timing, given current financial pressures on households, and others suggested a loan might be more appropriate, the overall sentiment was clearly in favour.

Overall, feedback on this Annual Plan once again highlighted the competing priorities, opinions and values that our residents and communities have. Finding the right balance in the final Annual Plan required careful consideration of these varied viewpoints.

The other common theme, one reflected year after year, is that our residents and communities care deeply about their future and the future of the city and have told us that they want to see us deliver an Annual Plan that is affordable but doesn't overlook the things they really care about.

### Notable items in this Annual Plan

- Operational spending of \$871 million on the day-to-day services the Council provides. This is \$9.7 million higher than proposed in the Draft Annual Plan, driven by changes in the wider economy and policy decisions made by the Government.
- Capital spending of \$648 million in 2025/26 including \$92.5 million for One New Zealand Stadium at Te Kaha. This is \$88.2 million lower than what was proposed, due mostly to rephrasing \$71.5 million to later years based on what we can realistically deliver.
- An overall average rates increase of 6.60% – lower than the 7.58% proposed in the Draft Annual Plan. This translates to a 6.49% increase for the average household (or \$4.96 a week), 7.0% for business properties, and 6.49% for rural properties.
- Pausing the collection of the targeted rate for the Christ Church Cathedral reinstatement.
- Increasing the rates we charge for infrastructure renewals in 2025/26 by \$2 million, which will reduce the amount we need to borrow to fund our capital programme. This will help maintain a balanced budget in future years.
- Granting \$5 million in 2026/27 to the Air Force Museum of New Zealand for its planned extension.
- Allocating money for a scoping study for a central city shuttle service.
- The disposal of a small number of pieces of Council-owned land that are now surplus to the Council's requirements.
- Confirmation of the scope and governance of the Council's new Climate Resilience Fund – which will be used for climate adaptation requirements for Council-owned assets identified in our Adaptation Plans.





# Financial Overview

# Financial Overview

The sections below outline significant changes contained in the 2025/26 Annual Plan compared to what was forecast in the 2024-34 Long Term Plan (LTP). The tables below show the total funding requirements for the Council for 2025/26 and the variance from that detailed in the LTP. Overall, operating expenditure and interest costs are \$871.3 million; \$27.6 million higher than the LTP, while the capital programme at \$647.8 million is \$58.0 million lower than the LTP. Key changes to the financial statements are reflected and explained below.

## Operating expenditure

Significant changes to what was provided in the LTP for 2025/26 include:

- Transferring \$20.9 million of software development costs from capital expenditure, following a review of the accounting standard treatment of software as a service.
- An increase in staff salaries & wages costs of \$7.3 million, due to contract settlement and living wage adjustments.
- Reduction in staff cost capitalisation of \$7.0 million following a review of costs that can be capitalised, and a reduction in the amount of time capitalizable in the Three Waters and Parks activities.
- Additional inflation over that provided in the LTP (\$6.5 million).
- Additional Water Services maintenance costs identified, primarily as a result of contract rates increases greater than inflation provided for, and additional capital projects being completed, which will result in consequential operational costs to maintain (\$4.1 million).
- Higher Burwood Landfill operating costs (\$4.8 million), due to an extension of the consent, allowing operations to continue longer than planned in the LTP (offset by increased revenues).
- Taumata Arowai (\$1.6 million) & Commerce Commission (\$0.5 million) levies, to be introduced to enable regulatory oversight of Water Services.
- Reduced solid waste & resource recovery MRF recycling fee costs and residual waste collection costs (\$3.8 million), due to updated contract pricing.
- Additional service allowance costs (\$0.4 million) due to a change in terms for the staff salary & wages collective agreement and an increased number of staff on the collective agreement.
- Additional postage costs of \$0.4 million for the 2025/26 local government elections, due to price increases over and above inflation.
- Additional noise control contract costs of \$0.4 million for additional resources due to levels of service not being met with existing resourcing.
- Reduced interest costs of \$14.6 million due to lower interest rates, a lower opening debt position and a reduction in the capital programme expenditure.

- Reduction in insurance premiums of \$7.0 million, following representations made directly to insurance brokers.

## Depreciation

Depreciation expense is charged on a straight line basis on both operational and infrastructure assets. However, we do not rate for depreciation, we rate for the renewal and replacement of existing assets. The target figure is based on the long run average from the 30 year renewal programme in the Infrastructure Strategy and while we are rating below that currently, the position progressively improves through the LTP period. This Annual Plan includes rating of \$205.5 million for the renewal and replacement of existing assets. This is consistent with Council's Financial Strategy.

## Revenue

Property based rates are the primary source of Council's revenue. A brief explanation of each source of revenue is included in the LTP Funding Impact Statement.

Significant changes for 2025/26 from the LTP include:

- Additional Burwood Landfill revenue of \$6.8 million.

- An additional \$6.0 million of subvention receipts planned.
- An additional \$1.6 million of regulatory compliance revenues, relating to resource management consents (\$0.9 million), building consents & inspections (\$0.3 million) and Food Safety & Health (\$0.4 million).
- Reduced Hagley Park parking fees, due to lower usage than anticipated in the Long-Term Plan (\$1.4 million)
- Reduced interest revenues, due to lower interest rates, and lower on-lending to subsidiaries (\$9.6 million).

## Rates

The average rates increase to existing ratepayers for 2025/26 is 6.60%. Full details of rates, including the total rating requirement for general and targeted rates, and indicative rates for sample properties, are provided in the Funding Impact Statement – Rating Information.

## Surplus, operating deficits, and sustainability

The proposed Annual Plan for 2025/26 shows an accounting surplus of \$220.5 million before revaluations of \$690.4 million. Under

accounting standards, Council is required to show all revenue, including those that are capital related such as development contributions, NZ Transport Agency capital subsidies and some Crown recoveries, as income for the year. After adjusting for these capital revenues and taking into account rating for renewals rather than depreciation, the Plan is based on a balanced funding budget, effectively ensuring cash operating costs are met from operating revenue, noting that Council will now not run a balanced budget for 2025/26 (refer pages 13 and 61 for more detail).

\$37.0 million of the forecast operating surplus in the 2024/25 financial year, primarily as a result of savings in insurance, subvention receipts and debt servicing costs has been identified as being available to be carried forward. This Annual Plan applies \$17.0 million of the forecast operating surplus to reduce rates in the 2025/26 financial year, with the remaining \$20.0 million being used to repay debt.

## Capital programme expenditure

The capital programme has been reviewed with heavy focus on deliverability, to ensure ratepayers are not levied in advance of funds

being required. Key factors taken into account when considering deliverability were:

- Supply chain issues
- Cost escalation
- Human resource availability (internal and external)

We plan to invest \$647.8 million in the capital programme in 2025/26, a decrease of \$58.0 million from that shown in the LTP.

The reduction in the capital programme expenditure proposed in 2025/26 compared to the LTP primarily relates to the following:

- Re-timing capital expenditure following a review of the deliverability of the overall programme in 2025/26, \$71.6 million.
- A change in the accounting standard treatment of digital software as a service, resulting in planned capital expenditure being reclassified as operational expenditure (\$20.9 million).
- Re-timing \$16.5 million for the Christchurch wastewater treatment plant activated sludge plant.
- Re-timing \$8.8 million for the Christchurch wastewater treatment plant biogas storage upgrade.

- Re-timing \$9.5 million of Jellie Park renewals.
- Re-timing \$3.1 million for the One New Zealand Stadium at Te Kaha.

The reductions in the capital programme expenditure are partially offset by the following increases:

- Re-timing \$5.0 million for Addington Brook filtration devices.
- Re-timing \$4.0 million for Breens, Gardiners & Harewood road intersection safety.
- An additional \$3.5 million for Morrison, Sawyers Arms and Langdons road water supply mains renewals.
- An additional \$3.5 million for smart customer water meters.
- An additional \$3.4 million for Flockton street wastewater reactive renewals.
- An additional \$3.2 million for Bryndwr road street renewals.
- Re-timing \$3.1 million for the Performing Arts Precinct.
- Re-timing \$3.0 million for the Ōtākaro Avon River Corridor stopbank from Pages Road to Bridge Street.
- An additional \$3.0 million for the renewal of wastewater pipes in Wairakei Road from Grahams Road to Ilam Road.

- Re-timing \$2.6 million for the Christchurch wastewater treatment plant clarifier mechanical renewals.
- Re-timing \$2.5 million for the New Brighton CRAF - Marine Parade (Hawke to Bowhill) street renewal.
- An additional \$2.5 million for the Te Aratai College cycle connection.
- An additional \$2.4 million for the changing of school speed zones.
- Re-timing \$2.4 million for the Ōtākaro-Avon River Corridor city to sea shared use pathway.
- An additional \$2.4 million for Rahera, Yale, Forsyth, Grange, Bishopsworth & Clarendon water supply mains renewals.
- Re-timing \$2.2 million of renewals and replacements to the Christchurch Art Gallery.
- Re-timing \$2.1 million for the Fitzgerald Ave brick barrel wastewater mains renewals.
- Re-timing \$2.1 million for the South Library and Service Centre.
- An additional \$2.1 million for continuous water quality monitoring.
- An additional \$2.0 million for the speed management plan programme.



- An additional \$2.0 million for the Northeast relief ANZAC wastewater renewals.
- An additional \$2.0 million for the transport network improvement to the Central City.
- Re-timing \$1.9 million for Duvauchelle stormwater waterway renewals.
- Re-timing \$1.8 million for the Spencer Park amenity block rebuild.
- An additional \$1.8 million for the Southshore odour treatment.

## Capital programme funding

The capital programme is funded by rates, Crown recoveries, subsidies and capital grants, development contributions, the proceeds of asset sales and debt.

The 2025/26 capital programme funding has decreased by \$40.4 million from the LTP as a result of:

- Reduced Waka Kotahi capital subsidies (\$8.4 million) due to an overstatement in the LTP.
- Reduced Shovel Ready and MCR capital funding (\$32.0 million) due to an overstatement the LTP.

## Borrowing

The Draft Annual Plan includes proposed new borrowing of \$367.0 million. This is \$9.5 million lower than planned in the LTP largely due to a reduction in the capital programme, following a deliverability review, partially offset by a reduction in capital revenues. The additional servicing cost of the new borrowing is \$7.7 million in 2025/26, increasing to an annualised amount of \$30.6 million from 2026/27. Total net cost of debt servicing including repayments rated for of \$81.2 million is planned to be \$184.2 million in 2025/26, or 22.3% of the total planned rates to be levied.

Gross debt in 2025/26 increases to \$2.89 billion. This is \$329.6 million lower than planned in the LTP, largely due to a reduction in on-lending to subsidiaries and the reduction in the capital programme following the deliverability review.

## Financial risk management strategy

The Council has five financial ratios which form a key part of its financial risk management strategy, four of which are also limits for Council's borrowing from the Local Government Funding Agency. These define the limits within which the Council must maintain its balance

sheet and borrowing ratios. The Council anticipates staying well within these five financial ratio limits in 2025/26.

In addition there are a further seven ratios required under the Local Government (Financial Reporting and Prudence ) Regulations 2014 (two are only reported annually within the Annual Report), which determine the financial prudence of Council's budgets. All of these, except the Balanced Budget and Debt Servicing Benchmarks are planned to be met in 2025/26.

The Balanced Budget Benchmark is forecast to not now be met in 2025/26 due to significantly lower capital revenues than were planned in the LTP. The underlying reason for the benchmark not being met is rates not fully funding asset renewals at this stage, in accordance with Council's financial strategy.

The Debt Servicing benchmark is forecast at 11.3% (limit 10%). There is no concern around the Council's ability to service the debt.

See further commentary on these benchmarks in the Financial Prudence Benchmarks section.

Long Term Plan 2024/25	Financial Overview	Note	Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	<b>Funding Summary</b>				
666,432	Operating expenditure	1	694,708	736,832	42,124
741,604	Capital programme	2	705,808	647,822	(57,986)
144,094	Interest expense	3	149,087	134,516	(14,571)
68,519	Debt repayment	3	83,860	81,226	(2,634)
-	Movements in reserves	6	2,180	-	(2,180)
<b>1,620,649</b>	<b>Total expenditure</b>		<b>1,635,643</b>	<b>1,600,396</b>	<b>(35,247)</b>
	<b>funded by :</b>				
188,266	Fees, charges and operational subsidies	4	183,153	197,460	14,307
62,403	Dividends received		70,458	70,761	303
50,046	Interest received	3	41,359	31,500	(9,859)
9,200	Asset sales	5	3,825	3,829	4
23,440	Development contributions		24,120	24,237	117
85,993	Capital grants and subsidies		91,988	51,625	(40,363)
1,343	Movement in reserves	6	-	17	17
-	Working Capital reduction		-	17,000	17,000
<b>420,691</b>	<b>Total funding available</b>		<b>414,903</b>	<b>396,429</b>	<b>(18,474)</b>
<b>1,199,958</b>	<b>Balance required</b>		<b>1,220,740</b>	<b>1,203,967</b>	<b>(16,773)</b>
428,579	Borrowing	7	376,437	366,950	(9,487)
<b>771,379</b>	<b>Rates</b>	<b>8</b>	<b>844,303</b>	<b>837,017</b>	<b>(7,286)</b>
760,845	<b>Rates to be levied on 1 July</b>		833,617	825,656	(7,961)
11.93%	Nominal rates increase on 1 July		9.56%	8.52%	(1.05%)
<b>9.90%</b>	<b>Percentage rate increase to existing ratepayers</b>		<b>8.48%</b>	<b>6.60%</b>	<b>(1.88%)</b>

## Notes to Financial Overview

Long Term Plan 2024/25	Note 1 Operating Expenditure	Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
		\$000		
191,349	Communities & Citizens	217,379	221,957	4,578
18,464	Economic Development	19,881	17,988	(1,893)
7,074	Flood Protection & Control Works	7,822	8,454	632
19,961	Governance	21,939	22,066	127
18,438	Housing	19,375	20,833	1,458
97,135	Parks, Heritage and Coastal Environment	101,284	112,158	10,874
73,475	Regulatory & Compliance	68,976	72,000	3,024
75,208	Solid Waste & Resource Recovery	73,479	75,222	1,743
66,377	Stormwater Drainage	70,335	69,029	(1,306)
20,117	Strategic Planning & Policy	22,270	21,906	(364)
190,837	Transport	203,524	210,618	7,094
166,929	Wastewater	176,984	176,712	(272)
105,307	Water Supply	111,582	113,463	1,881
110,339	Corporate	108,129	97,792	(10,337)
<b>1,161,010</b>	<b>Total group of activity expenditure</b>	<b>1,222,959</b>	<b>1,240,198</b>	<b>17,239</b>
350,484	Less depreciation (non cash)	379,163	368,850	(10,313)
144,094	Less interest expense shown separately	149,087	134,516	(14,571)
<b>666,432</b>	<b>Operating expenditure</b>	<b>694,709</b>	<b>736,832</b>	<b>42,123</b>

Communities & Citizens increase is due to event funding (\$2.1 million) being transferred from Economic Development, and staffing cost increases.

Economic Development – see above.

Parks increase is driven by higher depreciation (\$6.4 million) following a revaluation in June 2024 and lower staff capitalisation.

Regulatory & Compliance increase is due to additional resourcing required in Building and Resource Consents and Planning.

Solid Waste & Resource Recovery includes expenditure for continued Burwood Landfill operations (\$4.8 million).

Stormwater Drainage includes lower depreciation of \$1.0 million.

Transport increase is mainly due to higher depreciation (\$6.1 million) and increased overheads allocated.

Wastewater reduction includes depreciation (\$1.3 million).

Water Supply increase includes higher maintenance costs and Crown levies, partly offset by lower depreciation (\$2.1 million).

Corporate is lower due to reduced interest expense and depreciation.

Long Term Plan 2024/25	Note 2 Capital Programme	Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP	Expenditure Category		
					Renewals & Replacements	Improved LOS	Increased Demand
		\$000					
30,252	Communities & Citizens	54,139	49,031	(5,108)	47,814	529	688
-	Economic Development	-	-	-	-	-	-
33,492	Flood Protection & Control Works	38,396	20,519	(17,877)	997	11,450	8,072
-	Governance	-	-	-	-	-	-
5,182	Housing	5,238	5,238	-	5,238	-	-
78,336	Parks, Heritage and Coastal Environment	79,991	77,828	(2,163)	32,015	37,078	8,735
107	Regulatory & Compliance	91	94	3	91	3	-
9,625	Solid Waste & Resource Recovery	10,072	12,100	2,028	5,223	6,877	-
33,762	Stormwater Drainage	31,375	54,816	23,441	28,587	14,960	11,269
545	Strategic Planning & Policy	486	588	102	158	430	-
151,130	Transport	156,624	145,214	(11,410)	76,144	65,252	3,818
74,487	Wastewater	127,170	97,876	(29,294)	73,857	20,105	3,914
75,021	Water Supply	70,328	76,120	5,792	57,583	13,057	5,480
249,664	Corporate	131,898	108,398	(23,500)	10,308	98,090	-
<b>741,603</b>	<b>Total capital programme</b>	<b>705,808</b>	<b>647,822</b>	<b>(57,986)</b>	<b>338,015</b>	<b>267,831</b>	<b>41,976</b>

Further detail on the capital projects included under each group of activities can be found in the Capital Programme schedule of this Annual Plan.



Long Term Plan 2024/25	Note 3 Interest Expense		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
		\$000			
83,930	General Borrowing		97,943	93,783	(4,160)
17,351	Equity investments		15,592	15,169	(423)
41,378	Advances to Subsidiaries		33,805	24,541	(9,264)
1,435	Advances to housing trust		1,747	1,023	(724)
<b>144,094</b>			<b>149,087</b>	<b>134,516</b>	<b>(14,571)</b>
68,519	Debt Repayment		83,860	81,226	(2,634)
	<b>Interest Received</b>				
42,207	Advances to Subsidiaries		34,661	25,315	(9,346)
1,435	Special and other fund investments		1,152	846	(306)
4,872	Short term investments		3,690	4,235	545
1,532	Advances to housing trust		1,856	1,104	(752)
<b>50,046</b>			<b>41,359</b>	<b>31,500</b>	<b>(9,859)</b>
<b>162,567</b>	<b>Net Cost of Debt Servicing + Debt Repayment</b>		<b>191,588</b>	<b>184,242</b>	<b>(7,346)</b>
21.4%	Percentage of rates levied		23.0%	22.3%	(0.67%)

General borrowing costs are lower due to lower interest rates, partly offset by higher borrowing.

Interest expense and revenue relating to advances is lower due to lower interest rates.

Debt repayment is lower due to lower 2024/25 borrowing due to the Christchurch Wasterwater Treatment Plant insurance receipt.

Long Term Plan 2024/25	Note 4 Fees, Charges and Operational Subsidies	Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
		\$000		
25,921	Communities & Citizens	29,946	30,466	520
260	Economic Development	267	271	4
37	Flood Protection & Control Works	39	39	-
49	Governance	410	543	133
16,319	Housing	16,792	16,988	196
7,648	Parks, Heritage and Coastal Environment	7,819	6,716	(1,103)
44,085	Regulatory & Compliance	45,024	46,638	1,614
22,710	Solid Waste & Resource Recovery	17,421	24,440	7,019
78	Stormwater Drainage	81	82	1
1,466	Strategic Planning & Policy	1,644	1,587	(57)
45,264	Transport	47,968	47,988	20
6,953	Wastewater	7,155	7,347	192
319	Water Supply	329	31	(298)
17,155	Corporate	8,259	14,324	6,065
<b>188,264</b>	<b>Total group of activity operating revenue</b>	<b>183,154</b>	<b>197,460</b>	<b>14,306</b>
-	Less non cash revenue	-	-	-
<b>188,264</b>	<b>Fees, charges and operational subsidies</b>	<b>183,154</b>	<b>197,460</b>	<b>14,306</b>

Parks, Heritage and Coastal Environment decrease is driven by lower anticipated revenues from Hagley Park parking fees.

Regulatory & Compliance revenue increase is driven by higher planned volumes of Building and Resource Consents.

Solid Waste & Resource Recovery revenue increase is driven by the Burwood Landfill continued operations.

Corporate revenues include higher forecast subvention receipts.

Long Term Plan 2024/25	Note 5 Asset Sales		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
		\$000			
8,650	Surplus property sales		3,257	3,260	3
550	Surplus roading land sales		568	569	1
<b>9,200</b>			<b>3,825</b>	<b>3,829</b>	<b>4</b>

Council has identified surplus property that is planned to be sold in 2025/26.

Long Term Plan 2024/25	Note 6 Movements in reserves		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
		\$000			
(5,435)	Interest credited to special funds and reserves		(5,314)	(5,393)	(79)
(114,494)	Deposits		(126,303)	(123,003)	3,300
121,272	Withdrawals		129,437	128,413	(1,024)
<b>1,343</b>			<b>(2,180)</b>	<b>17</b>	<b>2,197</b>

Movements of individual Reserves can be found in the Reserves and Trust Funds section of this Annual Plan.

Long Term Plan 2024/25	Note 7 Borrowing		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
		\$000			
741,603	Capital Programme		705,808	647,822	(57,986)
19,235	Capital grants		13,039	13,085	46
330	Operational costs		321	270	(51)
<b>761,168</b>	<b>Total funding requirement</b>		<b>719,168</b>	<b>661,177</b>	<b>(57,991)</b>
	<b>Funding sources</b>				
9,200	Sale of assets		3,825	3,829	4
207,642	Rates (for renewals)		215,737	205,533	(10,204)
1,133	Rates (for landfill aftercare)		1,823	3,765	1,942
5,182	Reserve drawdowns		5,238	5,238	-
23,440	Development contributions		24,120	24,237	117
85,993	Capital contributions, grants and subsidies		91,988	51,625	(40,363)
<b>332,590</b>	<b>Total funding available</b>		<b>342,731</b>	<b>294,227</b>	<b>(48,504)</b>
<b>428,578</b>	<b>Borrowing requirement</b>		<b>376,437</b>	<b>366,950</b>	<b>(9,487)</b>
-	Borrowing for on-lending		-	-	-
68,519	Less debt repayment		83,860	81,226	(2,634)
13,000	Less borrowing on behalf of subsidiaries repaid		13,000	183,000	170,000
<b>347,059</b>	<b>Net change in borrowing</b>		<b>279,577</b>	<b>102,724</b>	<b>(176,853)</b>
2,592,677	Opening debt		2,939,736	2,787,007	(152,729)
<b>2,939,736</b>	<b>Closing debt</b>		<b>3,219,313</b>	<b>2,889,731</b>	<b>(329,582)</b>

Long Term Plan 2024/25	Note 8 Rates		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
		\$000			
760,845	Rates levied 1 July		833,617	825,656	(7,961)
5,234	Excess water charges		5,386	5,844	458
5,300	Penalties		5,300	5,517	217
<b>771,379</b>			<b>844,303</b>	<b>837,017</b>	<b>(7,286)</b>



# Funding Impact Statement

# Funding Impact Statement

This Funding Impact Statement sets out the sources of operational and capital funding Council will use to fund its activities over the 2025/26 financial year, and how these funds will be applied. These funding sources were developed from an analysis of the Council activities and funding requirements which is set out in the Revenue and Financing Policy in the 2024-34 Long Term Plan.

Changes between the Long Term Plan and the 2025/26 Annual Plan are explained in the Financial Overview.

Detailed information about sources of operating and capital funding are contained in the Funding Impact Statement of the Long Term Plan.

Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance to LTP
	\$000			
	<b>Sources of operating funding</b>			
455,419	General rates, uniform annual general charges, rates penalties	510,706	496,391	(14,315)
315,960	Targeted rates	333,597	340,626	7,029
42,235	Subsidies and grants for operating purposes	44,959	43,320	(1,639)
118,054	Fees, charges	125,500	128,001	2,501
112,449	Interest and dividends from investments	111,817	102,261	(9,556)
27,977	Local authorities fuel tax, fines, infringement fees, and other receipts	12,694	26,139	13,445
<b>1,072,094</b>	<b>Total operating funding</b>	<b>1,139,273</b>	<b>1,136,738</b>	<b>(2,535)</b>
	<b>Applications of operating funding</b>			
593,235	Payments to staff and suppliers	627,627	666,298	38,671
144,094	Finance costs	149,087	134,516	(14,571)
73,198	Other operating funding applications	67,082	70,534	3,452
<b>810,527</b>	<b>Total applications of operating funding</b>	<b>843,796</b>	<b>871,348</b>	<b>27,552</b>
<b>261,567</b>	<b>Surplus (deficit) of operating funding</b>	<b>295,477</b>	<b>265,390</b>	<b>(30,087)</b>
	<b>Sources of capital funding</b>			
84,769	Subsidies and grants for capital expenditure	90,728	50,359	(40,369)
23,440	Development and financial contributions	24,120	24,237	117
347,060	Net increase (decrease) in debt	279,577	102,724	(176,853)
9,200	Gross proceeds from sale of assets	3,825	3,829	4
1,225	Other dedicated capital funding	1,260	1,266	6
<b>465,694</b>	<b>Total sources of capital funding</b>	<b>399,510</b>	<b>182,415</b>	<b>(217,095)</b>
	<b>Applications of capital funding</b>			
	Capital expenditure			
297,586	- to replace existing assets	360,894	338,015	(22,879)
400,897	- to improve the level of service	286,880	267,831	(19,049)
43,121	- to meet additional demand	58,033	41,976	(16,057)
(1,343)	Increase (decrease) in reserves	2,180	(17,017)	(19,197)
(13,000)	Increase (decrease) of investments	(13,000)	(183,000)	(170,000)
<b>727,261</b>	<b>Total applications of capital funding</b>	<b>694,987</b>	<b>447,805</b>	<b>(247,182)</b>
<b>(261,567)</b>	<b>Surplus (deficit) of capital funding</b>	<b>(295,477)</b>	<b>(265,390)</b>	<b>30,087</b>
<b>-</b>	<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Where our funding will come from

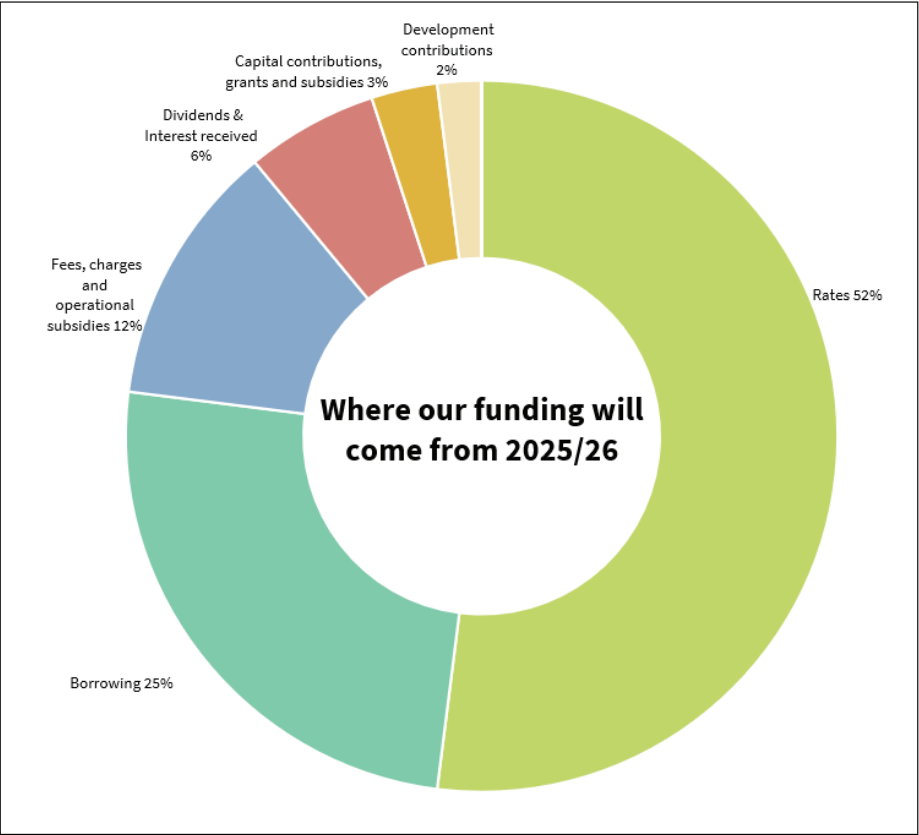
Rates are the main source of funding for the Council’s activities. In the 2025/26 financial year, the Council is proposing to collect \$837.0 million in rates to help pay for essential services such as water supply, roading and wastewater treatment, as well as capital renewal and replacement projects and events and festivals.

This income is supplemented with funding from fees and charges, Government subsidies, development contributions, interest and dividends from subsidiaries. Borrowing provides the funding for a significant portion of the capital programme.

The Council owns shares in major local companies through its wholly-owned subsidiary Christchurch City Holdings Limited (CCHL). The significant companies include Christchurch International Airport, City Care, Lyttelton Port Company, Orion, Eco Central, and Enable Services. CCHL is forecasting to pay a dividend of \$65 million in 2025/26.

**Where our funding will come from:**

Funding Sources 2025/26	%	\$000
Rates	52%	837,017
Borrowing	25%	366,950
Fees, charges and operational subsidies	12%	197,460
Dividends & Interest received	6%	102,261
Capital contributions, grants and subsidies	3%	51,625
Development contributions	2%	24,237
Movements in reserves	<1%	17
Asset Sales	<1%	3,829
Working Capital reduction	<1%	17,000
	100%	1,600,396



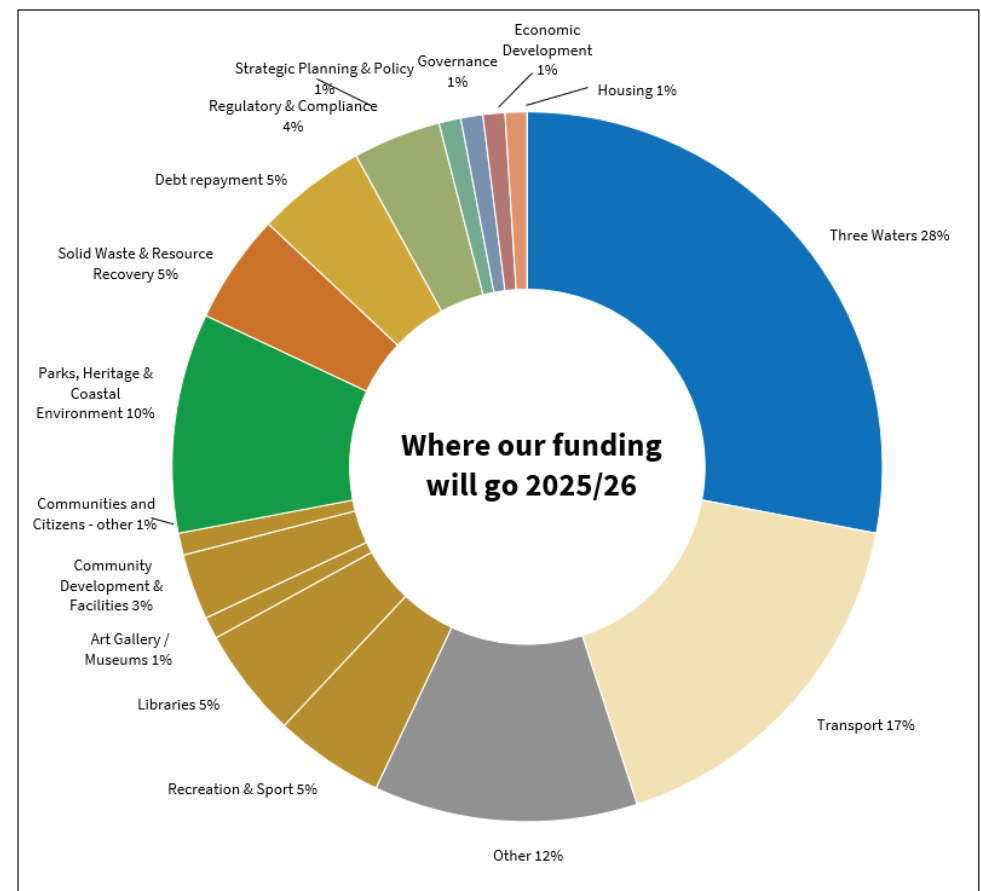
## Where our funding will go

Much of the Council's spending goes toward providing essential services to keep the city running smoothly. This includes maintaining sewerage and drainage systems, water supply, our roads and parks.

The table and graph below show where the Council proposes to spend the funding collected during 2025/26. These include both day to day operational expenditure and capital expenditure.

The 'Other' classification includes capital expenditure for One New Zealand Stadium at Te Kaha (\$92 million), IT projects (\$4 million), Corporate Facilities projects (\$7 million), and Interest costs either externally recovered or not allocated to Groups of Activities (\$85 million).

<b><u>Planned Spend 2025/26</u></b>	<b>%</b>	<b>\$000</b>
Three Waters	28%	435,645
Transport	17%	260,594
Other	12%	197,919
Communities and Citizens:		
Recreation & Sport	5%	83,830
Libraries	5%	77,077
Art Gallery / Museums	1%	17,004
Community Development & Facilities	3%	45,879
Communities and Citizens - other	1%	15,347
Parks, Heritage & Coastal Environment	10%	148,206
Solid Waste & Resource Recovery	5%	85,049
Debt repayment	5%	81,226
Regulatory & Compliance	4%	71,997
Strategic Planning & Policy	1%	21,437
Governance	1%	22,065
Economic Development	1%	17,987
Housing	1%	19,134
Transfer to Reserves	<1%	-
	<b>100%</b>	<b>1,600,396</b>



# Rating Information

## Income from Rates

We use rates to fund the balance of our costs once all other funding sources are taken into account.

The total rates required to be assessed for the rating year beginning on 1 July 2025 is \$825.7 million (excluding GST). Two items of rating income are excluded from this figure:

- Excess water rates – excluded because it is dependent on actual volumes consumed during the year. Excess water rates for the rating year are budgeted to be \$5.8 million (excluding GST).
- Late payment penalties and arrears penalties – excluded because they are dependent on actual late rates payments occurring during the year, or arrears from previous years remaining outstanding during the year. Late payment penalties and arrears penalties for the rating year are budgeted to be \$5.5 million (excluding GST).

### Income Collected from Rates (including GST)

	2025/26 (\$000s)
<b>Rates Collected</b>	
<b>General Rates:</b>	
Value-based General Rate	526,572
Uniform Annual General Charge	37,926
	<b>564,498</b>
<b>Targeted Rates</b>	
Water Supply:	
– Normal Supply	123,077
– Restricted Supply	307
– Excess Supply <sup>1</sup>	-
– Fire Service Connection	151
Land Drainage	73,178
Sewerage	151,185
Waste Minimisation	32,401
Active Travel	3,930
Central City Business Association	311
Special Heritage (Arts Centre)	467
<b>Total Including GST</b>	<b>949,505</b>
<b>Includes GST of</b>	<b>123,848</b>
<b>Total Excluding GST</b>	<b>825,656</b>
<sup>1</sup> Excess Water depends on actual volumes consumed	

## Rating Base

The rates assessed for the 1 July 2025 to 30 June 2026 year are based on the following rating base:

	As at 30 June 2025
Number of rating units	184,101
Number of Separately-Used or Inhabited Parts (SUIPs) of rating units	196,510
Total capital value of rating units	\$178.7 billion
Total land value of those rating units	\$87.6 billion

## Valuation system used for rating

We set rates under section 23 of the Local Government (Rating) Act 2002.

Some of our rates are in the form of fixed charges, but most are charged in proportion to each rating unit's rating valuation, where:

- A rating unit is the property which is liable for rates (usually a separate property with its own certificate of title), and
- Rating valuations are set by independent valuers, based on property market conditions as at a specified date (currently 1 August 2022) – their purpose is to enable

councils to allocate rates equitably between properties across the District; they are *not* intended to be an indication of current market value or cost of construction.

We use capital value for rating purposes (commonly thought of as the value of the land plus any improvements).

Where parts of a rating unit can be allocated to different categories (Standard, Business, City Vacant and Remote Rural), we may apportion the rateable value of that rating unit among those parts in order to calculate the overall liability for the rating unit.

Legislation requires that rating valuations be updated at least every three years, so that the distribution of value-based rates reasonably reflects property market conditions. The 2022 valuations are used as the basis of rates calculations from 1 July 2023 until 30 June 2026.

## Valuation adjustments during the rating year

Rating valuations must be adjusted whenever there is a significant change to the property (such as new building work or demolition), but:

- These adjustments must still be based on 2022 market prices, to maintain consistency across the tax base; and
- Rates charges cannot be changed to reflect the adjusted valuation until the next rating year (i.e. from 1 July)

## Inspection of rates information

For every rating unit, information from the District Valuation Roll and Rating Information Database (including Capital Value and liability for current-year rates) is available for inspection on the Council's Internet site ([www.ccc.govt.nz](http://www.ccc.govt.nz), under the heading 'Rates search'), or by enquiry at any Council Service Centre.

## Rates for 2025/26

All of the rates and amounts set out in this document apply to the rating year commencing 1 July 2025 and ending 30 June 2026, and include GST of 15 percent.

Some of our rates are set as a uniform amount per Separately Used or Inhabited Part of a rating unit (SUIP). In such cases, a SUIP is defined as a part which can be separately let and permanently occupied. Where the occupancy is an accessory to, or is ancillary to, another property or part thereof, then no separately used part exists. For example:

- not separately used parts of a rating unit include:
  - a residential sleep-out or granny flat without independent kitchen facilities;
  - rooms in a hostel with a common kitchen;
  - a hotel room with or without kitchen facilities;
  - motel rooms with or without kitchen facilities;
  - individual storage garages/sheds/partitioned areas of a warehouse;
  - individual offices/premises of partners in a partnership.
- separately used parts of a rating unit include:
  - flats/apartments;
  - flats which share kitchen/bathroom facilities;
  - separately leased commercial areas even though they may share a reception.

## General rates

General rates are collected in the form of both a value-based General Rate and a Uniform



Annual General Charge (UAGC). The value-based General Rate is set on capital values on a differential basis under the Local Government (Rating) Act 2002.

### ***Purpose of general rates:***

General rates, including the UAGC, provide the majority of our total rates requirement, and are calculated as the net rate requirement after targeted rates are determined. General rates (including the UAGC) therefore fund all our activities except to the extent they are funded by targeted rates or by other sources of funding.

### ***Value-based General Rate Differentials***

Differentials are applied to the value-based General Rate. The objective of these differentials is to collect more from identified Business and City Vacant properties and less from identified Remote Rural properties than would be the case under an un-differentiated value-based General Rate. This is in accordance with our Revenue & Financing Policy.

The differential categories are defined as follows:

### ***Standard***

Any rating unit which is:

- (a) used for residential purposes (including home-ownership flats); or

- (b) a Council-operated utility network; or
- (c) land not otherwise classified as Business, City Vacant or Remote Rural.

### ***Business***

Any rating unit (not being a City Vacant rating unit) which is:

- (a) used for a commercial or industrial purpose (including short term accommodation as described below, hotels and motels, special purpose accommodation, offices and administrative and associated functions, commercially-owned and operated utility networks, and quarrying operations); or
- (b) land zoned Commercial or Industrial in the District Plan, situated anywhere in the District, except where the principal use is residential.

For the purpose of (a) above, a residential rating unit is used for short-term accommodation if it is:

- used for un-hosted short term accommodation for more than 60

nights per year, or has a resource consent for that purpose, or

- is used predominantly for hosted short term accommodation.

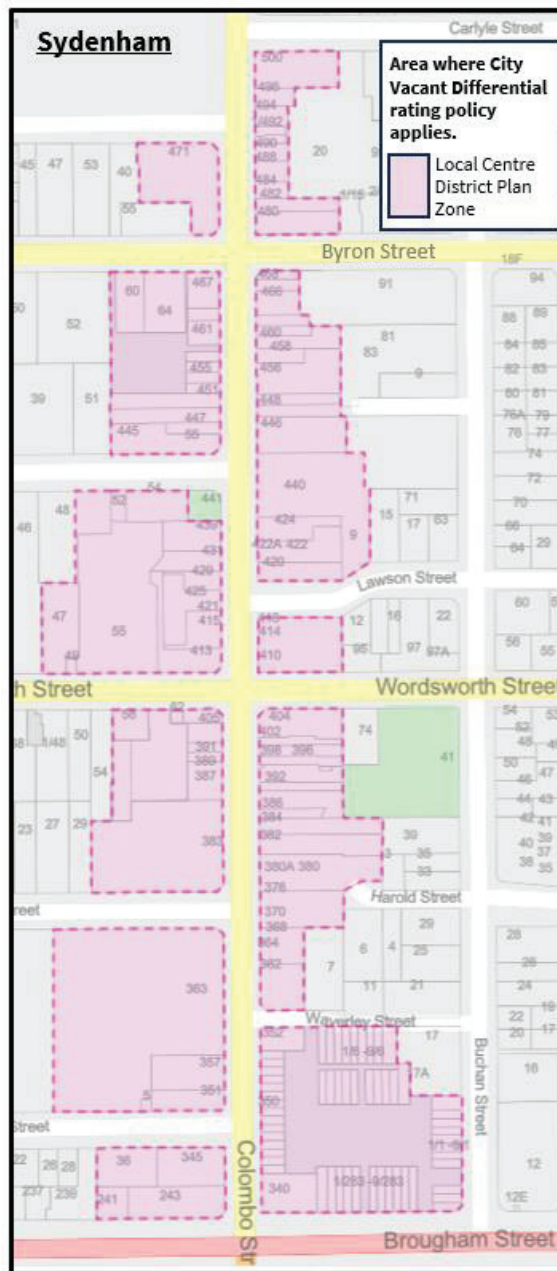
### ***City Vacant***

Any rating unit:

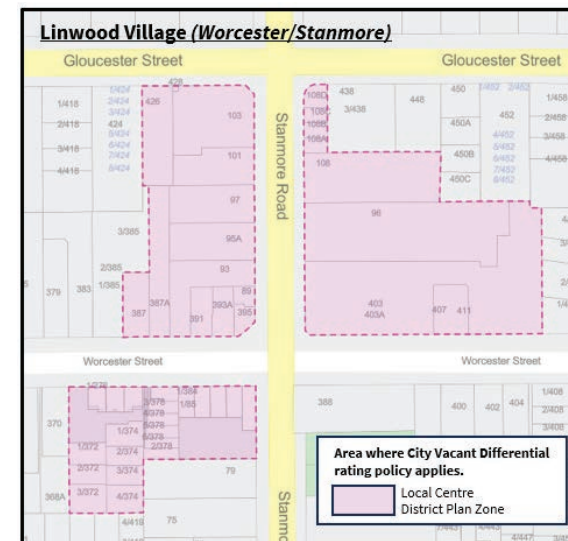
- (a) which is located entirely or predominantly in the following areas:
  - i. Central City: properties in the area bounded by St Asaph St, Madras St, Bealey Ave, and Hagley Park which are zoned City Centre or Central City Mixed Use (South Frame) in the District Plan (see the map below)



- ii. Sydenham: properties in the Sydenham area located south of Carlyle St and north of Brougham St which are zoned Local Centre in the District Plan (see the map below)



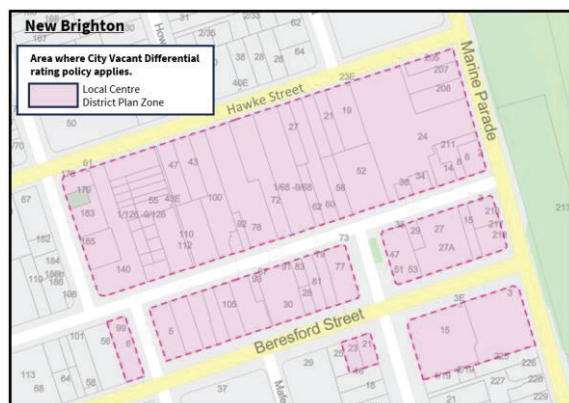
- iii. Linwood Village: properties in the Linwood area located between Gloucester St and Hereford St which are zoned Local Centre in the District Plan (see the map below)



- iv. Lyttelton: properties in Lyttelton which are zoned Commercial Banks Peninsula in the District Plan (see the map below)



- v. New Brighton: properties in New Brighton within 500m west of Marine Parade which are zoned Local Centre in the District Plan (see the map below)



## AND

- (b) where no active or consented use is being made of the land, as further described below.

An active or consented use is being made of the land where:

- (a) it is developed (has a building on it), or is under construction, or
- (b) in a temporary use that:
- is a permitted activity under rules in the District Plan (e.g. used as a support site for adjacent construction); or
  - has an approved and fully implemented resource consent (e.g. open-air carpark).

Properties liable for the City Vacant differential may also qualify for Remission 8 of the Council's Rates Remissions Policy.

## Remote Rural

Any rating unit which is:

- (a) zoned residential or rural in the District Plan, *and*
- (b) either
- greater than 20 hectares in size; or
  - situated outside the serviced area defined for the Sewerage Targeted rate (below), *and*

- (c) either:

- used solely or principally for agricultural, horticultural, pastoral, or forestry purposes or the keeping of bees or poultry; or
- vacant land not otherwise used.

For the purpose of clarity the Remote Rural category does not include any rating unit which is:

- used principally for industrial (including quarrying) or commercial purposes (as defined in Business above); or
- used principally for residential purposes (including home-ownership flats).

For the purpose of these differential sector definitions, the District Plan means our operative District Plan.

Liability for the value-based General Rate is calculated as a number of cents per dollar of capital value:

Differential category	Rates (cents / \$)	Differential factor	Rev (\$000)
Standard	0.255954	1.000	343,323
Business	0.568219	2.220	174,322
City Vacant	1.157681	4.523	2,195
Remote Rural	0.191966	0.750	6,732

### ***Uniform Annual General Charge (UAGC)***

A portion of general rates is assessed as a UAGC, which is set under section 15(1)(b) of the Local Government (Rating) Act 2002.

*Purpose of the UAGC:* The UAGC modifies the impact of rating on a city-wide basis by ensuring that all rating units are charged a fixed amount to recognize the costs, associated with each property, which are uniformly consumed by the inhabitants of the community.

Liability for the UAGC is calculated as a uniform dollar amount for each separately used or inhabited part of a rating unit:

Land	Basis	Rates (\$)	Revenue (\$000)
All land in District	SUIP	193.00	37,926

## **Targeted rates**

Targeted rates are set under sections 16, 18, and 19, and schedules 2 and 3 of the Local Government (Rating) Act 2002. We do not accept Lump Sum Contributions (as defined by Section 117A of the Local Government (Rating) Act 2002) in respect of any targeted rate.

Targeted rates may be applied either uniformly on all rating units or only on an identified group of ratepayers, depending on our determinations under s101(3) of the Local Government Act 2002. The definition and objective of each of the Targeted rates is described below.

### ***Water Supply Targeted Rate:***

The purpose of this rate (in conjunction with the separate targeted rates for Restricted Water Supply, Fire Connection, and Excess Water Supply described below) is to recover the cash operating cost of water supply, plus a significant share of the expected cost of related asset renewal and replacement (charged in lieu of depreciation) over the planning period.

It is assessed on every rating unit located within the serviced area, where the serviced area includes all rating units that are actually connected to the on-demand water reticulation system, those that have a

connection kit installed at the boundary, and those located within a specified distance of any part of the on-demand water reticulation system, **except** where connection of properties within the specified distance is not possible for technical reasons (for example, if connection would require crossing third party land or if we do not permit connection due to capacity constraints). For developed properties the specified distance is 100 metres, measured from the water reticulation system to a building on the land. For undeveloped properties the specified distance is 30 metres, measured from the water reticulation system to the property boundary.

The serviced area does not include rating units supplied by a registered drinking-water supplier other than Council. Those drinking water suppliers are Christchurch International Airport, Devondale Estate, Living Springs and Waterloo Business Park.

The Water Supply Targeted Rate is set differentially, depending on whether a rating unit is actually connected – connected rating units are charged at the “Connected” differential, and non-connected rating units are charged the “Serviceable” differential which is set at half of the Connected differential.

Liability for the Water Supply Targeted Rate is calculated as a number of cents per dollar of capital value.



Categories	Rates (cents / \$)	Differential Factor	Rev (\$000)
Connected	0.073615	1.00	121,734
Serviceable	0.036808	0.50	1,343

#### ***Restricted Water Supply Targeted Rate:***

The purpose of this rate is to contribute to the cost recovery of the activities described as being funded by the Water Supply Targeted Rate (above), by charging a uniform amount to properties not located within the Water Supply Targeted Rate serviced area but receiving a restricted water supply. It is assessed on every rating unit receiving the standard level of restricted service (being 1,000 litres of water supplied per 24-hour period). Where a rating unit receives multiple levels of service, they will be assessed multiple Restricted Water Supply Targeted Rates.

Liability for the Restricted Water Supply Targeted Rate is calculated as a uniform dollar amount for each standard level of service received by a rating unit.

Categories	Rates (\$)	Revenue (\$000)
Connected	406.00	307

#### ***Water Supply Fire Connection Rate***

The purpose of the Water Supply Fire Connection Rate is to contribute to the cost recovery of the activities described as being funded by the Water Supply Targeted Rate (above), by charging a uniform amount to properties benefitting from a fire service connection. It is assessed on all rating units connected to the service on a per-connection basis.

Liability for the Water Supply Fire Connection Rate is calculated as a uniform dollar amount for each connection:

Categories	Rates (\$)	Revenue (\$000)
Connected	135.00	151

#### ***Excess Water Supply Commercial Targeted Rate***

The purpose of this targeted rate is for commercial properties that place an unusually high demand on the water supply system to contribute an additional amount to the cost recovery of the activities described as being funded by the Water Supply Targeted Rate (above).

It is set under section 19 of the Local Government (Rating) Act 2002 and assessed as the water meters are read on every liable rating unit (see below), with invoices sent after each reading.

Liability for the Excess Water Supply Commercial Targeted Rate is calculated as a number of dollars per cubic metre of water consumed in excess of the water supply targeted rate allowance for that rating unit:

Categories	Rates (\$ per m <sup>3</sup> of excess water supplied)	Revenue (\$000)
Liable	1.47	3,787

This rate will be charged to all rating units which receive a commercial water supply as defined in the Water Supply and Wastewater Bylaw 2022, **plus:**

- (a) boarding houses
- (b) motels
- (c) rest homes

Each liable rating unit has a water supply targeted rate allowance. Water used in excess of this allowance will be charged at the stated rate per cubic metre.

The water supply targeted rate allowance for each property is effectively the amount of water already paid for under the Water Supply Targeted Rate – i.e. the total Water Supply Targeted Rate payable, divided by the above cubic-metre cost, then divided by 365 to give a daily cubic metre allowance. The Excess Water Supply Targeted Rate will be charged if

actual use exceeds this calculated daily allowance, **provided that** all properties will be entitled to a minimum allowance of 0.6986 cubic metres per day.

For example, if a rating unit is assessed \$1,000 for the Water Supply Targeted Rate, that rating unit's water supply targeted rate allowance for the year is 680.3 cubic metres (\$1,000 divided by \$1.47/m<sup>3</sup>), which is 1.86 cubic metres per day. If the meter readings are 91 days apart then the allowance is 169.6 cubic metres for that billing period (1.86 m<sup>3</sup>/day x 91 days). Liability for the Excess Water Supply Commercial Targeted Rate for that billing period is for any consumption by that rating unit over 169.6 cubic metres. So if 300 cubic metres were used in that billing period, the liability for the Excess Water Supply Commercial Targeted Rate for that billing period would be \$191.69 incl GST, which is the excess usage of 130.4 cubic metres (300m<sup>3</sup> – 169.6m<sup>3</sup>) times the rate of \$1.47/m<sup>3</sup>.

The annual rates assessment identifies those ratepayers who are potentially liable for the Excess Water Supply Commercial Targeted Rate. It does not include the calculated liability as the water reading does not coincide with the assessment. Water meters are read progressively throughout the year. Following each reading, a water-excess charge invoice is issued for those rating units which are liable. The invoice will refer to the assessment and

will bill for the consumption for the period of the reading.

The latest water supply targeted rate allowance will be used, calculated on a daily basis.

**Excess Water Supply Residential Targeted Rate**

This targeted rate also contributes to the cost recovery of the activities described as being funded by the Water Supply Targeted Rate (above), by assessing additional charges on those residential properties placing an unusually high demand on the water supply system.

It is set under section 19 of the Local Government (Rating) Act 2002 and assessed as the water meters are read on every liable rating unit (see below), with invoices sent after each reading.

Liability for the Excess Water Supply Residential Targeted Rate is calculated as a number of dollars per cubic metre of water used in excess of an allowance of 0.9 cubic metres per day per separately used or inhabited part (SUIP) of a rating unit.

Categories	Rates (\$ per m <sup>3</sup> of excess water supplied)	Revenue (\$000)
Liable	1.47	2,933

This rate will be charged to all metered residential rating units where the meter records usage for a single rating unit. The rate will also be charged where the meter records usage for multiple rating units where there is a special agreement in force specifying which rating unit/ratepayer is responsible for payment.

The annual rates assessment identifies those ratepayers who are potentially liable for the Excess Water Supply Residential Targeted Rate. It does not include the calculated liability as the water reading does not coincide with the assessment. Water meters are read progressively throughout the year. Following each reading, a water-excess charge invoice is issued for those rating units which are liable. The invoice will refer to the assessment and will invoice for the consumption for the period of the reading.

**Land Drainage Targeted Rate**

The purpose of this rate is to recover the cash operating cost of the stormwater drainage, and the flood protection and control works groups of activities, plus a significant share of the expected cost of related asset renewal and replacement (charged in lieu of depreciation) over the planning period. The rate is assessed on every rating unit which is within the serviced area. The serviced area includes all developed land within the District or where there is a land drainage service.

Liability for the Land Drainage Targeted Rate is calculated as a number of cents per dollar of capital value.

Categories	Rates (cents / \$)	Revenue (\$000)
Within serviced area	0.045076	73,178

### ***Sewerage Targeted Rate***

The purpose of this rate is to recover the cash operating cost of wastewater collection, treatment and disposal, plus a significant share of the expected cost of related asset renewal and replacement (charged in lieu of depreciation) over the planning period. It is assessed on every rating unit located within the serviced area, where the serviced area includes all rating units that are actually connected to the wastewater network, those with a connection kit installed at the boundary, and those located within a specified distance of any part of the wastewater network **except** where connection of properties within the specified distance is not possible for technical reasons (for example, if connection would require crossing third party land or if we do not permit connection due to capacity constraints). For developed properties, the specified distance is 100 metres, measured from the wastewater network to a building on the land. For undeveloped properties, the specified

distance is 30 metres measured from the wastewater network to the property boundary.

Liability for the Sewerage Targeted Rate is calculated as a number of cents per dollar of capital value.

Categories	Rates (cents / \$)	Revenue (\$000)
Within serviced area	0.088055	151,185

### ***Active Travel Targeted Rate***

The purpose of this rate is to contribute to the operating cost of the Active Travel Programme (including pedestrian networks and cycleways). It is assessed on all rating units in the District.

Liability for the Active Travel Targeted Rate is calculated as a uniform amount for each separately used or inhabited part of a rating unit:

Land	Basis	Rates (\$)	Revenue (\$000)
All land in District	SUIP	20.00	3,930

### ***Special Heritage (Arts Centre) Targeted Rate***

The purpose of this rate is to fund a \$5.5 million grant to the Arts Centre paid over three

years. The rate will recover this cost over 10 years.

The rate is planned to cease in 2031/32. It is assessed on all rating units in the District.

Liability for the Special Heritage (Arts Centre) Targeted Rate is calculated as a number of cents per dollar of capital value.

Categories	Rates (cents / \$)	Revenue (\$000)
All land in District	0.000277	467

### ***Waste Minimisation Targeted Rate***

The purpose of this rate is to recover the cash operating cost of the collection and disposal of recycling and organic waste, plus a significant share of the expected cost of related asset renewal and replacement (charged in lieu of depreciation) over the planning period.

The Waste Minimisation Targeted Rate applies to all land within the District except for:

- Properties in the CBD area that receive the inner city bag collection service (refer to map below):
- land which does not have improvements recorded,



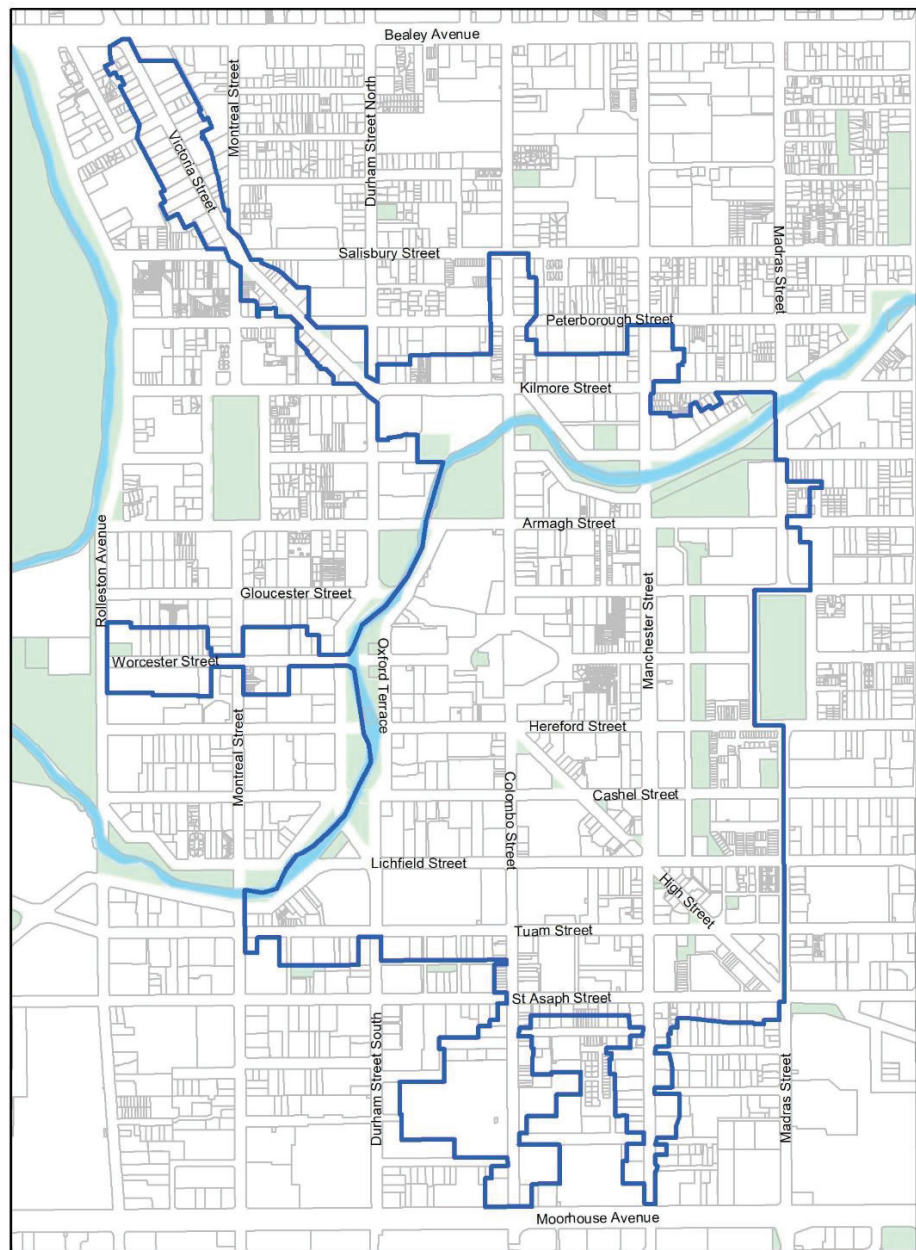
- land with a storage shed only and the capital value is less than or equal to \$175,000.

The Waste Minimisation Targeted Rate is set differentially, based on location within or outside our kerbside collection area – rating units located within this area are charged at the Full Charge differential, and those located outside this area are charged at the Part Charge differential which is set at 75 per cent of the Full Charge differential. The kerbside collection area is shown in the map below, and can be viewed interactively on the Council’s website.

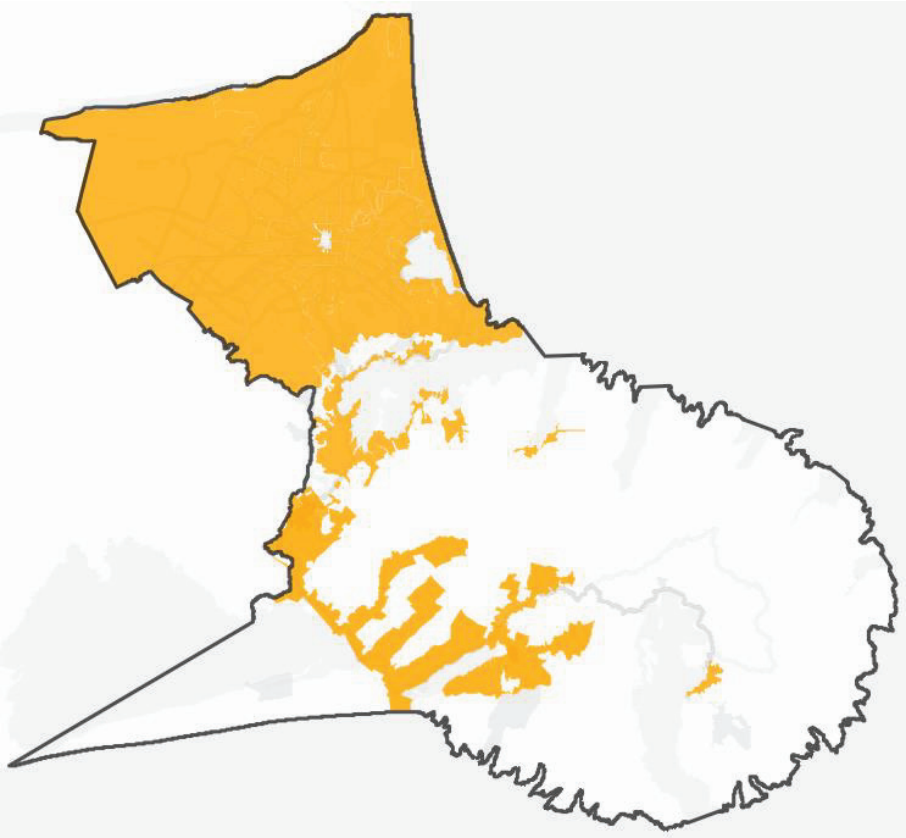
Liability for the Waste Minimisation Targeted Rate is calculated as a fixed dollar amount for each separately used or inhabited part of a rating unit that is within the land described above and assessed for the UAGC.

Categories	Basis	Rates (\$)	Revenue (\$000)
Full charge	SUIP	176.13	32,207
Part charge	SUIP	132.10	194

Inner City Bag Collection Service Area



Kerbside Collection Area



Central City Business Association Targeted Rate

The purpose of this rate is to fund a \$270,000 (plus GST if any) grant to the Central City Business Association (CCBA) to support their activities.

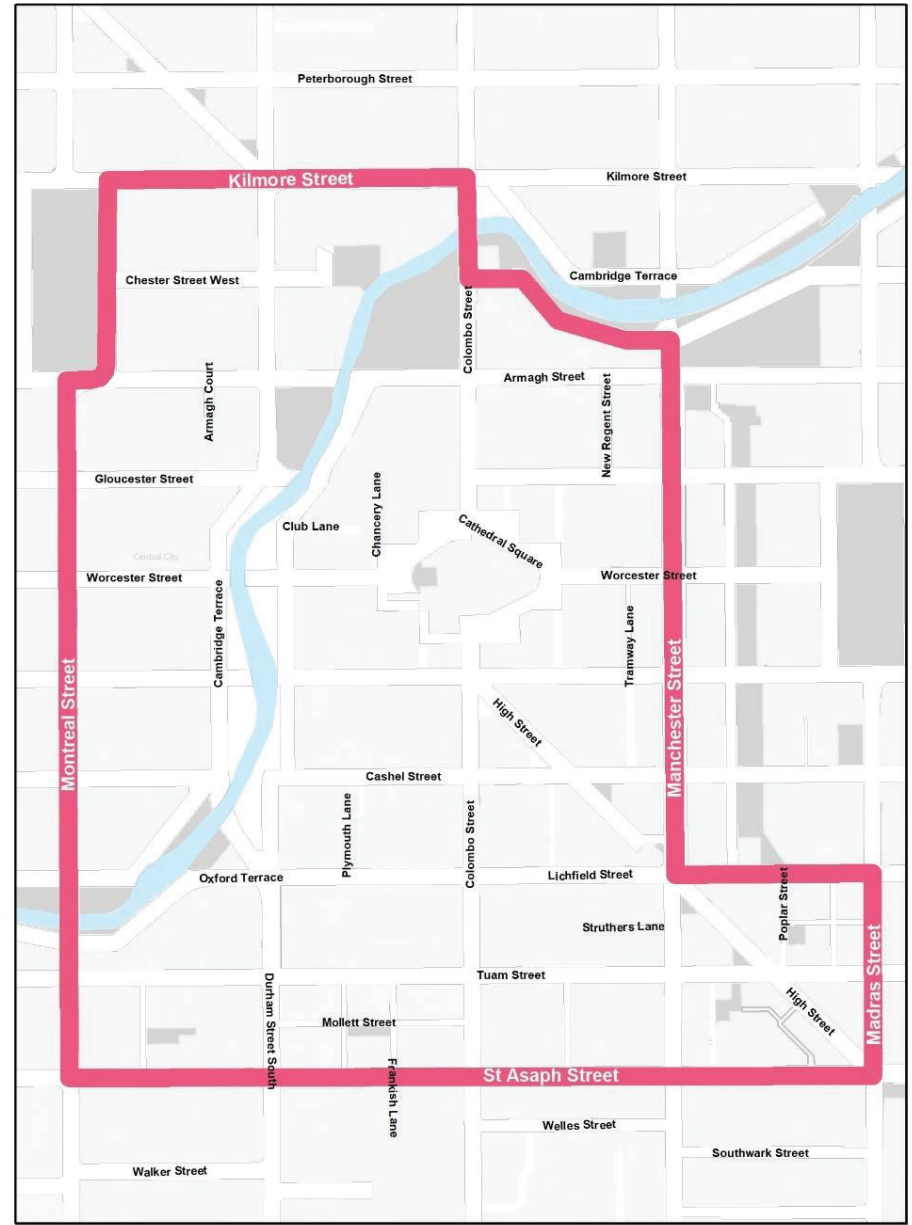
It is assessed on all business rating units in the CCBA Area that have a land value greater than or equal to \$90,000.

The CCBA Area is the land within the red boundary defined shown in the map.

Liability for the CCBA Targeted Rate is calculated as a uniform dollar amount for each rating unit.

Land	Basis	Rates (\$)	Revenue (\$000)
Business rating units within the CCBA Area with a land value greater than or equal to \$90,000	Rating Unit	575.00	311

CCBA Area



## Penalties

The following penalties on unpaid rates will be added in accordance with sections 57 and 58 of the Local Government (Rating) Act 2002:

*Late payment penalty:* A penalty of 10 per cent will be added to any portion of an invoiced amount not paid on or by the due date. The date on which these penalties will be added is specified in Council resolutions.

*First arrears penalty:* An additional penalty of 10 per cent will be added on 1 October 2025 to any rates assessed, and any penalties added, before 1 July 2025 and which remain unpaid on 1 October 2025.

*Second arrears penalty:* A further penalty of 10 per cent will be added if any rates to which the first arrears penalty has been added remain unpaid on 1 April 2026.

## Indicative rates

The following tables show our rates for a range of property types and values. Figures include 15% GST but exclude Ecan's regional council rates, late penalties, and any excess water charges.

The overall average rates increase to existing ratepayers this year is 6.60%. The rates increase experienced by each individual property will differ from this overall average, depending on:

- The property's classification (whether it's a standard, business, city vacant, or remote rural property).
- Which rates the property pays (for example, a property only pays the sewerage rate if it's within the sewerage serviced area).
- The capital value of the property.
- How many 'separately used or inhabited parts' (SUIPs) the property has. Fixed rates are paid based on the number of SUIPs. For example, a property with two flats will pay two fixed charges. Most residential properties have only one SUIP.

Details of rates increases for particular groups of properties is set out in this section and the following Rates Analysis section.

The tables below show the components of the overall rates payable in 2025/26 for a range of property values in each sector.

### Standard properties (includes residential houses)

- Around 163,000 properties pay the standard value-based General Rate (mostly houses).
- They typically pay the value-based General Rate (Standard), the UAGC, and targeted rates for Water Supply (Connected), Land Drainage, Sewerage, Special Heritage (Arts Centre), Waste Minimisation (Full Charge), and Active Travel.
- For properties classified by our valuation service provider as residential dwellings and apartments (but excluding multi-unit properties and vacant sections):
  - The average Capital Value (CV) is around 830,000
  - Typical CCC rates on this average property are \$4,232

Breakdown of 2025/26 annual rates (\$) for a standard property:

CV	Fixed Rates (\$)				General (Standard)	Water (Connected)	Land Drainage	Sewerage	Special Heritage (Arts Centre)	All Value-Based Rates	TOTAL (\$)
	UAGC	Waste Min (Full)	Active Travel	All Fixed Rates							
200,000	193.00	176.13	20.00	389.13	511.91	147.23	90.15	176.11	0.55	925.95	1,315.09
400,000	193.00	176.13	20.00	389.13	1,023.82	294.46	180.30	352.22	1.11	1,851.91	2,241.04
500,000	193.00	176.13	20.00	389.13	1,279.77	368.08	225.38	440.28	1.38	2,314.89	2,704.02
600,000	193.00	176.13	20.00	389.13	1,535.73	441.69	270.45	528.33	1.66	2,777.86	3,166.99
700,000	193.00	176.13	20.00	389.13	1,791.68	515.31	315.53	616.39	1.94	3,240.84	3,629.97
800,000	193.00	176.13	20.00	389.13	2,047.63	588.92	360.60	704.44	2.21	3,703.82	4,092.95
1,000,000	193.00	176.13	20.00	389.13	2,559.54	736.15	450.76	880.55	2.77	4,629.77	5,018.90
1,500,000	193.00	176.13	20.00	389.13	3,839.32	1,104.23	676.13	1,320.83	4.15	6,944.66	7,333.79
2,000,000	193.00	176.13	20.00	389.13	5,119.09	1,472.31	901.51	1,761.10	5.53	9,259.54	9,648.67
<b>Average House</b>											
830,000	193.00	176.13	20.00	389.13	2,124.42	611.01	374.13	730.86	2.30	3,842.71	4,231.84

## Business properties

- Around 14,500 properties pay the Business value-based General Rate
- They typically pay the value-based General Rate (Business), the UAGC, and targeted rates for Water Supply (Connected), Land Drainage, Sewerage, Special Heritage (Arts Centre), Waste Minimisation (Full Charge), and Active Travel.
- Central city business properties may also pay the Central City Business Association (CCBA) Targeted Rate. The table below relates to ratepayers that do *not* pay this rate.
- For properties classified by our valuation service provider as commercial or industrial:
  - The average CV is around 2,490,000
  - Typical CCC rates on this average property are \$19,693

Breakdown of 2025/26 annual rates (\$) for a business property:

CV	Fixed Rates (\$)				General (Business)	Water (Connected)	Land Drainage	Sewerage	Special Heritage (Arts Centre)	All Value-Based Rates	TOTAL (\$)
	UAGC	Waste Min (Full)	Active Travel	All Fixed Rates							
200,000	193.00	176.13	20.00	389.13	1,136.44	147.23	90.15	176.11	0.55	1,550.48	1,939.61
500,000	193.00	176.13	20.00	389.13	2,841.09	368.08	225.38	440.28	1.38	3,876.21	4,265.34
1,000,000	193.00	176.13	20.00	389.13	5,682.19	736.15	450.76	880.55	2.77	7,752.41	8,141.55
1,500,000	193.00	176.13	20.00	389.13	8,523.28	1,104.23	676.13	1,320.83	4.15	11,628.62	12,017.75
2,000,000	193.00	176.13	20.00	389.13	11,364.37	1,472.31	901.51	1,761.10	5.53	15,504.83	15,893.96
2,500,000	193.00	176.13	20.00	389.13	14,205.47	1,840.39	1,126.89	2,201.38	6.91	19,381.03	19,770.17
3,000,000	193.00	176.13	20.00	389.13	17,046.56	2,208.46	1,352.27	2,641.65	8.30	23,257.24	23,646.37
4,000,000	193.00	176.13	20.00	389.13	22,728.75	2,944.62	1,803.02	3,522.20	11.06	31,009.65	31,398.79
5,000,000	193.00	176.13	20.00	389.13	28,410.93	3,680.77	2,253.78	4,402.76	13.83	38,762.07	39,151.20
<b>Average Business</b>											
2,490,000	193.00	176.13	20.00	389.13	14,148.64	1,833.02	1,122.38	2,192.57	6.89	19,303.51	19,692.64

## Remote Rural properties

- Around 2,400 properties pay the Remote Rural value-based General Rate.
- They typically pay the value-based General Rate (Remote Rural), the UAGC, and targeted rates for Special Heritage (Arts Centre), Waste Minimisation (Part Charge), and Active Travel.
- For properties classified by our valuation service provider as rural:
  - The average CV is 1,910,000
  - Typical CCC rates on this average-value property are \$4,017

Breakdown of 2025/26 annual rates (\$) for a remote rural property:

CV	Fixed Rates (\$)				General (Remote Rural)	Special Heritage (Arts Centre)	All Value-Based Rates	TOTAL (\$)
	UAGC	Waste Min (Part)	Active Travel	All Fixed Rates				
200,000	193.00	132.10	20.00	345.10	383.93	0.55	384.48	729.58
500,000	193.00	132.10	20.00	345.10	959.83	1.38	961.21	1,306.31
800,000	193.00	132.10	20.00	345.10	1,535.73	2.21	1,537.94	1,883.04
1,000,000	193.00	132.10	20.00	345.10	1,919.66	2.77	1,922.42	2,267.52
1,500,000	193.00	132.10	20.00	345.10	2,879.49	4.15	2,883.63	3,228.73
2,000,000	193.00	132.10	20.00	345.10	3,839.32	5.53	3,844.85	4,189.95
3,000,000	193.00	132.10	20.00	345.10	5,758.97	8.30	5,767.27	6,112.37
4,000,000	193.00	132.10	20.00	345.10	7,678.63	11.06	7,689.69	8,034.79
5,000,000	193.00	132.10	20.00	345.10	9,598.29	13.83	9,612.12	9,957.21
<b>Average Remote Rural Prop</b>								
1,910,000	193.00	132.10	20.00	345.10	3,666.55	5.28	3,671.83	4,016.93



# Rates analysis

This analysis shows the increase in rates compared with the previous year for typical ratepayers with different property values. The analysis is on a GST-inclusive basis, and excludes Ecan rates, excess water charges and penalties.

## Typical houses

A typical house pays the following rates:

- **Value-based rates:** general (standard), water connected, land drainage, sewerage, and special heritage (Arts Centre) rates
- **Fixed rates:** the uniform annual general charge (UAGC), waste minimisation (full), and active travel rates

The following table shows rates increases for typical houses of varying values.

### Typical houses

CV	2024/25 Rates	2025/26 Rates	Annual Increase	Weekly Increase	Change %
300,000	1,684.39	1,778.06	93.67	1.80	5.6%
400,000	2,116.41	2,241.04	124.63	2.40	5.9%
500,000	2,548.43	2,704.02	155.59	2.99	6.1%
600,000	2,980.45	3,166.99	186.55	3.59	6.3%
700,000	3,412.47	3,629.97	217.51	4.18	6.4%
800,000	3,844.48	4,092.95	248.46	4.78	6.5%
1,000,000	4,708.52	5,018.90	310.38	5.97	6.6%
1,200,000	5,572.56	5,944.86	372.30	7.16	6.7%
1,500,000	6,868.61	7,333.79	465.18	8.95	6.8%
2,000,000	9,028.70	9,648.67	619.97	11.92	6.9%
3,000,000	13,348.88	14,278.44	929.56	17.88	7.0%

#### Average House

830,000	3,974.09	4,231.84	257.75	4.96	6.49%
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The average house will have a rates increase of \$4.96 per week.

## Typical businesses

A typical business pays the following rates:

- **Value-based rates:** general (business), water connected, land drainage, sewerage, and special heritage (Arts Centre) rates
- **Fixed rates:** the uniform annual general charge (UAGC), waste minimisation (full), and active travel rates

The following table shows rates increases for typical business properties of varying values. It assumes the property does not pay the Central City Business Association (CCBA) Targeted Rate.

### Typical businesses

CV	2024/25 Rates	2025/26 Rates	Annual Increase	Weekly Increase	Change %
300,000	2,558.89	2,714.86	155.97	3.00	6.1%
500,000	4,005.93	4,265.34	259.41	4.99	6.5%
1,000,000	7,623.51	8,141.55	518.04	9.96	6.8%
1,500,000	11,241.10	12,017.75	776.66	14.94	6.9%
2,000,000	14,858.68	15,893.96	1,035.28	19.91	7.0%
2,500,000	18,476.27	19,770.17	1,293.90	24.88	7.0%
3,000,000	22,093.85	23,646.37	1,552.52	29.86	7.0%
4,000,000	29,329.02	31,398.79	2,069.77	39.80	7.1%
5,000,000	36,564.19	39,151.20	2,587.01	49.75	7.1%

#### Average Business

2,490,000	18,403.91	19,692.64	1,288.73	24.78	7.00%
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The average business will have a rates increase of \$24.78 per week.

## Typical remote rural

A typical remote rural property pays the following rates:

- **Value-based rates:** general (remote rural), and special heritage (Arts Centre) rates
- **Fixed rates:** the uniform annual general charge (UAGC), waste minimisation (part), and active travel rates

The following table shows rates increases for typical remote rural properties of varying values.

### Typical remote rural property

CV	2024/25 Rates	2025/26 Rates	Annual Increase	Weekly Increase	Change %
300,000	880.90	<b>921.83</b>	40.92	0.79	4.6%
500,000	1,240.08	<b>1,306.31</b>	66.23	1.27	5.3%
800,000	1,778.84	<b>1,883.04</b>	104.19	2.00	5.9%
1,000,000	2,138.02	<b>2,267.52</b>	129.50	2.49	6.1%
1,500,000	3,035.96	<b>3,228.73</b>	192.77	3.71	6.3%
2,000,000	3,933.90	<b>4,189.95</b>	256.05	4.92	6.5%
3,000,000	5,729.78	<b>6,112.37</b>	382.59	7.36	6.7%
4,000,000	7,525.66	<b>8,034.79</b>	509.13	9.79	6.8%
5,000,000	9,321.54	<b>9,957.21</b>	635.67	12.22	6.8%

#### Average Remote Rural Property

1,910,000	3,772.27	<b>4,016.93</b>	244.66	4.70	6.49%
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The average remote rural property will have a rates increase of \$4.70 per week.



# Rating Policies

# Rates Remission Policy

## Objective of the policy

To provide rates relief in certain situations, to support either the fairness and equity of the rating system or the overall wellbeing of the community.

### Remission 1: Not-for-profit community-based organisations

#### Objective

Certain types of land use are classified as “non-rateable” under Section 8 of the Local Government (Rating) Act 2002, including schools, churches, and land used for some conservation or recreational purposes. Such land may be either fully or 50% “non-rateable”, although any rates specifically for the purpose of water supply, sewage and refuse collection must still be charged.

The objective of this remission is to provide rates relief to Christchurch community-based organisations (including some that may be classified as non-rateable under section 8), to support the benefit they provide to the wellbeing of the Christchurch district.

#### Conditions and criteria

Council may remit up to 100% of rates for not-for-profit community-based organisations which the Council considers deliver a predominant community benefit.

Applications for this remission must be in writing. Applicants must provide financial accounts for the latest financial year for which accounts are available (not more than 18 months old). The accounts must be for the reporting entity which is directly responsible for paying the rates. Where there is a legal or reporting obligation on the reporting

entity to have the accounts audited or reviewed, the accounts must have been audited or reviewed.

The extent of remission (if any) shall be determined at the absolute discretion of the Council, and may be phased in over several years.

The Council reserves the right to require annual applications to renew the remission, or to require certification from the applicant that the property is still eligible for the remission.

#### Remission applies to

Any community-based not-for-profit organisation whose activities, in the opinion of the Council, provide significant public good as a result of its occupation of the property.

The remission may (at Council’s absolute discretion) include property over which a liquor licence is held, provided this is incidental to the primary purpose of occupancy. This inclusion may also apply to those organisations classified as “non-rateable” under Section 8 of the Local Government (Rating) Act 2002.

The remission is not available to property owned or used by political parties, trade unions (and associated entities), or dog or horse racing clubs.

Any remission will only apply to the portion of the property used for the purpose for which the remission is granted.

## **Remission 2: Land owned or used by the Council for community benefit**

### **Objective**

To support facilities providing benefit to the community, by remitting rates.

### **Conditions and criteria**

The Council may remit up to 100% of rates on land owned by or used by the Council and which is used for:

- Those activities listed in Schedule 1 Part 1 clause 4 of the Local Government (Rating) Act 2002 (including parks, libraries, halls, and similar),
- Rental housing provided within the Council's Community Housing activity, and
- Any other community benefit use (excluding infrastructural asset rating units).

## **Remission 3: Rates - Late payment and arrears penalties**

### **Objective**

Council charges penalties for late payment of rates and for rates arrears, in accordance with sections 57 & 58 of the Local Government (Rating) Act 2002.

The objective of this remission is to enable such penalties to be waived where it is fair and equitable to do so, and to encourage ratepayers to clear arrears and keep their payments up to date.

### **Conditions and criteria**

Council will consider remitting late payment penalties in the following four circumstances:

- *One-off ratepayer error* (including timing differences arising from payments via regular bank transactions).
  - This may only be applied once in any two-year period.
  - Only penalties applied within the past twelve months may be remitted.
  - Applications must state the reason for late payment, and deliberate non-payment will not qualify for remission.
  - Applications must generally be in writing, although staff may waive this requirement if they are satisfied that the full details of the application are recorded.
  - Payment of all outstanding rates (other than the penalties to be remitted) is required prior to the remission being granted.
- *Inability to pay* (including sickness, death, financial hardship, or other circumstances where it is considered fair and equitable for the remission to be applied):
  - Penalties imposed in the last two-year period may be remitted, where this would facilitate immediate payment of all outstanding rates (remission of penalties over a longer time period may be considered, if the amount of arrears is large).
  - Where an acceptable arrangement to pay arrears and future rates over an agreed time period is to be implemented, then any penalties that would otherwise have been imposed over this time period may be remitted.
  - Applications must generally be in writing, although staff may waive this requirement if they are satisfied that the full details of the application are recorded.

- *Full year payment* (i.e. where the ratepayer pays the financial year's rates in full, rather than in instalments):
  - Late penalties on the current year's Instalment 1 rates invoice will be remitted if current-year rates are paid in full by the due date for Instalment 2.

## **Remission 4: Contiguous parcels of land**

### **Objective**

Council charges a Uniform Annual General Charge (UAGC) as part of its general rates.

The objective of this remission is to waive the UAGC where doing so supports the purpose of the UAGC as set out in the "Rating Information" part of Council's Funding Impact Statement.

### **Conditions and criteria**

Council will consider remitting the UAGC rate where:

- Parcels of land under different ownership are contiguous (i.e. sharing a boundary and in common usage, such that they should reasonably be treated as a single unit); OR
- It has been determined that a building consent will not be issued for the primary use of the land under the City Plan.

### **Remission applies to**

All rating units.

## **Remission 5: Residential pressure wastewater system electricity costs**

### **Objective**

Following the 2010 and 2011 earthquakes, some gravity-fed wastewater disposal systems are being replaced by low pressure pump systems. This generally requires the pump to be connected to the electricity supply of the particular house that it serves.

The objective of this remission is to compensate affected homeowners for the additional electricity cost an average household has to pay to operate the new system.

### **Conditions and criteria**

Affected ratepayers will receive a general rates remission equal to an amount determined by Council each year. The Council will make an effort to match this amount to the estimated annual electricity supply charges likely to be paid that year to operate the system.

The remission reflects the estimated annual cost for an average household and therefore only provides general compensation, not compensation reflecting the exact amount of the electricity charge actually paid by the homeowner.

Council's expectation is that where tenants pay for electricity, landlords will pass on the benefit of the remission to their tenants.

Any change to this remission policy must be the subject of consultation with affected residents prior to any decision being made.

For 2025/26, the remission is set at \$41.00 per annum (including GST).

### **Remission applies to**

All affected residential properties where the new low pressure pumps are connected to the household electricity supply as a result of Council's earthquake recovery work, but excluding any property:

- With a pump owned and installed by a property owner prior to 1 July 2013,
- That requires a pressure sewer system after 1 July 2013 as part of a subdivision, land use consent or building consent,
- That was vacant land prior to 4 September 2010, or
- That is sold after 30 June 2018

## **Remission 6: Earthquake-affected properties**

### **Objective**

The objective of this remission is to provide rates relief to those ratepayers most affected by the earthquakes, whilst acknowledging that any such support is effectively paid for by those ratepayers less affected.

### **Conditions and criteria**

Rates may be remitted for residential and “non-rateable” units unable to be occupied as a direct result of earthquake damage (i.e. the remission will not apply to houses vacated for the purpose of effecting earthquake repair).

The amount remitted will be equal to the amount of rates charged on the value of Improvements (i.e. rates will effectively be charged on Land Value only, as if the building had been demolished).

This remission shall NOT apply to properties sold after 30 June 2018, and will cease once the property becomes inhabited or inhabitable.

This remission also shall NOT apply where insurance claims on the property have been settled with the relevant insurance company.

Any new applications must be in writing, and any new remissions granted will not be back-dated prior to 1 July 2018. The Council may seek assurance or evidence from time to time that properties receiving these remissions remain eligible.

## **Remission applies to**

All rating units.

## **Remission 7: Excess Water Rates**

### **Objective**

The Council expects that, in general, excess water rates must be paid in full by the ratepayer. However, the Council recognises that in some limited instances it is unreasonable to collect the full amount of excess water rates payable by a ratepayer.

The objective of this remission is to waive the payment of excess water supply rates where it is fair and equitable to do so.

### **Conditions and criteria**

Council may consider remitting up to 100% of excess water rates when:

- A ratepayer could not reasonably have been expected to know that a leak within their boundary has resulted in unusually high water consumption, and can provide evidence the leak has been repaired.
- A residential ratepayer provides evidence that water is used for personal medical purposes, and that has contributed to the high water use.
- A residential ratepayer provides evidence that the high water use is the result of a large number of family members (greater than 8) living in the residence.

### **Remission applies to:**

All ratepayers liable for excess water rates.

## **Remission 8: City Vacant Land**

### **Objective**

To provide rates relief for land that pays the City Vacant differential on the value-based general rate, where that land contributes to the amenity of its local area.

### **Conditions and criteria**

Rates may be remitted for land paying the City Vacant differential on the value-based general rate. The amount of rates remitted is at Council's discretion, but may be up to the amount that restores the land to the same rating position it would have been in if the City Vacant differential was not applied to the land.

Land qualifies for this remission if it is being kept in an improved and maintained state, consistent with Council's Vacant Site Improvement Guide. This will be assessed at the discretion of Council.

Council will grant this remission based on the circumstances of the land as at the beginning of the rating year.

### **Further remission – consenting delay**

Rates may also be remitted where Council considers that Council's actions or inactions have caused a delay in processing a building or resource consent relating to that land, and where Council considers that, if it had processed the consents in accordance with statutory timeframes, it is reasonable to expect that the land owner could have avoided being assessed for the City Vacant differential. The amount of rates remitted is at Council's discretion.

## **Remission 9: Wheelie bin service reduction**

### **Objective**

To provide rates relief from the Waste Minimisation targeted rate for rating units within multi-unit residential developments where the rating

unit has opted out of receiving the 3-bin kerbside collection service, and to provide further rates relief to the extent that kerbside collection and disposal costs for refuse are included within the general rate rather than the Waste Minimisation targeted rate.

### **Conditions and criteria**

This rates remission applies where a rating unit within a multi-unit residential development has, with the approval of Council, opted out of the 3-bin kerbside collection service. Note that opt out will be approved only where alternative arrangements are made for collection of all waste streams, and Council considers those arrangements provide an appropriately equivalent service.

Where the opt out applies for the whole year, the remission will be equal to the Waste Minimisation targeted rate, plus \$83 (representing the average annual kerbside collection and disposal cost for the red bin).

Where the opt out applies for part of the year the Council may, at its discretion, grant a remission calculated based on the proportion of the year to which the opt out applies.

## **Remission 10: Other remissions deemed fair and equitable**

### **Objective**

To recognise that the Council's policies for rates remission cannot contemplate all possible situations where it may be appropriate to remit rates.

### **Conditions and criteria**

The Council may, by specific resolution, remit any rate or rates penalty when it considers it fair and equitable to do so.

## Rates Postponement Policy

### Objective

To assist owner-occupiers of property to continue living in their home – in particular for retired ratepayers on fixed incomes, but also for younger ratepayers if they do not have the financial capacity to pay their rates or where the payment of rates would create financial hardship.

### Postponement statement

Up to 100% of rates may be postponed for a period determined by the Council, where Council's rating staff consider that the applicant qualifies under this Policy.

### Conditions and criteria

The postponement applies to properties that are the primary private residence owned and occupied by the ratepayer.

Applicants may qualify if they can demonstrate that:

- a) they do not have the financial capacity to pay their rates; or
- b) the payment of rates would create financial hardship.

Written applications and a declaration of eligibility will generally be required for all postponements. However, staff may waive the written application provided they are satisfied there is good reason and provided that full details of the application are recorded.

Applications for postponement will be considered on their individual merits.

Rates penalties will not be applied or will be remitted for any rates that have been postponed.

The postponement will continue to apply until:

- a) the ratepayer ceases to be the owner or occupier of the rating unit; or
- b) the ratepayer ceases to use the property as their primary private residence; or
- c) the ratepayer recovers the ability to pay; or
- d) a date specified by the Council at the time of granting the postponement;

whichever is the sooner.

Notwithstanding these criteria, the total amount postponed may not exceed 20% of the property's most recent Rating Valuation. If the postponed amount exceeds this figure, or Council rates staff consider that the continuation of postponement for another

financial year will cause it to exceed this figure, the postponement will cease and all amounts will become due and payable. In such circumstance, the ratepayer may apply for a payment arrangement to avoid the imposition of late payment penalties (in accordance with Remission 3 of Council's Remissions Policy)

### Postponement applies to:

Any rating unit owned and occupied by the ratepayer as their primary private residence.

### Postponement – general issues

The postponed rates will remain a charge against the property and must be paid either when the property ceases to be the place of residence of the applicant or the criteria no longer apply. Postponed rates may include rate arrears owing from previous financial years.

A fee (calculated as a percentage of postponed rates) will be charged annually where rates have been postponed, and will be added to the

total postponed amount. This fee will be calculated at the end of each rating year on the accrued amount postponed (including any fees) at the beginning of that financial year. The fee will be based on the Council's estimated cost of borrowing as published in the Annual Plan.

The Applicant must demonstrate understanding of the nature of compounding fees, for example through evidence of adequate financial or legal advice. The Council may require this understanding to be re-confirmed each financial year.



## Policy on Remission and Postponement of Rates on Māori Freehold Land

**Material** in shaded boxes provides background information but is not part of the Policy.

### Acknowledgements and Council's Relationship with Ngā Rūnanga

Council acknowledges Te Ngāi Tū Ahuriri Rūnanga, Te Hapū o Ngāti Wheke (Rapaki), Te Rūnanga o Koukourārata, Wairewa Rūnanga, Te Taumutū Rūnanga and Ōnuku Rūnanga (together “Ngā Rūnanga”) as tangata whenua of the area within the Christchurch takiwā (the territory of the Christchurch City Council).

As tangata whenua, Ngā Rūnanga hold tino rangatiratanga, past present and future. This rangatiratanga is immutable and has been acknowledged by Te Tiriti o Waitangi and the Ngāi Tahu Claims Settlement Act 1998.

### Relationship Agreement between Christchurch City Council and Ngā Rūnanga (1 Sep 2016)

Council has a Relationship Agreement with Ngā Rūnanga. The purpose of the agreement is recorded as follows:

“This Agreement records and embeds a new era of partnership between [Council and Ngā Rūnanga] that is based on mutual respect, the utmost standards of good faith and confidence that working jointly together will produce meaningful outcomes for current and future generations of all citizens, living within a vibrant and sustainable takiwā. - Mō tātou, ā, mō kā uri ā muri ake nei”

Recognising this Relationship Agreement, the process for making decisions under this policy will be determined by Te Hononga Council – Papatipu Rūnanga Committee (Te Hononga), or an equivalent Committee mechanism, or in the absence of such a process, by Council staff in accordance with Council's delegations register.

The Ngāi Tahu Claims Settlement Act 1998 applies to the area within the Christchurch takiwā.

### Introduction

“Māori freehold land” is defined in the Local Government (Rating) Act 2002 as *land whose beneficial ownership has been determined by the Māori Land Court by freehold order*.

### Māori freehold land in the Christchurch City Council takiwā (district)

As at 1 July 2021 there were 159 rating units of Māori freehold land in the Christchurch City Council takiwā (district). Most are located in Rapaki, Gebbies Valley and Motukarara, and in Banks Peninsula at Koukourarata (Port Levy), Wairewa (Little River), Wainui, and Onuku. The total capital value of this land was around \$37 million.

The Council recognises that the ownership and use of Māori freehold land is different to general land. This Policy enables Council to respond to those differences in ways that are fair to owners and that encourage the long term retention, use and enjoyment of Māori freehold land by its owners.

The Council acknowledges the following features of Māori freehold land:

- Māori freehold land represents a very small proportion of land previously owned by Māori, the remainder of which has been alienated from Māori ownership and use.
- Much of the Māori freehold land in the Christchurch City Council takiwā is either unoccupied or unimproved or only partially used
- Much of the land is isolated and marginal in quality
- Māori freehold land usually has multiple owners making it challenging for individuals with a stake to get the necessary agreement from the owners to use or develop the land
- Multiple ownership presents challenges in terms of administering the land including the payment of rates. This can result in significant rates arrears which may need to be paid before the land is used or developed
- Some land has special significance which would make it undesirable to develop or reside on.

### Definitions

Terms used in this Policy have the meaning given to them by the Local Government (Rating) Act 2002 and Te Ture Whenua Maori Act 1993.

### Land to which this policy applies

This policy applies to Māori freehold land.

This policy may also apply to the following types of land as if it were Māori freehold land:

- Māori customary land

### Māori customary land

Council understands there is no land within the Christchurch City Council takiwā that is classified as Māori customary land.

- a Māori reservation set apart under section 338 of the Te Ture Whenua Maori Act 1993 or the corresponding provisions of any former enactment
- land described in section 62A(1)(a) and (b) of the Local Government (Rating) Act 2002 (“1967 land”)

### “1967 land”

This term refers to general land that ceased to be Māori land under Part 1 of the Maori Affairs Amendment Act 1967, where the land is beneficially owned by the persons, or by the descendants of the persons, who beneficially owned the land immediately before the land ceased to be Māori land.

The 1967 amendment to the Māori Affairs Act required the Registrar of the Māori Land Court to reclassify some Māori freehold land as general land. This was sometimes done without the knowledge or agreement of the owners.

The Local Government (Rating) Act 2002 limits the actions that a local authority can take to recover unpaid rates in respect of 1967 land. In particular, it cannot carry out an abandoned land or rating sale (refer to s77(3A) and s67(3)(b)).

- land returned to iwi or hapū ownership through treaty settlement or a right of first refusal scheme

### Rateability of Māori freehold land

The following land is fully non-rateable under Part 1 of Schedule 1 of the Local Government (Rating) Act 2002 (*this is not a complete list of non-rateable land – refer to that Act for further details in some cases*):

- An unused rating unit of Māori freehold land (clause 14A)
- Land that is subject to a Ngā Whenua Rāhui kawenata (clause 1A)
- Land used solely or principally as a place of religious worship (clause 9)
- Land used as a Māori burial ground (clause 10)
- Māori customary land (clause 11)
- Land that is used for the purposes of a marae (some exceptions apply) (clause 12)
- Land set apart as a Māori reservation (some exceptions apply) (clauses 13 and 13B)
- Māori freehold land on which a meeting house is erected (some exceptions apply) (clause 13A)

Non-rateable land may still have targeted rates set on it for sewerage and water supply, but will not have other rates applied.

Remission or postponement of rates is available only to the extent that rates are actually set on the land. Non-rateable Māori freehold land will not need to apply for a rates relief under this Policy, except to the extent that the land has rates set for sewer and water supply – those rates may be remitted under this Policy.

### Valuation of Māori freehold land

Christchurch City Council sets rates primarily in proportion to the capital value of rating units. The capital value of a rating unit is determined by the Council's Valuation Service Provider – currently Quotable Value (QV).

For Māori freehold land rating units, QV first values the property as if it were general land, and then applies adjustments, which reduce the capital value, to reflect:

(i) adjustments under *Valuer-General v Mangatu Inc* [1997] 3 NZLR 641, which recognise among other things the very significant constraints on the sale of Māori freehold land

(ii) an adjustment factor applied for multiple owners, expressed as a percentage, and

(iii) an adjustment factor applied for sites of significance, expressed as a percentage.

To the extent that the capital value is adjusted downwards, Council rates set on the land will be correspondingly lower.

### Who is liable for rates on Māori freehold land?

Normally the owner or registered lessee of a rating unit is liable for rates on land.

However, under section 96 of the Local Government (Rating) Act 2002, where a rating unit of Māori freehold land is in multiple ownership that is not vested in a trustee, a person actually using that land is liable for the rates on the land, regardless of whether the person using the land is one of the owners.

Section 62A of the same Act sets out a broadly similar provision for “1967 land”.

### **Rates relief: remission and postponement**

Rates relief under this Policy can take two forms: rates remission and rates postponement.

Council also has a Rates Remission Policy which applies generally to all land rather than specifically to Māori freehold land. Nothing in this Policy prevents owners of Māori freehold land from applying for a rates remission under that Rates Remission Policy. For example, a not-for-profit community-based organisation providing services from Māori freehold land might apply for a remission under the Rates Remission Policy. However, two rates remissions will not be given in respect of the same rates.

Council also has a Rates Postponement Policy which applies generally to all land. Owners of Māori freehold land may apply for rates postponement under that policy. If Council considers such a postponement is appropriate, Council may require the applicant to enter into an agreement with Council in relation to the postponed rates. This recognises that the Council would not ultimately be able to sell the land to recover any rates that remain unpaid following the end of the postponement.

### **Rates remission is generally preferred to rates postponement**

Historically, the relief granted under previous versions of this Policy has tended to take the form of rates remissions rather than rates postponement. Council expects that is likely to continue. However, particular circumstances may well arise in future where Council

considers postponement is more appropriate than a remission under this Policy.

### **Policy objectives**

This Policy seeks to achieve the following objectives:

1. To recognise the rangatiratanga of Ngā Rūnanga over the land within the Christchurch takiwā.
2. To recognise that land is a taonga tuku iho of special significance to Māori and, for that reason, to promote the retention of Māori freehold land in the hands of its owners, their whanau, and their hapū, and to protect wāhi tapu.
3. To facilitate the occupation, development, and utilisation of Māori freehold land for the benefit of its owners, their whanau, and their hapū.
4. To ensure that owners of Māori freehold land contribute to Council's overall rates revenue requirement to the extent consistent with the first two objectives, and to the extent equitable with the contributions made by other land owners.

### **Conditions and criteria for postponement or remission of rates**

#### ***Criteria***

Rates relief under this Policy is granted entirely at the discretion of Council. The criteria for granting either a rates remission or rates postponement include some or all of the following:

1. the land is not in use

Council considers land would be in use if it is leased. Other circumstances that would be regarded as use include (but are not limited to) where a person or persons

- (i) resides on the land,
- (ii) depastures or maintains livestock on the land, or
- (iii) stores anything on the land (compare the definition of “person actually using land” in section 5 of the Local Government (Rating) Act 2002)

Council considers that, while commercial grazing is a use, merely allowing animals to keep down the grass is not, in itself, a use. Council will consider other factors such as the whether the size and quality of the land would support commercial grazing.

Significant improvements on the land may indicate that a use is being made of the land.

Where land is difficult to access (e.g. it is landlocked or does not have legal access to a public road), that may indicate that no significant use is being made of the land.

Where the use is insignificant, Council may, at its sole discretion, provide rates relief.

Land is not regarded as used (for this purpose) merely because personal visits are made to the land or personal collections of kai or cultural or medicinal material are made from the land

Where use is being made of a portion the land, Council may, at its sole discretion, provide rates relief that recognises that the remaining portion is unused.

- 2. the land is being used for traditional purposes
- 3. where the land is used in providing economic and infrastructure support for marae and associated papakāinga housing (whether on the land or elsewhere).
- 4. the use of the land for other purposes is affected by the presence of wāhi tapu
- 5. the land has a high conservation value which the Council or community wish to preserve
- 6. the land is in multiple ownership or fragmented ownership, and no management or operating structure is in place to administer matters
- 7. there is a history of rate arrears and/or a difficulty in establishing who is/should be responsible for the payment of rates
- 8. where the rates relief is needed to avoid further alienation of Māori freehold land
- 9. where a rates remission is sought under section 114A of the Local Government (Rating) Act 2002 for Māori freehold land under development.

*The key parts of s114A provide as follows:*

**114A Remission of rates for Māori freehold land under development**

- 1) The purpose of this section is to facilitate the occupation, development, and utilisation of Māori freehold land for the benefit of its owners.
- (2) A local authority must consider an application by a ratepayer for a remission of rates on Māori freehold land if—
  - (a) the ratepayer has applied in writing for a remission on the land; and
  - (b) the ratepayer or another person is developing, or intends to develop, the land.
- (3) The local authority may, for the purpose of this section, remit all or part of the rates (including penalties for unpaid rates) on Māori freehold land if the local authority is satisfied that the development is likely to have any or all of the following benefits:
  - (a) benefits to the district by creating new employment opportunities;
  - (b) benefits to the district by creating new homes;
  - (c) benefits to the council by increasing the council's rating base in the long term;
  - (d) benefits to Māori in the district by providing support for marae in the district;
  - (e) benefits to the owners by facilitating the occupation, development, and utilisation of the land.
- (4) The local authority may remit all or part of the rates—
  - (a) for the duration of a development; and

- (b) differently during different stages of a development; and
  - (c) subject to any conditions specified by the local authority, including conditions relating to—
    - (i) the commencement of the development; or
    - (ii) the completion of the development or any stage of the development.
- (5) In determining what proportion of the rates to remit during the development or any stage of the development, the local authority must take into account—
  - (a) the expected duration of the development or any stage of the development; and
  - (b) if the land is being developed for a commercial purpose, when the ratepayer or ratepayers are likely to generate income from the development; and
  - (c) if the development involves the building of 1 or more dwellings, when the ratepayer or any other persons are likely to be able to reside in the dwellings.

**Conditions**

In general, Council will provide rates relief under this Policy only where an application is made in writing, signed by the ratepayer. This allows Council to obtain the information it needs to make a decision. However, if Council already has sufficient information, it may grant rates relief without an application.

Council will provide an application form for rates relief under this Policy, and will publish it on Council's website.

In the event that applications for rates relief are made by only one or a minority of owners, Council may require evidence of agreement or support from a greater proportion of owners.

Council may, at its discretion, review whether a property continues to qualify for rates relief under this Policy. In doing so, Council may seek further information from any party that has a relationship with that land. Council may also request a written application from the ratepayer (or owners, or trustee).

Council may seek undertakings from the ratepayer, owners, users or managers of the land to provide information about the ongoing use or circumstances of the land.

Council may, at its discretion, end the rates relief if it considers the land no longer qualifies for the relief, or if the ratepayer has not provided sufficient information to enable a review of rates relief for the property.

***Conditions relating to applications under s114A (Māori freehold land under development)***

Following an application for rates remission under s114A, Council may request additional documentation where necessary to determine the start and finish dates of a proposed development or the staging of a development.

Developments that are staged can apply for remission for each separate stage of the development.

Rates will be remitted until such time as the development is complete, or the development is generating income, or persons are residing in houses built upon the land. Council retains flexibility to apply the remission for a longer period of time where desirable.

**Amount and timing of rates relief**

The amount and timing of any rates relief provided under this policy is entirely at the discretion of the Council.

**Other forms of rates relief for Māori freehold land**

***Rating units of Māori freehold land used as a single unit:*** Under s20A of the Local Government (Rating) Act 2002, a person actually using 2 or more rating units of Māori freehold land may apply for the rating units to be treated as 1 unit for the purposes of a rates assessment. This could reduce the number of fixed rates that are applied to the properties. Applications should be made by email to [ratesinfo@ccc.govt.nz](mailto:ratesinfo@ccc.govt.nz) mentioning s20A of the Local Government (Rating) Act 2002. Council must treat the rating units as 1 unit for assessing a rate if:

- (a) the units are used jointly as a single unit by the person; and
- (b) Council is satisfied the units are derived from the same original block of Māori freehold land.

***Separate rating area:*** Council may, on request, divide a “separate rating area” from a rating unit on Māori freehold land if one part of the land comprises a dwelling that is used separately from the other land in the rating unit. This could help the occupant of that dwelling claim a rates rebate for low income earners in relation to their own rates assessment (for more information, see <https://ccc.govt.nz/services/rates-and-valuations/reductions/apply-for-a-rates-rebate-low-income-earners>). This is governed by section 98A of the Local Government (Rating) Act 2002. Applications to divide a separate rating area should be made by email to [ratesinfo@ccc.govt.nz](mailto:ratesinfo@ccc.govt.nz) mentioning 98A of the Local Government (Rating) Act 2002.

**Adoption date**

This policy was adopted on 21 June 2022 and in accordance with section 108(4A) of the Local Government Act 2002 must be reviewed at least once every six years following this date.



# Financial Prudence Benchmarks

# Financial Prudence Benchmarks

Annual Plan disclosure statement for the year ending 30 June 2026

## What is the purpose of this statement?

The purpose of this statement is to disclose the Council's planned financial performance in relation to various benchmarks to enable the assessment of whether the Council is prudently managing its revenues, expenses, assets, liabilities and general financial dealings.

Benchmark			Annual Plan	Met	Note
Rates affordability benchmark - increases	<	10.5%	8.5%	Yes	1
Debt affordability benchmark (\$m)	<	4,463	2,890	Yes	2
Net debt as a percentage of equity	<	20%	11.1%	Yes	
Net debt as a percentage of total revenue	<	280%	183.3%	Yes	
Net interest as a percentage of total revenue	<	20%	8.5%	Yes	
Net interest as a percentage of annual rates income	<	30%	12.0%	Yes	
Liquidity	>	110%	111.7%	Yes	
Balanced budget benchmark	>	100%	96.0%	No	3
Essential services benchmark	>	100%	143%	Yes	4
Debt servicing benchmark	<	10%	11.3%	No	5

Greater than (>) Less than (<)

## Notes

### 1. Rates affordability benchmark

- (1) For this benchmark the Council's planned rates increases for the year are compared with a quantified limit on rates increases for the year contained in the financial strategy included in the Council's long term plan.
- (2) The Council meets the rates affordability benchmark if its planned rates increase for the year equals or is less than each quantified limit on rates increases.

### 2. Debt affordability benchmark

- (1) For this benchmark, the Council's planned borrowing is compared with a quantified limit on borrowing contained in the financial strategy in the Council's long term plan.
- (2) The Council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

### 3. Balanced budget benchmark

- (1) For this benchmark the Council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments and revaluations of property, plant or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of

property, plant or equipment).

- (2) The Council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.
- (3) The Council has not met this benchmark for 2025/26 due to lower capital revenues and higher depreciation than originally planned in the 2024-34 LTP. Increases in rating for renewals is intended to address this issue by 2027/28.

### 4. Essential services benchmark

- (1) For this benchmark, the Council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.
- (2) The council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

### 5. Debt servicing benchmark

- (1) For this benchmark, the Council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments and revaluations of property, plant or equipment).

- (2) Statistics New Zealand projects the Council's population will grow more slowly than the national population, and will meet the debt servicing benchmark if its planned borrowing costs equal or are less than 10% of its planned revenue.
- (3) The Council has exceeded this benchmark by 1.3%. This benchmark includes interest costs relating to debt that is onlent to subsidiaries and funded by them. This accounts for 19% of Council's interest costs, without which the Council's ratio would be 9.4%. This is within the 10% benchmark. There is no concern around Council's ability to service debt.

This statement is included in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.



# **Activities and Services – Statement of Service Provision**

## Summary of judgements made in monitoring the performance of non-financial performance measures

Council prepares and sources prospective non-financial performance measures through Long-term Plan activity planning, which sets out the services (sub-activities) and levels of service (level of service statements, measures of success and performance targets/outputs) proposed to be delivered over the next 10 years.

The selection and presentation of levels of service in the Statement of Service Provision considers the purpose of each activity against the strategic direction and priorities as set by Council through the Strategic Framework and reported (historic) performance results for existing levels of service, arriving at an appropriate and concise range of performance measures to inform the community for consultation and the setting of the long-term plan. This is also done with consideration to Council and public monthly and annual reporting.

For each activity (across local infrastructure and community services, and performance of regulatory functions) judgements are applied so that an appropriately focused suite of levels of service are selected, those most critical and meaningful. These are selected variously from the following; access (venues, facilities, hours); usage (attendance, participation); quantity; responsiveness; reliability; satisfaction; readiness; quality (condition, effectiveness); efficiency; process; compliance or accreditation. This aligns with the Department of Internal Affairs' (DIA) mandatory non-financial performance measures, best practice guidance and also meets direction from Council in their LTP Letter of Expectation.

Specifically related to Water Supply, the DIA Non-Financial Performance Measures Rules 2013 required local authorities to report their compliance with the bacterial and protozoal contamination criteria of the New Zealand Drinking Water Standards 2005. These standards have been superseded by the Water Services (Drinking Water Services for New Zealand) Regulations 2022 (the regulations) and therefore the council is reporting against these measures relying upon the relevant incorporation by reference provisions in New Zealand law.

Other judgements include categorisation of measures of success and performance targets and the aggregation of some levels of service.

Categorisation of measures and targets for an activity means they are categorised as either 'community' or 'management/operational'. 'Community' measures are those critical and meaningful enough to be included in the LTP, future Annual Plans, and to be reported monthly and annually to Council and the community. This specifically includes elements of the service the community directly receives (for instance, access, quantity, responsiveness, satisfaction) or are critical enough to remain 'on the page' (for example compliance, accreditation). 'Management' or operational measures are those the business plans for within the activity and monitors in addition to, and in support of, the 'community' measures. This could include effectiveness, efficiency, asset condition, process. All 'community' and 'management' measures and targets are monitored through the Performance Framework system.

Aggregation is applied where a range of performance targets are focused on one facet of service delivery, such as the Water Supply mandatory non-financial performance measures from DIA. In this case a single, aggregated measure is included as a 'community' measure (to be reported to Council and the community), which covers all elements of the required performance targets, while the individual performance targets are planned for and will be monitored as 'management' or operational measures (via the same Performance Framework systems). An effect of aggregation is that if an individual element does not achieve target then the aggregated target will also not achieve target.

The Council uses internally sourced data and information collected by third parties through various arrangements. The development of the prospective non-financial performance measures, including monitoring and reporting, is consistent between Long-term Plan (LTP) cycles.

Proposed changes to levels of service (level of service statements, measures of success and performance targets/outputs), aggregations and changes to categorisations (‘community’ / ‘management’) are notated and footnoted with each activity, including specific judgements in determining which levels of service are included in the Long-term Plan. This includes changes to wording where it may affect the intent of the target and changes to quality/quantity of a target/output. This can also include where a measure or target has moved between activities, is proposed to be introduced as ‘new’, or proposed to be deleted. It does not include minor changes or improvements to wording.

Explanatory notes:

DIA:	Certain LOS are considered mandatory by the Local Government Act 2002. These performance measures are specified by the Department of Internal Affairs (DIA). Where a LOS is considered mandatory by the DIA, this has been noted in the plan.
LOS:	Levels of Service. These are non-financial performance measures.
*	Some actual results for the years 2019/20 - 2021/22 were impacted by COVID-19, such as the closing of facilities and non-delivery of anticipated programmes. These results are marked with, *Result affected by impact of COVID-19.
^	Results from the 2023/24 financial year were not available at the time of publication but will be available following the Annual Report 2024 audit, approx. August 2024. Consequently, the targets for 2023/24 are shown instead. Where targets for 2023/24 are identical to 2024/25, this is indicated by a “^”.



# Communities and Citizens

This Group of Activities consists of the following activities:

- Christchurch Art Gallery Te Puna o Waiwhetū
- Akaroa Museum <sup>1</sup>
- Christchurch City Libraries Ngā Kete Wānanga o Ōtautahi
- Community Development and Facilities
- Recreation, Sports, Community Arts and Events
- Emergency Management & Community Resilience <sup>2</sup>
- Citizens and Customer Services

This Group of Activities primarily contribute to the following community outcomes:

- A cultural powerhouse city
- A collaborative confident city
- A thriving prosperous city
- A green liveable city

This Group of Activities may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b>  The Gallery’s location within the central city means that it can’t reach all groups outside of the central city. (Christchurch Art Gallery  Te Puna o Waiwhetū)	The schools programme currently receives some external support to help with bus transport for lower decile schools to participate in Gallery educations programmes. The ability for the Gallery to offer outreach, education programmes, temporary exhibitions, pop-up activations and artist led workshops in lower socio-economic areas would be a means to mitigate this.
Portfolio of Community Facilities degenerating due to insufficient operational and maintenance resources. (Community Development and Facilities)	Prioritise top 15 facilities for resourcing based on usage, community need and importance. Identify and dispose of facilities surplus to requirement.

<sup>1</sup> Canterbury Museum Grant has been relocated to the Community Development and Facilities activity. This means this activity is now solely focused on Akaroa Museum.

<sup>2</sup> Activity name change with LTP 2024-34. Activity name changed *from* “Civil Defence Emergency Management” *to* “Emergency Management & Community Resilience.”

Negative Effect	Mitigation
Council facilities/sites/stadia and events design and accessibility impacting user/visitor safety, security, health and well-being assurance/confidence, and impact on mental health and well-being of community members. (Recreation, Sports, Community Arts and Events)	Manage and implement industry specific and general safety strategies and standards.
Increased financial resource required from council or others. (Recreation, Sports, Community Arts and Events)	KPI's are monitoring actual vs planned.
Financial/physical/access and other barriers to participation for diverse/vulnerable community members. (Recreation, Sports, Community Arts and Events)	Ensure equitable access and inclusion in quality opportunities by managing affordability, locality and accessibility.
<b>Economic</b> Increased costs to Ratepayers due to expanding storage. (Christchurch Art Gallery   Te Puna o Waiwhetū)	Plan and scope future needs appropriately, explore various potential solutions and costings before and proposing to ELT. Then entering a rigorous procurement process.
This activity has a reliance on built assets <ul style="list-style-type: none"> <li>Fair maintenance of the facilities across the network</li> </ul> (Community Development and Facilities)	Maintenance allocated as resources allow and in line with the asset management plan.
Increased internal capacity of Council organisation required to service increased numbers of aquatic facilities. (Recreation, Sports, Community Arts and Events)	Heads of Council Units affected to review planning for additional resources and/or explore more efficient ways of working.
<b>Environmental</b> Changes to energy source could be more environmentally impactful (Christchurch Art Gallery   Te Puna o Waiwhetū)	Plan appropriately, explore various potential solutions, rigorous procurement process
Energy use to maintain climate conditions within the Museum's exhibition spaces and collection stores. (Akaroa Museum)	Investigate whether essential systems and practices can be modified to be more energy efficient, for example, by increasing tolerances for changes in temperature and humidity.

Negative Effect	Mitigation
Impacts on local/immediate residential and natural environment and neighbours. (Recreation, Sports, Community Arts and Events)	Ensure we design new RSE sites/construction projects with an appropriate sustainable construction focus, requiring for example the use of sustainable construction materials and processes (eg using green/eco-concrete and/or using a deconstruction rather than demolition approach to re-developing existing structures) therefore reducing the environmental impact of construction projects. Also creating natural buffers such as playing fields, waterways (with appropriate riparian planting) and/or native vegetation and planting to improve biophilic experience of facility-users and neighbours, as well as biodiversity and carbon footprint of council RSE facilities/sites. Effective management and control of construction site safety, traffic management planning, use of repurposed and recycled resource materials, and responsible construction resource recovery and waste disposal.
Site Contamination and Pollution – motor vehicle emissions, noise, vibration, sediment, light, air, water, chemicals (including trade-waste and wash-down water, and water-borne sediments). (Recreation, Sports, Community Arts and Events)	<p>Manage air, water and soil pollutants:</p> <ul style="list-style-type: none"> <li>• Management of congestion which generates air pollutants.</li> <li>• Landscaping treatments as pollutant ‘sinks.’</li> <li>• Manage storm water run-off quality from street surfaces with on-street storm water treatment systems.</li> <li>• Manage existing contaminants on site.</li> <li>• Manage soil quality/disposal.</li> <li>• Manage on-street activity and adjacent construction to minimise pollution.</li> <li>• Management of storm water run-off quality from adjacent properties, trade wastes and public and private off-street pre-treatment systems.</li> <li>• Limit the use of agrochemicals.</li> </ul>
<p><b>Cultural</b></p> <p>We’re not seen as a service/meeting the needs of some cultural/socio-economic demographics</p> <p>Preconceived ideas re an ‘art institution’ (Christchurch Art Gallery  Te Puna o Waiwhetū)</p>	<ul style="list-style-type: none"> <li>• Continuing to collect and exhibit art, and develop the education and public programmes specifically for our diverse audiences.</li> <li>• Build stronger relationships across the city, including increasing community partnership work, outreach and collaboration.</li> <li>• Employ a te reo Māori speaking educator/outreach coordinator to increase a sense of belonging within the Gallery context for tamariki, their whānau, and their kura community.</li> <li>• Reducing barriers to access through working with diverse communities and diversifying programming. The activation of the Gallery foyer, forecourt and further participation in citywide initiatives eg Tiirama Mai provides a gentle ‘in’ for groups and people facing barriers to access.</li> </ul>
Not being seen as representing all sections of the community/audience. (Akaroa Museum)	Ensure representation in all areas of the Museum’s activity – collecting, exhibition, interpretation, programmes and partnerships.

Negative Effect	Mitigation
<p>Failure to offer range of recreational, sporting and events activities, designed for varied/diverse and inter-generational community members, therefore excluding or dividing segments of the community. (Recreation, Sports, Community Arts and Events)</p>	<p>Ensure activities are inclusive and promote a strong sense of belonging – by having clear-line-of-site as to community make-up and identified needs/expectations, with LoS focused on effective delivery. Use a range of council community engagement and consultation data/opportunities to ensure wide-reaching programmes/events are designed and delivered to meet cross-community/demographic needs.</p>

## Christchurch Art Gallery | Te Puna o Waiwhetū

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Develop, care for and provide access to the city’s nationally significant art collection for current and future generations.								
Develop, care for, and provide access to the city’s nationally significant art collection for current and future generations	Residents and visitors have access to a nationally significant art gallery (3.0.6)	Hours of opening: No fewer than 2,749 hours per annum			2,710 hours *	2,768 hours	2,771 hours	^
	The Art Gallery attracts residents and visitors into the city, contributing to the identity, wellbeing, and activation of the city (3.0.1)	Maintain visitation at 95% of the average of the last 5 years, or higher			208,655 visitors 32.6% below target *	314,945 visitors, 108% of target	366,627 visitors, 132% of target	^
	Visitor satisfaction with the overall Art Gallery experience (3.0.2)	At least 90% of visitors satisfied with the overall Art Gallery experience			97%	95%	96%	^
Engage Christchurch citizens and city visitors with art and creativity through developing and delivering a dynamic programme of exhibitions.								
Engage Christchurch citizens and city visitors with art and creativity through developing a dynamic programme of exhibitions	A diverse range of art exhibitions that attract new and repeat audiences are developed and presented (3.0.8.2)	No fewer than 12 exhibitions presented pa			16 exhibitions	16 exhibitions	12 exhibitions	^

\* Result affected by impact of COVID-19.

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Inspire and connect our diverse communities through participation in our Public Programmes and Education Programmes for visitors, schools, and lifelong learners.								
Inspire and connect our diverse communities through participation in our public programmes & education programmes for school and lifelong learners	Deliver a diverse range of school-specific programmes to promote and educate the importance of the visual arts (3.0.9.1)	At least 11,000 attend school specific programmes per annum			5,897 attendees *	11,123 attendees	12,579 attendees	^
	Deliver a diverse range of public programmes to promote and educate the importance of the visual arts (3.0.9.2)	At least 22,000 people attend advertised public programmes per annum			11,791 people *	26,589 people	23,455 people	^

\* Result affected by impact of COVID-19.

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Akaroa Museum

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Operates Akaroa Museum as a community space; revealing histories, sharing stories, and caring for community heritage.								
Provide a community space; revealing histories, sharing stories, and caring for community heritage	Minimum hours of opening per annum (3.3.3)	Minimum 2093 hours pa, average of 40 hours per week			2,104 hours	2,087 hours	2,109.5 hours	^
	Number of exhibitions presented per annum (3.3.4)	No fewer than two temporary exhibitions presented			3 exhibitions	3 exhibitions	3 exhibitions	^
	Visitor satisfaction with their Museum experience (3.3.8)	At least 90%			100%	100%	100%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.



## Christchurch City Libraries | Ngā Kete Wānanga o Ōtautahi

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Community Spaces								
Residents have access to a physical and digital library relevant to local community need or profile through a comprehensive network of libraries, and digital channels	Provide weekly opening hours for existing libraries (as appropriate for metropolitan, suburban & neighbourhood libraries) (3.1.2.1)	23 – 74 hours per week			23 to 74 hours	23 to 74 hours	23 to 74 hours	^
	Maintain a mobile outreach service (3.1.2.4)	Between 50-60 visits per week			40 hours	At least 40 hours	Up to 40 hours	^
	Maintain library user satisfaction with the library service (3.1.5)	At least 90%			94%	96%	95%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Collections								
Collections including general, specialist, heritage, and digital content, are available to meet the needs of the community	Maintain collections per capita of city population, per year (3.1.1.3)	3 – 4 items per capita			3.5 items per capita	3.63 items per capita	3.68 items per capita	^
	Maintain number of issues per capita of city population, per year (3.1.1.4)	At national average or better			10.94 (target met)	11.37 (target met)	12.05 (target met)	^
Access to information								
Residents have equitable access to internet, online information, support, and the digital library, including public computing devices and new technologies	Access to information and technology support via walk-in, library website, phone, email, professional assistance, and digital access (3.1.3.3)	Maintain number of advice queries and in-depth research enquiries			128,291	166,469	238,143	^
	Access to online information is freely available through the library website (3.1.3.1)	Access freely available			Access freely available	Access freely available	Access freely available	^
	Free 24/7 Wi-Fi access is available at all libraries (3.1.3.4)	Free Wi-Fi 24/7			Achieved	Achieved	Achieved	^
	Devices available to the public (3.1.3.5)	Ratio of 4 per 5,000 of population			5.3 per 5,000 of population	4.55 per 5,000 of population	5.04 per 5,000 of population	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Programmes and Events						
Provide public programmes and events designed to meet customers' cultural, creative, learning, and recreational needs	Maintain participation at public programmes and events (3.1.4)	380-450 participations per 1,000 of population	347 per 1,000 of population	412 per 1,000 of population	440 per 1,000 of population	^
	Residents have access to spaces, services, and leading-edge technology resources to improve their wellbeing (3.1.9)	Capture and share at least 12 to 16 customer stories per annum	15 in total	12 in total	18 in total	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Community Development and Facilities

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Provide and manage community grants and loans, on behalf of Council and other funding bodies to make Christchurch a place of opportunity for all								
Provide and manage Community grants, funding and community loans, on behalf of Council and other funding bodies to make Christchurch a place of opportunity for all	Provide and manage funding for initiatives that facilitate resilient and active communities owning their own future (2.3.1.1)	100% of funding assessments detail rationale and demonstrate benefits aligned to Council’s strategic priorities, and where appropriate, Community Board Plans			100%	100%	100%	^
Provide and operate a network of community facilities to empower resilient, active, and connected communities owning their own future								
Provide and operate a network of community facilities to empower resilient, active, and connected communities owning their own future	Provide a sustainable network of community facilities to empower resilient, active, and connected communities owning their own future (2.0.1.1)	78 - 82 Facilities		Between 78 - 82, and 80 - 84 Facilities	91 facilities	80 facilities	84 facilities	^
Enable, encourage, and support resilient, active, and connected communities owning their own future								
Enable, encourage, and support resilient,	Customer satisfaction with the delivery of community support, resilience, development, and recreation initiatives (4.1.27.1)	80%			81%	79%	86%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
active, and connected communities owning their own future	Locally focussed community support, resilience, development, and recreation initiatives are identified, prioritised, and delivered (4.1.27.2)	100% of Community board plans are developed and reported annually		100% of Community board plans are developed every three years; updated and reported annually	100%	100%	100%	^
Graffiti management & mitigation								
Lead a collaborative volunteer -centric approach to keeping our city clean, safe, and free of graffiti	Requests for service regarding graffiti are responded to promptly (2.2.6.8)	At least 95% of requests responded to within 2 working days			98%	95%	96%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Recreation, Sports, Community Arts and Events

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Network of Recreational & Sporting Facilities								
Provide citizens access to a range of fit-for-purpose network of recreation and sporting facilities	Recreation & Sport facilities are available for use (7.0.1.1)	40 facilities are available for use	39 facilities are available for use	Between 37-39 are available for use (Christchurch Temporary Stadium, Fencing Centre, Sockburn Squash de-commissioned)	38 x Recreation & Sport facilities are available for use (Te Pou Toetoe open)	38 x Recreation & Sport facilities are available for use	39 x Recreation & Sport facilities are available for use	^
	Customer satisfaction with the range and quality of facilities (7.0.7)	At least 80%			88%	91%	92%	^
Recreational & Sporting Programmes and Activities								
Provide well utilised facility based recreational and sporting programmes and activities, and the support needed to develop and deliver recreation	Facility based recreational and sporting programmes and activities are well utilised: the number of participants using multipurpose recreation and sport centres, outdoor pools and stadia (7.0.2.2)	At least 6.0 million			3,898,293 participants*	5,112,391 participants	5,536,283 participants	<sup>1</sup>
	Support citizen and partner organisations to develop, promote and deliver recreation and sport in Christchurch (7.0.3.1)	4,000 hours of staff support provided per annum			4,170 hours	4,272 hours	4,824 hours	^

<sup>1</sup> The target for 2024/25 was “At least 5.6 million”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

\* Result affected by impact of COVID-19.

^The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
and sport in Christchurch	Customer satisfaction with the quality of Council recreation and sport support (7.0.3.2)	At least 80%			85%	87%	93%	^
Community Arts & Events								
Produce and deliver engaging programme of community events and support community-based organisations to do the same, including the arts.	Produce and deliver engaging programme of community events annually (2.8.5.1)	A minimum of 9 events delivered annually of which three are marquee events. (Outdoor events subject to weather)			11 events	6 events*	12 events	^
	Customer satisfaction with the content and delivery across delivered events (2.8.5.2)	At least 80%			85.5%	84.6%	89%	^
	Support community-based organisations to develop, promote and deliver community events and arts in Christchurch (2.8.6.1)	15,000 hours of staff support per annum			17,352 hours provided to 475 organisations *	16,028 hours of support provided	17,394 hours of support provided	^
	Customer satisfaction with the quality of Council event support (2.8.6.2)	At least 80%			92%	90%	83%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

\* Result affected by impact of COVID-19.



## Emergency Management & Community Resilience

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Co-ordinates civil defence emergency management (CDEM) readiness and response								
Co-ordinates effective civil defence emergency management readiness and response	Christchurch CDEM plans covering local response arrangements are in place (2.5.1.1)	CDEM Plans are reviewed annually			Achieved	Achieved	Achieved	^
	Maintain an effective response capability and capacity to manage civil defence emergencies (EOC) (2.5.2.1)	One primary and one secondary Emergency Operations Centre (EOC) facility available to be activated within 60 minutes			Achieved	Achieved	Achieved	^
Working collaboratively with Council’s Community Development Activity to increase community resilience through supporting communities to play, respond and recover from emergencies and adverse events at all levels								
Work collaboratively to increase community resilience	Build community resilience through public education and community engagement programmes (2.5.4.1)	At least 60 community resilience education and/or engagement programmes occur annually			36 CDEM public education activities delivered *	61 CDEM public education activities delivered	133 CDEM public education events delivered	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

\* Result affected by impact of COVID-19.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
through supporting communities to play, respond and recover from emergencies and adverse events at all levels	Build community resilience through developing community response plans (2.5.4.2)	At least 30 community-based groups are actively supported in developing community response plans			11 community response planning activities conducted	21 community response planning activities conducted	49 groups involved in community response planning	^
Increase the capacity and resilience of the Council in the readiness, response and recovery from adverse events and emergencies								
Increase the capacity and resilience of the Council in the readiness, response and recovery from adverse events and emergencies	Sufficient capacity within Council to maintain an Incident Management Team (IMT) or EOC response for 5 consecutive days (2.5.7.2)	An IMT or EOC is stood up at least 3 times per annum either in response or to practice			New level of service with LTP 2024-34.			^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Citizens and Customer Services

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Provide a “first point of contact” Council customer service								
Provide a “first point of contact” Council customer service	Ensure Citizen and Customer Services are available to answer enquiries, 24 hours per day, 7 days a week (2.6.3)	At least 99% of the time			99.83%	99.47%	100%	^
	Provide a walk-in service that meets future citizen and customer demand (2.6.1)	7-13 walk in customer service hubs			12 walk-in locations	12 walk in customer service hubs	12 walk in customer service hubs	^
	Citizens and customer satisfaction with the quality of the service received for walk in services (2.6.7.1)	At least 85%			97%	98%	98%	^
	Citizens and customer satisfaction with the quality of the service received for phone contacts (2.6.7.3)	At least 85%			90%	90%	88%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Parks, Heritage, and Coastal Environment

This Group of Activities consists of the following activities:

1. Parks and Foreshore
2. Parks Heritage Management
3. Ōtākaro Avon River Corridor (OARC)<sup>1</sup>

This Group of Activities primarily contribute to the following community outcomes:

- A cultural powerhouse city
- A collaborative confident city
- A thriving prosperous city
- A green liveable city

This Group of Activities may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b>  Noise, disturbance, and privacy intrusions for neighbouring residents from park users and their activities. (Parks and Foreshore)	<b>Adequate park size and layout:</b> Ensure parks are large enough to accommodate various community recreation facilities with adequate separation from neighbours. Implement recommended separation distances from residential areas, such as a minimum of 30m from basketball courts and 40m from skate parks. <b>Strategic park design:</b> Design the layout of parks thoughtfully, considering the placement of recreational facilities in relation to neighbouring properties. Employ landscaping and natural barriers to help minimise sound transmission and privacy intrusion. <b>Usage management:</b> Develop and enforce usage guidelines where necessary to manage recreational activities. Implement time restrictions or designated hours for activities that may generate noise or disturbance.
Crime, vandalism, and safety. (Parks and Foreshore)	<b>Security measures:</b> Apply CPTED principles to the design and operation of parks.
Impacts of developments, including leases, on neighbours and park users. (Parks and Foreshore)	<b>Comprehensive evaluation:</b> Review leasing and development proposals, considering potential impacts on neighbouring communities and park users such as exclusive use of public land, increased traffic, blocking views, light spill, and loss of open space. Evaluate the proposal's compatibility with the surrounding environment.

<sup>1</sup> Please note that the operational budget for OARC Co-Governance is located within the Governance Group of Activities.

Negative Effect	Mitigation
	<b>Stakeholder engagement:</b> Seek feedback from the community and affected parties on specific proposals to inform decision-making. Consider revised designs, additional conditions on use, or alternative solutions to address concerns.
Not all scheduled heritage buildings are accessible. (Parks Heritage Management)	Provide accessibility where possible, potentially develop digital virtual tours.
Vandalism and theft. (Parks Heritage Management)	Apply CPTED principles, enhance security measures where practical, ensure proper maintenance and conservation practices are in place to preserve the integrity of the items.
Remaining residents and neighbours will be exposed to temporary and/or ongoing disruption. (OARC)	<ul style="list-style-type: none"> <li>Seek to minimise noise, vibration and dust during construction. Explore options to separate high traffic pathways from remaining residents.</li> <li>Ensure residents and stakeholders are well informed during development and construction of nearby projects.</li> </ul>
<b>Economic</b> Increasing cost to acquire, develop, operate, and maintain parks. (Parks and Foreshore)	<b>Network planning:</b> Take a strategic network approach to parks to seek efficiencies and optimised provision. Consolidate assets and streamline operational processes. <b>Needs-based development:</b> Prioritise developments based on identified and equitable community needs rather than pursuing “nice to have” projects. Conduct regular community surveys and research to understand evolving needs and preferences, such as changes in sport and recreation participation. <b>Partnership opportunities:</b> Explore collaborative partnerships with schools, sponsors, and community organisations to share costs and resources. Establish joint-use agreements with schools to utilise their facilities during non-school hours, maximising space utilisation. <b>Sponsorship and funding:</b> Seek sponsorship opportunities from local businesses to supplement funding. Identify and pursue funding grants. <b>Community engagement and volunteers:</b> Engage the community in volunteer programmes for park maintenance and management. Foster a sense of community ownership. <b>Technology adoption:</b> Leverage technology for efficient park management, including smart irrigation systems, energy-efficient lighting, and automated maintenance tracking systems.
Negative public response to applying limited Council funding to repairing damaged heritage buildings and items. Negative public response to not repairing heritage buildings and items. (Parks Heritage Management)	A use for buildings is sought before a repair programme is approved. Explore alternative ownership, funding, and building utilisation opportunities.
High-cost maintenance items, such as painting which can be \$100k plus, are difficult to fund in the opex programme. (Parks Heritage Management)	Ensure adequate operational budgets are in place to effectively cover planned maintenance requirements.

Negative Effect	Mitigation
The true value of heritage, artworks, and monuments is not reflected in the return on its use, often this does not cover the maintenance cost. (Parks Heritage Management)	The importance of heritage assets in terms of their historical, aesthetic, educational, artistic, and economic contribution is applied to valuation methods. These methods should be able to assess the monetary values for the protection and management of heritage from a societal point of view.
The implementation of the plan will require significant ongoing capital and operational funding to be fully implemented across multiple Long Term Plans. (OARC)	<ul style="list-style-type: none"> <li>• Complete rigorous cost analysis on an ongoing basis for all projects throughout the design and construction phases</li> <li>• Ensure that all opportunities for volunteer-led implementation are maximised providing multiple benefits including cost reduction.</li> <li>• Investigate ways for any revenue generated within the Corridor to be channelled back to its ongoing maintenance</li> </ul>
<b>Environmental</b> Carbon footprint of park developments. (Parks and Foreshore)	<b>Alternative development options:</b> Consider options that have a lower carbon footprint, such as natural play areas instead of manufactured playgrounds, use of natural items such as boulders and plants for vehicle barriers. Incorporate recycled materials, such as recycled plastic furniture, to promote sustainability in park infrastructure.
Travel requirements and traffic generation. (Parks and Foreshore)	<b>Transport considerations:</b> Integrate transport considerations into park design, locating significant facilities along public transport routes. Create safe cycling and walking links to encourage eco-friendly modes of transport.
Wildlife and ecology disturbance. (Parks and Foreshore)	<b>Manage public use:</b> Direct public use away from sensitive wildlife and ecological areas through strategic signage and designated pathways. Implement screening techniques. Develop and enforce guidelines for responsible park use to minimise ecological impact.
Chemical, water, and energy use. (Parks and Foreshore)	<b>Reduce unnecessary use:</b> Review operation and maintenance processes to minimise the use of chemicals, water, and energy. Consider alternative developments such as drought tolerant turf and organic sprays, to reduce reliance on water and chemical inputs.
Greenhouse gas emissions. (Parks and Foreshore)	<b>Review operation and maintenance requirements and processes:</b> Reduce the need for frequent mowing, promoting natural landscaping in certain areas. Design new or renewed assets for low emission operation, including energy efficient lighting and heating systems. Encourage eco-friendly modes of transport to parks. Transition to electric vehicles and tools for park maintenance to reduce emission and noise pollution.
Production of waste from businesses operating in scheduled heritage buildings. (Parks Heritage Management)	Waste management and recycling programmes.

Negative Effect	Mitigation
Travel requirements to access heritage, artworks, and monuments. (Parks Heritage Management)	Location of artworks in public spaces such as walkways, cycleways, and recreational areas where they can be easily accessed.
Pump stations will be required to pump water from the Stormwater Management Areas past the stopbanks and back into the river, negatively affecting Council's ambitions for a reduced carbon footprint. (OARC)	Future pumping of stormwater back into the river is unavoidable due to the need to locate the Stormwater Management Areas on the landward side of the stopbanks. Designs of the facilities and pump stations will seek to reduce energy consumption required, and/or utilise local energy generation through solar or other sources.
<b>Cultural</b> Modification of cultural landscapes and impact on cultural values. (Parks and Foreshore)	<b>Archaeological best practice:</b> Adhere to archaeological best practices when planning and delivering park developments. Conduct thorough archaeological assessments to identify culturally and historically significant sites before initiating any modifications. <b>Cultural collaboration:</b> Actively seek input from māori and other cultural communities regarding park developments. Establish collaborative partnerships with cultural experts and heritage advisors to ensure a comprehensive understanding of the cultural landscape. <b>Heritage advice:</b> Integrate heritage advice into the planning and decision-making processes for park modifications.
Loss of heritage values through neglect or non-repair. (Parks Heritage Management)	Ensure high level of maintenance so heritage values are not compromised, and repair damaged assets.
Modification of the landscape could impact on wahi tapu or wahi taonga sites. (OARC)	Follow archaeological best practice, seek mana whenua advice on projects, co-governance and then consenting reviews as a final check



## Parks and Foreshore

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Planning, Provision, Maintenance, Asset Condition and Performance, and Biodiversity								
Deliver variety of Parks that are managed, maintained, and available for public use, (including access, play, and sports) that contribute to Christchurch’s ecological health	Parks are managed and maintained in a clean, tidy, safe, functional, and equitable manner (Asset Performance) (6.8.2.3)	At least 90% of parks and associated public recreational assets are available for safe public use during opening hours			90% condition average or better	90% condition average or better	97% available for safe public use	^
	All Community Parks are managed and maintained in a clean, tidy, safe, functional, and equitable manner (Maintenance) (6.0.1)	>=90% Maintenance Plan key performance indicators are achieved			97%	97%	92%	^
	Resident satisfaction with the overall availability of recreation facilities within the City’s parks and foreshore network (6.8.5)	>= 70%			76%	73%	76%	^
	Appropriate use and occupation of parks is facilitated (6.8.10.1)	95% of applications processing is started within ten working days of receiving application			100% Response to initial enquiry within four working days	100% Response to initial enquiry within four working days	Achieved 100%	^
	Comply with Canterbury Regional Pest Management Plan (6.3.2.1)	Annual compliance 100% (nil notices of direction served by ECan)			100% (0 directions issued)	100% achieved	100% (0 directions issued)	^
	Increasing tree canopy in Parks (6.8.2.1)	A net increase in total number of trees is achieved (1:2 replacement policy), with a minimum of 50% of the trees being medium to very large species			Achieved	1:2	1:4.3	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
					(1:2.4, 85% medium to large species)			
	Customer satisfaction with the presentation of Community Parks (6.0.3)	>=60%			56%	61%	54%	^
	Customer satisfaction with the presentation of Hagley Park (6.8.4.1)	>=90%			97%	97%	95%	^
	Satisfactory playability and presentation of playing surfaces at metropolitan stadium (6.8.1.9)	Achieve accreditation of stadia from relevant international sports bodies for international games			New level of service with LTP 2024-34			
	Greenspace increases with intensified population growth in urban development areas (6.8.1.1)	Neighbourhood parks are provided in urban areas at a rate of at least 1.9 ha/1000 population			New level of service with LTP 2024-34			

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Botanic Gardens, Inner city parks and gardens and heritage parks								
Provide quality garden, Inner City and Heritage Parks including Botanical diversity, plant conservation and research, visitor facilities, hosted events, guided tours and educational activities	Customer satisfaction with the presentation of the City’s Garden Parks – Botanic Gardens and Mona Vale (6.2.2)	>=90%			99%	99%	99%	^
	Resident satisfaction with the presentation of the City’s inner city parks (6.8.4.2)	>=80%			76%	77%	85%	^
Regional Parks								
Extensive network of resource-based Parks that are of regional or ecological significance are provided, with opportunities to experience, protect, learn about and enhance scenic, cultural and environmental values	Customer satisfaction with the recreational opportunities and ecological experiences provided by the City’s Regional Parks (6.3.5)	>=80%			90%	84%	88%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Foreshore & Marine Access								
Manage and enable access to a network of public marine structures that facilitate recreational and commercial access to the marine environment for citizens and visitors	Customer satisfaction with the availability of public marine structure facilities (10.8.1.1)	>=60%			67%	65%	75%	^
Cemeteries Provision & Administration								
Provide, maintain, and administer operational cemeteries in a clean, safe, functional and equitable manner, and preserve the heritage and history of our closed cemeteries	Customer satisfaction with the presentation of the City’s Cemeteries (6.4.4)	>=85%			72%	84%	85%	^
	Customer satisfaction with cemetery administration services (6.4.5)	>=95%			95%	97%	95%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Environmental Education & Volunteers								
Deliver effective and engaging Environmental, Conservation, Water, and Civil Defence education programmes and opportunities	Teacher satisfaction with the delivery of Environmental, Conservation, Water, and Civil Defence education programmes (19.1.6)	>= 95%			100%	100%	100%	^
	Volunteer participation at community opportunities across parks network (6.3.7.4)	Volunteer hours – maintain or grow compared to previous year			59,809 hours	60,609.25 hours	97,656.75 hours	^
Residential Red Zone								
Delivery of Red Zone Areas Action plans (excluding the Ōtākaro Avon River Corridor)	Restoration planting of residential red zone land (6.3.10.3)	At least 0.5 ha of restoration planting per annum			New level of service with LTP 2024-34			^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Parks Heritage Management

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Manage and maintain the network of Parks scheduled heritage buildings, public artworks, monuments, and artefacts								
Manage and maintain the network of Parks scheduled heritage buildings, public artworks, monuments, and artefacts	Parks scheduled heritage buildings are repaired (6.9.1.8)	80% of Parks scheduled heritage buildings repaired	81% of Parks scheduled heritage buildings repaired	81-84% of Parks scheduled heritage buildings repaired	72%	77%	79%	<sup>1</sup>
	Resident satisfaction with presentation and maintenance of Public Artworks, Monuments, and Artefacts (6.9.1.5)	>=65%			66%	68%	68%	<sup>^</sup>

<sup>1</sup> The target for 2024/25 was “79%”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Ōtākaro Avon River Corridor (OARC)<sup>1</sup>

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Manage and implement the Ōtākaro Avon River Corridor Regeneration Plan								
Implementation of the Ōtākaro Avon River Corridor Regeneration Plan in a cost effective, ecologically sensitive & culturally competent manner	Effective permanent Co- Governance entity for the Ōtākaro Avon River Corridor (6.8.12.2)	Permanent Co- Governance entity operational			Draft Options developed for public consultation	Co-governance entity is not yet established.	Co-governance entity is not yet established.	2
	Progress integrated Green Spine programme (Green Spine, Council-led capital investment – Parks, Water and Transport) as per the implementation Plan (6.8.12.1)	90% of approved work programmes delivered in the year funded			Developed integrated implementation plan for the OARC	118% of programme delivered in the year funded	98.4% of programme delivered in the year funded	^
	Implement and progress the Ōtākaro Avon River Corridor Regeneration Plan (Green Spine) - Council /3rd party collaborations (6.8.12.4)	Align Council and community resources to enable successful implementation of appropriate and approved projects			New level of service with the Annual Plan 2022/23	Achieved	Achieved	^
	Manage and maintain the OARC environment (6.8.12.6)	Maintenance Plan key performance indicators 90% achieved			New level of service with the Annual Plan 2022/23	Achieved	Achieved	^

<sup>1</sup> Please note that the operational budget for OARC Co-Governance is located within the Governance Group of Activities.

<sup>2</sup> The target for 2024/25 was 'Permanent Co- Governance entity options assessment completed'. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

# Water Supply

This Group of Activity consists of only one activity, which is Water Supply.

This Group of Activity primarily contribute to the following community outcomes:

- A collaborative confident city
- A thriving prosperous city
- A green liveable city

This Group of Activity may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b> Chemical addition may be required (chlorination or fluoridation) as dictated by legislation and/or water quality	Respond to new Central Government legislation as required. Continue to chlorinate as required, while prioritising works to demonstrate where water safety can be achieved without chlorine. Fluoridate water if required by the Te Whatu Ora.
<b>Economic</b> Cost of operating a compliant potable water supply	Documented processes and maintenance systems control costs. Improve network efficiency through asset renewal. Water supply rezoning and pressure management to reduce operating and maintenance costs. Reduce demand through water conservation measures. Assess and report cost efficiency and affordability. Reduce wastage through pipe leaks.
<b>Environmental</b> Salt-water intrusion in coastal regions compromises water quality	Monitor well takes in coastal areas for salinity (conductivity) and investigate any changes. Long term strategy to move wells away from coast where salt-water intrusion may impact on quality.
Effects of water abstraction on the environment and future resourcing of water for the city	Network maintenance and water conservation measures to minimise wastage (leaks). Annual leak detection programme to monitor and reduce water loss. Maintain resource consent compliance and avoid over-abstraction. Establish infrastructure (e.g. suction tanks) to improve management of groundwater abstraction. Respond to notifications from Environment Canterbury regarding requests for new water takes.
<b>Cultural</b>	
Cultural impact of groundwater abstraction and network water losses	Work collaboratively with Ngāi Tahu and local rūnanga to find cost effective solutions that address cultural concerns.



Note: There are no material variations in this long-term plan from our assessment of water and other sanitary services.

## Water Supply

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Council water supplies are safe to drink								
Council provides water supplies that are safe to drink and compliant with Drinking Water Standards	Water supplied is compliant with the DWQA <sup>1</sup> Rules (Bacteria compliance) (DIA 1a) (12.0.2.9)	Compliant			Not Achieved The DIA target of 100% was not met. Only 1 of our water distribution zones was non-compliant	Compliance was not met for all supplies. All distribution zones achieved compliance.	Compliance was not met	^
	Water supplied is compliant with the DWQA <sup>1</sup> Rules (Protozoal compliance) (DIA 1b) (12.0.2.10)	Compliant			Not Achieved the DIA target of 100% was not met as only 2 out of our 15 water treatment plants were compliant. However, we did exceed our internal target of >=0.3%	Compliance was not met for all supplies.	Compliance was not met	^

<sup>1</sup> DWQA: Drinking Water Quality Assurance

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
	Proportion of customers connected to water supply zones with an up-to-date Taumata Arowai registered Water Safety Plan (12.0.2.1) <sup>1</sup>	100%			100%	100%	100%	^
Council provides high quality water								
Council provides high quality water that residents are satisfied with	Proportion of residents satisfied with quality of Council water supplies (12.0.2.19)	≥54%	≥56% <sup>1</sup>		46%	53%	48%	<sup>2</sup>
	Total number of complaints received by Council about (DIA 4) (12.0.1.16): a) Drinking water clarity b) Drinking water taste c) Drinking water odour d) Pressure or flow e) Continuity of supply f) Council’s response to any of these water supply issues per 1,000 connections served per year	≤ 6.6			0.067 complaints per 1000 properties	10 complaints per 1000 properties	3.8 complaints per 1000 properties	^
Council operates water supplies in a reliable manner								
Council operates water supplies in a reliable manner	Number of unplanned interruptions per 1,000 properties served per year (12.0.1.2)	≤ 41		≤ 41 - ≤ 42	9.75	9.73	12.97	^
	Proportion of residents satisfied with reliability of water supplies (12.0.1.13)	≥80%		Between ≥ 80% to ≥ 60%	77%	79%	84%	^

<sup>1</sup> The measure of success for 12.0.2.1 was amended to read “Proportion of customers connected to water supply zones with an up-to-date Taumata Arowai registered Water Safety Plan” with the 2024/25 Annual Plan.

<sup>2</sup> The target for 2024/25 was ≥52%. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Council operates water supplies in a responsive manner								
Council staff and contractors respond to customers feedback and quickly resolve issues	Median time (in hours) from notification to attendance of urgent call-out (DIA 3a) (12.0.1.10)	≤ 1			1 hour 11 minutes	39 minutes	31 minutes	^
	Median time (in hours) from notification to resolution of urgent callouts (DIA 3b) (12.0.1.12)	≤ 5			5 hours 20 minutes	2 hours 48 minutes	2 hours 10 minutes	^
	Median time (in hours) from notification to attendance of non-urgent callouts (DIA 3c) (12.0.1.9)	≤ 72			41.32 hours	9.22 hours	9 hours 13 minutes	^
	Median time (in hours) from notification to resolution of non-urgent callouts (DIA 3d) (12.0.1.11)	≤ 96			44.27 hours	15.67 hours	13 hours 22 minutes	^
	The proportion of residents satisfied with Council responsiveness to water supply problems (12.0.1.14)	≥ 70%			57%	59%	64% satisfaction	<sup>1</sup>

<sup>1</sup> The target for 2024/25 was “≥ 65%”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Council water supply networks and operations are sustainable								
Council water supply networks and operations are sustainable	Average consumption of drinking water in litres per resident per day (DIA 5) (12.0.7)	≤ 210	≤ 200		278 litres per resident per day	261 litres per resident per day	298 litres per resident per day	<sup>1</sup>
	Percentage of real water loss from Council’s water supply reticulated network (DIA 2) (12.0.6)	≤ 25%		≤ 25% to ≤ 15%	25.5%	27.3%	29.2%	<sup>^</sup>

<sup>1</sup> The target for 2024/25 was "≤ 220". Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

# Wastewater Collection, Treatment and Disposal

This Group of Activity consists of only one activity, which is Wastewater Collection, Treatment and Disposal.

This Group of Activity primarily contribute to the following community outcomes:

- A thriving prosperous city
- A green liveable city

This Group of Activity may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b>  Social, cultural and environmental effects of wastewater overflows	Maintain resource consent compliance. Reduce overflows through projects identified in the city-wide wastewater optimisation project. Fully calibrate wastewater network models through using recent flow monitoring data. Increase flow monitoring on wastewater pump stations and trunk sewers. Continue to implement processes for erecting signage and public notification where overflows could result in health risks. Provide on-site attenuation where required in capacity constraint areas. Clean and maintain siphons and wastewater mains in accordance with maintenance plan. Use flood modelling scenarios to identify areas at risk of inundation and undertake projects to reduce risk of flood water getting into the wastewater network.
Impact of high numbers of midges at houses nearby to the Christchurch wastewater treatment ponds	Midge control programme: <ul style="list-style-type: none"> <li>- Jet boat and midge dredge on the ponds every fortnight during breeding season</li> <li>- Midge traps deployed and weekly monitoring programme</li> </ul>
Odour from wastewater networks and wastewater treatment plants	Odour control systems installed in problem areas. Operate odour control systems in accordance with procedures including regular maintenance to remove build-ups of odour causing compounds. Robust work planning at wastewater treatment plants to avoid odour events. Remediation of the secondary treatment process at Christchurch wastewater treatment plant Good design of wastewater networks to prevent creation of anaerobic conditions / adequate ventilation. Enforce trade waste bylaws. Monitor and control illegal discharge of chemicals and toxins to the wastewater system.

Negative Effect	Mitigation
<b>Economic</b>  Cost of operating wastewater collection, treatment and disposal systems	Documented processes and maintenance systems control costs. Improve network efficiency through asset renewal. Condition assessment and I&I reduction to reduce operating and maintenance costs. Consider trenchless technology solutions during design phase decisions Assess and report cost efficiency and affordability.
<b>Environmental</b>  Potential for negative environmental effect of treated wastewater discharges	Maintain resource consent compliance. Operate and maintain treatment plant and disposal services according to best practice. Monitor trade waste discharges to ensure unacceptable pollutants are not released to the WWTP. Monitor and control illegal discharge of chemicals and toxins to the wastewater system to avoid process failure.
Dry and wet wastewater overflows	Reduce overflows through projects identified in the city-wide wastewater optimisation project. Maintain / clean wastewater pipes that are prone to blocking. Repair or replace leaky wastewater pipes through renewal programme.
Biosolids disposal to the environment	Continue to dry biosolids to reduce volume, kill pathogens and enable reuse. Monitor trade waste discharges to ensure potential pollutants are not released to the wastewater treatment plants and carried over into the biosolids, maintaining quality of biosolids. Continue with beneficial reuse of biosolids. Implementation of biosolids master plan to reduce operational carbon
Carbon generated from wastewater services	Document Council's baseline emissions relating to wastewater collection and treatment. Implementation of biosolids master plan to reduce operational carbon
<b>Cultural</b>  Cultural impact of effluent discharge to water bodies	Work collaboratively with Ngāi Tahu and local rūnanga to find cost effective solutions that address cultural concerns. Discharge treated wastewater from Akaroa and Duvauchelle to land instead of Akaroa Harbour.

(Note: for any new projects or works to be undertaken will mean current tasks being carried out would need to be stopped as no new operational funding has been provided through the 2024-2034 LTP process.)

Note: There are no material variations in this long-term plan from our assessment of water and other sanitary services.

## Wastewater Collection, Treatment and Disposal

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Council operates wastewater services in a reliable manner								
Council operates wastewater services in a reliable manner, minimising the number of complaints around wastewater issues	Proportion of residents satisfied with the reliability and responsiveness of wastewater services (11.0.1.16)	≥70%	≥72%		59%	59%	66%	<sup>1</sup>
	Total number of complaints received per 1000 connections by Council per year about (DIA 4) (11.0.1.10): a) Wastewater odour b) Wastewater system faults c) Wastewater system blockages d) Council’s response to Wastewater issues	≤ 10.7			10.12 complaints per 1000 properties	9.96 complaints per 1000 properties	0.17 complaints per 1,000 properties	<sup>^</sup>
	Percentage of total wastewater gravity network pipework length at condition grade 5 (very poor) (11.0.1.18)	≤ 18%	≤ 19%	≤ 19% to ≤ 26%	11.54%	8.22%	5.27%	<sup>2</sup>

<sup>1</sup> The target for 2024/25 was “≥68%”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>2</sup> The target for 2024/25 was “≤ 17%”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Council operates wastewater services in a responsive manner								
Council operates wastewater services in a responsive manner following notification of an issue	Median time (in hours) from notification to attendance of overflows resulting from network faults (DIA 3a) (11.0.1.5)	≤ 1			34 minutes	36 minutes	52 minutes	^
	Median time (in hours) from notification to resolution of overflows resulting from network faults (DIA 3b) (11.0.1.6)	≤ 12			2 hours 15 minutes	2 hours 7 minutes	2 hours 32 minutes	^
Public health is protected from Council wastewater services								
Public health is protected from Council wastewater services by minimising dry weather overflows	Number of dry weather overflows from wastewater systems per 1,000 connections per year (DIA 1) (11.0.5.2)	≤ 0.7		≤ 0.7 to ≤ 0.8	0.43 per 1,000 properties	0.16 per 1,000 properties	0.16 per 1,000 properties	^
Council has high wastewater discharge quality								
Council has high wastewater discharge quality complying with resource consents	Number of abatement notices, infringement notices, enforcement orders and convictions regarding Council resource consents related to discharges from wastewater systems per year (DIA 2) (11.1.2)	0			0	0	0	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.



# Stormwater Drainage

This Group of Activity consists of only one activity, which is Stormwater Drainage.

Please note some services and levels of service that had previously been sitting within the Flood Protection and Control Works Activity were re-classified into the Stormwater Drainage activity due to their Levels of Service being primarily for stormwater management purposes.

This Group of Activity primarily contribute to the following community outcomes:

- A cultural powerhouse city
- A collaborative confident city
- A thriving prosperous city
- A green liveable city

This Group of Activities may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b> Social, cultural and environmental effects of construction works	Management of construction activities to minimise risk of non-compliance with relevant consent conditions.
Social, cultural and environmental effects of stormwater discharges into waterways	Ongoing education and works programme to reduce encroachment and degradation of waterways through development, flooding issues due to development within secondary flow paths and increasing contaminant loadings and quantities of run-off. Develop and deliver stormwater management plans that consider all six values and set appropriate, measurable performance targets. Monitor stormwater discharges and instigate appropriate remedial actions as may be necessary to address potential non-compliances.
Future risk to levels of service as climate change and sea level rise strain the effectiveness of stormwater system (projected increased stormwater volumes in more frequent, more extreme events and decreasing hydraulic gradient).	Investigations to better understand how climate change will affect demand and capacity in order to maximise effectiveness of future investment and adaptation. Engage community in cost vs level of service provision discussion. Work with town planners and those engaged in community consultation on dynamic adaptive planning to ensure a holistic approach is taken.
Social and economic effects of flooding caused by declining stormwater conveyance and flood storage capacity due to urban infill	Appropriate provisions in the District Plan and the Stormwater Bylaw and increased provision of Council resources for community education, monitoring and enforcement
<b>Economic</b> Cost to Council / ratepayers of operating stormwater drainage network	Follow documented procedures and industry best practice for cost minimisation. Follow technological developments and implement cost saving initiatives on a continuous improvement basis.

Negative Effect	Mitigation
	Focus process of defining key performance indicators on cost efficiency. Ensure staff are kept updated with technological and operational best practice through attendance at conferences and participation in specialist industry working groups.
Cost to Council/ratepayers of future work needed to upgrade system in order to appropriately manage projected increased volumes of stormwater in more frequent, more extreme events and decreasing hydraulic gradient resulting from climate change and sea level rise.	Investigations to better understand how climate change will affect demand and capacity in order to maximise effectiveness of future investment and adaptation. Work with town planners and those engaged in community consultation on dynamic adaptive planning to ensure a holistic approach is taken.
Meeting increasing community and regulatory requirements for improved stormwater quality requires ongoing CAPEX and OPEX commitment by Council	Ongoing education and works programme to reduce creation of stormwater contamination at source and reduce contaminant load, necessary to reduce the reliance on infrastructure for contaminant removal through provision of stormwater treatment facilities and devices. Provision of adequate CAPEX and OPEX to meet the regulatory requirements and community levels of service
Meeting community and regulatory requirements for management of stormwater quantity, including flooding and the effects on it from climate change, requires ongoing CAPEX and OPEX commitment by Council	Appropriate provisions in the District Plan and the Stormwater Bylaw and increased provision of Council resources for community education, monitoring and enforcement Timely development and implementation of an effective Council Climate Change Adaptation Plan Provision of adequate CAPEX and OPEX to meet the regulatory requirements and community levels of service
<b>Environmental</b> Embedded carbon in capital works contribute to council & district greenhouse gas footprint.	Take a whole-of life approach to greenhouse gases. Seek guidance on carbon pricing in order to affordably minimise embedded carbon in capital works. Train staff as necessary.
Urban development increases the contaminant load in stormwater discharges	Retrofit treatment of existing urban areas
<b>Cultural</b> Without suitable consideration for cultural values with how we renew, plan for, construct and operate our networks, Council will not meet central government legislation requirements.	By conserving and improving our landscapes and biodiversity which are taonga, mahinga kai will be enhanced through our activities. This can be achieved over time by ensuring that good stormwater management practice is carried out by Council in its planned works and maintenance activities, and by the community in general.

## Stormwater Drainage

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Council responds to flood events, faults and blockages promptly and effectively								
Council responds to flood events, faults, and blockages promptly and effectively	Median response time to attend a flooding event, measured from the time that the territorial authority receives notification to the time that service personnel reach the site (DIA 3) (14.0.10)	≤60 mins urban ≤120 mins rural			Urban: 33 minutes Rural: Nil	Urban: 43 minutes Rural: Nil	Urban: Nil Rural: Nil	^
Council manages the stormwater network in a responsible and sustainable manner								
Council manages the stormwater network in a responsible and sustainable manner	Resident satisfaction with Council’s management of the stormwater network (14.0.3)	50%	55%		44%	43%	51%	<sup>1</sup>
	Number of abatement notices, infringement notices, enforcement orders and successful prosecutions regarding Council resource consents related to discharges from the stormwater networks per year (DIA 2) (14.0.2)	0			0	0	0	^
Stormwater network is managed to minimise risk of flooding, damage, and disruption								
Stormwater network is managed to minimise risk of	The number of flooding events that occur <sup>2</sup> (DIA 1a) (14.0.11.2)	<2 flooding events			2 flooding events in Dec 2021 and Feb 2022	One flooding event occurred (that affected 2 habitable floors)	0 flooding events	^

<sup>1</sup> The target for 2024/25 was "45%". Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>2</sup> Site inspection reports. Where a flood event is defined as a result of the capacity of the stormwater network (either primary or secondary flow paths) being exceeded.

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
flooding, damage, and disruption	For each flooding event, the number of habitable floors affected. (Expressed per 1000 properties connected to the territorial authority’s stormwater system) (14.0.11.1)	<0.1 habitable floors per 1000 properties			0.01 habitable floors per 1,000 properties.	0.013 habitable floors per 1,000 properties.	0 habitable floors affected per 1,000 properties	^
	Number of complaints received by a territorial authority about the performance of its stormwater system (Expressed per 1000 properties connected to the territorial authority’s stormwater system) (DIA 4) (14.0.11.3)	< 9 complaints per 1000 properties		Between < 9 to < 8 complaints per 1000 properties	8.5 complaints per 1,000 properties	6.37 complaints per 1,000 properties	5.74 complaints per 1,000 properties	^
Implement Flood Plain Management Programme works to reduce risk of flooding to property and dwellings during extreme rain events								
Implement Flood Plain Management Programme works to reduce risk of flooding to property and dwellings during extreme rain events	Annual reduction in the modelled number of properties predicted to be at risk of habitable floor level flooding of the primary dwelling in a 2% AEP <sup>1</sup> Design Rainfall Event of duration 2 hours or greater excluding flooding that arises solely from private drainage (14.1.6.1)	0 properties per annum on a rolling three-year average <sup>2</sup>			30 properties	17 properties	3 properties	^

<sup>1</sup> AEP: Annual exceedance probability, the probability or likelihood of an event occurring or being exceeded within any given year, usually expressed as a percentage.

<sup>2</sup> The target is set to match the level of service that could be obtained with the Recommended Funding Option proposed in the Draft Asset Management Plan 2024-34.

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Flood Protection and Control Works

This Group of Activity consists of only one activity, which is Flood Protection and Control Works

Please note some services and levels of service that had previously been sitting within this Flood Protection and Control Works Activity were re-classified into the Stormwater Drainage activity due to their Levels of Service being primarily for stormwater management purposes.

This Group of Activity primarily contribute to the following community outcomes:

- A collaborative confident city
- A thriving prosperous city

This Group of Activity may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b>	
Social, cultural and environmental effects of construction works	Management of construction activities to minimise risk of non-compliance with relevant consent conditions.
Social, cultural and environmental effects of stormwater discharges into waterways	Ongoing education and works programme to reduce contaminant load. Develop and deliver stormwater management plans that consider all six values and set appropriate, measurable performance targets. Monitor stormwater discharges and instigate appropriate remedial actions as may be necessary to address potential non-compliances.
Future risk to levels of service as climate change and sea level rise strain the effectiveness of stormwater and flood management system (projected increased stormwater volumes in more frequent, more extreme events and decreasing hydraulic gradient). Risk to living assets through more frequent, more intense drought, higher temperatures and seasonal shifts.	Investigations to better understand how climate change will affect demand and capacity in order to maximise effectiveness of future investment and adaptation. Engage community in cost vs LOS discussion. Work with town planners and those engaged in community consultation on dynamic adaptive planning to ensure a holistic approach is taken.
Social and economic effects of flooding caused by declining stormwater conveyance and flood storage capacity due to urban infill	Appropriate provisions in the District Plan and the Stormwater Bylaw and increased provision of Council resources for community education, monitoring and enforcement
<b>Economic</b>	
Cost to Council / ratepayers of operating flood management system	Follow documented procedures and industry best practice for cost minimisation.

Negative Effect	Mitigation
	<p>Follow technological developments and implement cost saving initiatives on a continuous improvement basis.</p> <p>Focus process of defining key performance indicators on cost efficiency.</p> <p>Ensure staff are kept updated with technological and operational best practice through attendance at conferences and participation in specialist industry working groups.</p>
Cost to Council/ratepayers of future work needed to upgrade system in order to appropriately manage projected increased volumes of stormwater in more frequent, more extreme events and decreasing hydraulic gradient resulting from climate change and sea level rise. Risk of eutrophication of wetlands and waterways and devegetation of assets in drought.	Investigations to better understand how climate change will affect demand and capacity in order to maximise effectiveness of future investment and adaptation. Work with town planners and those engaged in community consultation on dynamic adaptive planning to ensure a holistic approach is taken.
Meeting community and regulatory requirements for management of stormwater quantity, including flooding and the effects on it from climate change, requires ongoing CAPEX and OPEX commitment by Council	<p>Appropriate provisions in the District Plan and the Stormwater Bylaw and increased provision of Council resources for community education, monitoring and enforcement</p> <p>Timely development and implementation of an effective Council Climate Change Adaptation Plan</p> <p>Provision of adequate CAPEX and OPEX to meet the regulatory requirements and community levels of service</p>
<b>Environmental</b>  Embedded carbon in capital works contribute to council & district greenhouse gas footprint.	Take a whole-of life approach to greenhouse gases. Seek guidance on carbon pricing in order to affordably minimise embedded carbon in capital works. Train staff as necessary.
<b>Cultural</b>  Without suitable consideration for cultural values with how we renew, plan for, construct and operate our networks, Council will not meet runanga and central government legislation requirements.	By conserving and improving our landscapes and biodiversity which are taonga, mahinga kai will be enhanced through our activities. This can be achieved over time by ensuring that good stormwater management practice is carried out by Council in its planned works and maintenance activities, and by the community in general.

## Flood Protection and Control Works

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Major tidal river flooding flood protection and control works are maintained, repaired, and renewed to key standards								
Major tidal river flooding flood protection and control works are maintained, repaired, and renewed to key standards	Stop banks identified as not meeting the original design requirements for condition and/or height are repaired within 9 months (DIA Flood Protection & Control non- financial performance measure number 1) (14.1.3.3)	80%		80% to 100%	100% of stopbanks identified as below their original design standard will be repaired within 9 months	97%	25% of stopbanks identified as below their original design standard repaired within 9 months	^
	Stormwater attenuation facilities are assessed and compliant with New Zealand Dam Safety Guidelines 2015 (DIA 1) (14.1.8)	50%	75%	75% to 100%	0%	0%	16%	1

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>1</sup> The target for 2024/25 was “25%”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

# Transport

This Group of Activity consists of only one activity, Transport, which has the following services:

1. Transport Safety
2. Transport Access
3. Transport Environment

This Group of Activity primarily contribute to the following community outcomes:

- A cultural powerhouse city
- A collaborative confident city
- A thriving prosperous city
- A green liveable city

This Group of Activity may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b>  Perception that the road network is not safe – especially for pedestrians, cyclists and those with mobility impairments	Continue to prioritise road safety programmes and services as key pillar of Transport Activity Plan. Continue and if necessary, enhance public communications to promote awareness of changes and benefits, plus benefits of improved speed management outcomes across network.
Limited mobility or unequal access to transportation services can lead to social isolation, particularly for individuals who are unable to afford private vehicles or lack easy access to public transport.	Develop inclusive transport options that consider the needs of all community members, including vulnerable populations. Enhance access to public transport networks, with increased priority in underserved areas to improve accessibility and promote social equity, as well as helping ensure a fair transition to decarbonised transport services.
Uneven road and footpath surfaces can result in safety issues and a poor customer experience – isolating people with mobility impairments and discouraging walking and carriageway margin cycling for health, wellbeing and community social benefits	Continue to implement a programme to smooth road surfaces both within carriageways and on adjacent footpaths based on road condition data. Rapid response footpath crews have been set up to target smaller footpath repairs to increase customer satisfaction and safety.
<b>Economic</b>  Traffic congestion and delays can result in productivity losses, hamper the economic recovery and growth of the city and sub – region, coupled with increased fuel consumption, and higher transportation costs for individuals and movement of goods.	Prioritise strategic freight routes in partnership with NZ Transport Agency Waka Kotahi for improved journey reliability. Ensure the Network Management Plan continues to identify and promote a balanced approach to network efficiency and reliability across the modes through measures such as corridor management plans.



Negative Effect	Mitigation
Inadequate or unequal access to transport networks can create economic disparities between communities, limiting economic growth and opportunities.	Develop integrated transport systems that connect different communities and modes of transportation, facilitating movement of goods and people. Prioritise support for more members of the community to have neighbourhood access to everyday essential services without requiring the use of a private car. In partnership with Environment Canterbury and NZ Transport Agency Waka Kotahi, prioritise improvements to passenger transport services linking key activity centres and the central city.
<b>Environmental</b> Emissions from transport is proven to have a considerable impact on Global Warming and Climate change	Increase investment in helping manage transport pressures across the network by improving transport and land use integration, along with promoting alternative transport choices to the private car, by and improving the levels of service for cycling, walking and public transport.
Contaminants from road vehicles via carriageway surfaces and entering natural waterways have adverse effects on water quality and aquatic life	Increase road sweeping and maintenance to improve road surface condition alongside providing and maintaining increased networks of natural drainage such as rain gardens and other measures to provide stormwater treatment.
<b>Cultural</b>	
Lack of provision of access to culturally significant places such as urupa, marae, wāhi tapu and other taonga	Conduct thorough impact assessments to identify and protect significant cultural sites, areas of significant biodiversity or landscapes. Improve transport, active transport and public transport links to marae, papatipu rūnanga and papakainga. Engage with local communities and cultural groups to understand and address their concerns during transport infrastructure planning and development. Incorporate cultural elements and design considerations into transport infrastructure projects, preserving and celebrating cultural identity and the protection and enhancement of biodiversity and natural waterways.

## Transport - Safety, Access and Environment

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Access								
Our networks and services support access for all, provide travel choices and contribute to a prosperous, liveable, and healthy city	Increase access within 15 minutes to key destination types by walking (to at least four of the five basic services: food shopping, education, employment, health, and open spaces) (10.5.41)	≥50% of residential units with a 15- minute walking access	≥51% of residential units with a 15- minute walking access	≥51% to ≥54% of residential addresses with a 15- minute walking access	43%	45%	45%	<sup>1</sup>
	Maintain the condition of footpaths (on a scale of 1-5, 1 is excellent condition and 5 is very poor condition) (DIA 4) (16.0.8)	≥82% footpaths rated 1,2 or 3		≥82% to ≥85% footpaths rated 1,2 or 3	Unknown (Condition assessment not undertaken)	92.72% (based upon collection data of 40% of footpath network)	92.72% (based upon collection data of 40% of footpath network)	^
	Improve resident satisfaction with footpath condition (16.0.9)	≥43%	≥44%	≥44% to ≥50%	35%	32%	36%	<sup>2</sup>
	Maintain the perception (resident satisfaction) that Christchurch is a walking friendly city (16.0.10)	≥85% resident satisfaction			70%	71%	74%	^
	Improve roadway condition, to an appropriate national standard, measured by smooth travel exposure (STE) (DIA 2) (16.0.2)	≥75% of the sealed local road network meets the appropriate national standard		≥75% to ≥80% of the sealed local road network meets the appropriate	79%	78%	77%	^

<sup>1</sup> The target for 2024/25 was “≥49% of residential units with a 15- minute walking access”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>2</sup> The target for 2024/25 was “≥42%”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
				national standard				
	Maintain roadway condition to an appropriate national standard, measured by the percentage of the sealed road network that is resurfaced each year (DIA 3) (16.0.1)	≥4%	≥5%		2.8%	2.5%	5.48%	^
	Improve resident satisfaction with road condition (16.0.3)	≥30%		≥30% to ≥50%	27%	28%	27%	^
	Respond to customer service requests within appropriate timeframes (The percentage of customer service requests relating to roads and footpaths to which the territorial authority responds within the timeframe specified in the Maintenance contracts) (DIA 5) (16.0.13)	≥80% customer service requests are completed, or inspected and programmed within timeframes			79%	75%	84%	^
	Maintain customer satisfaction with the ease of use of Council on-street parking facilities (10.3.3.)	≥50%			49%	55%	56%	^
	Maintain customer satisfaction with vehicle and personal security at Council off-street parking facilities (10.3.7)	≥50%			52%	77%	78%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Safety								
Our networks and services protect the safety of all road users	Reduce the number of death and serious injury crashes on the local road network (DIA 1) (10.0.6.1)	4 less than previous FY  (Year 10: 40 less than 2024/25)			-12 crashes (93 crashes, 6 deaths, 93 serious injuries)	+14 crashes (107 crashes, 7 deaths, 99 serious injuries)	+9 crashes (116 crashes, 10 deaths, 120 serious injuries)	^
	Limit deaths and serious injury crashes per capita for cyclists and pedestrians (10.5.1)	≤ 12 crashes per 100,000 residents			10 per 100,000 residents	11 per 100,000 residents	12 per 100,000 residents	^
	Delivery of school cycle skills and training (10.7.6)	3,000 to 3,500 students per annum			3,110 students per annum	3,612 students per annum	3,242 students per annum	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Environment								
Our networks and services are environmentally sustainable and increasingly resilient	Increase the share of non-car modes in daily trips (10.0.2)	≥37% of trips undertaken by non-car modes	≥38% of trips undertaken by non-car modes	≥38% to ≥41% of trips undertaken by non-car modes	Unknown	30.2%	32.5%	^
	Increase the infrastructure provision for active and public modes (10.5.42)	≥ 635 kilometres (total combined length)	≥ 645 kilometres (total combined length)	≥ 645 to ≥ 685 kilometres (total combined length)	581	614	626km	<sup>1</sup>
	Improve the perception (resident satisfaction) that Christchurch is a cycling friendly city (10.5.2)	≥67%		≥67% to ≥70%	65%	66%	65%	^
	More people are choosing to travel by cycling (10.5.3)	≥13,000 average daily cyclist detections	≥13,500 average daily cyclist detections	≥13,500 to ≥19,000 average daily cyclist detections	11,400 average daily cyclists’ detections	11,472 average daily cyclists’ detections	12,179 average daily cyclists’ detections	<sup>2</sup>
	Improve customer satisfaction with public transport facilities (quality of bus stops and bus priority measures) (10.4.4)	≥73%	≥74%	≥74% to ≥75%	72% resident satisfaction	76%	69%	^

<sup>1</sup> The target for 2024/25 was “≥ 625 kilometres”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025

<sup>2</sup> The target for 2024/25 was “≥12,500 average daily cyclist detections.” Results for 2024/25 will be available following the Annual Report audit, approx. August 2025

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Solid Waste and Resource Recovery

This Group of Activity consists of only one activity, which is Solid Waste and Resource Recovery.

This Group of Activity primarily contribute to the following community outcomes:

- A cultural powerhouse city
- A collaborative confident city
- A thriving prosperous city
- A green liveable city

This Group of Activities may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b>  Potential noise and odour from waste and recovered materials processing sites.	Ongoing improvement of onsite practices as needed, implement redevelopment options, and monitoring of complaints.
<b>Economic</b>  The cost of recycling material through the Material Recovery Facility becomes uneconomic.	Finding local buyers for recycling material and supporting the circular economy, improving our processing quality, and working with Central Government to ensure products entering the economy are suitable for recycling.
<b>Environmental</b>  Potential GHG emission increases during 2024 to 2026 in response to the interim processing of organics at the Kate Valley site.	During the period 2024 to 2026, stage 1 processing of kerbside organics will continue in the processing hall at the Bromley site. Stage 2 processing (maturation) will be relocated to the Kate Valley landfill location. Compost generated from the stage 2 processing will be sold into North Canterbury markets.
Potential GHG reductions post commissioning (2026) of the Ecogas organics processing facility in Hornby.	The development of a new organics processing facility to be owned and operated by Ecogas will provide the Canterbury region with a secure outlet for organics processing for the next 20 to 30 years. This new facility will be located on industrial zoned land in Hornby. The new organics processing facility will allow for a fully enclosed process, which uses anaerobic digestion technology and a biofuel processing line to convert mixed kerbside organics and garden waste into fertiliser, biogas, and biofuel. The biogas produced through the anaerobic digestion process will be used as a renewable energy alternative to current fossil fuels and supplied to neighbouring industrial businesses. The liquid portion becomes a biofertiliser, used to regenerate soil and provide nutrition for crops. The new facility is scheduled to be fully operational by 2027.  Once operational and with end markets established the organic processing facility is anticipated to be overall carbon positive due the cumulative impact of the displacement of fossil fuels.

Negative Effect	Mitigation
Pollution and noise generated by collection, and transportation of waste and recovered materials.	Alternative methods of collection and transportation are prioritised including low emission vehicles. Waste minimisation and education programmes as detailed in the WMMP 2020.
Potential noise and odour from waste and recovered materials processing sites.	Ongoing improvement of onsite practices as needed and monitoring of complaints.
Too much waste is sent to landfill.	Ongoing waste diversion processes (recycling and composting), education for all communities, and support for businesses to reduce waste through Target Sustainability. See the detailed Action Plan in the WMMP 2020
Effects of land filling including the occupation of land, methane production and leachate generation.	Waste minimisation and education programmes as detailed in the WMMP 2020. Landfill gas capture and destruction systems.
Residual impact of closed landfills.	Closed landfill portfolio is managed through a combination of internal and external monitoring staff. Identified remediation works are managed by a combination of internal and external technical staff.
<b>Cultural</b> Potential impacts with closed landfill remediation.	Engagement with Mana Whenua to mitigate potential impacts.

Note: There is no significant variation between the Council's waste management and waste minimisation plan (WMMP) and proposals in this Long-term Plan.

## Solid Waste and Resource Recovery

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Waste information and education								
Engaging with community and industry to encourage positive waste disposal behaviour	Maintain awareness of putting the right items in the right bin (8.0.8)	Minimum of 4 campaigns per year			11 campaigns	9 campaigns	30 campaigns	^
Waste collection								
Collection and processing of waste, recycling, and organics either at the kerbside or through the provision of public transfer stations	Kerbside wheelie bins emptied by Council services (8.0.2)	At least 99.5% collection achieved when items correctly presented for collection			99.89%	99.82%	99.84% rubbish 99.90% organics 99.90% recycling	^
	Resident satisfaction with kerbside collection service (8.0.3)	At least 82%			78%	82%	84%	^
	Provide accessible drop off facilities for materials not accepted in the kerbside collection or in excess of the kerbside allocation (8.1.5.3)	4 public transfer stations (3 city and 1 rural); with operating hours of: City sites, 7 days a week (07:00-16:30) Rural Site, min of 3 days a week (12:00-16:00)			3 city transfer stations available 7 days a week (07:00-16:30) and 1 rural transfer station	3 city transfer stations available 7 days a week (07:00-16:30) and 1 rural transfer station available 5	3 city transfer stations available 7 days a week (07:00- 16:30) and 1 rural transfer station available 5	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.



Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
					available 5 days a week (12.00 -16.00) during summer and 3 days a week (12:00-16:00) during winter	days a week (12.00 -16.00) during summer and 3 days a week (12:00-16:00) during winter	days a week (12.00 -16.00) during summer and 3 days a week (12:00-16:00) during winter	
	Deliver a Household Hazardous Waste Collection Day for Banks Peninsula (8.1.5.4)	1 per annum			Achieved	Achieved	Achieved	^
	Recyclable materials collected by Council services and received for processing at the Materials Recovery Facility (MRF) (8.0.1)	70kg (+40%/-10%) recyclable materials / person / year		Between 70kg to 55kg (+40%/-10%) recyclable materials / person / year	76.8kg/ person/year	74.6kg/ person/year	82.7kg/ per/year	^
	Organic materials collected by Kerbside Collection and received for processing at the Organics Processing Plant (OPP) (8.2.7)	140kg +40%/-10% organic materials / person / year			Achieved	134.28kg/ person/year	126.19kg/ person/year	^
	Total organic material collected at Council facilities and diverted for composting (8.2.1)	> 200kg + 30% / - 10% / person / year		New target to be set after	220.27kg / person / year	202.52kg / person / year	193.86kg/ person/year	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
				2026/27 as the Ecogas organics facility will not produce compost				
	Total residual waste collected by Council services (8.1.2)	≤108kg/ person/ year	≤106kg/ person/ year	Between ≤106kg to ≤105kg/ person/ year	110.92kg/ person/ year	106.12kg/ person/ year	103.18kg/ person/year	<sup>1</sup>
<b>Landfill and waste processing management</b>								
<b>Effective and compliant management of current and closed landfill (including transportation) and landfill gas capture and reticulation.</b>	Consent compliance for: Council transfer stations and recycling centres, Material Recovery Facility, operation of Council's Organics Processing Plant, closed Council landfills, operations at Burwood Resource Recovery Park (BRRP) (8.1.9)	No major or persistent breaches of consents			New measure with LTP 2024			<sup>^</sup>
	Maximise beneficial use of landfill gas collected from Burwood landfill: Landfill gas to be available to facilities that utilise the gas (8.1.7)	At least 95% of the time			97.59%	97.98%	96.52%	<sup>^</sup>

<sup>1</sup> The target for 2024/25 was “≤110kg/ person/ year”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

# Housing

This Group of Activity consists of only one activity, which is Community Housing.

This Group of Activity primarily contribute to the following community outcomes:

- A collaborative confident city
- A thriving prosperous city

This Group of Activity may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b> This activity does not expect any significant effects on social wellbeing of the local community, now or in the future	
<b>Economic</b> Neighbouring properties house values may be negatively affected (noting that there is no consensus in the research that there is a negative effect on property values)	Blind mixed tenure, where the housing type is not obvious; dispersed development strategy that incorporates a balanced mix of tenure and socio-economic groups
The provision of assisted housing can become a liability if the costs of providing the service are greater than the revenue received	Council has taken steps to address this through setting up, and leasing its portfolio to, the OCHT. The OCHT are eligible for central government funding. Models show that the central government funding will allow the ongoing financial viability of the portfolio, however, the benefits of this will take time to accumulate
Under investment in the maintenance of housing, caused by the costs of service being lower than then the level of revenue received, can result in negative health impacts	With recent delivery changes Council has been able to finance and deliver “warm and dry” upgrades
<b>Environmental</b> This activity does not expect any significant effects on environmental wellbeing of the local community, now or in the future	
<b>Cultural</b> This activity does not expect any significant effects on cultural wellbeing of the local community, now or in the future	

## Community Housing

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Community Housing Asset Management								
Council contributes to the community housing supply in Christchurch with tenants of Council owned housing complexes well-housed	Council facilitates and/or funds community housing supply (18.0.1)	At least 2080 units	At least 2300 units	At least 2300 units to 2650 units	2,554 units	2,543 units	2,489 units	^
	Council maintains Community Housing as a rates-neutral service (18.0.7)	The Social Housing fund is solvent (i.e., >\$0 and able to meet all budgeted costs on an annual basis)			\$422k	\$991k	\$3.088m	^
	Tenant satisfaction with condition of unit (18.0.5.1)	>=70%			82%	81%	77%	^
	Tenants of Council owned housing complexes are well housed according to the Healthy Homes Guarantee Act 2017, and the Residential Tenancies (Healthy Homes Standards) Regulations 2019 (18.0.4.5)	100% Council owned units comply with regulations			100% compliance	100% compliance	100% compliance	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Regulatory and Compliance

This Group of Activities consists of the following activities:

1. Regulatory Compliance and Licensing
2. Building Regulation
3. Land and Property Information Services
4. Strategic Planning and Resource Consents<sup>1</sup>

This Group of Activities primarily contribute to the following community outcomes:

- A collaborative, confident city
- A green, liveable city
- A cultural powerhouse city
- A thriving prosperous city

This Group of Activities may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b> Customers may feel over regulated or frustrated at level of regulation. (Building Regulation)	Ensure meaningful public advise is provided explaining why the regulation is in place and how to navigate. Be proactive in updated community of regulatory change
Spatial planning and plan changes to enable a more intensified urban form may result in a reduction of existing amenity for some in the community. (Strategic Planning and Resource Consents)	The Housing and Business Choice plan change (PC14) proposes amendments to the objectives, policies and rules to enable more intensive residential development across relevant residential zones. This change is required to give effect to the Resource Management (Enabling Housing Supply and Other Matters) Amendment Act, specifically the Medium Density Residential Standards, and to implement the National Policy Statement on Urban Development (NPS-UD). The NPS-UD directs higher densities within and around centres particularly the City Centre, along public transport routes and in high demand areas. It provides for the character of areas to change and that this may detract from amenity values appreciated by some but improve amenity values appreciated by others. Where appropriate, and in accordance with the legislation, staff have recommended qualifying matters that restrict or limit intensification in specific areas, but only to the extent necessary to accommodate the qualifying matter. Staff have actively engaged with the community on the plan change, to ensure that they understand proposed changes and what this

<sup>1</sup> Change of activity name and intent from Resource Consenting to Strategic Planning and Resource Consents following organisation restructure. Involves the moving of Urban Design, Heritage, District Planning and Strategic Transport Planning services from the Strategic Planning, Future Development and Regeneration activity (now known as Strategic Policy and Resilience)

Negative Effect	Mitigation
	means for them. The plan change is being considered by an Independent Hearings Panel through a formal hearings process. Further local area planning, including more detailed infrastructure plans, are required to support the city's transition towards a more compact urban form, and where possible offset potential negative effects arising from denser living environments.
While climate change has not been caused by Council, our role in leading the process of adaptation planning will require some challenging decisions that will impact on community wellbeing through impacts on private property. (Strategic Planning and Resource Consents)	Council is responsible for its assets, but it is not legally required to protect private property from sea level rise impacts. However, some private properties are in highly vulnerable areas and are exposed to the impacts of possible events as well as possible insurance withdrawal. Central Government is yet to draft its Climate Adaptation Act, which is intended to provide a framework for managed retreat in response to intolerable risk. Therefore, homeowners in hazard-prone areas remain uncertain and anxious about their future.
<b>Economic</b> Cost of compliance. (Building Regulation)	Given the activity is predominately enforcing central government legislation, MBIE are currently undertaking a review on the Consenting System to ensure it remains fit for purpose.
<b>Environmental</b> Legislations does not keep pace with environmental impacts. (Building Regulation)	There are a number of proposed amendments to the Building Act to support New Zealand's climate change goals, including, <ul style="list-style-type: none"> <li>• Making it mandatory for new and existing public, industrial and large-scale residential buildings (such as multi-storey apartment buildings) to hold energy performance ratings.</li> <li>• Requiring those intending to undertake certain building or demolition work to have a waste minimisation plan.</li> <li>• Changing the principle and purposes of the Building Act, to clarify that change is a key consideration.</li> </ul>
Adaptation planning may result in decisions to increase hard protection in some parts of the district, and this may have negative environmental impacts. (Strategic Planning and Resource Consents)	While the Council's adaptation planning programme prioritises natural and nature-based solutions there is some likelihood of hard defences such as stop banks and bunds being planned to protect important assets at least in the short to medium term. These interventions may have negative impacts on habitat and may restrict the ability of the environment to adapt.

Negative Effect	Mitigation
<b>Cultural</b> Appropriate consideration may not be given to various Building Act decisions. (Building Regulation)	Ensure staff are understand Building Act Principle 4(2)(d) <i>the importance of recognising any special traditional and cultural aspects of the intended use of a building:</i>
Rūnanga may be disproportionately impacted by sea level rise. (Strategic Planning and Resource Consents)	Historic land confiscations have reduced the takiwa of many Rūnanga and some marae, urupa and other taonga are located in remnant lands, which are often marginal coastal strips that are now highly exposed to the impacts of sea level rise. Restrictions on future development in these areas, and current lack of central government direction on Te Tiriti-based redress will have negative impacts on affected Rūnanga.

## Regulatory Compliance and Licensing

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2023/24
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Animal Management Services prioritise activities that promote and protect community safety								
Animal Management Services prioritise activities that promote and protect community safety	Incidences where there is an immediate public safety risk (aggressive dog behaviour and wandering stock) are responded to within 15 minutes of being reported to Council (9.0.1)	98%			100% of investigations initiated within 10 minutes	98% of reported incidents responded to within 10 minutes	100% of reported incidents responded to within 10 minutes	^
	Nuisance complaints are responded to within 24 hours of being reported to Council (9.0.31)	98%			100%	100%	100%	^
Compliance and Investigations – Building Act, Resource Management Act, Council Bylaws								
Protect community safety through the timely and effective response to complaints about public safety	All investigations of dangerous building reports are initiated, and identified hazards secured, within 24 hours, 7 days a week (9.0.3.1)	100%			100%	100%	95.06%	^
	All investigations into reports of incidents covered by the Resource Management Act that meet serious risk to public safety criteria are initiated within 24 hours, 7 days a week (9.0.3.2)	100%			100%, No incidents reported in 2021/22	100%, No incidents reported in 2022/23	100%, No incidents reported in 2023/24	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.



Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2023/24
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Alcohol Licensing services								
Protect the health and safety of the community by Licensing and monitoring high risk alcohol premises	Very High/High risk alcohol premises are visited at least once a year (9.0.4)	100%			100%	100%	100%	^
Food Safety and Health Licensing								
Food premises are safe and healthy for the public	Scheduled Food Control Plan verification visits are conducted (9.0.5)	98%			94%	87.3%	68%	^
	Food premises issued with corrective actions are visited within 5 working days of the time specified for compliance (9.0.19)	95%			100%	100%	100%	^
Environmental Health including noise and environmental nuisance								
The community is not subjected to inappropriate noise levels	Complaints in relation to excessive noise are responded to within one hour (9.0.8)	90%			87.8%	89.1%	85%	^
Protect community safety through the timely and effective response to notifications of public health incidences	Investigations into matters that pose a serious risk to public health are received, assessed and if appropriate started within 24 hours (i.e., asbestos, P-labs, contaminated land, hazardous substances) (9.0.21)	100%			100%, No incidents reported in 2021/22	100%	100%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Building Regulation

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Building Consenting								
Receive and vet consent applications for acceptance and process applications for compliance with the building code in a timely manner	Grant building consents within 20 working days (9.1.1)	The minimum is to issue 95% of building consents within 19 working days from the date of acceptance			40.1% issued within 19 working days	61% issued within 19 working days	69.3% issued within 19 working days	^
	Customer satisfaction with building consents process (9.1.4)	80%	80%	80% to 85%	81.5%	78.7%	78%	<sup>1</sup>
Building Inspections and Code Compliance Certificates								
Undertake inspections of building work to assess compliance with the consent, and process applications for code of compliance certification	Grant Code Compliance Certificates within 20 working days (9.1.7)	Issue minimum 95% of Code Compliance Certificates within 19 working days from the date of acceptance			94.7%	81%	71%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>1</sup> The target for 2024/25 was “79%”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Building Consenting public advice								
Provide a public advice service to support building consenting customers	Provide a quality eco design service (17.0.37)	Provide free eco design advice to the public			323 consultations	320 consultations	320 consultations	^
Annual Building Warrants of Fitness								
Undertake an audit regime of each building warrant of fitness, issue new and amend existing compliance schedules	Audit Building Warrant of Fitness to ensure public safety and confidence (9.1.9)	Audit 20% of building stock annually			3.5% of building stock; 187 audits	3.70% of building stock; 198 audits	15% of building stock audited	^
Building Accreditation Review								
Maintain and operate a quality assurance system to ensure continued accreditation as a building consent authority	Building Consent Authority status is maintained (9.3.1)	Building Consent Authority status is maintained			BCA status maintained	BCA status maintained	BCA status maintained	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Building policy								
Ensure public safety and confidence through requesting and reviewing seismic assessments, issuing EPB notices and updating the national register	Maintain a public register of earthquake prone buildings in Christchurch (9.3.5)	Update the Earthquake Prone Building Register whenever the Council becomes aware of a change of a building's earthquake-prone status			The Earthquake Prone Building Register has been regularly updated as required	The Earthquake Prone Building Register has been regularly updated as required.	The Earthquake Prone Building Register has been maintained as per statutory requirement	^
Building Regulation								
Prevent drowning of, and injury to, young children by restricting unsupervised access to residential pools	Pools are inspected in accordance with the legislative requirements in section 162D of the Building Act 2004 (9.0.7)	All pools are inspected in accordance with legislative requirements			Reinstated level of service with LTP 2024-34			
					No result available	No result available	No result available	^
Project Information Memoranda								
Receive and process project information memoranda applications in a timely manner	Process project information memoranda applications within statutory timeframes (9.4.10)	Process 99% of project information memorandum applications within 20 working days			95.8%	99%	99.8%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Land and Property Information Services

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Land Information Memoranda and property file requests								
Provide timely land and property information services that enable building or property investment decisions, large and small, to be based on good information	Process land information memoranda applications within 10 working days (9.4.1)	99%			100%	98%	99%	^
Property file requests								
Provide a community space; revealing histories, sharing stories, and caring for community heritage	Provide customers with access to property files (9.4.2)	90% within 5 working days of request (subject to payment of fees)			98%	97%	97%	^
	Provide customers with access to property files that are already stored electronically (9.4.3)	90% within 2 working days of request (subject to payment of fees)			99%	99%	99.7%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Strategic Planning and Resource Consents

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Resource Management Applications								
Resource management applications are processed in a timely and legally defensible manner	Resource management applications processed within statutory timeframes (9.2.1) <sup>1</sup>	95% within statutory timeframes			76% of non-notified 91% of notified	79% of non-notified 80% of notified	94% of non-notified 89% of notified	^
	Ensure resource consent decision-making is robust and legally defensible (9.2.6)	No decisions are overturned by the High Court upon judicial review			Achieved	Achieved	Achieved	^
	Customer satisfaction with the resource consenting process (9.2.7)	70%			77%	71%	86%	^

<sup>1</sup> Measure of success change with 2024-34 LTP: Combining two LOS into one: from “% of non-notified resource management applications processed within statutory timeframes (9.2.1)” & “% of notified resource management applications processed within statutory timeframes” (9.2.18), to “Resource management applications processed within statutory timeframes”. (Propose to delete LoS target 9.2.18 (notified statutory timeframes)). The previous LTP had two level of service targets for statutory timeframes, differentiating between non-notified and notified resource management applications. These can be encompassed by one level of service, which combines both non-notified and notified resource management applications.

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Urban Design								
Urban design advice is provided to improve and promote urban design outcomes to support city making partnerships and initiatives, and Resource Management Act processes	Provide urban design advice to support Resource Management Act statutory processes (1.4.3.3)	95% of advice provided within statutory timeframes			New level of service with LTP 2024-34			^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
District Plan (DP)								
Guidance on where and how the city grows through the District Plan and the Natural and Built Environment Plan	Prepare plan changes to the District Plan to address issues and to implement national and regional direction, identified as a high priority by Council (9.5.1.1)	In accordance with statutory processes and timeframes			Various plan changes are underway including key changes around housing intensification	District Plan remains operative. Various plan changes are in progress implementing national direction	The District Plan is being maintained with various plan changes at different stages.	^
	Process private plan change requests (9.5.4)	The processing of private plan changes complies with statutory processes and timeframes			100% of any proposed private plan changes comply with statutory processes and timeframes	100% private plans comply	100% of proposed private plan changes complied with statutory processes and timeframes	^
Climate Hazard Adaptation Planning								
Work with communities and Rūnanga in low-lying coastal and inland communities to develop adaptation pathways that	Work with communities and rūnanga in low-lying coastal and inland communities to develop adaptation plans that respond to the current and future impacts of coastal hazards caused by climate change (17.0.23.4)	Adaptation planning processes are actively engaging communities and rūnanga <sup>1</sup>			New level of service with LTP 2024-34			^

<sup>1</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.



Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
respond to the current and future impacts of coastal hazards caused by climate change								
<b>Resource Management Monitoring Compliance</b>								
Protect the health and safety of the community by ensuring Resource Management Act activities comply with legislative requirements	High-risk Resource Management Act consents are monitored at least once every 3 months (9.0.17)	100%			100% of high risk RMA consents monitored at least once every 3 months	100% of high risk RMA consents monitored at least once every 3 months	100% of high risk Resource Management Act consents were monitored at least once every 3 months	^
	Protect the environment and public's health by effectively monitoring the deposition of clean fill sites at least once every three months (9.0.17.1)	100%			100%	100%	97.5%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

# Strategic Planning and Policy

This Group of Activities consists of the following activities:

- 1. Strategic Policy and Resilience <sup>1</sup>
- 2. City Growth and Property <sup>2</sup>
- 3. Communications and Engagement <sup>3</sup>

This Group of Activities primarily contribute to the following community outcomes:

- A collaborative, confident city
- A green, liveable city
- A cultural powerhouse city
- A thriving prosperous city

This Group of Activities may have the following significant negative effects on the well-being of the community:

Negative Effect	Mitigation
<b>Social</b>  Our move to ‘Digital First’ could exclude people who do not have digital access. (Communications and Engagement)	We continue to consider how our audiences access information, and adapt our communications to meet their needs. While we will still need to print some material, we’ll also make good use of existing printed channels such as community newsletters and newspapers to reach people.
<b>Economic</b>  None identified.	
<b>Environmental</b>  None identified.	
<b>Cultural</b>  None identified.	

<sup>1</sup> Change of Activity name and intent following organisational restructure, from Strategic Planning, Future Development and Regeneration. The following services have been moved to Strategic Planning & Resource Consents activity: Urban Design, Heritage, Strategic Transport, and District Planning. Urban Regeneration has moved to City Growth and Property.

<sup>2</sup> New activity introduced following organisational restructure. Involves some existing services moved from other activities: Urban Regeneration from Strategic Planning, Future Development and Regeneration. Property Management from Facilities and Asset Planning (internal activity).

<sup>3</sup> Activity name change with LTP 2024-34. Activity name changed *from* “Public Information and Participation” *to* “Communications and Engagement.”

## Strategic Policy and Resilience

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Strategic Policy								
Advice to Council on high priority policy and strategic issues that affect the city	Advice meets emerging needs and statutory requirements and is aligned with governance expectations in the Strategic Framework (17.0.1.1)	Triennial re-confirmation of the Strategic Framework and Infrastructure Strategy	-	Triennial re-confirmation of the Strategic Framework and Infrastructure Strategy	Achieved	Achieved	No target set for 2023/24 – no result to report	<sup>1</sup>
	Bylaws and regulatory policies meet emerging needs and satisfy statutory requirements (17.0.19.4)	Carry out bylaw reviews in accordance with ten-year bylaw review schedule and statutory requirements			Achieved	Achieved	Achieved	^
Climate Resilience								
Provision of advice, strategies and policies that relate to climate resilience	Identify delivery pathways for implementation of the Council’s Climate Resilience Strategy (17.0.23.1)	Annual reporting to Council on progress of organisation to deliver the Climate Resilience Strategy			Climate Resilience Strategy adopted by Council.	Climate change embedded into organisational reporting and work has been done to implement climate change action plans	A report on Kia Tūroa te Ao: Ōtautahi Christchurch Climate Resilience Strategy implementation progress was delivered in June 2024	^

<sup>1</sup> The target for 2024/25 was “-” as the target for this LOS generally is triennially measured (every three years).

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
	Provide support and advice on measuring and reducing greenhouse gas emissions (17.0.23.2)	Report annually on Council's emissions <sup>1</sup>			Unable to deliver a greenhouse gas report this financial year	Unable to deliver a greenhouse gas report this financial year	A greenhouse gas emissions report for Council's 2022/23 activities was published in May 2024.	^

<sup>1</sup> Note: The method of measurement clarifies that: Reporting is to national standards and/or externally verified and includes at least scope 1 and 2 emissions. Advice shows progress toward Council's operational emissions reduction targets.

Scope 1: Direct GHG emissions from sources the company owns or controls (ie, within the organisational boundary) – for example, emissions from the combustion of fuel in vehicles that the organisation owns or controls.

Scope 2: Indirect GHG emissions from the generation of purchased energy (in the form of electricity, heat or steam) that the organisation uses

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## City Growth and Property

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Property Management								
Generate positive community outcomes through the acquisition or disposal of property	Deliver projects that will lead to positive community outcomes: <ul style="list-style-type: none"><li>Increasing the supply of community housing; or</li><li>Increase employment opportunities; or</li><li>Improves Mana Whenua relationships; or</li><li>Allows for community “ownership” of service delivery; or</li><li>Reduces the impacts of natural or human induced (including climate change) hazards (13.4.10.1)</li></ul>	At least one new project commenced annually			New level of service with LTP 2024-34			^
Urban Regeneration								
Generate positive community outcomes through the acquisition or disposal of property	Provide regeneration programme report/s to Council, that report on regeneration projects in the Central City and priority Suburban Centres (17.0.20.2)	Annually			Achieved	Achieved	Achieved	^
	Effectively support and administer financial incentives to support regeneration outcomes (17.0.20.5)	100% compliance with agreed management and administration procedures			100% compliance	100% compliance	100% compliance	^
Housing Advocacy, Support and Regional Advice								

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Advocate to central government for partnership and urban regeneration investment opportunities to achieved housing outcomes	Facilitate housing outcomes through financing mechanisms (17.0.43)	Facilitation of additional new community housing units (number of units to be confirmed) will be dependent upon having approved funding contracts in place with the Crown, and additional drawdowns of approved Council lending			New level of service with LTP 2024-34			<sup>1</sup>
	Work with our neighbours and other partners to provide regional housing advice (17.0.44)	Report annually to Council on progress towards the implementation of the Greater Christchurch Partnership Housing Plan and Canterbury Mayoral Forum Housing Plan			New level of service with LTP 2024-34			<sup>^</sup>

<sup>1</sup> The target for 2024/25 was “Approved financing arrangements result in completion of 40 new community housing units”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Communications and Engagement

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
External Communications, Marketing and Design								
Provide timely accurate, relevant, and clear external communications, marketing and engagement activities to ensure residents have information about Council services, events, activities, decisions and opportunities to participate	Resident satisfaction that our external communications, marketing, and engagement activities are timely, accurate, relevant and clear (4.1.10.1)	Previous year plus 1%			65%	72%	73%	1
News, Media Liaison, and Information								
Provide timely, accurate, relevant and clear responses to external queries by media or on social media	Media enquiries have an initial response within 24 hours during office hours, and as required after-hours for emergencies. (4.1.12.2)	90% of media enquiries have an initial response within 24 hours during office hours, and as required after-hours for emergencies.			90%	90%	90%	^
	Social media enquiries are responded to during office hours (Citizens & Customer Services provide after-hours support) (4.1.12.5)	80% of direct message social media enquiries are responded to within two hours			80%. Median response time was 22 minutes.	80%. Median response time was 15 minutes.	80%. Median response time was 25 minutes.	^
Consultation and Engagement								

<sup>1</sup> The target for 2024/25 was “73%”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Provide opportunities for residents to give feedback and engage with Council decision-making processes (participation in and contribution to decision making)	Provide opportunities for residents to give feedback and engage with Council decision-making processes (participation in and contribution to decision making) (4.1.9)	At least 28%			26%	29%	28%	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.



## Economic Development

This Group of Activities consists of the following activities:

1. Sustainable Economic Development
2. Civic and International Relations

This Group of Activities primarily contribute to the following community outcomes:

- A cultural powerhouse city
- A collaborative confident city
- A thriving prosperous city
- A green liveable city

This Group of Activities may have the following significant negative effects on the well-being of the community (these remain unchanged from the Long-term Plan 2021-31):

Negative Effect	Mitigation
<b>Social</b>  Stimulating more visitors to come to the city, could place increased demand on some services and assets provided by the Council and reduce levels of service and/ or amenity experienced by residents. (Sustainable Economic Development)	Destination Management Plans identify what is needed to ensure visitation is managed appropriately for a quality visitor and resident experience.
<b>Economic</b>  None identified.	
<b>Environmental</b>  Attracting increased visitation and economic activity may result in increased GHG emissions, and other environmental externalities. (Sustainable Economic Development)	ChristchurchNZ is committed to sustainable economic growth and will work with businesses and partners to prioritise operating practices that contribute to reducing GHG emissions, supporting the long-term shift from an extractive to a regenerative economy.
<b>Cultural</b>  None identified.	

## Sustainable Economic Development

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs				Historic Performance			Target 2024/25
		2025/26	2026/27		2027-34	2021/22	2022/23	2023/24	
Targeted Innovation Investment and Business Support									
Ensure Christchurch businesses have access to advice and support to innovate, grow competitiveness, resilience, and sustainability	Ensure Christchurch businesses have access to comprehensive advice and support to grow competitiveness, resilience, and sustainability (5.1.6.1)	800 businesses access business support or advice				575 businesses	856 (RBP / mentor matches)	744 businesses	^
City Positioning									
Ensure Christchurch is well positioned as a Confident City that is attractive to businesses, residents, visitors, students, and potential migrants	Number of familiarisation, trade or policy engagements with trade agents, investors, government or media Supporting: Business, investment, visitor, talent, convention, major events, screen, Antarctic programmes or international education attraction and retention (5.1.7.3)	60 engagements with trade agents, investors government or media				58 engagements	108 engagements	94 engagements	^
Activating Assets, the Central City and Strategic Locations									
Activating Christchurch as an attractive destination	Prepare City bids to attract business events to Christchurch (5.1.8.1)	30 City bids prepared to attract business events				47 city bids	84 city bids	64 city bids	^
	Area of improvement to public and private space through partnership and	4,000 square metres	6,000 square metres	6,000 square metres	6,000 to 8,000	Urban Development Property	Delivered 3 projects and 50 initiatives	Achieved	<sup>1</sup>

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>1</sup> The target for 2024/25 was “4,000 square metres”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
	collaboration with Council, private sector, and not-for profit (5.1.9.2)				square metres	Development Strategy approved and adopted.	in line with the strategy	
	Number of major event opportunities assessed for consideration by the agreed group of city partners (2.8.1.3)	-	-	-	20 major event opportunities assessed from 2027/28 <sup>1</sup>	New measure/target/method of measurement with LTP 2024		^

<sup>1</sup> (When event investment funds are budgeted for in the Recreation, Sports, Community Arts and Events Activity Plan)

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Civic and International Relations

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Coordinate and lead city-wide international relations activity, in alignment with the 2020 International Relations Policy Framework (IRPF)								
Coordinate, support and lead city-wide international relations activity, in alignment with the 2020 International Relations Policy Framework (IRPF)	Lead city-wide coordination and collaboration in support of the agreed vision and priorities set out in the 2020 International Relations Policy Framework (IRPF) action plans (5.0.9.1)	Support delivery of implementation Plan to agreed timelines			Achieved	Achieved	Achieved	^
Coordinate and lead city-wide international relations activity, in alignment with the 2020 International Relations Policy Framework (IRPF)								
Deliver a regular schedule of high-quality civic ceremonies	High quality citizenship Ceremonies to confer citizenship for Christchurch based new, New Zealand citizens delivered (5.0.6)	Deliver a regular schedule within budget			1 with 167 new citizens.*	9 ceremonies	12 with 3314 new citizens	^
	Annual programme of other high quality civic ceremonies delivered (5.0.8)	Deliver an annual programme of other civic or ceremonial events including 22 February commemorations, Civic Awards, and/or Charter Parades			27 civic or ceremonial events *	20 other civic. ceremonies delivered	20 other civic ceremonies delivered	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

\* Result affected by impact of COVID-19.

# Governance

This Group of Activities consists of the following activities:

1. Governance and decision-making <sup>1</sup>
2. Mayoral, Councillor and Executive Support and Treaty Relationships <sup>1,2</sup>
3. *Performance, Finance, and Procurement (internal service)*
4. *Ōtākaro Avon River Corridor Co-Governance (co-governance operational budget only)*

This Group of Activities primarily contribute to the following community outcomes:

- Collaborative confident city
- Cultural powerhouse city
- A thriving prosperous city

This Group of Activities may have the following significant negative effects on the well-being of the community (these remain unchanged from the Long-term Plan 2021-31):

Negative Effect	Mitigation
<b>Social</b> Governance processes are formal, legislative, and complex -- participation is challenging. (Governance and decision-making)	<ul style="list-style-type: none"> <li>• Continue to provide for deputations and a public forum at governance meetings.</li> <li>• Regularly review and update standing orders. Greater delegation of local decision making to community boards.</li> </ul>
The community do not understand how Council make decisions. (Governance and decision-making)	<ul style="list-style-type: none"> <li>• Implement Council's 32 step process on transparency. Continue with the use of communicative tools such as Newline.</li> <li>• Develop and promote alternative forms of community engagement.</li> <li>• Greater delegation of local decision making to community boards.</li> <li>• Continue to livestream and increase the number of governance meetings that can be viewed digitally.</li> </ul>
Interest and participation in local elections is low. (Governance and decision-making)	<ul style="list-style-type: none"> <li>• Support the LGA requirement for Chief Executive to facilitate participation.</li> <li>• Use networks to clearly communicate information.</li> <li>• Support community to participate, as candidates and/or voters</li> </ul>

<sup>1</sup> The service of "Provision of information in accordance with LGOIMA," and its related levels of service, that previously had been sitting under the Governance and Decision-making activity is now under the activity of "Mayoral, Councillor and Executive Support and Treaty Relationships"

<sup>2</sup> Activity name change with LTP 2024-34. Activity name changed *from* "Office of the Mayor & Chief Executive and Treaty Partner Relations" *to* "Mayoral, Councillor and Executive Support and Treaty Relationships."

Negative Effect	Mitigation
	<ul style="list-style-type: none"> <li>Continue to take opportunities to raise awareness and participation</li> </ul>
<b>Economic</b> None identified.	
<b>Environmental</b> None identified.	
<b>Cultural</b> Governance processes are overtly based on a Westminster system often alien to many cultures. (Governance and decision-making)	Engage Tiriti Partnership team, Community Development Advisors, the Multicultural Advisory Group, and multicultural stakeholders to advise on and promote culturally friendly governance processes and encourage members of culturally diverse communities to participate.

## Governance and Decision Making

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Providing smart secretariat services, information, and support for Council decision-making processes at governance level								
Provide smart secretariat services, information, and support for Council decision-making processes at governance level	Increase transparency in decision making through minimising public excluded (PX) reports (4.1.28.4)	Less than 6.5% of reports considered in PX			5.9%	6.4%	5.8%	<sup>1</sup>
	Increase transparency in decision making by releasing reports (4.1.28.5)	85% of all PX reports from the current triennium reviewed for potential release			New level of service with the LTP 2024-34			<sup>^</sup>
	Increase transparency in decision making through livestreaming eligible meetings (4.1.28.6)	90% of eligible meetings livestreamed and recorded on a digital platform			New level of service with the LTP 2024-34			<sup>^</sup>
	Resident satisfaction with participation in and contribution to Council decision-making (understanding decision making) (4.1.18)	At least 33%	At least 34%		31%	35%	34%	<sup>2</sup>

<sup>1</sup> The target for 2024/25 was “A maximum of 6.5% of reports considered in PX”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>^</sup> The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

<sup>\*</sup> Result affected by impact of COVID-19.

<sup>2</sup> The target for 2024/25 was “At least 32%”. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

## Mayoral, Councillor and Executive Support and Treaty Relationships

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Provision of information in accordance with LGOIMA (Local Government Official Information and Meetings Act 1987)								
Respond to requests for information held by Council in a manner that complies with the legislative processes and timelines set out in the LGOIMA	Provision of information is in accordance with LGOIMA principles and requirements (4.1.29.2)	99% compliance			98.7%	99.1%	99.52%	^
Treaty Relationships								
Supporting the relationships between Council and the six Papatipu Rūnanga	Maintain positive Mana Whenua relationships (4.1.23)	Mana Whenua are satisfied with council support for papatipu priorities			Iwi & Mana Whenua are satisfied with the relationship and project outcomes	Iwi & Mana Whenua are satisfied with the relationship and project outcomes	Iwi & Mana Whenua are satisfied with the relationship and project outcomes.	^
	Facilitate opportunities for iwi and mana whenua to actively contribute in decision making processes (4.1.24)	Quarterly Te Hononga-Papatipu Rūnanga Committee meetings			Iwi & Mana Whenua are satisfied with the level of engagement and opportunitie	Iwi & Mana Whenua are satisfied with the level of engagement and opportunities	Iwi and Mana Whenua are satisfied with the level of engagement and opportunities	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.



Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
					s to contribute to decision-making in areas of mutual interest	to contribute to decision-making in areas of mutual interest	to contribute to decision-making in areas of mutual interest	

## Performance, Finance, and Procurement (internal service)

Level of Service statement (What we will provide)	Measures of success (What our community can expect)	LTP 2024-34 Performance Targets/Outputs			Historic Performance			Target 2024/25
		2025/26	2026/27	2027-34	2021/22	2022/23	2023/24	
Ensure Christchurch City Council has high quality plans and plan monitoring in place (Long Term Plan, Annual Plan, operational plans)								
Ensure Christchurch City Council has high quality plans and plan monitoring in place (Long Term Plan, Annual Plan, operational plans)	Implement the Long-Term Plan and Annual Plan programme plan (13.1.1)	Critical path milestone due dates in programme plans are met			Achieved	Achieved	Achieved	^
	Implement and evolve CCC performance framework (13.1.2.2)	Performance Framework in place			Achieved	Achieved	Achieved	^
	Deliver Organisational Performance Reporting and Analysis (13.1.26)	At least 95% of governance, corporate, group and unit performance reports and analyses, based on organisational performance targets. delivered to agreed deadlines			100% delivered to agreed deadlines	100% delivered to agreed deadlines	100% delivered to agreed deadlines	^
	Implement agreed programme of Service Delivery Reviews (LGA s17A) (13.1.27)	Programme delivery to Council to agreed timelines			New level of service with the LTP 2024-34			^
	Conduct Resident Surveys, analyse and provide results to Council and staff (13.1.3)	Maintain two surveys per year, by the end of May			Achieved	Achieved	Achieved	^
	Community outcomes monitoring and reporting programmes are maintained (13.1.24.1)	85% of community outcomes monitoring indicators are up-to-date and reported publicly			90% of community outcomes monitoring indicators up to date	85% of community outcomes monitoring indicators up to date	93% if community outcomes monitoring indicators up to date	^

^ The target for 2024/25 was identical to 2025/26. Results for 2024/25 will be available following the Annual Report audit, approx. August 2025.

# Summary of Grants

# Summary of Grants

Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
		\$000		
	<b>Rates-funded General Grants</b>			
7,241	Strengthening Communities – grants	7,386	7,386	-
4,168	Strengthening Communities - rates remissions	4,551	5,032	481
400	Environmental Partnership fund	700	700	-
628	Community Events funding	628	628	-
522	Major Events funding	522	522	-
500	Biodiversity	500	500	-
429	Central City vacant land remissions	469	400	(69)
380	Innovation and sustainability	400	400	-
342	City Placemaking	342	342	-
	<b>Non Contestable Grants:</b>			
500	The Arts Centre	500	500	-
167	Banks Peninsula Conservation Trust	167	167	-
100	Rod Donald Trust	100	100	-
100	Accessibility Improvements fund	100	100	-
75	Enviroschools	85	85	-
60	Pest Free Banks Peninsula	60	60	-
7,000	Christchurch Cathedral	-	-	-
1,365	Other specific grants	1,478	1,654	176
<b>23,977</b>	<b>Total General Grants</b>	<b>17,988</b>	<b>18,576</b>	<b>588</b>
	<b>Economic Development Grants</b>			
13,571	Christchurch NZ	13,965	13,965	-
3,250	Venues Ōtautahi	3,250	2,500	(750)
1,200	EcoSystem grants funding	2,135	2,135	-
240	Central City Business Association	270	270	-
248	Antarctic Office	255	255	-
71	International relations	71	71	-
<b>18,580</b>	<b>Total Economic Development Grants</b>	<b>19,946</b>	<b>19,196</b>	<b>(750)</b>
	<b>Statutory Grants</b>			
9,068	Canterbury Museum Trust Board	9,349	9,369	20
495	Riccarton Bush Trust	510	510	-
<b>9,563</b>	<b>Total Statutory Grants</b>	<b>9,859</b>	<b>9,879</b>	<b>20</b>
<b>52,120</b>	<b>Total Rates-funded Grants</b>	<b>47,793</b>	<b>47,651</b>	<b>(142)</b>

Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	\$000			
	<b>Capital Endowment Fund Grants</b>			
939	Christchurch NZ - Economic development	966	966	-
600	Major Events funding	618	618	-
125	Santa Parade	125	125	-
260	Orana Wildlife Park	260	260	-
250	The Arts Centre	250	250	-
298	Watch This Space - Street Art programme	250	250	-
50	Rainbow project	50	50	-
-	Youth Hub Events Space	-	1,030	1,030
-	Christchurch Foundation	-	220	220
300	Environmental/Climate Change Partnership fund	-	-	-
2,424	Unallocated grant funding	2,231	1,408	(823)
<b>5,246</b>	<b>Total Capital Endowment Fund Grants</b>	<b>4,750</b>	<b>5,177</b>	<b>427</b>
	<b>Community Grants made on behalf of other organisations</b>			
248	Creative NZ (Arts Council) Scheme	249	249	-
<b>248</b>	<b>Community Grants made on behalf of other organisations</b>	<b>249</b>	<b>249</b>	<b>-</b>
	<b>Capital Grants</b>			
9,031	Canterbury Museum redevelopment	9,031	9,031	-
4,650	Venues Ōtautahi asset renewals	3,979	4,025	46
53	Riccarton Bush Trust capital expenditure	28	29	1
<b>13,734</b>	<b>Total Capital Grants</b>	<b>13,038</b>	<b>13,085</b>	<b>47</b>
<b>71,348</b>	<b>Total Grant Funding</b>	<b>65,830</b>	<b>66,162</b>	<b>332</b>



# Capital Programme

## Christchurch City Council

### Capital Programme Summary by Activity

\$000

Group of Activities	Activity	Category	Planned 2025/26
<b>Communities and Citizens</b>			
	<b>Akaroa Museum</b>		
		Replace Existing Assets	67
	<b>Christchurch Art Gallery</b>		
		Improve the Level of Service	347
		Meet Additional Demand	404
		Replace Existing Assets	2,909
	<b>Christchurch City Libraries</b>		
		Replace Existing Assets	31,270
	<b>Community Development and Facilities</b>		
		Improve the Level of Service	120
		Replace Existing Assets	2,252
	<b>Emergency Management &amp; Community Resilience</b>		
		Improve the Level of Service	0
		Replace Existing Assets	140
	<b>Recreation, Sports, Comm Arts &amp; Events</b>		
		Improve the Level of Service	62
		Meet Additional Demand	283
		Replace Existing Assets	11,176
<b>Communities and Citizens Total</b>			<b>49,030</b>



## Christchurch City Council

### Capital Programme Summary by Activity

\$000

Group of Activities	Activity	Category	Planned 2025/26
<b>Corporate Capital</b>			
	<b>Corporate Capital</b>		
		Improve the Level of Service	96,037
<b>Corporate Capital Total</b>			<b>96,037</b>
<b>Flood Protection &amp; Control Works</b>			
	<b>Flood Protection &amp; Control Works</b>		
		Improve the Level of Service	11,450
		Meet Additional Demand	8,072
		Replace Existing Assets	997
<b>Flood Protection &amp; Control Works Total</b>			<b>20,519</b>
<b>Housing</b>			
	<b>Community Housing</b>		
		Replace Existing Assets	5,238
<b>Housing Total</b>			<b>5,238</b>

## Christchurch City Council

### Capital Programme Summary by Activity

\$000

Group of Activities	Activity	Category	Planned 2025/26
<b>Internal Activities</b>			
	<b>Corporate Capital</b>		
		Improve the Level of Service	500
	<b>Digital</b>		
		Improve the Level of Service	1,553
		Replace Existing Assets	4,163
	<b>Facilities, Property &amp; Planning</b>		
		Replace Existing Assets	6,054
	<b>Technical Services &amp; Design</b>		
		Replace Existing Assets	92
<b>Internal Activities Total</b>			<b>12,362</b>
<b>Parks, Heritage and Coastal Environment</b>			
	<b>Parks &amp; Foreshore</b>		
		Improve the Level of Service	30,314
		Meet Additional Demand	8,735
		Replace Existing Assets	27,173
	<b>Parks Heritage Management</b>		
		Improve the Level of Service	6,764
		Replace Existing Assets	4,842
<b>Parks, Heritage and Coastal Environment Total</b>			<b>77,828</b>

## Christchurch City Council

### Capital Programme Summary by Activity

\$000

Group of Activities	Activity	Category	Planned 2025/26
<b>Solid Waste &amp; Resource Recovery</b>			
	<b>Solid Waste &amp; Resource Recovery</b>		
		Improve the Level of Service	6,877
		Replace Existing Assets	5,223
<b>Solid Waste &amp; Resource Recovery Total</b>			<b>12,100</b>
<b>Regulatory and Compliance</b>			
	<b>Building Services</b>		
		Improve the Level of Service	3
	<b>Regulatory Compliance &amp; Licensing</b>		
		Replace Existing Assets	91
<b>Regulatory and Compliance Total</b>			<b>94</b>
<b>Stormwater Drainage</b>			
	<b>Stormwater Drainage</b>		
		Improve the Level of Service	14,960
		Meet Additional Demand	11,269
		Replace Existing Assets	28,587
<b>Stormwater Drainage Total</b>			<b>54,816</b>

## Christchurch City Council

### Capital Programme Summary by Activity

\$000

Group of Activities	Activity	Category	Planned 2025/26
<b>Strategic Planning and Policy</b>			
	<b>Strategic Planning &amp; Resource Consents</b>		
		Improve the Level of Service	430
		Replace Existing Assets	158
<b>Strategic Planning and Policy Total</b>			<b>588</b>
<b>Transport</b>			
	<b>Transport Access</b>		
		Improve the Level of Service	21,931
		Meet Additional Demand	2,957
		Replace Existing Assets	67,797
	<b>Transport Environment</b>		
		Improve the Level of Service	24,474
		Replace Existing Assets	812
	<b>Transport Safety</b>		
		Improve the Level of Service	18,847
		Meet Additional Demand	860
		Replace Existing Assets	7,536
<b>Transport Total</b>			<b>145,213</b>

## Christchurch City Council

### Capital Programme Summary by Activity

\$000

Group of Activities	Activity	Category	Planned 2025/26
<b>Wastewater</b>			
	<b>WW Collection, Treatment &amp; Disposal</b>		
		Improve the Level of Service	20,105
		Meet Additional Demand	3,914
		Replace Existing Assets	73,857
<b>Wastewater Total</b>			<b>97,876</b>
<b>Water Supply</b>			
	<b>Water Supply</b>		
		Improve the Level of Service	13,057
		Meet Additional Demand	5,480
		Replace Existing Assets	57,583
<b>Water Supply Total</b>			<b>76,120</b>
<b>Total Capital Programme</b>			<b>647,822</b>

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
<b>Communities and Citizens</b>				
	<b>Akaroa Museum</b>			
		<b>Replace Existing Assets</b>		
			37270 - Akaroa Museum Renewals & Replacements	67
	<b>Akaroa Museum Total</b>			<b>67</b>
	<b>Christchurch Art Gallery</b>			
		<b>Improve the Level of Service</b>		
			2 - Delivery Package - Christchurch Art Gallery Art in Public Places	347
		<b>Meet Additional Demand</b>		
			36591 - Christchurch Art Gallery Collections Acquisitions	404
		<b>Replace Existing Assets</b>		
			2112 - Christchurch Art Gallery Design & Upgrade Photography Equipment	9
			36593 - Christchurch Art Gallery Renewals & Replacements of Exhibition Equipment	33
			36595 - Christchurch Art Gallery Collection Storage & Fittings	26
			65432 - Delivery Package - Christchurch Art Gallery Renewals & Replacements	2,842
	<b>Christchurch Art Gallery Total</b>			<b>3,661</b>
	<b>Christchurch City Libraries</b>			
		<b>Replace Existing Assets</b>		
			20836 - Ōmōkihi (South Library & Service Centre Rebuild)	20,324
			36882 - Rolling Package - Library Resources Restricted Assets	421
			36884 - Rolling Package - Library Collection Resources	5,923
			531 - Digital Library Equipment Renewals & Replacements	826
			65436 - Delivery Package - Library Built Asset Renewals & Replacements	3,532
			65438 - Delivery Package - Library Furniture & Equipment Renewals & Replacements	244
	<b>Christchurch City Libraries Total</b>			<b>31,270</b>

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
<b>Community Development and Facilities</b>				
<b>Improve the Level of Service</b>				
			56802 - Multicultural Recreation and Community Centre	120
<b>Replace Existing Assets</b>				
			20053 - Shirley Community Facility	800
			65433 - Delivery Package - Community Centres Renewals & Replacements	1,280
			65434 - Delivery Package - Pioneer & Leased Early Learning Centres Renewals & Replacement	171
<b>Community Development and Facilities Total</b>				<b>2,372</b>
<b>Emergency Management &amp; Community Resilience</b>				
<b>Improve the Level of Service</b>				
			15704 - Tsunami Warning System	0
<b>Replace Existing Assets</b>				
			36871 - Civil Defence Equipment Replacements & Renewals	140
<b>Emergency Management &amp; Community Resilience Total</b>				<b>140</b>
<b>Recreation, Sports, Comm Arts &amp; Events</b>				
<b>Improve the Level of Service</b>				
			42333 - Parakiore Recreation and Sports Centre Equipment (formerly Metro Sports Facility)	51
			60052 - Delivery Package - Community Events Acquisitions	11
<b>Meet Additional Demand</b>				
			65010 - Parakiore Development	250
			862 - Matatiki Hornby Centre	33

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			Replace Existing Assets	
			60008 - Recreation and Sport Centres - Reactive Renewals & Replacements	155
			60009 - Outdoor Pools - Reactive Renewals & Replacements	21
			60010 - Paddling Pools Reactive Renewals & Replacements	10
			60011 - Camping Grounds Reactive Replacements & Renewals	20
			60012 - Specialised Recreation & Sport Facilities Reactive Renewals & Replacements	52
			60050 - Recreation and Sport Centres Equipment Planned Renewals & Replacements	648
			60051 - Fitness Equipment Renewals & Replacements	567
			60053 - Delivery Package - Community Events Renewals & Replacements	90
			60063 - Camping Grounds Equipment Planned Renewals & Replacements	374
			60064 - Specialised Recreation and Sport Facilities Equipment Planned Renewals & Replacements	145
			60065 - Outdoor Pools Equipment Planned Renewals & Replacements	85
			60067 - Paddling Pools Planned Renewals & Replacements	45
			60070 - Cuthberts Green Softball Renewals & Replacements	293
			60076 - Delivery Package - Spencer Beach Holiday Park Renewals & Replacements	158
			60101 - Taiora QEII Renewals & Replacements	110
			60151 - Delivery Package - Outdoor Pools Renewals & Replacements	436
			65121 - Ngā Puna Wai Renewals & Replacements	73
			67250 - Jellie Park Earthquake Renewals and Cycle Shutdown	3,557
			73575 - Pioneer Earthquake Renewals and Cycle Shutdown	1,595
			73576 - Spencer Beach Holiday Park Amenity Block Rebuild	1,790
			74786 - Botanic Gardens Paddling Pool Renewal	50
			74813 - Te Pou Toetoe: Linwood Pool Cycle Shutdown	627
			74814 - Recreation and Sport Centres Security, Signage and Health and Safety Renewals	130
			74815 - Duvauchelle Holiday Park Renewals & Replacement	60
			74816 - Pigeon Bay Campground Renewals & Replacements	87
	Recreation, Sports, Comm Arts & Events Total			11,521
Communities and Citizens Total				49,030



## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
Corporate Capital				
	Corporate Capital			
		Improve the Level of Service		
			1026 - One New Zealand Stadium at Te Kaha	92,450
			59849 - Performing Arts Precinct Public Realm	517
			64048 - Performing Arts Precinct - Court Theatre Building	3,070
	Corporate Capital Total			96,037
Corporate Capital Total				
Corporate Capital Total				
Flood Protection & Control Works				
	Flood Protection & Control Works			
		Improve the Level of Service		
			41901 - SW Blencathra Basins	458
			48918 - SW Upper Heathcote Storage Optimisation (LDRP 530)	704
			60386 - SW Styx and Citywide Flood Modelling Renewals	985
			61615 - SW South New Brighton & Southshore Estuary Edge Flood Mitigation	351
			61639 - SW Dudley Creek Earthquake Damaged Drain Linings	160
			62925 - SW Ōtākaro Avon River Corridor Waitaki Street Stopbank (OARC)	1,391
			63671 - Hoon Hay Basin Outlet and Cashmere Stream Control Structure (Eastman Sutherlands)	445
			67421 - SW Ōtākaro Avon River Corridor Stopbank from Pages Road to Bridge Street (OARC)	3,749
			71376 - SW Ōtākaro Avon River Corridor Design Standards & Standard Designs (OARC)	227
			71377 - SW Ōtākaro Avon River Corridor Stormwater Capacity & Conveyance (OARC)	330
			71379 - SW Ōtākaro Avon River Corridor Services & Utilities Preliminary Design (OARC)	153
			71380 - SW Ōtākaro Avon River Corridor Hydrogeological Assessment (OARC)	419
			71381 - SW Ōtākaro Avon River Corridor Geotechnical & Contaminated Land Assessment (OARC)	521
			71748 - SW Ōtākaro Avon River Corridor Avondale to ANZAC (OARC)	5
			72381 - SW Ōtākaro Avon River Corridor Consenting (OARC)	405
			74800 - SW Newport Street and Tenby Place Upgrades	400

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			74801 - SW Ōtākaro Avon River Corridor Waitaki Street Treatment Facility (OARC)	20
			75005 - SW Flood Protection Activity Climate Change Pilot	125
			79406 - SW Ōtākaro Avon River Corridor Scheme Design (OARC)	601
			<b>Meet Additional Demand</b>	
			32243 - SW Eastman Sutherland and Hoon Hay Wetlands	4,537
			33975 - SW Spreydon Lodge Infrastructure Provision Agreement (IPA)	779
			33976 - SW Rossendale Infrastructure Provision Agreement (IPA)	610
			38090 - SW Greens Stormwater Facility	1,520
			60265 - SW Quaifes Murphys Extended Detention Basin	626
			<b>Replace Existing Assets</b>	
			336 - SW Pump Station Reactive Renewals	52
			37843 - Programme - SW Pump & Storage Reactive Renewals	104
			41871 - Programme - SW Pumping & Storage Mechanical Renewals	0
			48903 - SW Pump & Storage Equipment Renewals 2020 (MEICA)	676
			48908 - SW Health & Safety Renewals	31
			49963 - SW Flood Protection Structure	83
			50349 - SW Reactive Flood Protection Asset Renewals (excluding Pump Stations)	52
			<b>Flood Protection &amp; Control Works Total</b>	<b>20,519</b>
			<b>Flood Protection &amp; Control Works Total</b>	<b>20,519</b>
			<b>Housing</b>	
			<b>Community Housing</b>	
			<b>Replace Existing Assets</b>	
			65441 - Delivery Package - Housing Renewals	5,238
			<b>Community Housing Total</b>	<b>5,238</b>
			<b>Housing Total</b>	<b>5,238</b>

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
Internal Activities				
	Corporate Capital			
		Improve the Level of Service		
			1012 - Corporate Investments	500
	Corporate Capital Total			
		500		
	Digital			
		Improve the Level of Service		
			40552 - Smart Cities Innovation	1,553
		Replace Existing Assets		
			2203 - IT Equipment Infrastructure & Device Replacements & Renewals	3,763
			66132 - Council Meeting Rooms (Staff Only & BYOD) Audio Visual Upgrade	400
	Digital Total			
		5,716		
	Facilities, Property & Planning			
		Replace Existing Assets		
			65443 - Delivery Package - Corporate Property Renewals & Replacements	1,313
			65446 - Delivery Package - Fleet & Plant Asset Purchases	4,742
	Facilities, Property & Planning Total			
		6,054		
	Technical Services & Design			
		Replace Existing Assets		
			36935 - Digital Survey Equipment Replacements & Renewals	92
	Technical Services & Design Total			
		92		
Internal Activities Total				12,362

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
<b>Parks, Heritage and Coastal Environment</b>				
<b>Parks &amp; Foreshore</b>				
<b>Improve the Level of Service</b>				
			1436 - Takapūneke Reserve Development	320
			18100 - Purau Foreshore & Reserves Development	83
			30588 - Estuary Green Edge Pathway	332
			408 - Head to Head Walkway	181
			41910 - Hagley Park New Development	620
			43671 - South New Brighton Reserves Development	1,034
			43711 - Botanic Gardens Ground/Air Source Heating Renewal	305
			61702 - Botanic Gardens - Gondwana Land and Childrens Garden Development Project	1,479
			61751 - Ferrymead Park Regional Development	165
			61754 - Regional Parks Planned New Operational Equipment Acquisitions	61
			61784 - Community Parks Development New Signs	66
			61787 - QEII Park Development	330
			61788 - Bexley Park Development	116
			61803 - Community Parks Development of New Assets	382
			61804 - Community Parks Recreation Spaces Development	22
			61805 - Parks Maintenance Depots Development	2,568
			61806 - Sports Fields Irrigation Systems Development	165
			61957 - Plant Nursery Developments	177
			65207 - Ōruapaeroa Travis Wetland Restoration Development	70
			65209 - Styx River Puharakekenui Regional Parks Restoration Development	50
			65238 - Coastal and Plains Regional Parks Threatened Species and Habitat Management	30
			65239 - Seafield Park/ Brooklands Te Riu O Te Aika Kawa Lagoon Restoration	30
			65241 - Roto Kohatu Development	350
			65268 - New Developments and Prioritised Projects - Coast and Plains Regional Parks	104
			65470 - Armagh Carpark Improvements and Rootzone Restoration	300
			65472 - Botanic Gardens Interpretive Media	131
			65604 - Heritage Parks Irrigation	70
			65873 - Regional Parks Development for Port Hills & Banks Peninsula Delivery Package	386

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			66373 - Lyttelton Sports Field Upgrades	220
			68173 - Ōtākaro-Avon River Corridor City to Sea Shared Use Pathway (OARC)	9,768
			68175 - Ōtākaro-Avon River Corridor Community Spaces incl. Landings (OARC)	652
			68837 - Red Zone Ecological Restoration (excluding OARC)	479
			73097 - Urban Forest Implementation - Phase 1	263
			73998 - Cass Bay Reserves Development Work	50
			73999 - Papanui/Redwood Youth Play Space Development	20
			74021 - Stoddart Point Youth Play Space Development	30
			74028 - Ouruhia Reserve Landscape Plan and Development	140
			74093 - Ōtākaro-Avon River Corridor - Avon Park Redevelopment	2,500
			75711 - Coastal and Plains Habitat Restoration	305
			75712 - Port Hills and Banks Peninsula Habitat Restoration	290
			76023 - Urban Forest Implementation - Phase 2	1,289
			77254 - Sports Field Irrigation Upgrade	155
			77255 - Sports Field Network Plan Goal 1 - Multi-Use Sports Zone Development	259
			77256 - Sports Field Network Plan Goal 1 - Sports Field Local Park Upgrades	129
			77257 - Sports Field Network Plan Goal 2 - Artificial Sports Surfaces Development	207
			77258 - Sports Field Network Plan Goal 3 – Upgrade No.1 Sports Fields	828
			77261 - Te Kaha Stadium Turf	1,490
			78452 - Te Nukutai o Tapoa - Naval Point - Western Redevelopment (Stage 4)	250
			78453 - Te Nukutai o Tapoa - Naval Point - Land Purchase	250
			78455 - Te Nukutai o Tapoa - Naval Point - Infrastructure Upgrades (Delivery Package)	60
			80744 - Mona Vale Public Toilet Upgrade	40
			80746 - Botanic Gardens New Services and Paths Development	200
			80747 - Botanic Gardens and Nursery Buildings, Structures, Furnishings and Collections New Development	160
			80993 - Sockburn Park Concept Plan Development	52
			80997 - Harewood Nursery Urban Forest Facility Development	300
			<b>Meet Additional Demand</b>	
			2279 - Ngā Puna Wai Master Plan Implementation	414
			3177 - Development Funded Neighbourhood Parks Greenfield Catchment	397
			41930 - Whakatā – Christchurch Cemetery Development (Templeton)	200

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			42034 - Groynes & Ōtukaikino Development	237
			51300 - Banks Peninsula Reserve Committee Developments	90
			61731 - Development Funded Neighbourhood Parks Urban Catchment	175
			61733 - Development Funded Neighbourhood Parks Banks Peninsula Catchment	13
			61735 - Operating Plant & Equipment Acquisitions for Council Parks	37
			61737 - Operating Plant & Equipment Acquisitions for Regional Parks	128
			61769 - Belfast Cemetery Extension Development	722
			61771 - Duvauchelle Cemetery Development	220
			61772 - Lyttelton Catholic Cemetery Extension Development	335
			61773 - Memorial Cemetery Development	324
			61801 - Lancaster Park Redevelopment	848
			65471 - Visitor Centre New Footbridge Development	128
			70634 - Community Parks Sports Field Development Delivery Package	522
			73233 - Ōtākaro-Avon River Corridor Development and Implementation (OARC)	196
			75503 - Operating Plant & Equipment Acquisitions for Maintenance Teams	100
			77262 - Citywide Cemeteries Capacity Development	600
			77532 - Lancaster Park Pavilion	1,448
			80830 - Lizard Habitat Establishment	101
			82130 - Regional Parks Planned Acquisition	1,500
<b>Replace Existing Assets</b>				
			11382 - Waikākāriki - Horseshoe Lake Reserve Boardwalks & Track Repairs (Stage 2)	201
			1410 - Mid Heathcote Masterplan Implementation	283
			2356 - Akaroa Wharf Renewal	6,800
			3199 - Hagley Park Tree Renewals	137
			3366 - Little River Coronation Library	468
			36875 - Fire Fighting Equipment for Fire Response	16
			41949 - Marine Structures Renewals	140
			41950 - Marine Seawall Renewals	433
			41951 - Head to Head Walkway Governors Bay to Allandale Planned Seawall Renewals	227
			43686 - Community Parks Hard Surface Renewals	1,155
			43687 - Community Parks Planned Green Assets Renewals	664

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			43697 - Recreational Surface Renewals	63
			43700 - Barrington Park Toilet Renewal	20
			43954 - Te Nukutai o Tapoa - Magazine Bay - Park Terrace Reserve Renewal	280
			50154 - Te Papa Kura Redcliffs Park Development	98
			51775 - Regency Reserve, Norrie Park and Momorangi Reserve Play Space Renewal	48
			51783 - Westburn Reserve - Play Space & Learn to Ride Track Renewal	17
			56899 - QEII Park Master Plan Sports Field Repositioning & Stormwater Development	384
			58911 - QEII Park Master Plan Sports Pavilion	847
			59925 - Ōtākaro Avon River Corridor Halberg Reserve and Kerrs Reach Carpark (OARC)	253
			61699 - Botanic Gardens Planned Renewals	239
			61703 - Botanic Gardens Planned Displays, Visitor Information & Signage Renewals	97
			61704 - Botanic Gardens Planned Irrigation & Turf Renewals	61
			61705 - Botanic Gardens Planned Furniture, Structures & Support Assets Renewals	49
			61706 - Botanic Gardens Planned Collections Renewals	110
			61707 - Botanic Gardens Planned Tree Renewals	77
			61713 - Hagley Park Planned Buildings Renewals	731
			61714 - Hagley Park Planned Fields & Grounds Renewals	107
			61721 - Regeneration Red Zone Planned Parks Asset Renewals	156
			61724 - Coastal Land Protection Revegetation & Amenity Planting	39
			61728 - Marine Slipway and Jetty Renewals	247
			61738 - Operating Plant & Equipment Renewals for Council Parks	225
			61739 - Operating Plant & Equipment Renewals for Regional Parks	77
			61747 - Regional Parks Planned Displays, Visitor information & Signage Renewals	110
			61748 - Port Hills and Banks Peninsula Regional Parks Planned Access and Carparks Renewals	95
			61749 - Regional Parks Building Reactive Renewals	88
			61750 - Regional Parks Planned Operational Communication Equipment Renewals	95
			61753 - Regional Parks Planned Mutual Boundary Fence Renewals	43
			61756 - Regional Parks Play & Recreation Planned Asset Renewals	199
			61758 - Regional Parks Asset Reactive Renewals	55
			61759 - Regional Parks Tree Renewals	76
			61761 - Cemeteries Asset Reactive Renewals	22
			61762 - Cemeteries Building Reactive Renewals	63

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			61763 - Cemeteries Planned Asset Renewals	110
			61764 - Ruru Cemetery Burial Beam Renewal	6
			61765 - Cemeteries Planned Tree Renewals	100
			61766 - Cemeteries Mutual Boundary Planned Fence Renewals	0
			61779 - Margaret Mahy Playground Planned Asset Renewals	203
			61780 - Community Parks Play Items Reactive Renewals	83
			61795 - Heritage Parks Planned Hard Surfaces Renewals	119
			61808 - City Parks Planned Major Structures Component Renewals	105
			61809 - Community Parks Planned Furniture, Structures & Water Supply Asset Renewals	272
			61811 - Heritage Parks Planned Green Asset Collections Renewals	178
			61812 - Community Parks Building Reactive Renewals	165
			61813 - Central City Precinct Parks Reactive Renewals	66
			61814 - Community Parks Asset Reactive Renewals	110
			61815 - Community Parks Planned Tree Renewals	237
			61816 - Community Parks Planned Irrigation System renewals	2
			61817 - Community Parks Planned Mutual Boundary Fence Renewals	81
			61956 - Harewood Plant Nursery Renewals	55
			62549 - Southshore and South New Brighton Estuary Edge Erosion Management (Red Zone Regeneration)	100
			63952 - Ōtākaro-Avon River Corridor Ecological Restoration (OARC)	516
			64749 - Community Parks Play Item Renewal	309
			65004 - Stoddart Point Reserve and Kirk Park - Play Space Renewal	116
			65069 - Community Parks Signage Renewals	150
			65114 - Wycla Park Skate Renewal	243
			65117 - Linwood Park Skate and Scooter Park Renewal	600
			65127 - Akaroa Recreation Ground - Tennis/Netball Courts Renewal	91
			65203 - Coastal and Plains Regional Parks Structure and Furniture Renewals	218
			65204 - Coastal and Plains Regional Parks Hard Surface Renewals	254
			65205 - Coastal and Plains Regional Parks Green Asset Renewals	86
			65403 - Victoria Park Old Stone Toilets Renewal (Regional Parks)	191
			65404 - Regional Parks Groynes and Steadfast Building Renewals	35
			65409 - Regional Parks Building Sewer and Component Renewals	157
			65435 - Avonhead Cemetery Building Upgrades and Sewer (CEM)	200



## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			65437 - Cemetery Building Component Renewals	12
			65439 - Linwood Park Changing Facilities	532
			65442 - Banks Peninsula Public Toilets Renewals	221
			65445 - Community Parks Public Toilet Sewer and Septic System Renewals	100
			65447 - Westburn Reserve Public Toilet Renewal	24
			65490 - Linwood Park - Path Renewals	61
			65521 - Sheldon Park Hard Surfaces Renewal	315
			65538 - Botanic Gardens Paths and Track Renewals	212
			65874 - Regional Parks Port Hills & Banks Peninsula Planned Assets Renewals Delivery Package	495
			69975 - Vernon Terrace Public Toilets Renewal	450
			73980 - Waitai Coastal-Burwood-Linwood Local Play Space Renewals	12
			73983 - Waimaero Fendalton-Waimairi-Harewood Local Play Space Renewals	8
			73984 - Waipuna Halswell-Hornby-Riccarton Local Play Spaces Renewals	9
			73985 - Waipapa Papanui-Innes-Central Local Play Space Renewals	11
			73986 - Waihoru Spreydon-Cashmere-Heathcote Local Play Space Renewals	9
			73987 - Corsair Bay Reserve Play Space Renewal	20
			73988 - Cass Bay Playground Play Space Renewal	250
			73989 - Burnside Park Play Space Renewal	20
			73990 - Heathcote Domain Play Space Renewal	30
			73991 - Templeton Domain Play Space Renewal	15
			73992 - Regional Parks Public Toilet Renewals	300
			74005 - Shirley Community Reserve - Landscape Development Plan	50
			74020 - Community Parks Planned Sports Fields Renewals Delivery Package	120
			74022 - Hoon Hay Sports Pavilion and Toilets	1,067
			74044 - Cypress Gardens Reserve Skate Ramp Renewal	222
			75900 - Te Nukutai o Tapoa-Naval Point-Change Pavilion, Civil & Landscaping, Recreation Grounds & Storage S3	172
			77259 - Sports Field Sand Surface Renewals	155
			77260 - Sports Field Soil Based Renewal	155
			77276 - Programme - Metropolitan Parks Buildings, Structures and Furnishings Renewals	934

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			80919 - Community Parks Toilet Renewals	224
			80995 - Community Parks Light and Light Pole Renewals	66
			80996 - Somerfield Park Toilet Renewal	101
			81055 - Branston Park Pavilion	50
			<b>Parks &amp; Foreshore Total</b>	<b>66,223</b>
			<b>Parks Heritage Management</b>	
			<b>Improve the Level of Service</b>	
			45164 - Robert McDougall Gallery Strengthening	1,478
			65641 - Robert McDougall Gallery - Base Isolation	5,285
			<b>Replace Existing Assets</b>	
			22167 - Canterbury Provincial Chambers	200
			3349 - Chokebore Lodge	186
			61691 - Heritage Buildings Reactive Renewals	140
			61821 - Cuningham House Building Renewals (Heritage)	3,971
			65406 - Sign of the Takahe Window Renewals (Heritage Building)	167
			65415 - Chalice Conservation Works (PAMA)	120
			65416 - Delivery Package - Public Artworks Monuments and Artifacts (PAMA) Conservation and Renewal Projects	8
			76585 - Townend House Strengthening	50
			<b>Parks Heritage Management Total</b>	<b>11,605</b>
			<b>Parks, Heritage and Coastal Environment Total</b>	<b>77,828</b>
			<b>Regulatory and Compliance</b>	
			<b>Building Services</b>	
			<b>Improve the Level of Service</b>	
			67005 - Building Consent Equipment Purchases	3
			<b>Building Services Total</b>	<b>3</b>

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
<b>Regulatory Compliance &amp; Licensing</b>				
<b>Replace Existing Assets</b>				
			36876 - Compliance Equipment Renewals	91
<b>Regulatory Compliance &amp; Licensing Total</b>				<b>91</b>
<b>Regulatory and Compliance Total</b>				<b>94</b>
<b>Solid Waste &amp; Resource Recovery</b>				
<b>Solid Waste &amp; Resource Recovery</b>				
<b>Improve the Level of Service</b>				
			111 - Delivery Package - Kerbside monitoring	947
			50264 - Kerbside Service Enhancement	20
			59935 - Bexley Landfill Seawall Remediation	489
			60427 - Delivery Package - Transfer Station Site Redevelopments	97
			60430 - Transfer Station Redevelopment - Barrys Bay	900
			60431 - Ōtautahi Christchurch Organics Processing Solution	549
			75699 - Transfer Station Redevelopment - Parkhouse Road	152
			75700 - Transfer Station Redevelopment - Styx Mill Road	152
			75701 - Transfer Station Redevelopment - Metro Place	152
			75702 - Transfer Station Stormwater Treatment - Parkhouse Road	517
			75703 - Transfer Station Stormwater Treatment - Styx Mill Road	517
			75704 - Transfer Station Stormwater Treatment - Metro Place	517
			75705 - Transfer Station Odour Mitigation - Parkhouse Road	725
			75706 - Transfer Station Odour Mitigation - Styx Mill Road	367
			75707 - Transfer Station Odour Mitigation - Metro Place	369
			75805 - Burwood Landfill Gas Utilisation	207
			78007 - Bexley Landfill Remediation Options	200

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
<b>Replace Existing Assets</b>				
			106 - Waste Transfer Stations Renewals and Replacements	828
			109 - Solid Waste Renewals	103
			161 - Delivery Package - Closed Landfills Aftercare Management	559
			162 - Burwood Closed Landfill Management	380
			2598 - Burwood Gas Treatment Plant Renewals	409
			60432 - Materials Recovery Facility Building & Fixed Plant Renewals	243
			60433 - Organics Processing Plant Site Redevelopment	460
			60434 - Community Collection Point Renewals	104
			71874 - Allandale Closed Landfill Remediation	303
			75797 - Delivery Package - Closed Landfill Aftercare Mitigation	747
			75804 - Burwood Closed Landfill Remediation	1,034
			75818 - Horseshoe Lake Waikākāriki Landfill Remediation	52
<b>Solid Waste &amp; Resource Recovery Total</b>				<b>12,100</b>
<b>Solid Waste &amp; Resource Recovery Total</b>				<b>12,100</b>
<b>Stormwater Drainage</b>				
<b>Stormwater Drainage</b>				
<b>Improve the Level of Service</b>				
			25648 - SW Worsleys Spur stormwater pipe and drain system	4
			26599 - SW Cashmere Worsleys Flood Storage (LDRP 500)	350
			29076 - SW Charlesworth Drain (LDRP 531)	380
			40237 - SW Wigram East Retention Basin (LDRP 520)	323
			41987 - SW Addington Brook & Riccarton Drain Filtration Devices	6,355
			42008 - Programme - SW Lyttelton Stormwater Improvements	236
			44056 - SW Knights Drain Ponds (LDRP 509)	341
			44457 - Programme - SW Open Water Systems Utility Drain Improvements	2
			45213 - Programme - SW Lower Ōpāwaho - Heathcote River Guidance Plan	518
			50664 - Delivery Package - SW Natural Waterways	116
			55592 - SW Halswell Modelling (LDRP 533)	246

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			56166 - SW Waikākāriki – Cranford Stormwater Treatment (Stage 1)	764
			56168 - SW Open Drains Reactive Works	207
			56178 - SW Piped Systems Reactive Works	7
			57718 - SW Waikākāriki - Horseshoe Lake Stormwater Treatment (Stage 2)	16
			60055 - SW Dudley Diversion Basins	1
			60378 - Programme - SW Stormwater Modelling (Quality & Treatment)	34
			65807 - Ilam Stream Improvements and flow augmentation investigations	125
			66000 - SW Ōtākaro Avon River Corridor Anzac Drive to Waitaki Street Stopbank (OARC)	3,320
			69218 - SW Port Hills Revegetation and Sediment Control Stage 1	837
			69401 - Christchurch City Instream Contaminant Concentration Model ICCM	115
			77200 - Programme - SW Improving Urban Waterways	10
			77443 - SW Whakaraupo/Lyttelton Revegetation and Sediment Control	200
			79170 - SW Quarry View Drainage Reserve Access & Landscaping	60
			79679 - SW Surface Flooding Reduction Project Implementation	200
			80064 - Programme - Urban Stormwater Detention and Treatment Retrofit Facilities	5
			81459 - SW Sparks Road Waterway Improvement	93
			81586 - SW Rushmore Stormwater Facility	60
			81681 - SW Exeter Street Lyttelton Inlet Improvements	35
			<b>Meet Additional Demand</b>	
			2679 - SW Prestons & Clare Park	595
			329 - SW New Technical Equipment	41
			38088 - SW Gardiners Stormwater Facility	400
			38091 - SW Otukaikino Stormwater Facility	472
			44417 - SW Guthries Thompson Basins	40
			44577 - SW Highsted Styx Mill Reserve Wetland	494
			44581 - SW Highfield Prestons Road Basins	340
			44585 - SW Highsted Wetland, Highams Basin & Pūharakekenui - Styx Stream	6,334
			56116 - SW Snellings Drain Enhancement at Prestons South (IPA)	2
			56179 - SW Waterways & Wetlands Land Purchases Rolling Package	104
			56343 - SW Quarry Road Drain Conveyance Improvements & Sutherlands Road Culverts	1,184
			68176 - SW 204 & 232 Styx Mill Road Esplanade Restoration	97

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			68449 - SW Highsted Cavendish Infrastructure Provision Agreement	542
			70536 - SW Englefield Wetland Cost Share	416
			74803 - SW Three Waters environmental monitoring equipment	207
			<b>Replace Existing Assets</b>	
			327 - SW Technical Equipment Renewal	41
			33828 - SW Timber Lining Renewal - Marshland Road Canal Reserve Drain	1,506
			37305 - SW Lyttelton Reticulation Renewals (Brick Barrel)	646
			48551 - SW Manchester Street Drain Reticulation Renewal (Brick Barrels) (Purchas Street to Bealey Ave)	501
			49093 - SW Corsair Bay Pipeline Renewal (From Park Terrace Inlet to Coastal Outfall)	20
			49282 - SW Wilkins Drain Concrete Lining Renewal (Holmwood Road) (80m)	207
			49716 - SW Mairehau Drain Timber Lining Renewal (Westminister to Crosby)	244
			50348 - SW Reactive Drainage Asset Renewals	210
			50366 - SW Mains Renewals Affiliated With Roding Works	149
			56034 - SW Spencerville Road Pipeline Realignment & General Repairs	117
			60183 - SW Hempleman Drive Asset Improvements (Akaroa)	239
			60209 - SW Stevensons Steep Network Renewals (Lyttelton)	442
			60215 - SW Jacksons Creek Lower Water Course Renewals	1,146
			60217 - SW Dudley Creek Timber Lining Renewals (Ranger Street)	480
			60231 - SW No 2 Drain Rural Renewal	303
			60291 - Delivery Package - SW Waimairi & Fendalton Stream Lining & Enhancement	157
			60336 - SW Goodmans Drain Timber Lining Renewal (Prestons to Marshland Road)	390
			60337 - SW Jardines Drain Renewal (Nuttall to Ōpāwaho Heathcote River)	1,904
			60338 - SW Faulls Drain Lining Renewal (Hills to Walters, Marshland)	427
			60339 - SW Addington Brook to Hagley Park South Timber Lining Renewal	1,455
			60342 - SW Dry Stream - Victory Branch Drain Lining Renewal (St Martins)	502
			61929 - SW - Hays Bay Drain No 2 Renewal, Black Rock	47
			62246 - SW - Kaputone Creek, 26 Springwater Avenue Bank Renewal Works	9
			65143 - SW Riccarton Main Drain Timber Renewals (Riccarton To Wharenuui Road)	447
			65144 - SW Popes Drain Lining Renewal (Centaurus Road)	212
			65145 - SW Jacksons Creek (Upper) Lining Renewals	844
			65146 - SW St Albans Creek (St Albans School) Lining Renewal	160

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			65147 - SW McSaveney's Road Drain Timber Lining Renewal	175
			65150 - SW Wairarapa Stream Bank Renewal (Wairarapa Terrace)	15
			65151 - SW Cross Stream Bank Renewal (Elmwood Park)	173
			65152 - SW Feltham Basin Renewal (Akaroa)	2
			65534 - SW Clarence Street Renewal	278
			65536 - SW Pipeline Repairs and Patch Linings (City Wide)	11
			65537 - SW Ferry Road Renewal (Brick Barrel)	534
			66183 - SW Dudley Creek Waterway lining Renewal (Paparoa Street to PS219) Stage 2	84
			66638 - SW Fish Passage Barrier Remediation	259
			66880 - SW Nottingham Stream Renewal (548 Halswell Road)	119
			71974 - SW Waikakariki Horseshoe Lake Outlet Renewal (New Brighton Road)	1,408
			72036 - SW Camp Bay Road Culvert Renewals Purau	52
			72578 - SW Tay Street Drain 19 Norah Street Renewal	68
			72583 - SW Okeover Stream Timber Renewal (With University of Canterbury)	191
			72584 - SW - Winters Road Drain Renewals (Winters Road)	767
			72585 - SW - Waimari Stream Renewal (47A-49 Hamilton Avenue)	238
			72586 - SW Popes Drain Renewal (278 Centaurus Road to 42 Vernon Terrace)	1,437
			72587 - SW Ballintines Drain Renewal (Kevin Street to Sparks Road)	1,172
			72588 - SW Truscotts Drain Renewal (Ferryroad)	841
			72589 - SW Linwood Canal Bank Renewals	700
			72599 - SW Duvauchelle Waterway Renewals	1,912
			74785 - SW Larch Pump Station EICA Renewals (PS0226)	103
			74787 - SW Edmonds & Woolston Park Electrical Renewals (PS0237 PS0238)	10
			74867 - SW Reactive Stormwater Pumping Renewals (Maintenance Contract)	52
			74868 - SW Reactive Stormwater Reticulation Renewals (Maintenance Contract)	52
			74869 - SW Reactive Stormwater Drainage Renewals (Maintenance Contract)	52
			75899 - SW Reactive Stormwater Pumping Renewals (Ops)	52
			75969 - SW Patchetts Drain Renewal (Landsdowne Terrace to Gunns Crescent)	1,726
			77013 - SW Stilwells Drain Renewal (Hoon Hay)	50
			77915 - SW Johns Drain Renewal (864-866 Main North Road)	134
			78860 - SW - Little Akaloa Stream Bank Renewals (525 Little Akaloa Road)	285
			80259 - SW Corsair Bay Pipe Construction	30

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			80366 - SW - Horners & Curletts Drain Emergency Timber Lining Renewals	250
			80409 - SW - Kirk/Trents Road Pipeline Renewal (Templeton)	351
			80831 - SW Horners Drain Timber Lining Renewal (Hawkins Road)	1,034
			81002 - SW - Cave Rock Outfall Renewal (Sumner)	624
			81286 - SW Musket Basin Renewal (Broomfield)	72
			81539 - SW - Symes Rd Drain Renewal (Garrick Park)	65
			81849 - Governors Bay tree renewal	150
			81889 - SW - Grate Renewals (City Wide)	106
			82131 - SW Madras Brick Barrel Pits Reactive Renewal	150
			<b>Stormwater Drainage Total</b>	<b>54,816</b>
			<b>Stormwater Drainage Total</b>	<b>54,816</b>
			<b>Strategic Planning and Policy</b>	
			<b>Strategic Planning &amp; Resource Consents</b>	
			<b>Improve the Level of Service</b>	
			77079 - Enliven Places	385
			80201 - Welles Street Improvements (Enliven Spaces)	45
			<b>Replace Existing Assets</b>	
			65444 - Delivery Package - Surplus Property Development	158
			<b>Strategic Planning &amp; Resource Consents Total</b>	<b>588</b>
			<b>Strategic Planning and Policy Total</b>	<b>588</b>
			<b>Transport</b>	
			<b>Transport Access</b>	
			<b>Improve the Level of Service</b>	
			1341 - Major Cycleway - Nor'West Arc Route - Annex, Birmingham & Wrights Corridor Improvement	50
			17088 - Christchurch Northern Corridor Downstream Effects Delivery Package	1,340



## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			18343 - Central City Projects - High Street (Tuam to St Asaph)	280
			18396 - Te Kaha Surrounding Streets	4,779
			232 - Northern Arterial Extension including Cranford Street Upgrade	284
			26622 - Selwyn Street Masterplan (S1)	200
			2735 - Cathedral Square South and Central Areas - Transport Assets	300
			37454 - Delivery Package - New Retaining Walls (Up To FY27)	259
			37858 - Ferry Road & Estuary Edge Intersection Improvements (FM3) (Coastal Pathway)	172
			41973 - Programme - Northern Corridor Improvements	358
			42027 - Wigram & Hayton Intersection Improvement	1,000
			45165 - New North-South Corridor Oram Ave (A3)	305
			60099 - Amyes, Awatea & Springs Intersection Improvements	102
			60272 - Cathedral Square North Areas - Transport Assets	326
			60273 - Cathedral Square Rooding Network	100
			60387 - Diamond Harbour Village Improvements	36
			60421 - Pound & Ryans Road Corridor Improvements	833
			61020 - Linwood Woolston CRAF - Area Project Planning & Funding	2,076
			61030 - New Brighton CRAF – Area Project Planning & Funding	277
			61037 - Spreydon, Somerfield, Waltham, Beckenham CRAF - Area Project Planning & Funding	772
			63360 - Brighton Mall Upgrade (A4)	1,335
			66406 - Glandovey Road West and Idris Road - Active Transport Improvements	243
			68430 - Ferry Road Active Transport Improvements	364
			71637 - Linwood Woolston CRAF - Linwood Avenue School Slip Lane Upgrade	14
			71638 - Linwood Woolston CRAF - Smith Street Cycle & Pedestrian Improvements	62
			71867 - Main South Road Footpath	110
			74709 - Delivery Package - FY23 Weather Event Remediation Transport	438
			77989 - Linwood Woolston CRAF - Rhona Street Pedestrian Improvements	55
			79723 - Programme - Amyes, Awatea & Springs Intersection Improvements	1,314
			79979 - Northern Corridor - Realignment Of Bend 1 - FH/KB Quarry Entrance Road - McLeans Islands Road	100
			79980 - Northern Corridor - Intersection Upgrade - Hills/Prestons/Hawkins	82
			80211 - New Retaining Walls (Crown Resilience Programme) - Balmoral Lane (RW3571)	561
			80212 - New Retaining Walls (Crown Resilience Programme) - Jetty Road (RW3578)	40
			80213 - New Retaining Walls (Crown Resilience Programme) - Jacksons Road (RW3737)	169

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			80214 - New Retaining Walls (Crown Resilience Programme) - Onawe Flat Road (RW3580, RW3581, RW3582, RW3583)	661
			80215 - New Retaining Walls (Crown Resilience Programme) - Keebles Lane (RW3574)	301
			80216 - New Retaining Walls (Crown Resilience Programme) - Simeon Quay (RW3573)	80
			80218 - New Retaining Walls (Crown Resilience Programme) - Cornwall Road (RW3576)	80
			80219 - New Retaining Walls (Crown Resilience Programme) - Tuawera Terrace (RW3752)	70
			80220 - New Retaining Walls (Crown Resilience Programme) - Park Terrace (RW3575)	70
			80221 - New Retaining Walls (Crown Resilience Programme) - Jacksons Road Ramp (RW3610)	70
			80222 - New Retaining Walls (Crown Resilience Programme) - Holmes Bay Road (RW3774)	70
			80223 - New Retaining Walls (Crown Resilience Programme) - Bayview Crescent RW3572	150
			924 - Halswell Junction Road Extension	1,642
<b>Meet Additional Demand</b>				
			1344 - Milns, Sparks & Sutherlands Intersection Improvement	100
			165 - Transport Infrastructure for Subdivisions	207
			17052 - Sparks Road Improvements	390
			42010 - Mairehau Road Corridor Improvement (Burwood to Marshland)	0
			42013 - Cranford Street/Grassmere Street Intersection Upgrade	260
			81665 - Transport Network Improvement - Central City	2,000
<b>Replace Existing Assets</b>				
			1022 - Central City Parking Building Replacement	354
			163 - Carriageway Reseals - Asphalt	6,350
			164 - Delivery Package - Footpath Renewals	3,877
			181 - Carriageway Reseals - Chipseal	15,015
			185 - Road Pavement Renewals	4,047
			240 - Delivery Package - Road Metalling Renewals	1,128
			27273 - Pages Road Bridge Renewal (OARC)	1,735
			275 - Tram Base & Tram Overhead Renewals	110
			35145 - Delivery Package - Parking Renewals On Street	438
			37102 - Delivery Package - Bridge Renewals	1,321
			37117 - Delivery Package - Retaining Walls Renewals	1,286
			37221 - Delivery Package - Advanced Direction Signage Renewals	473

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			37443 - Delivery Package - Landscaping Renewals	1,101
			37444 - Delivery Package - Berms Renewals (Up to FY27)	119
			37446 - Delivery Package - Road Lighting Reactive Renewals (Up To FY27)	311
			37742 - Rural Roads Drainage Renewals	456
			37743 - Delivery Package - Street Tree Renewals	1,590
			40414 - Bryndwr Road Street Renewal	3,215
			471 - Delivery Package - Parking Renewals Off Street	542
			51514 - Delivery Package - Road Lighting Renewals	3,070
			54387 - Delivery Package - Kerb & Channel Renewals - Minor Works	1,035
			62900 - Kerb Renewal - Package 1 - Kissell St (Templeton)	61
			68389 - Condell Ave Street Renewals	400
			69323 - Whaka Terrace Retaining Wall Renewal	1,643
			70742 - Innes Road - Street Renewal (Mersey to Philpotts)	1,200
			71295 - Aorangi Road Kerb Renewals	545
			71497 - Richmond CRAF - Slater Street renewal	1,486
			72242 - New Brighton CRAF - Marine Parade (Hawke to Bowhill) Street Renewal	3,473
			73572 - Riccarton CRAF - Bradshaw Terrace Street Renewal	273
			73573 - Riccarton CRAF - Brockworth Place Street Renewal (Deans Avenue to #23)	1,165
			73679 - Spreydon, Somerfield, Waltham, Beckenham CRAF - Sefton Place street renewal	1,124
			76560 - Programme - Transport Slope Management	840
			80132 - Wyon Street And Hulbert Street - Street Renewals	450
			80178 - Amyes Road - Street Renewal (Shands Rd to Springs Rd)	500
			80185 - Simeon Street - Street Renewal (Coronation St to Diamond Ave)	200
			80429 - Stourbridge Street - Street Renewal (Lyttleton St to Barrington St)	500
			81433 - Street Asset Renewal – Supporting Te Kaha Surrounding Streets	628
			81615 - Chancellor Street (Shirley Road To Julius Terrace) And Julius Terrace - Street Renewal	450
			81616 - Petrie Street - Street Renewal (Averill – Warden)	403
			81617 - Stapletons Road - Street Renewal (North Avon – Randall)	408
			81624 - Wellington Street - Street Renewal (Olliviers – Clive)	325
			81625 - Rawhiti Avenue - Street Renewal (Marine Parade – End Of Street)	337
			81657 - Corson Avenue - Street Renewal (Waimea – Eastern)	328
			81658 - Hay Street - Street Renewal (Linwood North – McGregors)	375

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			81659 - Percival Street - Street Renewal (Tennyson – Longfellow)	425
			81757 - Street Asset Renewal – Supporting Major Cycleway - South Express Route (Section 1) Hei Hei to Jones	198
			81764 - Street Asset Renewal – Supporting Major Cycleway - Nor'West Arc Route (Sec 3) University to Harewood	1,320
			81843 - Street Asset Renewal – Supporting Harewood/Gardiners/Breens Intersection Traffic Signals	100
			82177 - Sumner Road Rockfall Mitigation (Zone 3B) (HI CSA Funded) - New	719
			82184 - Sumner Road Risk Mitigation (Zone 3A) (HI CSA Funded) - New	344
			<b>Transport Access Total</b>	<b>92,684</b>
			<b>Transport Environment</b>	
			<b>Improve the Level of Service</b>	
			1986 - Programme - Major Cycleway - Northern Line Cycleway	0
			23098 - Major Cycleway - Northern Line Route (Section 1) Blenheim to Kilmarnock & Restell Street	30
			23101 - Major Cycleway - Nor'West Arc Route (Section 3) University to Harewood	3,623
			23103 - Major Cycleway - Nor'West Arc Route (Section 2) Annex & Wigram Road to University	200
			26601 - Major Cycleway - Ōtākaro Avon Route (Section 1) Fitzgerald to Swanns Road Bridge (OARC)	200
			26604 - Major Cycleway - Ōpāwaho River Route (Section 1) Princess Margaret Hospital to Corson Avenue	500
			26607 - Major Cycleway - Southern Lights Route (Section 1) Strickland to Tennyson	135
			26608 - Major Cycleway - South Express Route (Section 1) Hei Hei to Jones	2,189
			26611 - Major Cycleway - Wheels To Wings Route (Section 1) Linking Nor'West Arc And Northern Line MCRs	1,250
			44700 - Local Cycle Network - Eastern Outer Orbital	487
			47031 - Major Cycleway - South Express Route (Section 2) Craven to Buchanans	500
			50465 - Delivery Package - Public Transport Stops, Shelters & Seatings Installation (Up To FY27)	1,107
			52228 - Cycle Facilities & Connection Improvements	175
			59181 - Central City Projects - Antigua Street Cycle Network (Tuam-Moorhouse)	1,297
			64671 - Major Cycleway - Northern Line Route (Section 1) Railway Crossings	1,966
			65626 - Major Cycleway – Little River Link Route Rail Crossing	0
			65814 - Programme - Public Transport Network Improvements Programme (CRAF)	1,469
			66289 - Public Transport CRAF - Advance Bus Detection	339
			66294 - Public Transport CRAF - Bus Priority, Lincoln Road (Whiteleigh Avenue to Wrights Road)	172
			71870 - Tram Power Supply Renewals	901
			72755 - Transport Choices 2022 - Te Aratai College Cycle Connection	2,502

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			72758 - Richmond Neighbourhood Greenway (Started Under Transport Choices - 2022)	600
			72760 - Transport Choices 2022 - Little River Link Cycle Connections (incl Simeon Street)	670
			76344 - Major Cycleway - Heathcote Expressway Route - Scruttons Road Kiwirail Crossing	500
			78849 - PT Futures - Shelter Installations - Advertising	1,446
			78850 - PT Futures - Shelter Installations - Non Advertising - CERF Funded Shelters	551
			78851 - PT Futures - Bus Priority - Intersection Upgrades - SCATS Bus Priority	861
			78854 - PT Futures - Bus Priority - Enforcement	200
			78855 - PT Futures - Lichfield Street/Manchester And Tuam Street/Manchester Intersection Upgrade	209
			78857 - Public Transport CRAF - Colombo Street Bus Priority	100
			82588 - Woodhouse Street - Street Trees	50
			917 - Lincoln Road Passenger Transport Improvements (Curletts to Wrights)	244
			<b>Replace Existing Assets</b>	
			19037 - Delivery Package - Intelligent Transport System Renewals	43
			211 - Delivery Package - Off Road Cycleway Surfacing Renewals	383
			79211 - Delivery Package - Tram Powerline Pole Renewals	386
			<b>Transport Environment Total</b>	<b>25,286</b>
			<b>Transport Safety</b>	
			<b>Improve the Level of Service</b>	
			21134 - Land Purchase for Mass Movement Remediation	200
			245 - Inner Harbour Road Improvement (Lyttelton to Diamond Harbour)	582
			41663 - Harewood Road Traffic Signals - Harewood/Gardiners/Breens Intersection And Harewood School	3,970
			50461 - Road Markings and Signs	311
			50462 - Delivery Package - Minor Road Safety Improvements	3,228
			60274 - Programme - Safety Interventions (Brougham & Moorhouse Area)	112
			65924 - Delivery Package - Minor Safety Interventions	648
			65986 - Gardiners Road Shared Path - Wilkinsons to Styx Mill	390
			67987 - Greers Langdons Traffic Lights	1,497
			73567 - Riccarton CRAF - Pedestrian Improvements	538
			73676 - Riccarton CRAF - Waimairi Road pedestrian improvements	639

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			73818 - Spreydon, Somerfield, Waltham, Beckenham CRAF - Colombo St, Somerfield St, Selwyn St improvements	1,149
			73836 - Spreydon, Somerfield, Waltham, Beckenham CRAF - Barrington St, Milton St, Lyttelton St Improvements	70
			75054 - Programme - Speed Management Plan	2,002
			80775 - Delivery Package - School Speed Zones	2,393
			80776 - Speed Limit Changes FY25	120
			82587 - Improving Bromley Roads - Stage Two	1,000
			<b>Meet Additional Demand</b>	
			81682 - Delivery Package – New Footpaths (FY25 - FY27)	860
			<b>Replace Existing Assets</b>	
			18340 - Delivery Package - Railway Crossing Renewals	601
			212 - Delivery Package - Coloured Surfacing Renewals	148
			213 - Delivery Package - Signs Renewals (Up To FY27)	335
			37293 - Delivery Package - Traffic Signals Renewals	3,545
			37450 - Delivery Package - Guardrail Renewals	108
			55894 - Evans Pass Road & Reserve Terrace Remedial Works	0
			67946 - Delivery Package - Traffic Signal Cabling Renewal (FY22 - FY27)	2,800
			<b>Transport Safety Total</b>	<b>27,243</b>
			<b>Transport Total</b>	<b>145,213</b>
			<b>Wastewater</b>	
			<b>WW Collection, Treatment &amp; Disposal</b>	
			<b>Improve the Level of Service</b>	
			30172 - WW Riccarton Interceptor (Upper Riccarton)	5,056
			42154 - WW Selwyn Pump Station (PS0152), Pressure Main and Sewer Upgrades	4,624
			42155 - Programme - WW Overflow Reduction	21
			42603 - WW Vacuum System Monitoring Equipment	100
			43946 - WW Tilford Street Pump Station & Pressure Main Capacity Renewal (PS13)	883
			43947 - WW Opawa Road (PS44) Catchment I&I Reduction	75

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
			45289 - WW Bamford St Odour Treatment	89
			47930 - WW Southshore Wastewater Odour Treatment	1,754
			47951 - WW Deans Avenue to Old Blenheim Road Corridor Odour Treatment	390
			48083 - WW St Asaph St Odour Treatment	74
			48308 - WW Head to Wiggins Odour Treatment (Sumner)	224
			57642 - WW Southern Relief Easement	95
			58434 - WW Smart Overflow Reduction	36
			596 - WW Akaroa Reclaimed Water Treatment & Reuse Scheme	1,203
			60303 - WW Low- Pressure Sewer Flow Monitoring	228
			60305 - WW Pump Station Flow Meters at all Stations Stage 1	387
			60319 - CWTP Wastewater Trade Waste Reception Facility Improvements	115
			60609 - WW Greenhouse Gas Emission Reduction Programme	104
			65041 - WW Halswell, O'Halloran & Upgradient Catchment Odour Treatment (60,61,73,69)	36
			65068 - WW Sparks, Awatea, Longhurst and Upgradient Catchment Pump Stations Odour Treatment (104, 123, 115)	35
			67458 - WW SCADA Server Infrastructure Upgrades	245
			67459 - Laboratory New Equipment	61
			73444 - CWTP Biosolids Dewatering Belt Press Upgrade	242
			73993 - WW Beckenham PS (PS0153) and Pressure Main	517
			74196 - WW Flow Meters at all Stations Stage 2	396
			74197 - WW Pump Station Flow Meters Stage 3	10
			74271 - WW McBratneys Odour Treatment (LS2573)	207
			75620 - WW Lyttelton Harbour Wastewater Pumping and Controls	1,457
			76588 - WW Odour Control Media Replacement and Improvements	5
			77980 - WW Kevin Street Overflow Reduction (PS42/1)	68
			80174 - WW CWTP Belt Press Polymer Upgrade	600
			80175 - WW Wainui WWTP Relocation	100
			80443 - WW Keyes Odour Control (PS0035)	500
			80598 - WW Marshlands Odour Control (PS0040)	170

## Christchurch City Council

### Capital Programme by Project

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Group of Activities	Activity	Category	Project Title	Planned 2025/26
<b>Meet Additional Demand</b>				
			42193 - WW Halswell Pump Station (Stage 2) (PS60)	94
			45280 - WW Highfield Wastewater Servicing - Stage 2	984
			71996 - WW Grassmere Wet Weather Storage Facility	2,215
			76073 - WW Shirley Local Pressure Sewer System	517
			94 - WW Subdivisions Additional Infrastructure	104
<b>Replace Existing Assets</b>				
			17865 - WW Reactive Lateral Renewals	518
			17875 - WW Cranford Street Pump Station Renewal (PS0058)	478
			17881 - CWTP Treatment Plant Asset Reactive Renewals	291
			2318 - CWTP WW Health and Safety Renewals	26
			2343 - CWTP Rooding Renewals	158
			2375 - WW Pump Station Equipment Reactive Renewals (MEICA)	161
			37 - Laboratory Renewals	25
			37839 - Programme - WW Treatment Plant Instrumentation, Control & Automation Renewals (ICA)	52
			37841 - Programme - WW Treatment Plant Civil Structures & Buildings	52
			41393 - Programme - WW Treatment Plant Mechanical Renewals	818
			41872 - Programme - WW Control Software Renewals (SCADA)	66
			41878 - Programme - WW Local Pressure Sewer Systems Reactive Renewals	155
			41879 - Programme - WW Health & Safety Renewals	52
			47123 - CWTP Biogas Storage Upgrade	400
			48906 - WW Health & Safety Renewals	10
			50873 - CWTP Wastewater Ponds Midge Control	311
			56307 - WW Update Model Base Data	318
			56684 - WW Reactive Mains Renewals & Capex Repairs	861
			60085 - Programme - WW Banks Peninsula Treatment Plant Civils & Buildings	155
			60088 - Programme - WW Banks Peninsula Treatment Plant Mechanical Renewals	52
			60173 - WW Pages Road Pump Station Pump Replacements (PS0001)	1,467
			60174 - WW Alport Pump Station Pump Renewals (PS0015)	1,034
			60175 - WW Pump Station 11 Randolph MEICA Renewals	300
			60176 - WW Pump & Storage MEICA Renewals for FY2024	103



## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			60177 - WW Harrison Street Pump Station Renewal (PS0006)	1,166
			60178 - WW Stapletons Road Pump Station Renewal (PS0007)	137
			60179 - WW Chelsea Street Pump Station Renewal (PS0009)	97
			60186 - WW McCormacks Bay Road Pump Station Renewal (PS0057)	100
			60300 - Landfill Gas Control & Electrical Renewal	200
			60308 - CWTP Wastewater Inlet Flow Monitoring at Pump Station 0015 Alport	25
			60309 - CWTP Wastewater Clarifier Mechanical Renewals (Clarifier 4 only)	3,077
			60322 - CWTP Wastewater Sludge Dryer 1 & 2 Renewal	1,040
			63 - Programme - WW Pump & Storage Instrumentation Control & Automation Renewals (ICA)	78
			63741 - Dewatering Consent Renewal	90
			65016 - WW Wainui Seaview Lane & Warnerville Equipment Renewals	46
			65017 - WW Banks Peninsula Treatment Plant Reactive Renewals	41
			65019 - CWTP Waste Water Equipment Renewals 2022 (EICA)	711
			65020 - CWTP Waste Water Equipment Renewals 2023 (EICA)	986
			65021 - CWTP Waste Water Equipment Renewals MLC-E HV, System Platform (EICA)	143
			65107 - WW Banks Peninsula Pumping & Storage Reactive Renewals	104
			65108 - WW Banks Peninsula Pumping & Storage Equipment Renewals 2023 (MEICA)	78
			67806 - CWTP Activated Sludge Plant	19,655
			69533 - WW Langdons Rd Mains Renewal	2,908
			70633 - WW Fitzgerald Ave Brick Barrel Mains Renewal	2,500
			70853 - WW Buchanans Road Mains Renewal	3,568
			71128 - WW Brougham Street Mains Renewals (NZTA)	250
			71129 - WW Lyttelton Package Mains Renewals	1,623
			71281 - WW Meadows Street Mains Renewal	76
			72038 - WW - Matsons Aorangi Pipe Renewal	1,116
			73441 - WW Pressure Main Realignment - Pages Road (PM37)	2,414
			74158 - CCWw Network Station EICA and Generator Upgrades	10
			74207 - WW Network SCADA System Platform Software Upgrade	203
			74214 - CWTP EICA Renewals 2025	553
			74215 - CWTP MLC-G/L and EICA Renewals	21

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			74217 - WW BP Tikao Bay EICA Upgrade	261
			74218 - WW Duvauchelle TP EICA Renewals	10
			74221 - WW Banks Peninsula Starters & Instrumentation MEICA 2025	138
			74222 - BP Ww Network Station EICA Upgrades	10
			74352 - WW Lincoln Road Mains Renewal	1,600
			74584 - WW Anzac Drive Renewal	548
			74865 - WW Reactive Wastewater Reticulation Renewals (Maintenance Contract)	673
			74866 - WW Reactive Wastewater Pumping Renewals (Maintenance Contract)	52
			74937 - CWTP Wastewater Pond transfer structure renewal	310
			74944 - CWTP Wastewater Grit bin renewal	52
			74993 - WW Banks Peninsula Replacement of Lyttleton Naval Point WW Pump Stations	776
			75713 - WW Springs Road Pressure Main Renewal PM67	824
			75891 - WW Reactive Wastewater Pumping Renewals (Ops)	104
			75892 - WW Reactive Low Pressure Sewer System (LPSS) Renewal (Maintenance Contract)	10
			75893 - WW Vacuum Reactive Renewal (Maintenance Contract)	104
			75894 - WW Low Pressure Sewer System (LPSS) Reactive Renewal (Ops)	52
			75895 - WW Vacuum Reactive Renewal (Ops)	52
			75896 - WW Reactive Wastewater Reticulation Renewals (Ops)	52
			76042 - WW Colombo St Ferry Rd Linwood Ave Waltham Rd Renewals	1,872
			76206 - WW Hawthorne Lansbury Walnut Renewals	1,320
			76770 - WW Wainui Peverel Matipo George Maxwell Renewals	1,820
			77561 - WW Wairakei Collector Renewal	3,000
			77864 - WW Kahu Straven Renewal	1,000
			78966 - WW Diesel pipework replacement to remediate non-compliant installations	150
			79444 - WW Halswell Road Reticulation Renewal (NZTA)	100
			79873 - CWTP Wastewater Primary Sedimentation Tank (PST) - Stage 1	310
			80774 - WW Flockton Street Reactive Renewal	3,410
			81683 - WW Burwood Mairehau Greenhaven Renewal	1,200
			81691 - WW Northeast Relief ANZAC Renewal	2,000

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			82045 - WW Stillwater QE2 PM56 Renewal	400
			82496 - CWTP Digesters overhaul renewal program – Initial phase	350
			82503 - CWTP - Wastewater Ponds disc aerators (Procurement)	345
			899 - CWTP Step Screen Renewal	76
	WW Collection, Treatment & Disposal Total			97,876
Wastewater Total				97,876
Water Supply				
	Water Supply			
	Improve the Level of Service			
			43873 - Programme - WS Backflow Prevention	52
			52902 - WS Okains Bay New Water Supply	890
			56783 - WS Smart Water Network	518
			57808 - WS Duvauchelle Membrane Filtration	173
			58175 - WS Backflow Prevention for Water Safety Plan	74
			59941 - WS Banks Peninsula Communal Fire Water Storage Tanks	57
			60163 - WS Scarborough 1 Pump Station Relocation out of Rock Fall Zone (PS1060)	103
			60329 - Programme - WS Reservoir & Suction Tank Water Security Renewals	52
			60330 - WS Little River, Exeter, Silverbirch Reservoir Security Renewals.	116
			67850 - WS Drinking Water Sample Points Distribution Network	258
			68390 - WS - Main Pumps UV Reactor System Rehabilitation and Retic Pumps Renewal (PS1024)	690
			69983 - WS Dedicated Water Take/Filling Sites	671
			69993 - WS Water Supply Safety Improvements for Banks Peninsula	603
			71598 - Programme - WS New Chlorination Equipment & Controls (D3 compliance)	70
			72854 - WS Smart Customer Water Meter Rollout	4,423
			74223 - WS Wellhead Security Cage Upgrade	25
			74451 - WS Flow Meters at Booster Pump Stations and Reservoirs Stage 1	316
			74452 - WS Booster Pump Station and Reservoir Flow Meters Stage 2	10
			74992 - WS - Diesel Tank Telemetry	207
			74994 - WS - Installation of Telemetry and Unmonitored Sites	300

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			76081 - WS Tanner PS1095 Treatment Equipment & Controls	1,192
			76389 - WS Parklands Rezoning	180
			77881 - WS Continuous Water Quality Monitoring	2,068
			865 - Programme - WS Security	10
			<b>Meet Additional Demand</b>	
			45 - WS New Connections	1,553
			45281 - WS Highfield Water Supply Mains - Stage 2	1,493
			49 - WS Subdivisions Add Infrastructure For Development	103
			57800 - WS Moorhouse Avenue Pump Station	207
			67456 - WS Koukourārata Drinking Water Scheme	310
			71995 - WS Grassmere to Mays Link Main	1,814
			<b>Replace Existing Assets</b>	
			17885 - WS Eastern Terrace Trunk Main Renewal	50
			17924 - WS Averill Street Pump Station Renewal (PS1005)	103
			2355 - WS Pump Stations Reactive Renewals	60
			41884 - Programme - WS Control Software Renewals (SCADA)	48
			41888 - Programme - WS Banks Peninsula Treatment Plant Mechanical Renewals	256
			48902 - WS Pump & Storage Equipment Renewals (MEICA) & Transient Mitigation	963
			48907 - WS Health & Safety Renewals	50
			50437 - WS Treatment Plant Reactive Renewals	41
			50446 - WS Denton, Sockburn, Mt Pleasant 3, Grassmere, Mays & Halswell 2 Reservoir	368
			56060 - WS Update Model Base Data	284
			56683 - WS Reactive Mains & Submains Renewal	251
			57144 - WS Reactive Water Meter Renewal	131
			58178 - WS Hackthorne Reservoir Renewal	1,190
			59075 - WS Yokogawa Automation Blocks Renewal as Part of Water Supply MEICA	40
			60152 - WS Kerrs Road Pump Station Renewal (PS1022)	672
			60154 - WS Grampian Street Suction Tank Renewal (PS1074)	521
			60158 - WS Pump & Storage MEICA Renewals for FY2023	669
			60159 - WS Burnside & Farrington Generator Replacement	1,124

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			60162 - WS Mount Herbert Reservoir Replacement	384
			60164 - WS Lock Renewals	330
			60171 - Radio Communications Upgrade (4RF)	49
			60200 - WS Woolston Well 3 Renewal (PS1065)	669
			60261 - WS Montreal Street Well 2 Renewal (PS1027)	784
			60325 - WS Pump Station Diesel Tank Renewals to Meet Regional Plan	130
			60375 - WS Mains Renewal - Multi-Use Arena - Barbadoes Madras Lichfield	427
			64986 - WS Akaroa L'Aube Hill Reservoir Replacement	386
			65001 - WS Banks Peninsula Treatment Plant Reactive Renewals	155
			65002 - WS Wainui 2 Reservoir Communications Upgrade	170
			65032 - WS Banks Peninsula Pumping & Storage Equipment Renewals 2023 (MEICA)	50
			65033 - WS Exeter Takamatua Aylmers & Little River Equipment Renewals (MEICA)	568
			65039 - WS Banks Peninsula Pumping & Storage Reactive Renewal	52
			65113 - WS Mt Pleasant, Moorhouse, Struthers, Troup, Oxford, Kevin, Dalkeith, Cedars & Wyn Mains Renewals	85
			68838 - WS Little River, Sparks, Springs, Various Lyttelton & Akaroa Mains Renewals	1,154
			68843 - WS Ayr, Darvel, Mona Vale, Mathias, Chapter, Jacksons, Peverel, Dallas, Tintern & Balrudry Mains Renewals	392
			68898 - WS Domain, Cobham, Kaiwara, Diamond, King, Frankleigh, Hoon Hay, Clouston, Huxley, Fisher Submains Renewal	130
			70659 - WS Innes, Condell & Matsons Mains Renewal	66
			70894 - WS Mains Burwood, Stanford & Newhaven Renewals	771
			71937 - WS Harewood Mains Renewal	3,640
			72039 - WS Pacific Mains Renewal	0
			73356 - WS Mains Silvester, Corso, Desmo, Finla, Whiteh, Fernbr, Idri, Bradn, Inglewo, Lamor, Portn, Kowh, Wattl Renewal	1,208
			73544 - WS Mains Halswell, Hendersons, Cardinal, Warren & Kinnaird Renewals	327
			73851 - WS Banks Peninsula PS1559 Buxtons Rd Booster Pump Station	270
			73924 - WS Mains Brougham, Jerrold, Selwyn, Somerset, Colombo, Waltham Renewals	850
			73937 - WS Banks Peninsula surface water intakes renewals	442
			74436 - WS Eastern Reservoirs EICA Upgrade	10
			74437 - WS Ashgrove and others MEICA renewals	1,275
			74678 - WS Banks Peninsula Pumping & Storage EICA 2025	98
			74679 - WS Banks Peninsula Pumping & Storage MEICA 2026	10
			74722 - WS Mains Seaview, Hardy, New Brighton, Bower, Palmers, Baker, Rawson, Pratt, Hawke Renewals	492
			74839 - WS Wainui Treatment Plant Power Resilience EICA	98

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			74840 - WS Banks Peninsula Treatment Plants Elecrtical Renewals 2026	10
			74863 - WS Reactive Water Supply Reticulation Renewal (Maintenance Contract)	104
			74864 - WS Reactive Water Supply Pumping Renewals (Maintenance Contract)	207
			75397 - WS Main Pumps Well 4, 5 & 6 Services Renewal (PS1024)	643
			75897 - WS Reactive Water Supply Reticulation Renewal (Ops)	52
			75898 - WS Reactive Water Supply Pumping Renewals (Ops)	155
			76311 - WS Well Pump Renewals at Brooklands (PS1066) & Kainga (PS1067)	215
			77701 - WS Mains Huggins Place and others Renewals	4,219
			77702 - WS Mains Greers, Wairakei, Sealy, Guildford, Cottesmore & Laurence Renewals	3,863
			77703 - WS Mains Main South, Main North & Cassidy Renewals	4,026
			77704 - WS Mains Marine, Ngatea, Te Ara, Marama, Ranui, Koromiko & James Renewals	3,689
			77705 - WS Mains Major Hornbrook, Taylors Mistake & L'Aube Hill Renewals	1,590
			78967 - WS Diesel pipework replacement to remediate non-compliant installations	50
			80047 - WS Wainui Main, Jubilee, Hempleman, Onuku & Rue Viard Submains Renewal	1,010
			80048 - WS South Christchurch Submains Renewal	1,487
			80049 - WS Ranui, Amos, Lincoln, Kinloch, Abberley, Woodham & Torquay Submains Renewal	1,382
			80530 - WS Scruttons Pump Station - Pump 1 & 2 Renewals (PS1534)	368
			81059 - WS Mains Cashmere Rd Sutherlands Rd PRV Arrangement	250
			81899 - WS Mains Halswell Renewals	910
			81900 - WS Mains Gladstone & Cashin Renewals	380
			81901 - WS Mains McCormacks Bay & Glenstrae Renewals	710
			81909 - WS Mains Morrison, Sawyers Arms, Langdons & Others Renewals	3,500
			81912 - WS Mains Rahera, Yale, Forsyth, Grange, Bishopsworth & Clarendon Renewals	2,380
			81914 - WS Mains Inwoods, Reginald, Mairehau, Fatima, Dunedin & Others Renewals	506
			81926 - WS Mains Piko, Hanrahan, Kaiwara, Glandovey, Kirk, Waterloo, Main South & Others Renewals	563
			81930 - WS Mains Wilsons, Leinster, Peterborough, Beatty, Estuary & Wairakei Renewals	538
			81931 - WS Mains Scarborough, Cannon Hill, Mt Pleasant, St Johns, Cass Bay & Others Renewals	696
			82262 - WS Devonport, Ferry, Dublin, Elizabeth, Maryhill, Barrington & Others Submains Renewal	961
			82263 - WS Tilford, Hereford, Fitzger, Rydal, Takamatua, Old French, West Valley & Bucknell Submains Renewal	98

## Christchurch City Council

### Capital Programme by Project

(\$000)

Group of Activities	Activity	Category	Project Title	Planned 2025/26
			82264 - WS Creese, Glastonbury, Hewitts, Kerrs, Main North, Leander, Heaton, Tuam & Poulton Submains Renewal	83
			82265 - WS Rotten Row, Settlers, Huntsbury, Lawson, Rossmore, View, Centaurus & Dyers Pass Submains Renewal	87
			888 - WS Lyttelton Rail Tunnel Pipeline Renewals	350
			89 - WS Submains Meter Renewal	207
			<b>Water Supply Total</b>	<b>76,120</b>
			<b>Water Supply Total</b>	<b>76,120</b>
			<b>Grand Total</b>	<b>647,822</b>





# Fees and Charges

**City Council Fees & Charges for 2025/26**

**Fees and charges set under section 12 Local Government Act 2002**

**Corporate**

<p><b>Debt Collection</b></p> <p>Where any fee or charge (or other amount payable) has not been paid by the due date, the Council may commence debt recovery action. The Council reserves the right to charge interest, payable from the date the debt became due, calculated using an interest rate that is broadly consistent with the Council’s average cost of Ratepayer-funded borrowing for the relevant financial year. The Council also reserves its right to recover the costs incurred in pursuing recovery of the debt on a solicitor / client basis. Debt recovery action commences when the Council sends the debt to a debt collector or a lawyer to be recovered, whether or not any court proceedings are issued.</p>
<p><b>Online or Credit Card Payments</b></p> <p>The Council is not obliged to accept any online or credit card payment. Where such payments are accepted, the Council reserves the right to add a surcharge to the amount being paid, to approximately meet the costs incurred by the Council as a result of this acceptance.</p>
<p><b>Payment Denominations</b></p> <p>All payments to Council should be in reasonable denominations, including compliance with section 153 of the Reserve Bank of New Zealand Act 2021 for cash payments. The Council reserves the right to refuse acceptance or to add an additional administration fee to the amount owed where the payer attempts to make multiple small-denomination payments (including multiple payments by electronic mechanisms) in a manner which Council staff consider to be unreasonable or vexatious.</p>
<p><b>Delegated Officer</b></p> <p>In a number of cases the fee or charge cannot be determined until the scope of what is being requested/proposed has been determined. In those instances the fee or charge will be set at the discretion of the delegated officer based on recovery of actual or estimated cost.</p>

## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Governance

#### Official Information requests

*For requests for information under the Local Government Official Information and Meetings Act 1987*

*Where the information request is covered by fees defined elsewhere, that fee shall prevail.*

*Examples include LIM, plan sales, cemetery and Library enquiries, copies of video, audio and film tapes.*

#### Copy and Print Services (for information requests)

Cost of copy/photocopying

A4	\$0.20
A3	\$2.00
A2	\$3.50
A1	\$6.50
A0	\$10.50

Cost of Scanning for hard copy application conversion

1 - 20 single sided A3 & A4 pages	\$27.40
21 - 40 single sided A3 & A4 pages	\$29.50
41 - 60 single sided A3 & A4 pages	\$33.50
61 - 80 single sided A3 & A4 pages	\$37.90
81 - 100 single sided A3 & A4 pages	\$42.00
101 - 150 single sided A3 & A4 pages	\$49.50
each 100 sheets or part thereof over 100	\$70.50

Cost per sheet larger than A3

1 - 20 single sided	\$27.50
21 - 40 single sided	\$37.90
41 - 60 single sided	\$59.00
61 - 80 single sided	\$80.00

## City Council Fees & Charges for 2025/26

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

	<b>Fees for 2025/26</b>
	<b>GST Inclusive (15%)</b>
81 - 100 single sided	\$100.00
101 - 150 single sided	\$138.00
each 100 sheets or part thereof over 100	\$160.00

### Aerial Photographs

A4	\$18.50
A3	\$26.00
A2	\$37.00
A1	\$47.00
A0	\$84.00

### Staff time recovery

For time spent responding to the request in excess of one hour.

- for the first chargeable half hour or part thereof	\$38.00
- for each half-hour thereafter	\$38.00

### All other costs to obtain or supply the information

The amount actually incurred in responding to the request.

General Manager's discretion to determine full cost recovery

### Deposit may be required

A deposit may be required where the charge is likely to exceed \$100 or where some assurance of payment is required to avoid waste of resources.

General Manager's discretion to determine the deposit required.

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Christchurch Art Gallery

#### Curatorial

Photographic reproduction	Art Gallery director's discretion to set fees to recover costs
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**Venue Hire** - See Community Facilities fees and charges

#### Exhibition fees

Admission fees for special exhibitions	Art Gallery director's discretion to set fees to recover costs
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#### Gallery Tour charges

Pre-booked group tours - per student	\$2.00
Pre-booked group tours - per adult	Art Gallery director's discretion to set fees to recover costs
School classes - 1.5 hr session - per person	\$2.00

*The above fees exclude pay per view exhibitions*

#### Akaroa Museum

*Admission charges no longer apply*

Supply digital image from collection	\$22.50
Family history, genealogical enquiry - initial enquiry	\$33.50
Family history, genealogical enquiry - additional work per hour	\$65.50

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

### Civic and International Relations

#### International Relations

##### Hosting visiting delegations

Standard visit briefing - one hour minimum fee	\$200.00
Site visit to facilities - escorted - one hour minimum	\$250.00
Technical visit - expert staff and written material - administration charge	\$375.00

##### Programme administration fee

Base fee for 1 to 10 people	\$200.00
Additional fee for 11 plus people - per extra person	\$5.50
Catering	Actual cost

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Libraries

#### Stock

##### Bestsellers

\$3.00

#### Non-book Stock

Audio Visual Materials:

CD Single	\$3.00
CD Set	\$3.00
DVD Single	\$3.00
DVD set	\$6.00

#### Non-city Resident Charges

Annual subscription	\$160.00
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#### Holds & interloans

Adults - per item	\$0.00
Interloan - per item	\$13.00
Urgent interloan - full charge per item	\$43.00

#### Replacements (General Revenue)

Membership cards: - Adults	\$5.00
Membership cards: - Children	\$2.50
Lost stock	Replacement cost plus \$21.00 admin fee
CD and DVD cases	General Manager's discretion to set fees to recover cost

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Libraries

#### Other services

Information products	General Manager's discretion to set fees to recover cost
Reprographics	
Consumables related to Creative Spaces	
Products	
Preservation	
Item delivery Service	
Gift voucher	

**Hire of Meeting Rooms and Public Spaces** - See Community Facilities fees and charges



## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

**Recreation, Sports, Community Arts & Events:** Note: fees now combine pool entry and hydrosrides

*Note: General Manager has discretion to modify in response to developing market and community conditions*

*Note: Effective dates may apply from the nearest business day*

### Recreation and Sport Centres

*\* Items identified with this symbol have a discount of 30% on the full costs (this discount is available to Community Services card, Super Gold card and Kiwiable/ Hapai card holders). Note, Super Gold Card discount only applies to the card holder*

*> Items identified by this symbol have a discount of 30% on the full costs for secondary student card holders*

*++ terms and conditions apply*

*# items identified with this symbol have a discount of 50% on full price for Kiwiable/ Hapai card holders*

### GYM/POOLS Membership effective from 1 October

*> ++ Gym & Pool membership weekly fee	\$20.95
*> Gym & Pool membership 12 month prepaid	One month free (\$999)

### Swim effective from 1 October

*# Adult	\$7.00
*# Child	\$4.00
Preschool Child with parent/caregiver	\$4.00
School Group swims pre or post swimsafe/learn to swim	\$2.00
Family of 5 (2 adults, 3 children or 1 adult, 4 children)	\$17.80

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

### Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides

Family of 2 (1 adult, 1 child)	\$9.00
Additional child	\$3.40

*(includes all Recreation and Sport Centres, and the outdoor pools: Te Hapua, Lyttelton and Waltham)*

### Jellie Park & Taiora QEII - Hydrosrides (includes pool entry) effective from 1 October

* # Slide pass adult	\$16.00
* # Slide pass child	\$11.00
Indoor & outdoor - Slide pass family (2 adults, 3 children or 1 adult, 4 children)	\$42.50
Indoor & outdoor - Slide pass family (1 adult, 1 child)	\$21.50
Slide pass - Additional child	\$9.00

### Parakiore - Hydrosrides (includes pool entry)

*# Parakiore slide park pass adult	\$18.00
*# Parakiore slide park pass child	\$13.00
Parakiore slide park pass family (2 adults, 3 children or 1 adult, 4 children)	\$50.00
Parakiore slide park pass family (1 adult, 1 child)	\$24.50
Parakiore slide park pass - Additional child	\$10.50

### Hydrosrides - Waltham & Te Hapua (pool entry additional) effective from 1 October

Adult entry fee	\$2.50
Child entry fee	\$2.50

### SwimSmart Membership (weekly fees) increase effective 1st January

* Pre-school, school age and mini squads	\$14.30
* Adult casual Learn to Swim	\$14.50
* Individual lessons	\$28.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

### Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides

* Accelerate lessons	\$19.00
* Caregiver and Child	\$11.50
Specialist Programmes & Services	General Manager's discretion to set fees at cost recovery level

### Swimsafe/Learn to Swim - Schools increase effective 1st January

per group per 25-30 min lesson	\$34.50
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*General Manager has discretion to change fees in response to external funding/sponsorship opportunities*

### Pool Membership: all Recreation & Sport Centres effective from 1 October

* <sup>++</sup> Pool membership weekly fee	\$15.95
* Pool membership 12 month prepaid	One month free (\$760)

### Child Pool Membership effective from 1 October

* <sup>++</sup> Child pool membership weekly fee	\$8.00
* Child pool membership 12 month prepaid	One month free (\$380)

### Pool multi-visit pass effective from 1 October

*# Child x 10	\$36.00
*# Child x 20	\$68.00
*# Adult x 10	\$63.00
*# Adult x 20	\$126.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

**Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides**

### Pool Hire: (per hour) effective from 1 January

Teach Pool lane - Community (12-20m pools)	\$6.50
Hydrotherapy pool (full pool) - Community per 30 minutes	\$38.85
Lane pool- 25m lane (includes Te Hapua outdoor 33m) - Community	\$12.95
Lane pool - 50m lane - Community	\$25.90
Parakiore Dive well - full pool Community	\$103.60
Jellie Park Dive well - full pool Community	\$51.80
Teach Pool lane - Commercial	\$13.00
Hydrotherapy pool (full pool) - Commercial per 30 minutes	\$77.70
Lane Pool - 25m (includes Te Hapua outdoor 33m) - Major event and Commercial 25m lane	\$25.90
Lane pool - 50m lane - Major event and Commercial	\$51.80
Parakiore Dive well - full pool - Major event and Commercial	\$207.20
Jellie Park Dive well - full pool - Major event and Commercial	\$103.60

*Pool hire rates are charged relative to the 25m lane rate, depending on their size and capacity*

### Suburban Pools - Templeton effective from 1 October

Templeton Pool Membership	\$83.20
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### Suburban Pools - Lyttelton (Norman Kirk Memorial Pool) effective from 1 October

Summer Pool Membership (for access outside lifeguard hours)	\$145.00
End of season membership (February to closing)	\$73.00

### All Recreation & Sport Centres - GYM Membership effective from 1 October

*> ++ Gym Membership weekly fee	\$17.95
*> Gym Membership 12 month prepaid	One month free (\$855)

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

**Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides**

Replacement membership card	\$5.00
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### **Fitness Centre Casual: effective from 1 October**

*># Adult	\$19.20
*># Gym multi visit pass x 10	\$172.80
Assessment Programme preparation	General Manager's discretion to set fees at cost recovery level
Specialist Programmes & Services	General Manager's discretion to set fees at cost recovery level

### **Group Fitness Casual (includes Spin & Aqua) effective from 1 October**

*># Adult	\$12.50
*># Classes multi visit pass x 10	\$112.50
Specialist Programmes & Services	General Manager's discretion to set fees at cost recovery level

### **Recreation Programmes:**

Specialist Programmes & Services	General Manager's discretion to set fees at cost recovery level
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Preschool Gym effective from 1 January	\$88.00
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## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

**Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydroslides**

### Recreation Casual: effective from 1 October

* Under 5's activity	\$5.00
* Under 5's activity - additional child	\$3.90
* Under 5's activity multi visit pass x 10	\$45.00
*# Pay to Play adult	\$5.00
*# Pay to Play child	\$3.50
*# Pay to Play adult multi visit pass x 10	\$45.00
*# Pay to Play child multi visit pass x 10	\$31.50
Specialist Programmes & Services	General Manager's discretion to set fees at cost recovery level

### Indoor Stadia Hire: effective from 1 January

Basketball court / hour:

-- Child (school students)	\$41.50
-- Adult (based on activity and more than 50% of participants)	\$55.00

Basketball 1/2 court hire / hour

Basketball 1/2 court hire - adult	\$27.50
Basketball 1/2 court hire - child	\$20.75
Volley Ball Court - per hour	\$27.50
Volleyball court - child - per hour	\$20.75
Badminton Court - per hour - adult	\$18.30
Badminton court - per hour - child	\$13.80
Futsal/Handball/korfball/floorball full sized court - adult	\$110.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

### Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosides

Futsal/Handball/korfball/floorball full sized court - child	\$83.00
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Major Event and Commercial court hire per hour	\$90.00
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### Commercial and/or major event hire

Additional commercial and/or major event charges set at Head of Service discretion and by negotiation	Head of Service Discretion to set additional commercial event charges
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### Corporate Membership (discount is off the full membership fee) effective from 1 October

Ten or more employees	20% discount
Other to employees of organisations or at Head of Service discretion	

### Southern Centre and Aquatic Sensory Experience - Multi-Sensory Facility effective from 1 October

*# Individual 30 min	\$12.50
*# Multi visit pass x 10	\$112.50
Specialist Programmes - based on costs	General Manager's discretion to set fees at cost recovery level

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

**Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides**

### Products and Equipments Hire

Various products and equipment hire Fees & Charges	General Manager's discretion to set fees at cost recovery level
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<b>Frontline staff charge out cost (per hour) effective from 1 October</b>	\$50.00
Recreation and Sport Staff Time - the time taken for additional staffing requirements for events or additional specialised programmes will be charged at the relevant hourly rate applicable at the time the work was carried out.	General Manager's discretion to set fees at cost recovery level

### Birthday Party Packages, effective from 1 January

<b>Swim package</b> (available at participating pools) - 90 mins room hire, kitchen hire (if applicable) and entry for up to ten swimmers	\$95.00
<b>Hydroslide package</b> (Available at Taiora QEII) - 90 mins room hire and entry for up to ten swimmers/hydroslide	\$140.00
<b>Tumble &amp; Play package</b> (available at participating centres) - up to 2 hours including tumbletimes and room hire	\$140.00
<b>Swim package</b> - additional swimmer	\$3.40
<b>hydroslide package</b> - additional swim/slide	\$9.00



## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

**Recreation, Sports, Community Arts & Events:** Note: fees now combine pool entry and hydrosrides

### RSE Meeting Rooms (effective 1 January) - fee per hour

<b>Small Rooms</b> - suitable as a meeting space only	
Community / Not for Profit	\$10.00
Commercial / Major event	\$20.00
<b>Large Rooms</b> - suitable as a multipurpose space such as meetings, training, programmes and activities	
Community / Not for Profit	\$15.00
Commercial / Major event	\$30.00
<b>Kitchen Hire</b>	\$10.00

### Ngā Puna Wai Sports Hub effective from 1 October

Any changes to fees and charges occur at the transition between winter and summer season each year (e.g. October)

Sports Lighting charges apply. Excess water costs will be on charged for artificial playing surfaces

Head of Service discretion to approve event hire charges and activation initiatives within approved budgets

### Athletics

(All Equipment is hired through Athletics Canterbury and not included in these prices)

Per hour	\$225.00
Per hour for partner sports	\$202.80
Per hour for school use	\$117.50

### Hockey

All training and playing lighting for the hockey turfs will be additional to the turf fees below.

Sport Partner Rate - includes 2 changing rooms per turf (per hour)	\$46.80
Community Rate - includes 2 changing rooms per turf (per hour)	\$93.60

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

**Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides**

### ***Tennis***

Sports Partner Rate - per court	\$2.90
Casual Hire - per court	\$10.40

### ***Rugby League and Community Fields***

#### **Rugby League Field - includes 2 change rooms per field**

Sport partner rate- per hour, minimum charge of 2 hours	\$46.80
Community rate - per hour, minimum charge of 2 hours	\$93.60

#### **Change Villages 1 & 2 - per hour, minimum charge of 2 hours**

Sport partner rate - per change room, per hour, minimum charge of 2 hours	\$15.90
Community rate - per change room, per hour, minimum charge of 2 hours	\$31.80

### **He Puna Taimoana (New Brighton Hot Salt Water Pools) effective from 1 August**

\* **Christchurch Resident Card** - Available to Christchurch residents

\* **Family or Small Group** - 2 adults and 2 children or 1 adult and 3 children

**Off peak - daytime sessions on weekdays , peak - 5:30pm-7:30pm weekdays, weekends**

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

**Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides**

### **Entry Fees**

#### **Single Entry**

Adult	\$20 (off peak) \$25 (peak)
Concession & Child 4 - 15 years	\$15 (off peak) \$20 (peak)
Family or Small Group	\$51 (off peak) \$56 (peak)
Spectator	\$3.00
Child aged 3 and under	Free

### **Christchurch Resident Card**

#### **Single Entry**

Adult	\$15 (off peak) \$19 (peak)
Discount card holders and Child 4-15 years	\$11 (off peak) \$15 (peak)
Family or Small Group	\$40 (off peak) \$44 (peak)
Spectator	\$3.00
Child aged 3 and under	Free

### **10 visit pass**

Adult (off peak)	\$170.00
Adult (peak)	\$210.00
Discount card holders and Child 4-15 years (off peak)	\$130.00
Discount card holders and Child 4-15 years (peak)	\$170.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

**Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides**

### Monthly Pass

Adult off-peak (Sept-Mar)	\$84.00
Discount card holders and Child 4-15 years - Off peak (Sept-Mar)	\$59.00
Adult peak (Apr-Aug)	\$97.00
Discount card holders and child 4-15 years - Peak (Apr-Aug)	\$72.00

### Annual Pass

Adult	\$756.00
Discount card holders and Child 4-15 years	\$531.00

Private Parties at He Puna Taimoana (minimum number of 50pax) - off peak, Mon-Wed: additional people \$28 p/p	\$1,400.00
Private Parties at He Puna Taimoana (minimum number of 50pax) peak, thur-sun, additional people \$28 p/p	\$1,650.00
Corporate booking standard hours	
Corporate booking after hours with Sunrise Soak add ons	by arrangement

## Camp Grounds effective from 1 October

### Pigeon Bay

Site Fee per night (includes up to 2 people)	\$15.00-\$24.90
-- per extra adult	\$10.00-\$14.00
-- per Child 3-15 years	\$5.00-\$7.00
-- per Child under 3 years	No Charge

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides

#### Okains Bay

New dynamic (seasonal) pricing to be introduced in line with Spencer Beach Holiday Park and Duvauchelle Holiday Park

Non powered site, per night

-- Per adult	\$12.00-\$21.60
-- per Child 5-15 years	\$6.00-\$10.80
-- per Child under 5 years	No Charge

#### Duvauchelle Holiday Park

New dynamic (seasonal) pricing to be introduced in line with Spencer Beach Holiday Park and Okains Bay Campground

Non-powered site, per night:

-- 1 Adult	\$25.00-\$36.70
-- 2 Adults	\$35.00-\$52.90
-- per extra adult	\$17.00-\$26.50
-- per Child 3-15 years	\$6.00-\$10.80
-- per Child under 3 years	No Charge
-- Motor Caravan Association Rate	10% discount

Powered site, per night:

-- 1 Adult	\$30.00-\$45.90
-- 2 Adults	\$40.00-\$59.40
-- per extra adult	\$20.00-\$29.70
-- per Child 3-15 years	\$6.00-\$10.80
-- per Child under 3 years	No Charge
-- Motor Caravan Association Rate	10% discount

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

### Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides

#### Tourist Flat per night

-- up to 2 guests	\$100 - \$177.10
-- per extra adult	\$30.00-\$49.10
-- per extra Child 3-15 years	\$10.00-\$16.20
-- per extra Child under 3 years	No Charge
-- Surcharge for 1 night hire only	\$28.60

#### Deluxe Cabin per night

-- up to 2 guests	\$80.00 - \$126.30
-- per extra adult	\$25.00-\$37.80
-- per extra Child 3-15 years	\$10.00-\$16.20
-- per extra Child under 3 years	No Charge

#### Standard Cabin per night

-- up to 2 guests	\$65.00-\$107.50
-- per extra adult	\$25.00-\$37.80
-- per extra Child 3-15 years	\$10.00-\$16.20
-- per extra Child under 3 years	No Charge

#### Basic Cabin per night

-- up to 2 guests	\$55.00-\$94.50
-- per extra adult	\$25.00-\$37.80
-- per extra Child 3-15 years	\$10.00-\$16.20
-- per extra Child under 3 years	No Charge

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides

#### Annual Site Fees

-- Solid	\$780.30
-- Canvas	\$707.40
Annual Site Holder Staynight - Individual Rate	\$30.80
Annual Site Holder Staynight - 2 guests	\$51.80
Temporary Caravan Storage - Weekly	\$19.50

#### Boat Parking - 12 months

-- Annual Site Holder	\$305.10
-- Non Site Holder	\$610.00

#### Continuous Power Supply

-- 6 Months	\$155.50
-- Daily Rate	\$4.10

### Spencer Beach Holiday Park

*Continued use of dynamic (seasonal) pricing model.*

#### Tourist Flat per night

-- up to 2 guests	\$90.00-\$176.00
-- per extra adult	\$18.00-\$29.20
-- per extra Child 3-15 years	\$12.00-\$18.40
-- per extra Child under 3 years	No Charge

#### Standard Cabin per night

-- up to 2 guests	\$55.00-\$110.20
-- per extra adult	\$15.00-\$28.10
-- per extra Child 3-15 years	\$8.00-\$16.20
-- per extra Child under 3 years	No Charge

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

### Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides

#### Kitchen Cabin per night

-- up to 2 guests	\$60.00-\$112.30
-- per extra adult	\$16.00-\$28.10
-- per extra Child 3-15 years	\$8.00-\$16.20
-- per extra Child under 3 years	No Charge

#### Ensuite Cabin per night

-- up to 2 guests	\$100.00-\$187.90
-- per extra Child under 3 years	No Charge

#### Non-powered site, per night:

-- 1 Adult	\$16.00-\$36.70
-- 2 Adults	\$32.00-\$55.10
-- per extra adult	\$16.00-\$27.00
-- per Child 3-15 years	\$8.00-\$16.20
-- per Child under 3 years	No Charge

#### Powered site, per night:

-- 1 Adult	\$17.00-\$42.10
-- 2 Adults	\$34.00-\$59.40
-- per extra adult	\$17.00-\$28.10
-- per Child 3-15 years	\$8.00-\$16.20
-- per Child under 3 years	No Charge
-- 1 Adult weekly rate (long stay guests)	\$163.00-\$185.80
-- 2 Adult weekly rate (long stay guests)	\$233.00 - \$265.70



## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Recreation, Sports, Community Arts & Events: Note: fees now combine pool entry and hydrosrides

The Homestead (18-bed self-contained accommodation)

-- up to 8 guests	\$180.00-\$321.90
-- per additional person	\$22.00-\$40.00
-- Child under 3 years	No Charge

The Lodge (36-bed self-contained accommodation)

-- up to 15 guests	\$265.00-\$452.50
-- per additional person	\$17.00-\$29.20
-- Child under 3 years	No Charge

Caravan Storage - Per day	\$4.00
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Mini Golf

-- Per Child	\$4.50
-- Per Adult	\$4.50

## City Council Fees & Charges for 2025/26

### Fees and charges set under section 12 Local Government Act 2002

#### Community Facilities including community halls and community centres, Libraries other rooms and public spaces

##### Definition and scope:

##### Larger community spaces - spaces with capacity for more than 70 people:

###### Community Halls and Spaces

Fendalton Community Centre (Auditorium)  
 Fendalton Community Centre (Hall)  
 Harvard Lounge  
 Hei Hei Community Centre  
 Matuku Takotako: Sumner Centre (Puoro-nuku Hall)  
 North New Brighton War Memorial & Community Centre (Upstairs)  
 Ōrauwhata: Bishopdale Community Centre (Main Hall)  
 Parklands Community Centre (Recreation Hall)  
 Rārākau: Riccarton Centre - Hall  
 South Brighton Community Centre  
 Te Hāpua: Halswell Centre (Hao Lounge)  
 Te Hāpua: Halswell Centre (Mohoao Auditorium)  
 Templeton Community Centre (Hall)  
 The Gaiety Akaroa (Main Hall)  
 The Gaiety Supper Room

##### Smaller community spaces - spaces with capacity for less than 70 people:

###### Community Halls and Spaces

Abberley Park Hall  
 Avic Hill Arts & Crafts Centre - Activities Room  
 Avic Hill Arts & Crafts Centre - Crafts Room  
 Fendalton Community Centre (Seminar Room)  
 Matuku Takotako: Sumner Centre (Puoro-raki Activity 1)  
 Matuku Takotako: Sumner Centre (Pariroa Activity 2)  
 North New Brighton War Memorial & Community Centre (Downstairs)  
 Ōrauwhata: Bishopdale Community Centre Meeting Room 1  
 Parkview Community Lounge  
 Rārākau: Riccarton Centre - all rooms except the Hall  
 Richmond Cottage  
 St Martins Community Centre Hall  
 Te Hāpua: Halswell Centre (Piharau Business Suite)  
 Te Hāpua: Halswell Centre (Aua, Inaka, Kōkopu and Kōaro - four small meeting rooms)  
 Templeton Community Centre (Supper Room)  
 Waimairi Road Community Centre (Large Room)  
 Waimairi Road Community Centre (Small Room)  
 Woolston Community Library Meeting Room  
 Woolston Community Library - Hall  
 Landsdowne Community Centre

###### Libraries

Upper Riccarton Library meeting room  
 Upper Riccarton Library learning room 2  
 Upper Riccarton Library learning room 3

## City Council Fees & Charges for 2025/26

### Community Facilities including community halls and community centres, Libraries other rooms and public spaces, Recreation and Sport other rooms

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

#### Community Halls and Specified rooms

##### Base charge - all Council managed Community Halls and specified rooms / spaces in Libraries

###### Usage Type:

Not-for-profit community hires

For community groups, for community benefit, with no charge for attendees, including fundraising events

Larger community spaces (hourly rate)	\$19.00
Smaller community spaces (hourly rate)	\$17.00

Not-for-profit community hires

For community groups where attendees are charged a fee or payment.

Larger community spaces (hourly rate)	\$34.00
Smaller community spaces (hourly rate)	\$26.00

Commercial and private social event hires

For auctions, meetings, birthdays, weddings, funerals, private events, private tutor-paid classes, etc.

Larger community spaces (hourly rate)	\$94.00
Smaller community spaces (hourly rate)	\$42.00

##### Weekend Event Hire Business / Private / Celebration event (Friday and Saturday night hireage from 6pm to midnight for the following venues)

North New Brighton War Memorial & Community Centre (Upstairs)	\$507.00
Templeton Community Centre	\$507.00
Harvard Lounge	\$319.00
Te Hāpua: Halswell Centre (Mohoao / Hao function rooms)	\$507.00

## City Council Fees & Charges for 2025/26

**Community Facilities including community halls and community centres, Libraries other rooms and public spaces, Recreation and Sport other rooms**

**Fees and charges set under section 12 Local Government Act 2002**

**Fees for 2025/26**

**GST Inclusive (15%)**

**Extended Event Hire Private / Celebration event (available from Friday night 6 pm to midnight, all day hireage on Saturday and Sunday morning hireage from 8 am to 2 pm)**

The Gaiety - Weekend Rate	\$627.00
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**Extended Event Hire Commercial Business event (available from 8 am to midnight) weekdays not including public holidays**

The Gaiety - Daily Rate	\$627.00
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### **Additional charges for halls (where required)**

Bond for events - refund subject to condition of the facility after the event	\$605.00
Security charge for social events including birthdays, weddings, celebrations	Cost recovery up to \$150

*Additional costs for materials & services associated with a facility hire*

Replacement keys and access cards	\$62.50
Cleaning Charge - to ensure the facility has been left fit for purpose	Cost Recovery up to \$189

Head of Department has discretion to change fees in response to external funding/sponsorship/opportunities

***Any changes to fees and charges for Community Halls and Specified Rooms occur at the start of Council's 2024 Financial Year, ie. From 1 July 2023.***

## City Council Fees & Charges for 2025/26

**Community Facilities including community halls and community centres, Libraries other rooms and public spaces, Recreation and Sport other rooms**

**Fees and charges set under section 12 Local Government Act 2002**

**Fees for 2025/26**

**GST Inclusive (15%)**

### **Libraries Hire of Other Bookable Rooms and Public Spaces**

**Community Not for Profit Groups hires - booking party is a community group for community benefit and does not charge attendees (hourly rates)**

Tūranga - TSB Space	\$34.00
Tūranga - Activity Room	\$17.00
Tūranga - TSB Space plus Activity room	\$51.00
Tūranga - Spark Place	\$17.00
Computer Rooms at Te Hāpua, Tūranga, and Upper Riccarton	\$17.00
Computer Room block bookings, negotiated on time and set up	\$17.00

### Additional Charges

Resource Production	Cost recovery
Admin Support indicative hourly rate for tasks e.g. Marketing and Communications	Cost recovery
Staffing Hourly charge - as requested	\$75.00
Tūranga - after hours host hourly charge	Cost recovery
Tūranga - after hours security guard hourly charge per guard	Cost recovery

**Community Not for Profit Groups hires - booking party is a community group/tutor. Attendees are charged a fee to attend (hourly rates)**

Tūranga - TSB Space	\$121.00
Tūranga - Activity Room	\$60.00
Tūranga - TSB Space plus Activity room	\$146.00
Tūranga - Spark Place	\$60.00
Computer Rooms at Te Hāpua, Tūranga, and Upper Riccarton	\$66.00

## City Council Fees & Charges for 2025/26

### Community Facilities including community halls and community centres, Libraries other rooms and public spaces, Recreation and Sport other rooms

#### Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

#### Additional Charges

Staffing Hourly charge - as requested	\$75.00
Tūranga - after hours host hourly charge	Cost recovery
Tūranga - after hours security guard hourly charge per guard	Cost recovery

#### **Commercial Business, corporate, government and private social functions hires**

Tūranga - TSB Space - hourly rate	\$163.00
Tūranga - TSB Space - daily rate	\$1,047.00
Tūranga - Activity Room - hourly rate	\$117.00
Tūranga - Activity Room - daily rate	\$698.00
Tūranga - TSB Space plus Activity room - hourly rate	\$232.00
Tūranga - TSB Space plus Activity room - daily rate	\$1,396.00
Tūranga - Spark Place - hourly rate	\$117.00
Tūranga - Spark Place - daily rate	\$698.00
Computer Rooms at Te Hāpua, Tūranga, and Upper Riccarton, one-off booking	\$66.00

#### Additional Charges

Resource production	Costs plus 10%
Staffing Hourly charge - as requested	\$150.00
Tūranga - after hours host hourly charge	Cost recovery
Tūranga - after hours security guard hourly charge per guard	Cost recovery

Head of Department has discretion to change fees in response to external funding/sponsorship/ opportunities

**City Council Fees & Charges for 2025/26**

**Community Facilities including community halls and community centres, Libraries other rooms and public spaces, Recreation and Sport other rooms**

**Fees and charges set under section 12 Local Government Act 2002**

<b>Fees for 2025/26</b>
<b>GST Inclusive (15%)</b>

***Any changes to fees and charges for Libraries Hire and Other Bookable Rooms occur at the start of Council's 2024 Financial Year, ie. From 1 July 2023.***

**Art Gallery - Venue hire**

Hire of Auditorium - hourly	\$275.00
Hire of Auditorium - up to 4 hours	\$550.00
Hire of Auditorium - up to 8 hours	\$975.00
Hire of Auditorium Friday and Saturday evenings from 5pm - flat fee in place of hourly charge	\$1,100.00
Auditorium function surcharge applies outside business hours, Sundays and public holidays. One-off fee.	\$330.00
Gallery Tours associated with a venue hire	Art Gallery director's discretion to set fees to recover costs
Hire of Foyer (includes wedding & reception events)	
Forecourt Hire	

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

### Parks and Foreshore

#### Garden Parks

##### Public Education

Talks & tours per person	up to \$68
Group talks or tours	up to \$450

#### Botanic Gardens

##### Miscellaneous

Parking infringements	\$66.00
Car Parking	\$4.60 per three hours
Botanic Gardens sale of plants	Market rates
Timber & firewood sales - per truck load	Fee determined by City Arborist based on market rates
Tree pruning	Cost recovery as determined by Community Board
Tree replacement	Recovery of actual cost
Tree removal	Recovery of actual cost
Tree removal / replacement relating to personal health-related issues	50% of actual cost
Commemorative tree planting	Recovery of actual cost



## City Council Fees & Charges for 2025/26

### Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

#### Parks and Foreshore

##### Venue Hire

Botanics Function Centre (Community, non-commercial, and not for profit) - other users managed via Visitor Centre lessee.

Full day rate	\$130.00
Half day rate	\$65.00
Evening rate	\$250.00

##### Parks Indoor Venues (base charge per hour)

Not for profit community programmes - with or without nominal entrance fee	\$13.00
Private social events - family functions	\$45.00
Community Events - with door charges or prepaid tickets Including organisation run dances, social events & concerts	\$38.00
Commercial events - hires by corporates, government, and seminars	\$85.00

#### All Parks City Wide

##### Miscellaneous

Brochures & publications	up to \$128
Photocopying	\$0.20 per copy
Horse grazing - specific charge at the Unit Manager's discretion	\$11.9 - \$30 per week
<b>Hagley Parks</b> Car Parking	\$4.60 per three hours
<b>Mountain Bike Track Maintenance Fee</b> - Unit Manager's discretion to set fees	\$1.25 - \$6.20 per bike
<b>Recreation Concessions</b>	General Manager's discretion to set fees
<b>Consents - Commercial applications</b>	Based on actual costs

#### Sports Grounds - Association & Clubs

Ground Remarkings	\$155.00
New Ground Markings	\$230.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Parks and Foreshore

#### Hockey, Rugby, Rugby League, Soccer, Softball

Tournaments - daily charge per ground <i>(Outside normal season competition)</i>	\$60.00
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#### Cricket

Grass Prepared - Senior	\$1,868.00
Grass Prepared - Other Grades <i>(50% of preparation cost only)</i>	\$934.00
Daily Hire - Club prepared/artificial <i>(Outside normal season competition)</i>	\$60.00
Artificial - Council Owned - season	\$792.00
Practice nets per time	\$22.00

#### Hagley Park Wickets - Council Prepared Representative Matches

Level 1 - club cricket / small rep matches - cost per day	\$366.00
Level 2 - first class domestic 1 day match	\$1,604.00
Level 3 - first class domestic 3 or 4 day or 5 day international - cost per day	\$1,097.00
Non Canterbury Cricket Association (CCA) Events/Charity Match	\$1,735.00

#### Casual Hires - Not Affiliated Clubs

Casual Hires and Miscellaneous Events - Application Fee	\$49.00
Small field (e.g. touch, junior & intermediate sport, korfbal, Samoan cricket, artificial wicket) - daily fee per ground	\$65.00
Large field (e.g. senior sport, softball, prepared cricket wicket) - daily fee per ground	\$144.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Parks and Foreshore

#### Athletics

Training Track Season	\$598.00
Athletic Meetings (Hansen's Park)	\$86.00

#### Regional Parks

Mobile shops - per day	\$120.00
Mobile shops - per half-day	\$60.00
Parking infringements	\$70.00

#### Spencer Park

Beach Permits	\$46.00
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### Park Bookings

#### Park bookings including picnics and weddings (excluding Botanic Gardens and Garden & Heritage Parks)

Note: no charge is made for groups who visit Christchurch City Council's parks and gardens without making a booking

Fund Raiser / Not For Profit (with no sponsorship): No charge

0-300 people	\$90.00
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*If over 300 people, the increase in price is relevant to park and organisation and at Unit Manager's discretion*

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Parks and Foreshore

#### Botanic Gardens Indoor Wedding Ceremonies

Townend House, Cunningham House, and other Garden Buildings Venue Hire	\$1,325 - \$3,315 (depending on time)
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#### Wedding Ceremonies

Botanic Gardens & Mona Vale	\$230.00
Garden & Heritage Parks	\$145.00

#### Commercial Photography

Low-impact	\$75.00
Low-impact - seasonal fee	\$340.00
High-impact	\$740.00

General Manager has discretion to change fees in response to external funding / sponsorship opportunities

### Miscellaneous

#### Banks Peninsula Recreation Grounds - Akaroa, Diamond Harbour & Lyttelton

Seasonal users pavilion - for season	\$500.00
Akaroa netball / tennis courts	Unit Manager's discretion to set fees to recover cost
Akaroa Croquet Club	

#### Banks Peninsula Casual Users with exclusive use of the Ground only

Commercial use - half day	\$100.00
Commercial use - full day	\$200.00
Community / charitable use - half day	\$25.00
Community / charitable use - full day	\$50.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Parks and Foreshore

#### Banks Peninsula Casual Users with exclusive use of the Ground and Building Areas

Commercial use - half day	\$250.00
Commercial use - full day	\$500.00
Community / charitable use - half day	\$50.00
Community / charitable use - full day	\$100.00

*NOTE: additional charges will be made for cleaning, materials, supplies, etc.*

#### Bonds - seasonal users key bond

*at General Manager's discretion*

Occasional user's Bond (dependent on event) - minimum	\$40.00
Occasional user's Bond (dependent on event) - maximum	\$430.00
Private hire of Akaroa Sports Pavilion	\$450.00

### Marine Facilities

#### All Wharfs

#### Casual Charter Operators

Rate per surveyed passenger head per vessel per day (Seasonal) - per person	\$3.00
With a minimum charge per vessel (Seasonal)	\$687.00

## City Council Fees & Charges for 2025/26

### Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

#### Parks and Foreshore

##### Regular Charter Operators

Rate per surveyed passenger head per vessel (Annual); or	\$229.00
Minimum charge per vessel (Annual)	\$1,088.00

*Casual charter operator rate applies for up to 8 weeks. Longer than 8 weeks then operator is considered regular.*

*Rate excludes berthage. Maximum time alongside wharf is 1 hour.*

*Operators who do not have alternative overnight berthage will be charged an additional overnight berthage rate*

*Casual charter operators who wish to use the wharf landing must give priority to the regular operator and the scheduled timetable.*

##### Commercial Operators

Boat Length less than 10m - Seasonal	\$687.00
Boat Length less than 10m - Annual	\$1,030.00
Boat Length greater than 10m - Seasonal	\$1,088.00
Boat Length greater than 10m - Annual	\$1,489.00

*Includes fishing, passenger, service vessels. Rate applies to those vessels with access to a swing mooring.*

*Rate provides for set down of catches. Maximum time alongside wharf of 1 hour, apart from maintenance periods.*

*Seasonal rate applies for up to 6 months consecutive usage.*

*Council reserves the right to negotiate rate depending on the size of the vessel and/or the number of passenger visits or length of use.*

## City Council Fees & Charges for 2025/26

### Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

#### Parks and Foreshore

##### Passenger Cruise Vessels

Minimum charge per vessel for each visit to Akaroa Harbour

0 – 50 (passenger capacity)	\$515.00
51–150 (passenger capacity)	\$1,535.00
151–350 (passenger capacity)	\$3,585.00
351–750 (passenger capacity)	\$7,675.00
751–1500 (passenger capacity)	\$15,356.00
1501–2000 (passenger capacity)	\$17,469.00
2001-2500 (passenger capacity)	\$19,433.00
2501-3000 (passenger capacity)	\$23,317.00
3001-3500 (passenger capacity)	\$27,202.00
3501-4000 (passenger capacity)	\$31,089.00
4001-4500 (passenger capacity)	\$34,958.00
4501-5000 (passenger capacity)	\$38,862.00

*Council reserves the right to negotiate a higher rate depending on the size of the passenger cruise vessel or the number of annual visits or length of stay.*

*Charges include additional amenity contribution to reflect increased services provided to meet additional usage of amenities during vessel visits.*

##### Commercial/Charter Operator - overnight or temporary berthage

Boat Length less than 10m - per night	\$63.00
Boat Length greater than 10m - per night	\$92.00

*Rates to apply for a maximum period of 7 consecutive days. For periods greater than 7 days, rates are by arrangement with an authorised officer of the Council*

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Parks and Foreshore

#### Recreation Boats

Per Night	\$57.00
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*Private vessels, not used commercially, requiring temporary overnight berthage. Maximum stay of 7 nights. During daylight hours, vessels are only permitted to lay alongside the wharf for a maximum of 1 hour, unless undertaking maintenance.*

#### Service Vehicles

Per annum fee	\$1,076.00
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*Vehicles over 4 tonnes will be required to pay an annual access charge to use the Akaroa wharf due to the size and wear and tear on the wharf*

#### Slipway Fees

*Boat ramps subject to fees set by the Council; e.g. Lyttelton, Purau, Wainui, Duvachelle and Akaroa*

#### Commercial Users

Per month	\$135.00
Per annum (non ratepayer)	\$304.00
Per annum (ratepayer)	\$204.00

#### Private/Recreational Users

Per day	\$8.00
Per month	\$92.00
Per annum (non ratepayer)	\$200.00
Per annum (ratepayer)	\$75.00
In certain areas where day charge is not economic or practical, as set by Head of Service	Requested contribution



## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Parks and Foreshore

#### Diamond Harbour

Mooring (with dinghy shelter)	\$859.00
Mooring (without dinghy shelter)	\$630.00

#### Cass Bay Dinghy Shelter

12 months per dinghy	\$206.00
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#### Akaroa Boat Compound

12 months per vessel site	\$1,133.00
6 months	\$710.00
3 months	\$458.00
Per week	\$80.00
Per day	\$17.00

*In addition there is an initial licence preparation fee of \$25.00 incl. GST and a \$50 refundable key bond.*

#### Administration Fee

<b>Note:</b> An administration fee will be charged on any fee or charge not paid on its due date to compensate the Council for its costs in recovering or enforcing payments due.	\$80.00
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#### Other Facilities

General Manager's  
discretion to set fees to  
recover cost

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

### Cemeteries

#### Plot purchases

Full size plot	\$2,009.00
Ashes beam	\$580.00
Child's plot	\$949.00

#### Burial Fees

Stillborn (up to 20 weeks old)	\$223.00
21 weeks to 12 months old	\$510.00
13 months to 6 years old	\$837.00
7 years old and over	\$1,347.00
Ashes Interment	\$269.00

#### Additional

Additional Burial Fees - Saturday & Public Holidays	\$821.00
Ashes Interment on Saturday - attended by Sexton	\$246.00
Burials after 4.00pm Mon- Fri & Sat after 1pm.	\$351.00
Less than 8 hours notice	\$334.00
Use of lowering device	\$135.00
Muslim Boards	\$387.00
Green Burials	\$2,837 or actual costs if greater

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

Fees for 2025/26

GST Inclusive (15%)

### Disinterment

Adult Casket	\$1,815 or actual costs if greater
Child Casket	\$1,357 or actual costs if greater
Ashes	\$444 or actual costs if greater

### Memorial Work

New headstone/plaque/plot	\$84.30
Additions	\$36.20
Renovating work	\$48.00

### Administration

Written Information (per hour)	\$78.40
Transfer of Right of Burial	\$78.40

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

### Events and Park Hire

#### 1. Events - All Parks except Hagley Park - Daily Fee

Includes fairs, carnivals, and sporting events

##### Community & Not for Profit

(1 - 5,000 people)	\$0.00
(5,001+ people)	\$240.00

##### Commercial and Private Event

(50 - 299 people)	\$150.00
(300 - 500 people)	\$220.00
(500 - 4,999 people)	\$370.00
(5,000+ people)	\$750.00
Admin Fee	\$90.00

##### Other event booking type

Dependent on event type & organisation	Unit Manager's discretion to set fees to recover cost
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<b>Set-up / dismantle fee</b>	100% of daily fee
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##### Bond (refundable if no damage occurs)

Event (dependent on the nature of the Activity - Park Manager's discretion to set bond)	\$500-\$4,000
Key hire	\$60.00

**Fees for 2025/26**

**GST Inclusive (15%)**

## City Council Fees & Charges for 2025/26

### Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

#### Power Fee

Dependent on event type, organisation, and power used	Actual or Park Manager's discretion to set fees to recover cost
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#### Restoration to Land Fees

Dependent on Event and Park - Park Manager's discretion to set fees	Park Manager's discretion to set fees to recover cost
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### 2. Events - Hagley Park - Daily Fee

Includes fairs, carnivals, and sporting events

#### Community & Not-For-Profit

(50 - 299 people)	\$65.00
(300 - 1,000 people)	\$190.00
(1,000 - 10,000 people)	\$380.00
(10,001+ people)	\$620.00
<b>Admin Fee</b>	\$90.00

#### Commercial and Private Event

(50 - 299 people)	\$450.00
(300 - 1,000 people)	\$610.00
(1,000 - 10,000 people)	\$910.00
(10,001+ people)	\$2,100.00
<b>Admin Fee</b>	\$200.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 12 Local Government Act 2002

**Fees for 2025/26**

**GST Inclusive (15%)**

### Other event booking types

Dependent on Event

<b>Set-up / dismantle fee</b>	100% of daily fee
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### Bond (refundable if no damage occurs)

Event (dependent on the nature of the Activity - Park Manager's discretion to set)	\$1,000-\$7,000
Key hire	\$60.00

### Power Fee

Dependent on event type, organisation, and power used	Actual or Park Manager's discretion to set fees to recover cost
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### Restoration of Land Fees

Dependent on Event and Park - Park Manager's discretion to set fees	Park Manager's discretion to set fees to recover cost
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### Hagley Park Banner Frame Hire (for use by Hagley Park Events only)

Weekly hire per frame	\$60.00
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## City Council Fees & Charges for 2025/26

Fees for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

GST Inclusive (15%)

### Transport - Streets and Transport

#### Off Street Parking

##### Lichfield Street Car Park

Rate per hour or part thereof (6am-6pm Monday - Sunday)	\$4.50
Night rate per hour or part thereof up to a max of \$10 (6pm - 10am Monday - Sunday)	\$4.00
All day rate	\$16.50
Lost ticket charge (per 24 hr period)	Up to \$16

##### Art Gallery Car Park

Rate per half hour or part thereof (maximum daily fee \$25)	\$2.30
Lost ticket charge (per 24 hr period)	up to \$25

#### On street Parking

(a) Parking Meters	
(i) 1 hour meters	\$5 per hour
(ii) 2 hour meters	\$5 per hour
(b) Coupon Parking	\$5.00
(c) Meter Hoods - per day	\$33.00
(c) Meter Hoods - per month	\$500.00
(d) Waiver of Time limit restriction	\$235.00
(e) Residential Parking and Residents Exemption Permits	\$110.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

**Fees for 2025/26**

**GST Inclusive (15%)**

### Transport - Streets and Transport

#### Activities On Street

Normal road opening	\$560.00
High grade pavement opening	\$900.00
Footpath and minor openings - sewer	\$300.00
Footpath and minor openings - stormwater	\$155.00
Water discharge	\$375.00
Real Time Operations professional services	\$310.00

#### Corridor Access Requests

Corridor Access Request - Construction activity on sites adjacent to the road corridor	\$240 plus \$3000 bond
Small Excavation - Footpath/Berm/Vehicle Crossing (up to 3 lineal metres in any direction)	\$135.00
Small Excavation - Carriageway (up to 3 lineal metres in any direction)	\$275.00
Medium Excavation - Footpath/Berm/Carriageway/Vehicle Crossing (3 to 20 lineal metres in any direction)	\$505.00
Large Excavation - Footpath/Berm/Carriageway (over 20 lineal metres in any direction)	\$730.00
Non-Excavation CAR / Non-Excavation Global Permit	\$45.00
Excavation Global Permit - Footpath/Berm/Carriageway (small excavations only, includes up 30 inspections)	\$4,300.00

#### Corridor Manager Additional Activities

Standard review of application or revision (including incomplete applications)	\$94.00
Detailed review of application or revision (including incomplete applications). Includes up to 1 hour	\$180.00
Desktop audit / inspection. Includes up to 30 minutes	\$94.00
Walk-out / Site audit. Includes up to 45 minutes on-site	\$230.00
Follow up on overdue start/end notice	\$94.00
Light investigation (e.g. a ticket is raised in relation to the work, discussion from Corridor manager required with public and/or contractor). Includes up to 1 hour	\$180.00
Detailed Investigation (H&S breach, breach of Code/WAP/TMP conditions). Includes up to 2 hours	\$365.00



## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

Fees for 2025/26

GST Inclusive (15%)

### Transport - Streets and Transport

New Surface Investigation (Excavation on surface laid within 24 months)	\$460.00
Other Costs - Including loss of warranty on new surface	At cost

### Traffic Management Plan Application

Failed Preliminary check fee	\$47.00
Low volume roads - charge includes 0.5 hours of work. Additional time required will be charged at a rate of \$180/hour	\$94.00
Level 1 roads - charge includes 1 hour of work. Additional time required will be charged at a rate of \$180/hour	\$185.00
Level 2 roads - charge includes 1.5 hours of work. Additional time required will be charged at a rate of \$180/hour	\$280.00

### Service Agreement Application - non intrusive generic works

#### Generic Traffic Management Plan Applications

Low volume, level 1 and 2 generic TMP - charge includes 3 hours of work. Additional time required will be charged at a rate of \$180/hour	\$560.00
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#### Events - Traffic Management Plan Applications

Level 1 roads - charge includes 1 hour of work. Additional time required will be charged at a rate of \$180/hour	\$185.00
Level 2 roads - charge includes 2 hours of work. Additional time required will be charged at a rate of \$180/hour	\$375.00
Events requiring temporary road closure - for advertising of proposed and confirmed road closures	Actual costs

#### Roadway Controlling Authority Inspections

Inspection of unapproved work (activities being undertaken without an approved TMP)	\$810.00
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## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

**Fees for 2025/26**

**GST Inclusive (15%)**

### Transport - Streets and Transport

Inspection of non-approved Traffic Management methodology	\$785.00
Inspection of non conformance - minimum charge. Additional time required will be charged at a rate of \$180/hour	\$375.00

### Other Traffic Management Plan Charges

Application for a revision to an approved Traffic Management Plan - charge includes 0.5 hours of work. Additional time required will be charged at a rate of \$180/hour	\$94.00
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### Vehicle Crossing Pre-approval

\$175.00

### Structures on Streets & Application Fees

Landscape Features (retaining walls for landscaping / private land only)	\$570.00
Retaining walls for driveways (Board approval not required)	\$570.00
Retaining walls for driveways, parking platforms etc. (Board approval required)	\$1,145.00
Preparation/Transfer of lease Document	\$570.00
Temporary use of legal road - rate per square metre per month	\$55.00
- minimum charge per month	\$230.00
New street name plate & post	\$1,145.00
Akaroa sign frames - Annual fee per name blade	\$340.00

**City Council Fees & Charges for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

<b>Fees for 2025/26</b>
<b>GST Inclusive (15%)</b>

**Transport - Streets and Transport**

**Road Stopping**

*When any person applies to stop a road, then the applicant shall be responsible for meeting the costs and expenses associated with the road stopping process as determined by Council.*

Application fee (provides for an evaluation of the application by Council)	\$1,145.00
Processing fee (following evaluation by Council, if the applicant wishes to proceed a non-refundable minimum fee will apply)	\$1,720.00

**Other Costs**

Other costs and expenses that an applicant will be liable to meet include, but are not limited to:

- survey costs
- cost of consents
- public advertising
- accredited agent fees
- Land Information New Zealand (LINZ) fees
- legal fees
- valuation costs
- cost of Court and hearing proceedings
- staff time
- market value of the road

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

**Fees for 2025/26**

**GST Inclusive (15%)**

### Transport - Streets and Transport

#### Street Site Rentals

Garage Sites - Single (per annum)	\$270.00
Garage Sites - Double (per annum)	\$545.00
Air Space	General Manager's discretion to set fees to recover cost
Temporary site rental - development purposes - per sqm per month	\$10.00
- minimum charge per month	\$85.00 minimum charge per month
- Miscellaneous Sites (per annum)	\$3,400.00

#### Application Fee for Discharging

Ground Water to Road	\$385.00
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#### Licences (Other):

Stall Licence	\$120.00
Buskers Licence - outside designated areas (preparation of Licence and Issuing)	\$50.00
Hawkers	\$50.00
Mobile Shops	\$180.00

**City Council Fees & Charges for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

<b>Fees for 2025/26</b>
<b>GST Inclusive (15%)</b>

**Transport - Parking Enforcement**

Abandoned Vehicle Charges	Full cost recovery including administration charges
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## City Council Fees & Charges for 2025/26

Fees for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

GST Inclusive (15%)

### Solid Waste and Resource Recovery

#### Waste Charges (Refuse Minimisation & Disposal)

Council rubbish bags - pack of 5 - CBD collection only	\$20.00
Recycling bags for the CBD recycling collection user pays service - pack of 5	\$10.00

#### Change the size of Wheelie Bins (larger or smaller)

-- one bin only	\$101.65
-- two bins at the same time	\$114.77
-- three bins at the same time	\$127.89

*NOTE: This is a one-off fee charged by Council to cover the cost of physical delivery and collection of the bins. Where a standard-size bin has been replaced by a larger bin, this represents an enhanced service which our contractor will charge for on an annual basis for as long as the enhanced service is provided. Invoicing and payment will be between the contractor and the customer, without Council's involvement.*

#### Reinstatement of a removed Wheelie Bin(s)

-- one bin only	\$101.65
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#### Opt-in for non-rateable or similar properties

\$389.33

*NOTE: Some properties do not receive a wheelie bin service because they do not pay Council's Waste Minimisation Rate. These properties may elect to pay for these services separately - properties opting in will be invoiced by the Council annually.*

**City Council Fees & Charges for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

<b>Fees for 2025/26</b>
<b>GST Inclusive (15%)</b>

**Waste Charges (Cleanfill & Waste Handling)**

Cleanfills & Waste Handling Operation Licence Application Fee	\$785.00
Cleanfills Annual Licence Fee (based on 4 monitoring inspections during the year).	\$2,765.00
Waste Handling Operation, Annual Licence Fee	\$395.00
Cleanfills & Waste Handling Operation, Additional Monitoring Fee (during financial year) for Cleanfills (per hour)	\$181.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

**Fees for 2025/26**

**GST Inclusive (15%)**

### Water & Trade Waste Charges

See also Fees and charges set under section 12 Local Government Act 2002

#### Trade Waste Conditional Quarterly Charges

Volume – <20m <sup>3</sup> /day	\$1.20
Volume - >20m <sup>3</sup> /day - <230m <sup>3</sup> /day	\$0.93
Volume – >230m <sup>3</sup> /day	\$0.60
Suspended Solids - per Kg	\$0.57
Biological Oxygen Demand - per Kg	\$0.80
Metals - Cadmium	\$16,150.00
Metals - Chromium	\$0.00
Metals - Copper	\$93.00
Metals - Zinc	\$65.00
Metals - Mercury	\$26,020.00

#### Treatment and disposal fees

Tankered Waste Fee (\$/m <sup>3</sup> )	\$64.00
Trade Waste Consent Application Fee	\$796.00
Trade Waste Annual Fee (permitted) - less than 1,245 m <sup>3</sup> /yr and complies with Schedule 1A of the Trade Waste Bylaw 2015	\$255.00
Trade Waste Annual Consent Fee >1,245 m <sup>3</sup> /yr	\$440.00
Trade Waste Discharge Analysis	Actual Costs
Laboratory Services	General Manager's discretion to set fees to recover cost



## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Network fees

Acceptance of Selwyn District Sewage (\$/m3)	\$1.25
Sewer Lateral Recoveries - actual costs recovered	General Manager's discretion to set fees to recover cost

### Water Supply

#### Water rates

*Included within Rating Policy*

#### Supply of water

*NOTE: For excess water supply rates to ratepayers, refer to our rating information*

Residential excess water (per m3)	\$1.47
Commercial excess water (per m3)	\$1.47
Water Supply Unit (1000l/day)	\$406.00

### Network cost recovery

New Water Connection - 15mm standard or restricted connection	\$1,350.00
Standard 15mm Water Supply Connection Relocation (new fittings)	\$1,150.00
Disconnection of Water Meter/Supply (in carriage way) - per connection	\$1,870.00
Disconnection of Water Meter/Supply (in footpath) - per connection	\$460.00
Site Block (due to safety or access issues)	\$440.00
Commercial & Industrial Connection - actual costs recovered	General Manager's discretion to set fees to recover cost
Commercial & Industrial Application Fee	\$540.00
New Sub Mains/Connections Cost Share	General Manager's discretion to set fees to recover cost

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

**Fees for 2025/26**

**GST Inclusive (15%)**

Damage Recoveries	General Manager's discretion to set fees to recover cost
Annual Backflow Prevention Device testing (per device, per visit) - Business Hours	\$160.00
Annual Backflow Prevention Device testing (per device, per visit) - After Hours	\$270.00
General Site Inspections, Auditing and Surveying - Engineering Officer per hour	\$150.00
Repair of Backflow Prevention Device	General Manager's discretion to set fees to recover cost
Installation of Backflow Prevention Device	General Manager's discretion to set fees
Water Meter Read out of Normal Cycle/Settlement Read (Christchurch City) - per property	General Manager's discretion to set fees to recover cost
Water Meter Read out of Normal Cycle/Settlement Read (Lyttelton to Diamond Harbour) - per property	\$88.00
Water Meter Read out of Normal Cycle/Settlement Read (Akaroa & Surrounding Bays, inc. Little River) - per property	\$187.00

### Stormwater

Industrial Stormwater Discharge Licence Fee - High Risk	\$4,750.00
Industrial Stormwater Discharge Licence Fee - Medium Risk	\$590.00

## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Registration to undertake Authorised Work for Council

Drainlayer

Application for approval as Christchurch City Council authorised drainlayer	\$729.00
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Water Supply

Application for approval as Christchurch City Council authorised water supply installer	\$729.00
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Drainlayer

Application for approval as Christchurch City Council authorised PE Welder	\$729.00
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Water Supply

Application for approval as Christchurch City Council authorised PE Welder	\$729.00
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Drainlayer

Application for approval as Christchurch City Council authorised vacuum installer	\$729.00
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Yearly administration fee (per individual)	\$156.00
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**City Council Fees & Charges for 2025/26**

**Fees and charges set under section 12 Local Government Act 2002**

**City Water and Waste**

<b>Fees for 2025/26</b>
<b>GST Inclusive (15%)</b>

Sales of Plans levied per A4 Sheet	\$15.00
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## City Council Fees & Charges for 2025/26

Fees for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

GST Inclusive (15%)

### Regulatory Compliance and Licensing

#### Sale and Supply of Alcohol and Gambling

##### 1. Alcohol Licensing Fees

*These fees are not set by Council, but by the Sale & Supply of Alcohol (Fees) Regulations 2013*

###### (i) Application for Premises

cost/risk rating category - Very Low	\$368.00
cost/risk rating category - Low	\$609.50
cost/risk rating category - Medium	\$816.50
cost/risk rating category - High	\$1,023.50
cost/risk rating category - Very High	\$1,207.50

###### (ii) Annual Fee for Premises

cost/risk rating category - Very Low	\$161.00
cost/risk rating category - Low	\$391.00
cost/risk rating category - Medium	\$632.50
cost/risk rating category - High	\$1,035.00
cost/risk rating category - Very High	\$1,437.50

###### (iii) Special Licence

Class 1	\$575.00
Class 2	\$207.00
Class 3	\$63.25

## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Regulatory Compliance and Licensing

(iv) Managers Certificates (application and renewals)	\$316.25
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(v) Other fees payable

Temporary Authorities	\$296.70
Temporary Licence	\$296.70
Permanent Club Charters	\$632.50
Extract from register	\$57.50

### 2. Other Alcohol Licensing related fees not set by Regulations

*(these processes are required by the Act and Regulations but the fees are set by Council)*

Public notice of applications for new alcohol licences administration fee	\$105.00
Premises Certificate of Compliance (Alcohol) A – Change of ownership (same conditions)	\$195.00
Premises Certificate of Compliance (Alcohol) B – Never been licenced or changes to licence conditions	\$325.00

### 3. Gambling

Application fee under the Gambling & TAB Venue Policy	\$164.00
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## Environmental Health

### 1. Environmental Health Recoveries

(i) Noise surveys	Actual costs recovered
(ii) Court/Legal Recoveries	Actual costs recovered
(iii) Contaminated Land / P Lab / P House Testing	Actual costs recovered
(iv) Noisy Alarm Deactivations	Actual costs recovered

## City Council Fees & Charges for 2025/26

Fees for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

GST Inclusive (15%)

### Regulatory Compliance and Licensing

#### 2. Offensive Trades Licences

(i) Annual Premise Registration - New or Renewed Registration	\$307.10
(ii) Change of ownership	\$104.00

#### 3. Noise making Equipment Seizure & Storage

(i) Staff time associated with managing equipment seizure	\$104.00
(ii) Storage of seized equipment	\$83.00
(iii) Noise contractor attendance (per Unit) related to equipment seizure	\$58.00

### Compliance and Investigations

RMA Replacement Legislation: Cost Recovery Associated with Compliance, Monitoring, and Enforcement Activities	\$173.00
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#### Seizure of Signage

Impounding of non-complaint signage (made up of officer times, storage and administration)	\$105.00
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#### Licences (Other):

Amusement Devices	\$11.50
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## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

**Fees for 2025/26**

**GST Inclusive (15%)**

### Regulatory Compliance and Licensing Food Safety and Health Licensing

#### Food Act 2014 Fees and Charges New and renewal applications

New Application - Food Control Plans / National Programmes	\$365.00
Food Control Plan - Renewal fee (1 year - single or multi site)	\$195.00
National Programme - Renewal fee (2 years - single or multi site)	\$195.00

#### All Administration time spent on Food Control Plans/National Programmes will be charged at the following 30 minute or hourly rate increments.

Administration Officer - 30 minutes	\$60.00
Administration Officer - 60 minutes	\$120.00
MPI system access levy - applied for registrations or renewals annually	\$66.13
MPI collection levy fee	\$12.65

#### Food Control Plan Verification

Limited verification	\$390.00
Standard verification	\$650.00
Complex verification (Standard fee plus additional time at hourly rate)	\$650 + additional hours
Additional charge for officer time at hourly rate	\$195.00
Penalty for late payment of Fees ( Section 215 Food Act 2014)	10%
Cancelling an audit within 24 hours of the scheduled date / no person available for the audit	\$195.00



## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

Fees for 2025/26

GST Inclusive (15%)

### Regulatory Compliance and Licensing Compliance and Enforcement Fees

Follow-up visit required for Corrective Action compliance	\$390.00
Food Safety Officer compliance visit	\$390.00
Additional charge if Issue of Improvement Notice or Direction if exceeds 1st hour	\$195.00
Issue of an Enforcement Notice or Direction by a Food Safety Officer (per notice)	\$195.00
Additional charge if issue of Enforcement Notice or Direction exceeds the first hour	\$195.00
Application for Review of Issue of Improvement Notice	\$195.00
Application for Review of Issue of Improvement Notice if exceeds 1st hour (per hour)	\$195.00
HAR (Hairdressers)	\$250.00
FND (Funeral Directors)	\$412.00
FND (Funeral Directors - no mortuary, registration only)	\$238.00
CMP (Camping Grounds)	\$434.00

### 2. General Fees

- Additional Inspections of premises other than food premises (includes request and additional registration/compliance visits from third visit each registration year)	\$238.00
- Change of Ownership of Hairdresser, Funeral Director or Campground	\$120.00
- Late Payment of Food Premises Registration and FCP Verification Fees	additional 10%

## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Strategic Planning, future Development & Regeneration

#### District Plan

##### Privately requested Plan changes

Minimum Application fee payable at time of lodging a formal request for a change to the plan	\$20,000.00
Any additional time and cost incurred beyond that covered by the Minimum Application Fee (invoiced separately)	Actual Costs Recovered

*All time spent on private plan change requests will be charged at the following hourly rates.*

Senior Council Officer (administration)	\$160.00
Planner & specialist input (junior and intermediate level)	\$215.00
Senior Planner, Principal Advisor, Team Leader, Programme Manager & specialist input (senior level)	\$245.00

##### Additional costs

Council Hearings Panel attending hearing and making a recommendation to the Council	As set by Remuneration Authority
Commissioner appointed to conduct hearing and make recommendation to the Council	Actual Cost
Fees charged by any consultant engaged by Council	Actual Cost
Disbursement costs such as advertising, photocopying and postage	Actual Cost
Pre-application Meetings	Actual Costs Recovered

*Officer time and Administration costs pre and post meeting will be incorporated into total cost of service.*

## City Council Fees & Charges for 2025/26

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**Fees for 2025/26**

**GST Inclusive (15%)**

### Development Contributions

#### 1. Estimates (set under section 12 of Local Government Act)

*Requests for estimates of development contributions where no building consent, resource consent, subdivision consent or service connection has been applied for.*

Estimate of development contributions (Fixed fee)	\$100.00
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#### 2. Assessments

Assessment of development contributions (Fixed fee)	\$100.00
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#### 3. Objections

*Objections under section 199C of the Local Government Act 2002 to development contribution assessments.*

*The time taken to process an objection will be charged at the relevant scheduled hourly rate, plus the actual cost of the commissioner(s) and disbursements. Time will be charged at the hourly rate applicable at the time the work was carried out.*

*If the cost of processing exceeds the Deposit an invoice will be sent for the additional processing fees. Alternatively, the balance of the deposit will be refunded if it is not required for processing.*

Deposit required before processing of the objection will commence	\$1,000.00
Development Contributions Commissioners	Actual cost
Secretarial costs (hourly rate)	\$105.00
Administrative costs - Development Contributions Assessors (hourly rate)	\$150.00
Administrative costs - Team Leader/Manager level (hourly rate)	\$200.00
Disbursements	Actual cost

## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Resource Consents

*All fees are deposits unless listed as a total fee. Note: Deposits and Total fees are fixed charges under Section 36(1) of the Resource Management Act 1991.*

*Please note that deposits do not always cover all of the costs in processing an application. Where processing costs exceed the specified deposit the additional costs will be invoiced separately.*

*The required fee/deposit must be paid before any processing of the application will commence (excluding on account customers).*

*If an application falls into more than one fee category then the higher fee applies.*

### 1. Land Use Applications - Non Notified

#### Resource Consents

Additions, alterations, accessory buildings and home occupations (all zones)	\$2,000.00
One or two new residential units (incl Older Person's Housing Units) - all zones	\$2,500.00
3 or more units (total on site, including any existing units) - all zones	\$4,000.00
Short-term visitor accommodation in a residential unit (e.g. Airbnb, holiday home)	\$1,000.00
Signage	\$2,500.00
Earthworks and retaining walls (where this is the only activity applied for)	\$2,500.00
Telecommunications	\$2,500.00
All other non-residential	\$4,500.00

· Applications for the following works to protected trees

– Felling a diseased, unhealthy or hazardous tree	No Charge
– Pruning where necessary to remove a hazard or for tree health	No Charge
· All other non-notified applications for works to protected trees	\$1,800.00

#### Other Land Use Applications.

s 87BA Permitted boundary activity	\$800.00
s 125 Extension of consent lapse period	\$1,800.00

## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Resource Consents

s 127 Application to change or cancel any condition	\$1,800.00
s 139 Certificate of Compliance	\$1,200.00
s 139A Existing Use Certificate	\$1,500.00
s 176A Application for Outline Plan	\$4,500.00
s 176A(2)(c) Waiver of Outline Plan	\$800.00
s 138 Surrender of resource consent (Total Fee)	
– Partial surrender	\$475.00
– Full surrender	\$325.00
Amendments to consented application and plans (i.e. immaterial changes which do not warrant a s127 application)	\$350.00
s 128 Review of conditions	Actual Cost
s 87BB Marginal or temporary non-compliance	Actual cost
s 357A(1)(f) and (g) Objections - cost of commissioner, where commissioner has been requested by the objector	Actual Cost
Road / private way naming unrelated to a current subdivision consent (e.g. retirement village)	Actual Cost

## 2. Subdivisions - Applications - Non-Notified

### Subdivision Consents

Fee simple subdivisions (including boundary adjustments and change of tenure)	
- Up to 3 lots	\$2,500.00
- More than 3 lots - Per Lot fee (Deposit capped at \$20,000)	\$750.00
Cross lease subdivisions (including cross lease updates)	\$1,500.00
Unit Title subdivisions	\$2,000.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

**Fees for 2025/26**

**GST Inclusive (15%)**

### Resource Consents

#### Other Subdivision Applications

s 348 Right of Way approval	\$1,500.00
s 127 RMA Cancellation/Variation of Consent Condition	\$1,800.00
s 221(3) RMA Variation/Cancellation of Consent Notice	\$1,500.00
- where this relates to a diseased, unhealthy or hazardous tree protected by a condition of subdivision consent	No Charge
s 138 Surrender of resource consent (Total Fee)	
– Partial surrender	\$475.00
– Full surrender	\$325.00
s 125 Extension of lapse period	\$1,800.00
s 226 RMA Certification	\$530.00
s 241 RMA Cancellation of Amalgamation	\$530.00
s 243 RMA Surrender of Easements	\$530.00
s 348 LGA Certification of Documents	\$530.00
s 223 and/or 224 re-certification (after payment of final invoice)	\$300.00

#### 3. Notified Land Use and Subdivision Consent Applications (Deposits)

Limited notified	\$10,000.00
Publicly notified	\$15,000.00

## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Resource Consents

#### 4. Notices of Requirement

Notice of requirement for a new designation under Section 168	\$15,000.00
Notice of requirement for alteration of a designation, other than a notice under Section 181(3)	\$10,000.00
Notice of requirement for alteration of a designation under section 181(3)	\$2,500.00
Notice to withdraw requirement under section 168 (4)	\$1,000.00
Notice to remove a designation (in whole or in part) under section 182	\$1,000.00

#### 5. District Plan Certificates

Minimum Floor Level Certificate (Total Fee)	\$130.00
Infrastructure Capacity Certificate (Total Fee)	\$130.00
Rockfall AIFR Certificate (Deposit)	\$2,000.00
Tree Removal Certificate	No Charge
Quarry Site Rehabilitation Plan (Certification & Reviews)	Actual Cost
Other District Plan Certificates (Deposit)	\$300.00

#### 6. Bonds, Covenants and Encumbrances

Preparation, registration or cancellation of bond,- covenant, or other legal instrument.	Actual Cost
Preparation and registration of encumbrance for family flat or older person's housing (Total Fee)	\$560.00
Discharge of encumbrance - conversion of family flat or older person's housing unit	\$0.00
- Discharge (Total fee)	\$600.00
- Additional approval required (e.g. s127 change of conditions)	Actual Cost

## City Council Fees & Charges for 2025/26

Fees for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

GST Inclusive (15%)

### Resource Consents

#### 7. Pre Application Advice

Pre-application Advice (including Fast-track Approvals Act proposals)	Actual cost
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*Staff time will be charged at the applicable hourly rate. Includes time spent on administration, research and assessment, meeting attendance (as applicable) and advice.*

#### 8. Additional Processing Fees for ALL applications subject to a deposit:

*If the actual cost of processing exceeds the deposit paid an invoice will be sent for the additional processing fees. Alternatively, the balance of the deposit will be refunded if it is not required for processing. Interim invoices may be issued.*

*The time taken to process an application (including any pre-application time) and undertake associated post-consent work, including road naming and property addressing/GIS will be charged at the relevant scheduled hourly rate, plus the actual cost of any external specialists/consultants/commissioner and disbursements. Time will be charged at the hourly rate applicable at the time the work was carried out.*

*The subdivision consent fees include consent processing, engineering design acceptance, construction audits and clearances, and certification. Additional fees are required to be paid before the s.224 certificate will be released. Bond and maintenance/defect liability clearance fees will be invoiced at the relevant time.*

*The hourly rates and fees below also apply where the Council is required to provide input into applications processed by other Authorities, including Fast-track Approvals Act applications.*

#### Hourly rates

- Administration	\$130.00
- Planner Level 2 and Planning Technician	\$200.00
- Planner Level 3, Subdivisions Engineer, and specialist input (non-senior level)	\$215.00



## City Council Fees & Charges for 2025/26

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**Fees for 2025/26**

**GST Inclusive (15%)**

### Resource Consents

- Senior Planner, Senior Subdivisions Engineer, Principal Advisor, Team Leader, Manager, and specialist input (senior level)	\$245.00
- External specialist and consultant	Actual Cost
Where a Commissioner is required to make a decision on an application	Actual Cost
Cost of Councillors/Community Board Members sitting on Hearings Panels.	Actual Cost
Reports commissioned by the Council	Actual Cost
Disbursements (including advertising and service of documents)	Actual Cost
Certificate of Title documents (if not provided with application)	\$6.00 per document
Consent management fee (fixed fee included in the total processing fees for every resource consent application)	\$100.00
Consultant management fee (fixed fee for applications processed by external consultants)	\$100.00
Consenting technology (e.g. assessment software)	Actual Cost

### 9. Fees for Monitoring and Non Compliance of Resource Consent Conditions

*These fees are additional to the processing fees for every resource consent that requires monitoring of conditions.*

Monitoring programme administration fee (standard fee charged at the time of consent and applicable to variations and amendments)	\$117.00
Residential consent monitoring fee (standard fee for verification of documentation submitted to confirm compliance with conditions, charged at time of consent).	\$70.00
Residential consent monitoring fee (standard fee for first monitoring inspection charged at the time of consent, multiple fees may apply where more than one monitoring inspection is required).	\$133.00
Commercial consent monitoring fee (standard fee for first monitoring inspection charged at the time of consent, multiple fees may apply where more than one monitoring inspection is required).	\$201.00

## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Resource Consents

Hourly rate for additional monitoring (including travel, monitoring assessment, specialist input, and associated file management / administration).	\$187.00
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### Monitoring of Permitted Activities under a National Environmental Standard

Monitoring Programme Administration Fee (charged on acceptance of the permitted activity notice and applicable to any amendments).	\$117.00
Permitted Activity Monitoring Fee. Standard fee per monitoring inspection charged at the time of acceptance of the permitted activity notice. Multiple fees may be applied where more than one monitoring inspection is required.	\$201.00
Note the above monitoring fees are payable when a permitted activity notice is accepted. The Council will recover additional costs from the person or organisation carrying out the permitted activity if further inspections, or additional monitoring activities are required (including those relating to non compliance with permitted activity conditions). Additional charges will apply based on the rate specified.	
Hourly rate for additional monitoring (including travel, monitoring assessment, specialist input, and associated file management / administration).	\$187.00

### Monitoring of Permitted Activities under the District Plan

Hourly rate for monitoring (including travel, monitoring assessment, specialist input, and associated file management / administration).	\$187.00
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## 10. Land valuations

Land valuation for tree canopy cover financial contribution	Actual Cost
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## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

Type of Charge	Other Charges Possible	Fees for 2025/26 GST Inclusive (15%)
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minor

### Building Regulation

#### 1. Building Consents

All deposits and fixed fees will be invoiced at the time of lodgement with the Council.

Payment to be as soon as practicable.

Applications that are not accepted at the time they are submitted will incur administration costs.

Other services not specifically detailed in this schedule will be charged at the relevant officer charge out rate.

Any reference to Residential, Commercial 1, 2 or 3 or Industrial is based on National BCA Competency Assessment System Levels.

#### 1.1 Solid or Liquid Fuel Heaters

Solid or liquid fuel heaters per single household unit. Fixed fee includes processing, one inspection and a code compliance certificate. Additional Fees may apply if further services requested.	Fee	Yes	\$490.00
Solid liquid fuel heater that changes location and/or make and/or model.	Fee	Yes	\$280.00
Streamline Fire Place	Fixed Fee		\$390.00

#### 1.2 Back Flow Preventor

Back flow preventor per single site. Fixed fee includes processing, compliance schedule and a code compliance certificate. Additional Fees may apply if further services requested.	Fee	Yes	\$600.00
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#### 1.3 Building Consent Applications

*This deposit is payable for all residential and commercial consent applications.*

*Actual costs will be calculated at the time of the processing decision.*

##### 1.3.1 Residential Applications

Value of work:

\$0 to \$19,999	Deposit	Yes	\$2,000.00
\$20,000 to \$100,000	Deposit	Yes	\$2,400.00
Over \$100,000 to \$300,000	Deposit	Yes	\$3,400.00
Over \$300,000 to \$500,000	Deposit	Yes	\$4,700.00
Over \$500,000	Deposit	Yes	\$6,500.00

*Excluding multi-storey apartment buildings.*

*New buildings, additions and alterations*

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

minor

### Building Regulation

Type of Charge	Other Charges Possible	Fees for 2025/26 GST Inclusive (15%)
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#### 1.3.2 Commercial Applications

Value of work:

\$0 to \$19,999	Deposit	Yes	\$2,550.00
\$20,000 to \$100,000	Deposit	Yes	\$4,500.00
Over \$100,000 to \$500,000	Deposit	Yes	\$6,800.00
Over \$500,000 to \$1m	Deposit	Yes	\$9,500.00
Over \$1m	Deposit	Yes	\$13,500.00

*Including multi-storey apartment buildings.*

*New buildings, additions and alterations*

#### 1.3.3 Amendment of a Building Consent

- Minor Variation	Fee	Yes	\$230.00
- Residential Amendment	Deposit	Yes	\$495.00
- Commercial/Industrial Amendment	Deposit	Yes	\$740.00
- Amendment to modify building code clause B2 - Durability	Deposit	Yes	\$162.50

#### 1.3.4 Miscellaneous fees associated with granting of a Building Consent and other requests.

Registration of section 73 certificates under the Building Act 2004.	Fee	Yes	\$420.00
Registration of section 75 certificates under the Building Act 2004.	Fee	Yes	\$475.00
Preparation of legal instrument associated with Building Control function	Fee	Yes	Actual Cost
Discharge of: Land Covenant in Gross, Memorandum of Encumbrance, Section 73, and Section 77.	Fee	Yes	Actual Cost
Fire Engineering Brief (FEB)	Fee	Yes	Actual Cost
Temporary Venue Approval	Fee	Yes	Actual Cost
Building Control Technical Advice	Fee	Yes	Actual Cost

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

minor

### Building Regulation

Type of Charge	Other Charges Possible	Fees for 2025/26 GST Inclusive (15%)
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#### 1.4 Building Consents - Fixed Fees

##### 1.4.1 Streamline Residential Dwellings - Processing Only

Upto \$500,000	Fee	Yes	\$1,750.00
Over \$500,000	Fee	Yes	\$2,350.00

*Fixed processing fee from participants in the Streamline consenting process.*

*Covers the processing costs for the consent only.*

*Excludes inspections or any other Council/Government fees and levies*

*Additional categories of work may be added to the Streamline Building Consent process.*

*Appropriate fees are set at the discretion of the General Manager.*

##### 1.4.2 Streamline Residential Dwellings - OneCost Consent

	Fee	Yes	\$4,850.00
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*The fixed processing fee for participants in the Streamline Consenting process includes the costs for building consent processing, up to 10 building inspections, and Code Compliance Certificate processing.*

*Excludes any other services and Council/Government levies.*

*Additional categories of work may be added to the Streamline Building Consent process.*

*Appropriate fees are set at the discretion of the General Manager.*

##### 1.4.3. Building Inspection Fees

###### Remote Inspections:

<b>--Evidence Based (e.g. Artisan)</b>			
-- Residential	Hourly Rate	Yes	\$180.00
-- Commercial	Hourly Rate	Yes	\$215.00
<b>--Live Stream (e.g. Zyte)</b>			
-- Residential	Hourly Rate	Yes	\$200.00
-- Commercial	Hourly Rate	Yes	\$255.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

Type of Charge	Other Charges Possible	Fees for 2025/26 GST Inclusive (15%)
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minor

### Building Regulation

#### On-site Inspections:

-- Residential	Hourly Rate	Yes	\$200.00
-- Commercial	Hourly Rate	Yes	\$255.00
--Travel Fee	Fixed Fee		\$30.00

*Per inspection not exceeding one hour.*

*If an inspection exceeds one hour, additional fees will apply. These fees will be calculated based on the standard inspection rate and charged in 15-minute increments.*

*Inspections may include offsite activities such as assessment, communication, and decision-making.*

*A single travel fee applies to on-site inspections per site visit*

#### 1.4.4 Notice to Fix

Notice to fix	Deposit	Yes	\$370.00
Extension of time to start work on an issued building consent	Deposit	Yes	\$150.00

*Costs exceeding the scheduled fee will be recovered at the relevant officer hourly rate.*

#### 1.4.5 Certificate for Public Use.

-- Commercial 1 & 2	Deposit	Yes	\$430.00
-- Commercial 3	Deposit	Yes	\$850.00

*Scheduled cost includes deposit, assessment and inspection*

*Costs exceeding the scheduled fee will be recovered at the relevant office hourly rate.*

#### 1.4.6. Code Compliance Certificates

Residential minor building work.	Deposit	Yes	\$126.00
Residential accessory buildings and residential alterations.	Deposit	Yes	\$220.00
Residential new dwellings (excluding multi-storey apartment buildings).	Deposit	Yes	\$360.00
Commercial 1 & 2 and Residential multi storey apartment buildings.	Deposit	Yes	\$550.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

minor

### Building Regulation

Alterations to a Commercial 3 building less than or equal to \$500,000	Deposit	Yes	\$550.00
Commercial 3 over \$500,000	Deposit	Yes	\$1,200.00

Costs exceeding the scheduled fee will be recovered at the relevant officer hourly rate.

## 1.5 Other Building Act Applications

### 1.5.1 Schedule 1 Exemption Application

Residential Exemptions [Costs exceeding the scheduled fee will be recovered at the relevant officer hourly rate]	Fixed Fee		\$649.00
Commercial Exemptions [Costs exceeding the scheduled fee will be recovered at the relevant officer hourly rate]	Fixed Fee		\$880.00
Marquees Exemptions [Costs exceeding the scheduled fee will be recovered at the relevant officer hourly rate]	Fixed Fee	Yes	\$490.00

Note: Sometimes, building work to be done under an exemption application would trigger the requirement for a development contribution to be paid, if the work had been part of a building consent application. Instead of exercising its

### 1.5.2 Certificate of Acceptance

<b>1.5.2.1 Application for Certificate of Acceptance.</b>	Case by Case		Calculated at application
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Equivalent fees, charges or levies that would have been applied if a Building Consent had been obtained.

The authority to recover these fees is enabled under Section 97 (e) of the Building Act 2004.

### 1.5.2.2 Residential Certificate of Acceptance Applications.

Value of work:

\$0 to \$19,999	Deposit	Yes	\$2,000.00
\$20,000 to \$100,000	Deposit	Yes	\$2,400.00
Over \$100,000 to \$300,000	Deposit	Yes	\$3,400.00

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

minor

### Building Regulation

Over \$300,000 to \$500,000	Deposit	Yes	\$4,700.00
Over \$500,000	Deposit	Yes	\$6,500.00

Second element of charge recovered under Section 96(1) (a) of the Building Act.

Costs exceeding the scheduled fee will be recovered at the relevant officer hourly rate.

Excluding multi-storey apartment buildings

### 1.5.2.3 Commercial Certificate of Acceptance Applications.

Value of work:

\$0 to \$19,999	Deposit	Yes	\$2,550.00
\$20,000 to \$100,000	Deposit	Yes	\$4,500.00
Over \$100,000 to \$500,000	Deposit	Yes	\$6,800.00
Over \$500,000 to \$1m	Deposit	Yes	\$9,500.00
Over \$1m	Deposit	Yes	\$13,500.00

Second element of charge recovered under Section 96(1) (a).

Costs exceeding the scheduled fee will be recovered at the relevant officer hourly rate.

Including multi-storey apartment buildings and industrial.

### 1.5.3 Change of Use Application

Application Fee	Deposit	Yes	\$540.00
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Primary purpose where use of building changes.

Fee based on 2 hour technical review and administration.

### 1.5.4 Project Information Memoranda (PIM)

Costs exceeding the scheduled fee will be recovered at the relevant officer hourly rate.

- Residential	Deposit	Yes	\$360.00
- Commercial/Industrial	Deposit	Yes	\$485.00



## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

minor

### Building Regulation

Type of Charge	Other Charges Possible	Fees for 2025/26 GST Inclusive (15%)
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#### 1.5.5 Building Warrant of Fitness

Annual BWoF Fee - 1-2 x Specified Systems (includes annual renewal, compliance schedule maintenance, changes/amendments, change of owner, on-site audits)	Fee		\$180.00
Annual BWoF Fee - 3-9 x Specified Systems (includes annual renewal, compliance schedule maintenance, changes/amendments, change of owner, on-site audits)	Fee		\$430.00
Annual BWoF Fee - 10+ x Specified Systems (includes annual renewal, compliance schedule maintenance, changes/amendments, change of owner, on-site audits)	Fee		\$720.00
Issue compliance schedule or amended compliance schedule with code compliance certificate	Deposit	Yes	\$200.00
Pre-compliance schedule inspection (Inspection carried out designed to improve quality and accuracy of the compliance schedule prior to issuing)	Deposit	Yes	\$255.00
BWOF Audit Fee	Hourly Rate	Yes	\$255.00

The initial BWOF audit is included in the annual fee for up to two hours. Any additional time or re-audit required within the same cycle (annual, three-year, or five-year) will be billed at the BWOF audit hourly rate in 15-minute increments.

BWOF audits may include offsite work, such as assessment, communication, and decision-making, as part of the process.

#### 1.5.6. Miscellaneous Fees

Admin/Management Fee (applicable to all building consents without fixed fees and to certificates of acceptance).	Fee		\$180.00
Building Levy as per the Building Act 2004 for work valued at \$65,000 or more	Fee		\$1.75 per \$1,000 value
Building Research Levy as per The Building Research Levy Act 1969 for work valued over \$20,000 (BRANZ Levy).	Fee		\$1.00 per \$1,000 value
Residential Accreditation Levy (Payable on all Building Consents to recover appropriate Council costs).	Fee		\$0.50 per \$1,000 value
Commercial Accreditation Levy (Payable on all Building Consents to recover appropriate Council costs).	Fee		\$0.70 per \$1,000 value

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

minor

### Building Regulation

**Costs recovered under the Building (Accreditation of Building Consent Authorities) Regulations 2006.**

Application for Exemption for an Earthquake Prone Building.	Deposit	Yes	\$610.00
Application for an Extension of time for a Heritage Earthquake Prone Building.	Deposit	Yes	\$610.00
Assessment of information related to a Building's EQP status.	Deposit	Yes	\$610.00
Notification of works to be placed on property file	Fee		\$65.00
Document storage fee for consents issued by other Building Consent Authorities	Deposit		Actual Cost
Electronic file management charge	Fee		\$52.00

### 1.6 Relevant Officer Charge Out Hourly Rates

Rate 1: Building Administrator, Inspections Administration Officer			\$125.00
Rate 2: Code Compliance Auditors, Vetting Officers,			\$185.00
Rate 3: Building Consent/Control Officer (L1 & L2), Case Managers, External Contractor (insp. & processing)			\$220.00
Rate 3.5: Building Consent/Control Officer- Level 3 (insp. & processing), BWoF Officer			\$235.00
Rate 4: Specialist, Senior Building Consent/Control Officer, Senior Building Inspector			\$255.00
Rate 5: Specialist Engineer, Principal Building Official, External Specialist			\$280.00
Rate 6: Senior Engineer, Team Manager, Senior External Specialist			\$298.00

*Any new roles will be matched with the closest role that exists on the schedule.*

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

minor

### Building Regulation

Type of Charge	Other Charges Possible	Fees for 2025/26 GST Inclusive (15%)
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#### 1.7 Partnership Approvals Service

Case Manager hourly charge out rate			\$210.00
Individual agreements for service may be available to customers			By negotiation

Available for projects where a case management approach will assist with the rebuild of the City.

Examples are projects of high profile, either in terms of site/dollar value/complexity or multiple project customers.

#### 1.8 Swimming Pool Compliance

Compliance Inspection Fee (Subsequent Inspections after initial inspection)			\$95.00
Compliance Inspection Administration Fee			\$48.00
Periodic Inspection Fee (s.222A, Building Act 2004)			\$95.00

The Compliance Inspection Administration Fee applies to all pool inspections, including receiving and updating records from certificates issued by

#### 1.9 Pre Application Advice

Pre-application Advice			Actual costs recovered.
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Staff time will be charged at the applicable hourly rate. Includes time spent on administration, research and assessment, meeting attendance (as applicable)

## City Council Fees & Charges for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

Type of Charge	Other Charges Possible	Fees for 2025/26
		GST Inclusive (15%)

## Land and Property Information Services

### Land Information Memoranda

Residential Land Information Memoranda	Fee	No	\$290.00
Fast track Residential Land Information Memoranda (5 days)	Fee	No	\$390.00
Commercial Land Information Memoranda	Fee	No	\$435.00
Fast track Commercial Land Information Memoranda (5 days)	Fee	No	\$535.00
Land Information Memoranda cancellation fee	Fee	No	\$50.00

### Property File Services

Digitised Residential Property file (hard copy conversion only)			\$65.00
Digitised Commercial Property file (all electronic files)			\$65.00
Digitised Residential Property file (all electronic files)			\$30.00
Commercial Property File Service ( First Hour)			\$64.50
Commercial Property File Service ( Subsequent to 1st hour)			\$36.00
Barcode queries (More than 3)			\$9.00
Optional electronic scan of Commercial Property Files (to be offset by the viewing fee)			Actual costs recovered

## City Council Fees & Charges for 2025/26

Fees for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

GST Inclusive (15%)

### Regulatory Compliance and Licensing Animal Management

**DOG REGISTRATION FEES** (Reasonable fees set by Council resolution, as part of the adopted Annual Plan, in accordance with s37 of the Dog Control Act 1996)

(For Definitions of the categories below, refer to page 6 of the Christchurch City Council's Dog Control Policy 2016)

All registration fees paid after 1 September attract a penalty fee - s37(3) of the Dog Control Act 1996

#### Registration fee for Dogs Classified as Dangerous (Un-neutered)

If paid on or before 31 July	\$147.00
If paid on or after 1 August	\$220.00

#### Registration fee for Dogs Classified as Dangerous (Neutered at the time of classification)

If paid on or before 31 July	\$129.00
If paid on or after 1 August	\$194.00

#### Registration Fee for Un-neutered Dogs (other than Responsible Dog Owner status)

If paid on or before 31 July	\$98.00
If paid on or after 1 August	\$147.00

#### Registration Fee for Spayed/neutered Dogs (other than Responsible Dog Owner status)

If paid on or before 31 July	\$86.00
If paid on or after 1 August	\$129.00

## City Council Fees & Charges for 2025/26

**Fees for 2025/26**

**Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law**

**GST Inclusive (15%)**

### Regulatory Compliance and Licensing

#### Owner Granted Responsible Dog Ownership status

##### First Dog

If paid on or before 31 July	\$62.00
If paid between 1 August and 31 August	\$93.00

##### Second and subsequent dogs

If paid on or before 31 July	\$44.00
If paid between 1 August and 31 August	\$87.00

### Working, and Rural Working Dog Registration Fees

##### First Dog

If paid on or before 31 July	\$31.00
If paid on or after 1 August	\$45.00

##### Second and Subsequent Dogs

If paid on or before 31 July	\$26.00
If paid on or after 1 August	\$38.00

<b>Disability Assist Dogs Registration</b>	No Charge
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### LICENCE TO OWN MORE THAN TWO DOGS

Fees payable for a licence to have more than two dogs per property (only applies to properties less than one hectare)

One off property inspection application fee payable to obtain a licence to have more than two dogs per property.	\$75.00
Re-inspection fee - to upgrade/change of dog/additional dog on an existing licence to have more than two dogs for the same property	\$35.00

(change to new property means new initial inspection fee rather than re-inspection)

## City Council Fees & Charges for 2025/26

Fees for 2025/26

Fees and charges set under section 150 of the Local Government Act 2002 or other relevant legislation (e.g. Dog Control Act 1996, Building Act 2004, Food Act 2014, etc.) or By-law

GST Inclusive (15%)

### Regulatory Compliance and Licensing

#### By-Law Exemption Application

Dog limit exemption application fee	\$175.00
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### POUND FEES

Fees payable for the sustenance/care and release of dogs impounded and returned to the dog owner. Dogs cannot be released unless they are registered for the current year, so a registration fee will apply for all unregistered dogs impounded

Fee payable for the release of a dog - the first time the dog has been impounded	\$50.00
Fee payable for the release of a dog - the second time the dog has been impounded within 2 years	\$80.00
Fee payable for the release of a dog - the third or subsequent time the dog has been impounded	\$120.00
Fee payable for the sustenance of the dog - per day or part thereof	\$10.00
Fee payable for the destruction and disposal of a dog - per dog	\$53.00
Fee payable to adopt a dog from the dog shelter (appropriate registration fees must also be paid prior to release)	\$80.00

### STOCK POUND FEES

Pound fee - stock, per day (per impound, not per animal) Horses, cattle, sheep, goats, pigs etc.	\$50.00
Sustenance Per head of stock per day	\$5.00

Fees payable for release of stock will include all costs incurred by the Council in the impoundment of the stock (including mileage and travel costs, hire of equipment, e.g., trailers if appropriate) and also the appropriate pound fees, as detailed above

Fees indicated above are a guide only and actual costs for release of stock will be advised when individual costs are tallied.





# Prospective Financial Statements

# Christchurch City Council

## Prospective statement of comprehensive revenue and expense

Long Term Plan 2024/25		Note	Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	\$000				
	<b>Revenue</b>				
771,379	Rates revenue		844,303	837,017	(7,286)
23,440	Development contributions		24,120	24,237	117
129,504	Grants and subsidies		138,187	96,179	(42,008)
115,847	Dividends and Interest	1	115,068	104,621	(10,447)
133,495	Fees and Charges		135,696	145,646	9,950
<b>1,173,665</b>	<b>Total income</b>		<b>1,257,374</b>	<b>1,207,700</b>	<b>(49,674)</b>
	<b>Expenditure</b>				
144,094	Finance costs		149,087	134,516	(14,571)
350,484	Depreciation	2	379,163	368,850	(10,313)
666,432	Other expenses	3	694,708	736,832	42,124
<b>1,161,010</b>	<b>Total operating expenditure</b>		<b>1,222,958</b>	<b>1,240,198</b>	<b>17,240</b>
<b>12,655</b>	<b>Surplus before asset contributions</b>		<b>34,416</b>	<b>(32,498)</b>	<b>(66,914)</b>
23,730	Vested assets		245,476	245,713	237
<b>36,385</b>	<b>Surplus before income tax expense</b>		<b>279,892</b>	<b>213,215</b>	<b>(66,677)</b>
(11,260)	Income tax expense		(1,260)	(7,260)	(6,000)
<b>47,645</b>	<b>Net surplus for year</b>		<b>281,152</b>	<b>220,475</b>	<b>(60,677)</b>
	<b>Other comprehensive revenue and expense</b>				
782,028	Changes in revaluation reserve		616,066	690,382	74,316
<b>829,673</b>	<b>Total comprehensive revenue and expense</b>		<b>897,218</b>	<b>910,857</b>	<b>13,639</b>

# Christchurch City Council

## Prospective statement of changes in net assets/equity

Long Term Plan 2024/25		Note	Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	\$000				
18,761,941	<b>Ratepayers equity at July 1</b>		19,591,615	18,644,896	(946,719)
	Net surplus attributable to:				
	<b>Reserves</b>				
782,028	Revaluation reserve		616,066	690,382	74,316
	<b>Retained earnings</b>				
47,645	Surplus		281,152	220,475	(60,677)
829,673	Total comprehensive income for the year		897,218	910,857	13,639
<b>19,591,614</b>	<b>Ratepayers equity at June 30</b>	8	<b>20,488,833</b>	<b>19,555,753</b>	<b>(933,080)</b>

# Christchurch City Council

## Prospective statement of financial position

Long Term Plan 2024/25		Note	Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	\$000				
<b>Current assets</b>					
95,586	Cash and cash equivalents		96,968	107,567	10,599
123,964	Trade receivables and prepayments	4	127,572	157,284	29,712
3,742	Inventories		3,854	3,222	(632)
92,364	Other financial assets		94,544	18,790	(75,754)
<b>Non-current assets</b>					
Investments					
4,476,584	- Investments in CCOs and other similar entities		4,576,945	4,385,790	(191,155)
132,609	- Other investments		135,924	191,028	55,104
120,517	Intangible assets		128,914	61,978	(66,936)
3,280,687	Operational assets		3,644,993	3,605,723	(39,270)
12,377,871	Infrastructural assets		12,990,870	12,085,079	(905,791)
2,033,460	Restricted assets		2,116,991	2,039,449	(77,542)
<b>22,737,384</b>	<b>Total assets</b>		<b>23,917,575</b>	<b>22,655,910</b>	<b>(1,261,665)</b>
<b>Current liabilities</b>					
155,458	Trade and other payables		159,798	159,792	(6)
469,600	Borrowings	5	214,500	214,500	-
28,443	Other liabilities and provisions	6	29,317	31,634	2,317
<b>Non-current liabilities</b>					
2,470,137	Borrowings	5	3,004,814	2,675,231	(329,583)
18,610	Other liabilities and provisions	7	16,671	15,138	(1,533)
3,522	Deferred tax liability		3,642	3,862	220
19,591,614	<b>Ratepayers equity</b>	8	20,488,833	19,555,753	(933,080)
<b>22,737,384</b>	<b>Total equity and liabilities</b>		<b>23,917,575</b>	<b>22,655,910</b>	<b>(1,261,665)</b>

# Christchurch City Council

## Prospective cash flow statement

Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	\$000			
	<b>Operating activities</b>			
	<b>Cash was provided from:</b>			
1,069,078	Rates, grants, subsidies and other sources	1,139,848	1,110,339	(29,509)
50,046	Interest received	41,359	31,500	(9,859)
62,403	Dividends	70,458	70,761	303
<u>1,181,527</u>		<u>1,251,665</u>	<u>1,212,600</u>	<u>(39,065)</u>
	<b>Cash was disbursed to:</b>			
667,565	Payments to suppliers and employees	691,434	740,597	49,163
144,094	Interest paid	149,087	134,516	(14,571)
<u>811,659</u>		<u>840,521</u>	<u>875,113</u>	<u>34,592</u>
<b>369,868</b>	<b>Net cash flow from operations</b>	<b>411,144</b>	<b>337,487</b>	<b>(73,657)</b>
	<b>Investing activities</b>			
	<b>Cash was provided from:</b>			
9,200	Sale of assets	3,825	3,829	4
14,343	Investments realised	13,000	183,017	170,017
<u>23,543</u>		<u>16,825</u>	<u>186,846</u>	<u>170,021</u>
	<b>Cash was applied to:</b>			
738,471	Purchase of assets	702,985	643,557	(59,428)
2,000	Purchase of investments	1,000	327	(673)
-	Purchase of investments (special funds)	2,179	173	(2,006)
<u>740,471</u>		<u>706,164</u>	<u>644,057</u>	<u>(62,107)</u>
<b>(716,928)</b>	<b>Net cash flow from investing activities</b>	<b>(689,339)</b>	<b>(457,211)</b>	<b>232,128</b>

Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	<b>Financing activities</b>			
	<b>Cash was provided from:</b>			
428,578	Raising of loans	376,437	366,950	(9,487)
428,578		376,437	366,950	(9,487)
	<b>Cash was applied to:</b>			
81,519	Repayment of term liabilities	96,860	264,226	167,366
81,519		96,860	264,226	167,366
<b>347,059</b>	<b>Net cash flow from financing activities</b>	<b>279,577</b>	<b>102,724</b>	<b>(176,853)</b>
-	Increase/(decrease) in cash	1,382	(17,000)	(18,382)
95,586	Add opening cash	95,586	124,567	28,982
<b>95,586</b>	<b>Ending cash balance</b>	<b>96,968</b>	<b>107,567</b>	<b>10,600</b>
	<b>Represented by:</b>			
95,586	Cash and cash equivalents	96,968	107,567	10,600

## Notes to the prospective financial statements

Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	\$000			
	<b>Note 1</b>			
	<b>Dividends and Interest</b>			
	Dividends:			
55,000	Christchurch City Holdings Ltd	65,000	65,000	-
7,313	Transwaste Ltd	5,368	5,641	273
90	Other	90	120	30
<u>62,403</u>	Total dividend revenue	<u>70,458</u>	<u>70,761</u>	<u>303</u>
	Interest:			
42,207	Advances to Subsidiaries	34,661	25,315	(9,346)
-	Loan repayment investments	-	-	-
1,435	Special and other fund investments	1,152	846	(306)
8,270	Short term investments	6,941	6,595	(346)
1,532	Advances to housing trust	1,856	1,104	(752)
<u>53,444</u>	Total interest revenue	<u>44,610</u>	<u>33,860</u>	<u>(10,750)</u>
<u><b>115,847</b></u>	<b>Total Dividends and Interest revenue</b>	<u><b>115,068</b></u>	<u><b>104,621</b></u>	<u><b>(10,447)</b></u>

Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	\$000			
<b>Note 2</b>				
<b>Depreciation</b>				
22,700	Communities & Citizens	31,361	31,851	490
-	Economic Development	-	1	1
370	Flood Protection & Control Works	586	996	410
1	Governance	1	1	-
6,170	Housing	6,479	6,937	458
34,510	Parks, Heritage and Coastal Environment	35,472	41,780	6,308
121	Regulatory & Compliance	74	97	23
2,028	Solid Waste & Resource Recovery	2,172	2,273	101
35,068	Stormwater Drainage	36,529	35,193	(1,336)
790	Strategic Planning & Policy	1,404	1,057	(347)
82,760	Transport	89,270	95,238	5,968
91,912	Wastewater	96,039	94,515	(1,524)
50,100	Water Supply	52,789	50,640	(2,149)
23,954	Corporate	26,987	8,271	(18,716)
<b>350,484</b>	<b>Total Depreciation</b>	<b>379,163</b>	<b>368,850</b>	<b>(10,313)</b>
<b>Note 3</b>				
<b>Other expenses</b>				
	Operating expenditure:			
265,625	Personnel costs	277,948	291,368	13,420
73,190	Donations, grants and levies	67,074	70,526	3,452
327,617	Other operating costs	349,686	374,938	25,252
<b>666,432</b>	<b>Total other expenses</b>	<b>694,708</b>	<b>736,832</b>	<b>42,124</b>



Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	\$000			
<b>Note 4</b>				
<b>Current assets</b>				
<b>Trade receivables and prepayments</b>				
25,341	Rates debtors	26,077	31,514	5,437
13,539	Other trade debtors	13,931	17,048	3,117
83,623	Other receivables/prepayments	86,940	108,348	21,408
3,278	GST receivable	2,507	2,700	193
125,781		129,455	159,610	30,155
(1,817)	Less provision for doubtful debts	(1,883)	(2,326)	(443)
<b>123,964</b>	<b>Total trade receivables and prepayments</b>	<b>127,572</b>	<b>157,284</b>	<b>29,712</b>
<b>Note 5</b>				
<b>Debt</b>				
469,600	Current portion of gross debt	214,500	214,500	-
2,470,137	Non current portion of gross debt	3,004,814	2,675,231	(329,583)
2,939,737	Total gross debt	3,219,314	2,889,731	(329,583)
1,917,717	<b>Total net debt</b>	2,203,478	2,176,605	(26,873)
<b>Note 6</b>				
<b>Other current liabilities and provisions</b>				
1,823	Provision for landfill aftercare	2,018	3,030	1,012
1,623	Provision for building related claims	1,623	1,623	-
24,997	Provision for employee entitlements	25,676	26,981	1,305
<b>28,443</b>	<b>Total other liabilities and provisions</b>	<b>29,317</b>	<b>31,634</b>	<b>2,317</b>

Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance To LTP
	\$000			
	<b>Note 7</b>			
	Non-current other liabilities and provisions			
9,431	Provision for landfill aftercare	7,414	8,311	897
2,686	Provision for employee entitlements	2,764	2,406	(358)
6,493	Provision for building related claims	6,493	4,420	(2,073)
-	Hedge and other liabilities	-	1	1
<b>18,610</b>	<b>Total non-current other liabilities and provisions</b>	<b>16,671</b>	<b>15,138</b>	<b>(1,533)</b>
	<b>Note 8</b>			
	<b>Equity</b>			
1,733,853	Capital reserve	1,733,853	1,733,853	-
220,843	Reserve funds	223,022	221,601	(1,421)
12,509,780	Asset revaluation reserves	13,125,847	12,213,605	(912,242)
5,127,138	Retained earnings	5,406,111	5,386,694	(19,417)
<b>19,591,614</b>	<b>Total equity</b>	<b>20,488,833</b>	<b>19,555,753</b>	<b>(933,080)</b>

# Statement of significant accounting policies

Christchurch City Council (“Council”) is a territorial authority governed by the Local Government Act 2002. The primary objective of the Council is to provide goods or services for the community or for social benefit rather than to make a financial return. It is classified as a Public Benefit Entity.

These prospective financial statements are for the Council as a separate legal entity. Consolidated prospective financial statements comprising the Council and its subsidiaries and associates have not been prepared as the services which Council provides to the City are fully reflected within the Council’s financial statements.

## Basis of preparation

### (i) Statement of compliance

These prospective financial statements have been prepared in accordance with the requirements of the Local Government Act 2002, which includes the requirement to comply with New Zealand Generally Accepted Accounting Practice as it applies to public benefit entities.

The prospective financial statements have been prepared to comply with Public Benefit Entity Standards (PBE Standards) for a Tier 1 entity.

### (ii) Prospective Financial Statements

The prospective financial statements comply with Tier 1 PBE Standards, (including PBE FRS 42 – Prospective Financial Statements).

In accordance with PBE FRS 42, the following information is provided:

#### Description of the nature of the entity’s current operation and its principal activities

The Council is a territorial local authority, as defined in the Local Government Act 2002. The Council’s principal activities are outlined below, the primary objective of the Council is to provide infrastructure and public services for the community for social benefit rather than making a financial return. Accordingly, the

Council has been designated as a public benefit entity for financial reporting purposes, within this 2025-26 Annual Plan and the 2024–2034 Long Term Plan.

#### Purpose for which the prospective financial statements are prepared

It is a requirement of the Local Government Act 2002 to present prospective financial statements that span 10 years and include them within the Long Term Plan. This provides an opportunity for ratepayers and residents to review the projected financial results and position of the Council. Prospective financial statements are revised annually to reflect updated assumptions and costs.

### Basis for assumptions, risks and uncertainties

The prospective financial statements have been prepared on the basis of best estimate assumptions of future events which the Council expects to take place. The Council has considered factors that may lead to a material difference between information in the prospective financial statements and actual results. These factors, and the assumptions made in relation to the sources of uncertainty and potential effect, are outlined in this Annual Plan.

### Cautionary Note

The financial information is prospective. Actual results are likely to vary from the information presented and the variations may be material.

### Other Disclosures

The prospective financial statements were authorised for issue on 26 June 2025 by the Council. The Council is responsible for the prospective financial statements presented, including the assumptions underlying the prospective financial statements and all other disclosures. The Annual Plan is prospective and contains no actual operating results.

### **(iii) Measurement base**

The reporting period for these prospective financial statements is the period ending 30 June 2026. The functional currency of the Council is New Zealand dollars and the statements are presented in New Zealand dollars, rounded to the nearest thousand (\$000), unless otherwise stated.

The prospective financial statements have been prepared based on the historical cost basis, modified by the revaluation of certain assets and liabilities as identified in this statement of significant accounting policies.

The prospective financial statements do not disclose audit fees or imputation credits, and no comment is included regarding the effect on the community of the Council's existence or operations. This information is fully disclosed in the Annual Report.

## **Revenue**

Revenue comprises rates, revenue from operating activities, investment revenue, gains and finance revenue and is measured at the fair value of consideration received or receivable.

Revenue may be derived from either exchange or non-exchange transactions.

### Revenue from exchange transactions

Revenue from exchange transactions arises where the Council provides goods or services to another entity and directly receives approximately equal value (primarily in the form of cash) in exchange.

### Revenue from non-exchange transactions

Revenue from non-exchange transactions arises from transactions that are not exchange transactions. These are transactions where the Council receives value from another party without giving approximately equal value directly in exchange for the value received.

Approximately equal value is considered to reflect a fair or market value, which is normally akin with an arm's length commercial transaction between a willing buyer and willing seller. Some services which Council provides for a fee are charged below market value as they are subsidised by rates. Other services operate on a cost recovery or breakeven basis which may not be considered to reflect a market return. A significant portion of the Council's revenue will be categorised non-exchange.

As the Council satisfies an obligation which has been recognised as a liability, it reduces the carrying amount of the liability and recognises an amount of revenue equal to the reduction.

Specific accounting policies for the major categories of revenue are outlined below:

#### **(i) Rates**

Rates are set annually by resolution from the Council and the revenue and relate to a particular financial year. All ratepayers are invoiced within the financial year for which the rates have been set. Rates revenue is recognised in surplus or deficit when rates are assessed and invoiced in accordance with the Local Government (Rating) Act 2002.

General rates, targeted rates (excluding water-by-meter), and uniform annual general charges are recognised at the start of the financial year to which the rates resolution relates. They are recognised at the amounts due. The Parent considers that the effect of payment of rates by instalments is not sufficient to require discounting of rates receivable and subsequent recognition of interest revenue.

Rates arising from late payment penalties are recognised as revenue when rates become overdue.

Revenue from water-by-meter rates is recognised on an accrual basis based on usage. Unbilled usage, as a result of unread meters at year-end, is accrued on an average usage basis.

Rates remissions are recognised as a reduction of rates revenue when the Parent has received an application that satisfies its Rates Remission Policy.

Rates collected on behalf of the Canterbury Regional Council (Environment Canterbury or ECAN) are not recognised in the financial statements, as the Parent is acting as an agent for the ECAN.

#### **(ii) Goods sold and services rendered**

Revenue from the sale of goods is recognised in surplus or deficit when the significant risks and rewards of ownership have been transferred to the buyer. Revenue from services rendered is recognised in surplus or deficit in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is assessed by reference to surveys of work performed.

No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, associated costs or the

possible return of goods or continuing management involvement with the goods.

#### **(iii) Finance revenue**

Finance revenue comprises interest receivable on funds invested and on loans advanced. Finance revenue is recognised in surplus or deficit as it accrues, using the effective interest rate method.

#### **(iv) Rental revenue**

Rental revenue from investment and other property is recognised in surplus or deficit on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental revenue.

Rental revenue is classified as exchange revenue where it is considered to reflect a market/arm's length rental.

#### **(v) Grants revenue (including government grants)**

Grant revenue is recognised on receipt, except to the extent that a liability is also recognised in respect of the same inflow. A liability is recognised when the resources received are subject to a condition such as an obligation to

return those resources received in the event that the conditions attached are breached. As the conditions are satisfied, the carrying amount of the liability is reduced and an equal amount is recognised as revenue.

Grant revenue is categorised as non-exchange revenue.

#### **(vi) Dividend revenue**

Dividend revenue is classified as exchange revenue and is recognised when the shareholder's right to receive payment is established.

#### **(vii) Finance lease revenue**

Finance lease revenue is classified as exchange revenue and is allocated over the lease term on a systematic basis. This revenue allocation is based on a pattern reflecting a constant periodic return on the Council's net investment in the finance lease.

#### **(viii) Development contributions**

Development contributions are classified as exchange revenue and recognised as revenue in the year in which they are received.

#### **(ix) Other gains**

Other gains include gains from the sale of property, plant and equipment and investments and gains arising from derivative financial instruments (see Hedging below).

#### **(x) Vested assets and donated goods**

Where a physical asset is received for no or minimal consideration, the fair value of the asset received is recognised as revenue. Assets vested in Council and goods donated are recognised as revenue when control over the asset is obtained. Vested assets and donated goods are categorised as non-exchange revenue.

#### **(xi) Building and Resource Consent Fees**

Fees and charges for building and resource consent services are recognised on a percentage completion basis with reference to the recoverable costs incurred at balance date.

#### **(xii) Entrance Fees**

Entrance fees are fees charged to users of the Council's local facilities, such as the zoo, pools, museum, and gallery. Revenue from entrance fees is recognised upon entry to such facilities.

#### **(xiii) Landfill Fees**

Fees for disposing of waste at the Council's landfill are recognised upon waste being disposed by users.

## **Expenses**

Specific accounting policies for major categories of expenditure are outlined below:

#### **(i) Operating lease payments**

Payments made under operating leases are recognised in surplus or deficit proportionally over the term of the lease. Lease incentives received are recognised in surplus or deficit as an integral part of the total lease expense.

#### **(ii) Finance lease payments**

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term

so as to produce a constant periodic rate of interest on the remaining balance of the liability.

### **(iii) Finance costs**

Finance costs comprise interest payable on borrowings calculated using the effective interest rate method. The interest expense component of finance lease payments is recognised in surplus or deficit using the effective interest rate method. Interest payable on borrowings is recognised as an expense in surplus or deficit as it accrues.

### **(iv) Other losses**

Other losses include losses on the sale of property, plant and equipment and investments (see Investment Policy) and losses arising from derivative financial instruments (see Hedging below).

### **(v) Grant expenditure**

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria and are recognised as expenditure when an application that meets the specified criteria for the grant has been received.

Discretionary grants are those grants where the Council has no obligation to award on receipt of the grant application and are recognised as expenditure when approved by the Council and the approval has been communicated to the applicant and any grant criteria are met. Rates remissions are treated as discretionary grants to the recipient of the remission in accordance with the Council's Rates Remission Policy.

## **Income tax**

Income tax on the surplus or deficit for the year includes current and deferred tax.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided using the liability method on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes at the reporting date.

The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and

liabilities, using tax rates enacted or substantively enacted at the reporting date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

## **Research and development costs**

Expenditure on research activities is recognised as an expense in the period in which it is incurred. An internally-generated intangible asset arising from development (or from the development phase of an internal project) is recognised if, and only if, all of the following have been demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- the intention to complete the intangible asset and use or sell it;
- the ability to use or sell the intangible asset;

- how the intangible asset will generate probable future economic benefits or service potential;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- the ability to reliably measure the expenditure attributable to the intangible asset during its development.

The amount initially recognised for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally-generated intangible asset can be recognised, development expenditure is recognised in surplus or deficit in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

## Property, plant and equipment

The following assets are shown at fair value, based on periodic valuations by external independent valuers, less subsequent depreciation:

- Land (other than land under roads)
- Buildings
- Infrastructure assets
- Heritage assets
- Works of art

For assets being revalued, the total accumulated depreciation prior to the date of valuation is transferred to the gross carrying amount of the asset. The new carrying value amount is then restated to the new revalued amount of the asset.

Valuations are performed with sufficient regularity to ensure revalued assets are carried at a value that is not materially different from fair value. All other property, plant and equipment (including land under roads), are stated at historical cost less depreciation. Historical cost includes expenditure that is

directly attributable to the acquisition of the items. Cost may also include transfers from equity of any gains/losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Council and the cost of the item can be reliably measured. All other repairs and maintenance are charged within surplus or deficit during the financial period in which they are incurred.

Where the Council has elected to account for revaluations of property, plant and equipment on a class of asset basis, increases in the carrying amounts arising on revaluation of a class of assets are credited directly to equity under the heading Revaluation reserve. However, the net revaluation increase shall be recognised in surplus or deficit to the extent it reverses a net revaluation decrease of the same class of assets previously recognised in surplus or deficit.

Land and buildings in the "Restricted Asset" category are subject to restrictions on either use or disposal, or both. This includes restrictions



from legislation (such as land declared as a reserve under the Reserves Act 1977), or other restrictions (such as land or buildings acquired under a bequest or donation that restricts the purpose for which the assets can be used).

Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives as shown in the following table:

<b>Operational Assets:</b>	<b>Estimated Useful Life</b>
Buildings	1-100 yrs
Land improvements	10-60 yrs
Office and computer equipment	1-10 yrs
Mobile plant including vehicles	2-30 yrs
Leasehold land improvements	5-100 yrs
Library books	3-8 yrs
Vessels	5-25 yrs
Sealed surfaces (other than roads)	9-100 yrs
Buses	17-26 yrs
Container cranes	30 yrs
Harbour structures	3-50 yrs
Seawalls	100 yrs

Telecommunications infrastructure	12-50 yrs
Electricity distribution system	60 yrs
Electricity load control equipment	60 yrs

<b>Infrastructure Assets:</b>	<b>Estimated Useful Life</b>
Formation	Not depreciated
Pavement sub-base	Not depreciated
Basecourse	40-120 yrs
Footpaths and cycleways	20-80 yrs
Surface	2-80 yrs
Streetlights and signs	5-50 yrs
Kerb, channel, sumps and berms	80 yrs
Tram tracks and wires	40-100 yrs
Parking meters	10 yrs
Railings	20-50 yrs
Landscape/medians	8-80 yrs
Drain pipes/culverts/ retaining walls	20-115 yrs
Bridges	70-100 yrs
Bus shelters and furniture	6-40 yrs
Water supply	2-130 yrs
Water meters	25-40 yrs
Stormwater	20-150 yrs

Waterways	10-100 yrs
Sewer	40-150 yrs
Treatment plant	15-100 yrs
Pump stations	5-100 yrs
<b>Restricted Assets:</b>	<b>Estimated Useful Life</b>
Planted areas	15-115 yrs
Reserves – sealed areas	10-60 yrs
Reserves – structures	10-80 yrs
Historic buildings	20-125 yrs
Art works	1000 yrs
Heritage assets	1000 yrs

Gains and losses on disposal are determined by comparing proceeds with the carrying amount. These are included as revenue or expenses. When revalued assets are sold, the amounts included in the revaluation reserve in respect of those assets are transferred to retained earnings.

## Distinction between capital and revenue expenditure

Capital expenditure is defined as all expenditure incurred in the creation of a new asset and any

expenditure that results in a significant restoration or increased service potential for existing assets. Constructed assets are included in property, plant and equipment as each becomes operational and available for use. Revenue expenditure is defined as expenditure that is incurred in the maintenance and operation of the property, plant and equipment of the Council.

## **Non-current assets (or disposal groups) held for sale**

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

Non-current assets classified as held for sale and the assets of a disposal group classified as held for sale are presented separately from the other assets in the statement of financial position. Further, the liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the statement of financial position. Those assets and liabilities shall not be offset and presented as a single amount.

## **Intangible assets**

### **(i) Computer software**

Acquired computer software licences are capitalised on the basis of costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives.

Costs associated with development or acquisition of identifiable and unique software products controlled by the Council, and that will generate future economic benefits exceeding costs beyond one year, are capitalised and recognised as intangible assets. Capitalised costs include the software development employee direct costs and an appropriate portion of relevant overheads.

Computer software development costs recognised as assets are amortised over their estimated useful lives.

### **(ii) Other intangible assets**

Other intangible assets that are acquired by the Council are stated at cost less accumulated amortisation (see below) and impairment losses (see Impairment).

### **(iii) Carbon Emission Units**

The Parent being a public benefit entity records carbon credits received from the Crown upon the registration of indigenous and exotic forest and plantations at historical cost. Group entities that prepare financial statements on the basis of “for profit” accounting standards record carbon emission units at fair value. The consolidated group financial statements are restated to historical cost for this class of intangible assets.

### **(iv) Subsequent expenditure**

Subsequent expenditure on capitalised intangible assets is only capitalised if it enhances the future economic benefits of the specific asset, and if it meets the recognition criteria for an intangible asset. All other expenditure is expensed as incurred, unless it

qualifies for capitalisation under the relevant standards.

**(v) Amortisation**

An intangible asset with a finite useful life is amortised on a straight-line basis over the period of that life. The asset is reviewed annually for indicators of impairment, and tested for impairment if these indicators exist. The asset is carried at cost less accumulated amortisation and accumulated impairment losses.

Intangible Assets:	Estimated Useful Life
Computer Software Licenses	1-10 yrs
Computer Software Development Costs	1-10 yrs
Resource consents and easements	5-25 yrs
Patents, trademarks and licenses	10-20 yrs

An intangible asset with an indefinite useful life is not amortised, but is tested for impairment annually, and is carried at cost less accumulated impairment losses. Derivative financial instruments

The Council uses derivative financial instruments to hedge its exposure to interest rate risks arising from operational, financing and investment activities. In accordance with its treasury policy the Council does not hold or issue derivative financial instruments for trading purposes. However, derivatives that do not qualify for hedge accounting are accounted for as trading instruments.

Derivative financial instruments are recognised initially and subsequently at fair value. Changes in fair value are recognised immediately in surplus or deficit. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the hedge relationship. (see Hedging below).

**Hedging**

The Council uses derivatives to hedge its exposure to interest rate risks. The derivatives are designated as either cash flow hedges (hedging highly probable future transactions

(borrowing)) or fair value hedges (hedging the fair value of recognised assets or liabilities).

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive revenue and expense, limited to the cumulative change in the fair value of the hedged item from inception of the hedge. The gain or loss relating to the ineffective portion is recognised immediately in surplus or deficit. When the hedging relationship ceases to meet the criteria for hedge accounting any gain or loss recognised in other comprehensive revenue and expense and accumulated in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in surplus or deficit. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognised immediately in surplus or deficit.

Changes in the fair value of derivatives that are designated as fair value hedges are recorded in surplus or deficit, together with changes in the fair value of the hedged asset or liability. The carrying amount of a hedged item not already measured at fair value is adjusted for the fair value change attributable to the hedged risk with a corresponding entry in surplus or deficit. When the hedging relationship ceases to meet

the criteria for hedge accounting the fair value adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to surplus or deficit from that date.

## Investments

Financial assets are initially measured at fair value plus transaction costs that are directly attributable to the acquisition of the assets (other than financial assets at fair value through surplus or deficit). Transaction costs directly attributable to the acquisition of financial assets at fair value through surplus or deficit are recognised immediately in surplus or deficit.

The Council classifies its investments into the following categories:

(a) Financial assets measured at amortised cost

Financial assets held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest on the principal amount outstanding are subsequently measured at amortised cost.

(b) Fair value through other comprehensive revenue or expense (FVTOCRE)

Financial assets held for collection of contractual cash flows and for selling where the cash flows are solely payments of principal and

interest on the principal amount outstanding are subsequently measured at fair value through other comprehensive revenue or expense (FVTOCRE).

Changes in the carrying amount subsequent to initial recognition as a result of impairment gains or losses, foreign exchange gains and losses and interest revenue calculated using the effective interest method are recognised in surplus or deficit. The amounts that are recognised in surplus or deficit are the same as the amounts that would have been recognised in surplus or deficit if these financial assets had been measured at amortised cost. All other changes in the carrying amount of these financial assets are recognised in other comprehensive revenue and expenses. When these financial assets are derecognised, the cumulative gains or losses previously recognised in other comprehensive revenue and expense are reclassified to surplus or deficit.

On initial recognition the Council may make the irrevocable election to designate investments in equity investments as at FVTOCRE. Designation at FVTOCRE is not permitted if the equity investment is held for trading or if it is contingent consideration recognised by an acquirer in a business combination to which

PBE IFRS 3 applies. Subsequent to initial recognition equity investments at FVTOCRE are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive revenue and expense. The cumulative gain or loss will not be reclassified to surplus or deficit on disposal of the equity investments, instead, they will be transferred to accumulated surplus.

(c) Fair value through surplus or deficit

By default, all other financial assets not measured at amortised cost or FVTOCRE are measured at fair value through surplus or deficit.

Financial assets at fair value through surplus or deficit are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in surplus or deficit to the extent they are not part of a designated hedging relationship.

The net gain or loss recognised in surplus or deficit includes any dividend or interest earned on the financial asset.

### **(i) Investment in subsidiaries and unlisted shares**

The Council's equity investments in its subsidiaries and unlisted shares are classified as

financial assets at fair value through other comprehensive revenue or expense.

## **(ii) Loan advances and investments in debt securities**

General and community loan advances classified as financial assets are measured at fair value through surplus or deficit.

Investment in debt securities are classified as financial assets measured at fair valued through surplus and deficit based on future cash flows.

Loan advances and investment in CCOs bond are measured at amortised cost.

Investment in LGFA Borrower Notes are measured at fair value through surplus and deficit based on future cashflows and prevailing market interest rates.

## **(iii) Term Deposits**

Term deposits are measured at amortised cost.

## **Trade and other receivables**

Trade and other receivables are classified as financial assets at amortised cost and are initially measured at fair value and subsequently measured at amortised cost less the recognition of any expected credit losses

(ECL) over the life of the asset. An expected credit loss allowance (ECL) has been made for each class of debtor and the estimate is based on the measurement of expected credit losses on historical, current and projected information. The balance of the movement is recognised in net surplus and deficit for the current financial year (see Impairment Policy).

## **Inventories**

Inventories are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

Inventories held for distribution at no charge, or for a nominal amount, are stated at the lower of cost and current replacement cost.

The cost of other inventories is based on the first-in first-out principle and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition.

## **Impairment**

### **(i) Impairment of financial assets**

The Council recognises a loss allowance for expected credit losses on investments in debt instruments that are measured at amortised cost or at FVTOCRE. No impairment loss is recognised for investments in equity instruments. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

For all other financial instruments, the Council recognises expected lifetime credit losses when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on the financial instrument has not increased significantly since initial recognition, the Council measures the loss allowance for that financial instrument at an amount equal to 12 months of expected credit losses. The assessment of whether expected lifetime credit losses should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition instead of on evidence of a financial asset being credit-impaired at the reporting date or an actual default occurring.

Lifetime expected credit losses represents the expected credit losses that will result from all possible default events over the expected life of

a financial instrument. In contrast, 12 months expected credit losses represent the portion of lifetime expected credit losses that are expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

## **(ii) Impairment of non-financial assets**

For the purpose of assessing impairment indicators and impairment testing, the Council classifies non-financial assets as either cash-generating or non-cash-generating assets. The Council classifies a non-financial asset as a cash-generating asset if its primary objective is to generate a commercial return. All other assets are classified as non-cash-generating assets.

Property, plant and equipment measured at fair value however is reviewed and tested for impairment. The carrying values of revalued assets are assessed annually to ensure that they do not differ materially from the assets' fair values. If there is a material difference, then the off-cycle asset classes are revalued.

The carrying amounts of the Council's other assets, other than investment property (see *Investments Policy*) and deferred tax assets (see *Income Tax Policy*), are reviewed at each reporting date to determine whether there is

any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount.

Impairment losses are recognised through surplus or deficit, unless the asset is carried at a revalued amount in which case any impairment loss is treated as a revaluation decrease and recorded within other comprehensive revenue and expense.

For intangible assets that have an indefinite useful life and intangible assets that are not yet available for use, the recoverable amount is estimated at each reporting date.

## **(iii) Calculation of recoverable amount**

The recoverable amount of the Council's investments in receivables carried at amortised cost is calculated as the present value of estimated future cash flows discounted at the original effective interest rate (i.e. the effective interest rate computed at initial recognition of these financial instruments) and adjusted for expected credit loss. Receivables with a short duration are not discounted.

The recoverable amount of other assets is the greater of their market value less cost to sell and value in use.

As a PBE, Council uses depreciated replacement cost to assess value in use where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash inflows and where Council would, if deprived of the asset, replace its remaining future economic benefits or service potential. Where an asset does not generate largely independent cash inflows, the recoverable amount is determined for the CGU to which the asset belongs.

The value in use for cash-generating assets is the present value of expected future cash flows. The discount rate used reflects current market assessments of the time value of money and the risks specific to the asset.

# **Cash and cash equivalents**

Cash and cash equivalents comprise cash balances and call deposits, and other short-term highly liquid investments with maturities of three months or less. Bank overdrafts that are repayable on demand and form an integral part of the Council's cash management are included



as a component of cash and cash equivalents for the purpose of the statement of cash flows, and in current liabilities on the statement of financial position.

## Interest Bearing Borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost with any difference between cost and redemption value being recognised in surplus or deficit over the period of the borrowings on an effective interest basis.

## Creditors and other payables

Creditors and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

## Service Concession Arrangements

The Council may acquire infrastructural assets by entering into a service concession arrangement (SCA) with a private operator to build, finance, and operate an asset over a specified period.

Assets acquired through an SCA are initially recognised at their fair value, with a corresponding liability. The asset is subsequently measured following the accounting policies above for property, plant, and equipment.

The Council has only entered into SCAs whereby the Council pays for the services provided by the operator. The monthly payments to the operator are recognised according to their substance as a reduction in the liability for the build of the asset, a finance expense, and an expense for charges for services provided by the operator.

## Provisions

A provision is recognised in the statement of financial position when the Council has a

present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits, the amount of which can be reliably estimated, will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

## Employee entitlements

The employee compensation policy is based on total cash remuneration (excludes any non-financial benefits provided to employees): a single cash payment in compensation for work, where the employee is responsible for and able to individually decide how best to use their remuneration to meet their needs over time in the mix and type of benefits purchased. Provision is made in respect of the Council's liability for the following short and long-term employee entitlements.

### (i) Short-term entitlements

Liabilities for annual leave and time off in lieu are accrued at the full amount owing at the pay period ending immediately before the reporting date.

Liabilities for accumulating short-term compensated absences (e.g. sick leave) are measured as the amount of unused entitlement accumulated at the pay period ending immediately before the reporting date that the entity anticipates employees will use in future periods, in excess of the days that they will be entitled to in each of those periods.

### **(ii) Long-term entitlements**

The retiring gratuity and long-service leave liabilities are assessed on an actuarial basis using current rates of pay taking into account years of service, years to entitlement and the likelihood staff will reach the point of entitlement.

Obligations for contributions to KiwiSaver are accounted for as defined contribution superannuation schemes and are recognised as an expense in surplus or deficit when incurred.

Superannuation is provided as a percentage of remuneration.

## **Leases**

### **(i) As lessee**

Leases in which substantially all of the risks and rewards of ownership transfer to the lessee are

classified as finance leases. At inception, finance leases are recognised as assets and liabilities on the statement of financial position at the lower of the fair value of the leased property and the present value of the minimum lease payments. Any additional direct costs of the lessee are added to the amount recognised as an asset. Right of use asset is recognised as the Council has full benefit under a finance lease and is depreciated as if the assets are owned.

### **(ii) As lessor**

Leases in which substantially all of the risks and rewards of ownership transfer to the lessor are classified as finance leases. Amounts due from lessees under finance leases are recorded as receivables. Finance lease payments are allocated between interest revenue and reduction of the lease receivable over the term of the lease in order to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term.

## **Net Assets / Equity**

Net assets or equity is the community's and ratepayers' interest in the Council. It is measured as the difference between total assets and total liabilities. Net assets or equity includes the following components:

- Asset revaluation reserve
- Fair value through other comprehensive revenue and expense reserve
- Hedging reserves
- Reserve funds
- Capital reserves
- Retained earnings

## **Third party transfer payment agencies**

The Council collects monies for many organisations. Where collections are processed through the Council's books, any monies held are shown as accounts payable in the prospective statement of financial position. Amounts collected on behalf of third parties are not recognised as revenue, but commissions earned from acting as agent are recognised as revenue.



## Goods and Services Tax

The prospective financial statements are prepared exclusive of GST with the exception of receivables and payables that are shown inclusive of GST. Where GST is not recoverable as an input tax it is recognised as part of the related asset or expense.

The net GST paid to, or received from the Inland Revenue Department, including the GST relating to investing and financing activities, is classified as an operating cash flow in the prospective statement of cash flows.

## Donated services

The Council receives the benefit of many services provided by volunteers. These services are greatly valued. They are, however, difficult to measure in monetary terms, and for this reason are not included in the prospective financial statements, as their value from an accounting point of view is considered immaterial in relation to total expenditure.

## Cost allocations

The costs of all internal service activities are allocated or charged directly to external service type activities. External service activities refer to activities which provide a service direct to the public. Internal service activities provide support for the external service activities.

Where the recipient of an internal service can be identified, the cost recovery is made by way of a direct charge. Where this is not practical or the linkage is indirect, the costs are allocated by way of corporate overhead.

Corporate overhead is allocated either directly or indirectly to external service activities as follows:

- Civic Offices costs: pro rata based on the number of desks held for use for each area.
- Digital (IT) costs: pro rata based on the total number of active users.
- All other costs: pro rata based on the gross cost of external service activities.

## Critical judgements, estimates and assumptions in applying Council's accounting policies

Preparing prospective financial statements to conform to PBE Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions have been based on historical experience and other factors that are believed to be reasonable under the circumstances.

These are outlined in the Significant Forecasting Assumptions section.

These estimates and assumptions have formed the basis for making judgements about the carrying values of assets and liabilities, where these are not readily apparent from other sources.

Subsequent actual results may differ from these estimates. Estimates and underlying assumptions are regularly reviewed. Any change

to estimates is recognised in the period if the change affects only that period, or in future periods if it also affects future periods.

# Significant Forecasting Assumptions

In preparing this Annual Plan it was necessary for Council to make a number of assumptions about the future. The following tables identify those forecasting assumptions which are significant in that if actual future events differ from the assumptions, it could result in material variances to this Plan. The table also identifies the risks that underlie those assumptions, the reason for that risk, and an estimate of the potential impact on the Plan if the assumption is not realised.

A number of assumptions have such a high level of uncertainty the financial impact of a change in the assumption is not able to be quantified. In these situations a description of the impact has been provided.

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
<b>1. Capital Programme and infrastructure assets</b>			
<b>1.1 Capital Works.</b> Programmes and projects are assumed to be delivered within budget and on time and to required quality specifications. The capital programme is generally managed within overall budget allocations requiring changes to programme or project budget to be found within available budgets. At a corporate level provision may be made for delayed delivery by forecasting an annual capital budget carry forward based on historic delivery trends. There may also be some projects delivered ahead of forecast and these will be managed within borrowing allowances via bring backs.	<p>If actual costs will vary from estimates, due to higher input prices and/or delivery delays, then this could result in budget shortfalls.</p> <p>However, Council has tendered significant work and estimates are based on the best available information. Delays could also be due to consenting and consultation requirements.</p>	Moderate/ Low	<p>To the extent possible Council staff seek to proactively manage the delivery of capital works, substituting projects within a programme where necessary. Those that are unable to be completed as planned in any year of the Long-Term Plan may be carried forward. The implications of this are:</p> <ul style="list-style-type: none"> <li>• possible additional reactive opex; not all delays lead to additional costs.</li> <li>• possible reduction in direct operating costs if the delay relates to a new facility; projects may cost more than planned due to inflation.</li> <li>• less funds will need to be borrowed in the short term. Delaying new borrowing will impact on the timing of financing costs.</li> <li>• possible reduction to levels of service</li> </ul>

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
			<ul style="list-style-type: none"> <li>Any inflationary increase in Council's costs that is not offset by efficiency gains or revenue is likely to impact the timing of future works or increase borrowing or lead to a reduced scope of work to be completed within the allocated budget.</li> </ul>
<b>1.2 Sources of funds for replacing assets.</b> The sources of funds will occur as projected.	If funding does not occur as projected, then borrowing is required.	Low	If required, Council is well placed to borrow funds as required and remain within its LGFA benchmarks. The impact to ratepayers of every \$10 million of additional borrowing for capital works is a 0.1% increase to rates spread over two years. This increase accounts for the interest cost and repayment of the borrowing over 30 years.
<b>1.3 Asset life.</b> Useful life of assets is as recorded in asset management plans or based upon professional advice (the Accounting Policies detail the useful lives by asset class).	<p>If the useful life of an asset/s is significantly shorter than expected, then the asset will need to be replaced sooner than planned and budgeted for.</p> <p>If the useful life of an asset is longer than expected, then the asset may be replaced sooner than required resulting in a loss of economic life and a consequential higher cost of service.</p>	Moderate	<p>Council maintains its databases with the latest known condition information. However, piped networks are below ground making asset condition more difficult to assess.</p> <p>Ideally assets are replaced just in time. Earlier replacement would put more pressure on the Council's capital programme, financing costs and rates requirement. Late replacement can lead to more expensive replacement costs plus generally greater impacts on the operational costs, community and the environment.</p>

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
<p><b>1.4 Carrying value of assets.</b> The opening statement of financial position reflects correct asset values.</p> <p>The carrying value of assets are reviewed and updated on a regular basis.</p>	<p>If asset revaluations differ to that planned and change projected carrying values of assets, depreciation expense and certain ratios may be impacted.</p>	<p>Low</p>	<p>Land and buildings were independently revalued as of 30 June 2024, using market value where appropriate.</p> <p>Wastewater, water supply and stormwater assets, were independently revalued as of 30 June 2023.</p> <p>Roading assets were independently revalued as of 30 June 2022.</p> <p>The valuation of the Council's facilities and infrastructure assets at optimum depreciated replacement cost involves a significant amount of judgement in estimating the replacement unit cost, asset condition (for underground assets) and the remaining useful life of the assets. Accounting standards require that at least at each balance date a review of the assets and whether there has been a material change or impairment of the asset, these judgments are tested as part of the annual attest audit.</p> <p>Note: That the asset values of three waters, roads and footpaths assets include additions (at cost less depreciation) and disposals since the last valuation.</p>
<h2>2. Inflation. Growth and Population</h2>			
<p><b>2.1 Inflation.</b> The price level changes projected will occur. Council has considered both information provided by Business Economic Research Limited (BERL) to all local authorities and a weighted mix of its own cost inputs in determining appropriate inflators. It also</p>	<p>If inflation is materially higher or lower than anticipated then the Council will have a revenue shortfall or surplus relative to its planned work programme.</p>	<p>Low</p>	<p>Short-term impacts will be managed by managing costs to budget without impacting levels of service where possible.</p> <p>If increased costs and/ or reduced revenue negatively impacts on the Council's balance sheet it could lead the</p>

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
<p>receives external advice on forecast future salary movements.</p> <p>Where specific contractual or determined increases are not identified Council has used an inflation assumption of 3.4% for operational costs for the 2025/26 plan and 3.5% for capital expenditure.</p>	<p>If inflation on costs is not offset by inflation on revenues then the Council will have a revenue shortfall relative to affected planned work programmes.</p>	Low	<p>Council to decide to borrow more, increase rates and or fees and charges, or reduce service/ project delivery or a combination of all the above.</p> <p>However, these risks are considered to be unlikely to eventuate to a significant degree within a single rating year. Any decision to significantly cut services or increase debt would be more likely to be addressed in a future Annual Plan or Long-Term Plan.</p>
<p><b>2.2 Economic Environment.</b> This Plan assumes that the economic environment develops broadly in line with the Reserve Bank of New Zealand's Monetary Policy Statement of February 2025, including:</p> <ul style="list-style-type: none"> <li>• Economic growth to continue its slow recovery over the 2025/26 financial year, although with heightened geopolitical risk.</li> <li>• Annual consumer price index inflation to remain around 2.0%-2.5% throughout the forecast period.</li> <li>• Interest rates to be mixed, with the Official Cash Rate declining towards 3.0% in calendar 2025, long-term hedging rates broadly unchanged, and credit margins remaining elevated.</li> <li>• Unemployment to peak around the end of the 2024/25 financial year, then slowly improve (fall) in 2025/26.</li> </ul> <p>Council has prepared this Plan on the assumption that inflation and interest rates will</p>	<p>If unexpected local, national, or international economic shocks occur and have a significant negative impact the economic environment affecting Council costs and or revenue, then a range of risk factors may materialise including:</p> <ul style="list-style-type: none"> <li>• Persistent inflation, leading to higher interest rates and cost pressures for longer</li> <li>• Disruptions to NZ export production and/or global trade patterns, leading to higher import costs and higher credit margins on borrowing</li> </ul>	Moderate	<p>A significant deterioration in the economic environment could negatively impact on Council's finance and operating costs, its revenue from sources driven by external demand such as consents and development contributions and on ratepayers' ability to pay rates.</p> <p>If increased costs and/or reduced revenue negatively impacts on the Council's balance sheet it could lead the Council to decide to borrow more, increase rates and/or fees and charges, or reduce service/ project delivery or a combination of all the above.</p> <p>However, these risks are considered unlikely to eventuate to a significant degree within a single rating year. Any decision to significantly cut services or increase debt would be more likely to be addressed in a future Annual Plan or Long-Term Plan.</p> <p>As noted in the LTP assumptions the labour market constraints are forecast to ease.</p>

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
progress broadly in line with these projections – see assumptions for both.			
<b>2.3 Development contributions revenue.</b> The Council has assumed development will reflect the population and business growth model growth forecasts and has budgeted its development contributions revenue accordingly.	<p>If the number of new properties paying development contributions is significantly less than forecast over the funding life of assets then revenue from development contributions will not be sufficient to fund the growth component of the Council's capital programme.</p> <p>If the timing of growth differs significantly from forecast this will impact on Council's cash flows and may necessitate changes to planned borrowing.</p> <p>The location and timing of development is determined by several factors such as market forces which are outside the control of the council.</p>	Low	<p>The timing of growth, and its impact on Council's development contributions revenue, will have a low impact on the borrowing and interest expense assumptions in this Plan. [note that in any one year a shortfall in DCs may not be material, but over the term of the LTP it can be].</p> <p>Any shortfall in development contributions revenue must be funded initially by borrowing which is funded from rates over the relevant debt financing term, and if the policy is not fit for purpose and collections do not map growth in demand from development there is heightened risk of under collection of the 'true' amount for council from its DC revenue, which is then covered by borrowing and in the long run paid for by rates.</p> <p>Council is currently considering updating its DC's policies which will see an increased amount collected. Government is currently proposing a new regime of development levies, which will replace DC's, to fund growth.</p>
<b>2.4 Population.</b> That population and business growth will occur as forecast by the Council's growth modelling.	<p>If population and/ or business growth is higher than projected, then the Council will need to provide additional unplanned services and infrastructure.</p> <p>If growth is lower than projected, then the Council will be required to</p>	Low	<p>Population projections are based upon a standard set of demographic assumptions. The Council revises its growth modelling annually based on the best information available at the time.</p> <p>Changes to services or infrastructure due to differing population are not likely to be required within a single Annual Plan year but may be significant when measured across a longer timescale.</p>

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
	support excess levels of infrastructure and service delivery.		
<b>2.5 Rating Base.</b> Growth in the number and value of rating units to 30 June 2025 is expected to increase the rating base for 2025/26 by \$13.7 million (1.8%) compared to 2024/25. This is taken into account when determining the annual rates increase to existing ratepayers.	If the rating base grows at a materially different rate from that projected, then rates income may be materially different to that planned.	Low	Actual growth in the rating base is never known until 30 June because of the process by which it is measured. Council staff work closely with QV in the period leading up to 30 June to have as accurate an assessment as possible. Variances between the forecast and actual growth in the rating base to 30 June of each prior year will cause changes to the total rates revenue collected in the new year.
<b>2.6 Aging population.</b> The number of Christchurch residents over the age of 65 is expected to increase by 150% between 2023 and 2053 to 94,200 (20% of the total population).  By 2053 the number of residents over the age of 80 is expected to be around 7% of the population, compared to around 4% in 2023. The total number is expected to increase by 209% from 16,300 to 34,000.	If the mix of ages within the population is significantly different from that forecast, the range and types of services that have factored in the needs of older persons may need to change.	Low	Age projections are provided by Statistics New Zealand on a nation-wide basis, and for the purpose of this Annual Plan the LTP assumption holds.
<b>3. Impact of policies and external factors</b>			
<b>3.1 Council policy.</b> Given the significant extent of government reform, there will be regular updates to Council policy in response to legislative changes and emerging strategic issues. Known changes are appropriately budgeted for.	New legislation is enacted that requires a significant policy response or business change from Council or, Department of the Prime Minister and Cabinet (DPMC) uses its statutory powers such that a change is	Low	Dealing with changes in legislation is part of normal Council operations. Any financial impact is managed, which may include deferring other work. Significant policy changes also are usually signalled sufficiently in advance that in any one Annual Plan they are manageable or will have limited impact during the relevant Annual Plan.



Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
	required to Council policy that was unplanned.		
<b>3.2 NZTA subsidies.</b> The current Funding Assistance Rate (FAR) of 51% on qualifying expenditure will not change. We will receive the total amount of subsidy that we have assumed we will receive.	If there are changes in the FAR, and/or the overall amount in the National Land Transport Fund, then there could be changes to government transport priorities, and to funding eligibility criteria for projects which could impact on the amount of subsidy we receive from NZTA and/or could change the projects for which we receive funding.	Moderate/ Low	<p>Changes to government funding priorities and NZTA funding decisions are outside Council control, and the risk varies from project to project. The maximum financial impact would be the elimination of all subsidies, which is extremely unlikely as continuous programmes have been approved for the three-year funding period.</p> <p>Decisions on which improvement projects will be funded through the National Land Transport Fund will not be confirmed until after approval of the Detailed Business Case, and this means there is some inherent uncertainty around funding for some improvement projects. The Council is regularly in discussions with NZTA to gain more clarity on which projects will receive funding.</p> <p>The Council adjusts its work programme and budget assumptions if necessary to align with NZTA funding availability.</p>
<b>3.3 Resource Consents.</b> Conditions of resource consents held by Council will not be significantly altered.	<p>Conditions required to obtain/maintain the consents will change, which may result in higher costs than projected, and these costs will not be covered by planned funding.</p> <p>Council is currently applying for the Akaroa wastewater consent. Consent conditions are unknown at this point,</p>	Moderate/ Low	<p>Council will usually have sufficient notice period of likely changes to resource consents that may have significant financial impact.</p> <p>The financial impact of failing to obtain/renew resource consents cannot be precisely quantified generally but must be analysed per consent.</p>

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
	however National standards are proposed to come into effect in August 2025.		
<p><b>3.4 Legislative and Regulatory change.</b> The Government has initiated significant reform that will impact on the legislative and regulatory frameworks within which local government currently operates.</p> <p>Key reform programmes relate to Three Waters reform and resource management reform and building system reform.</p> <p>Given the expected timelines of the review processes the Council has assumed that no significant legislative or regulatory change will impact on the Council in the coming year, although this might change if the government follows through on its intention to enact the water service entities bill this year.</p> <p>The reform programmes are each covered in more detail below.</p>	Should the local government legislative environment change, the activities and services the Council plans to provide over the period of this Plan could change which could impact on Council's costs and revenue requirements.	Low	<p>The Government has several review programmes in progress which will significantly change the roles and responsibilities of local government as changes are implemented.</p> <p>At the time of preparing this Plan the Council is unable to determine how any potential legislative change might impact its operations or quantify the potential financial impact, however, it is unlikely to have an impact financially or in terms of service delivery during the period of this Annual Plan, noting that Council during the period of the 2025/26 annual plan will be preparing to meet the new legislative environment, e.g. local water done well (see below on LWDW).</p>
<p><b>3.5 Local Water Done Well Reform (LWDW)</b></p> <p>Following consultation Council has decided to maintain water as an internal business unit as its model of delivery. The Council will continue to deliver water services over the life of the LTP and has budgeted accordingly.</p>	The government's LWDW reform imposes increasing standards on Council around its water management system, including technical standards and financial sustainability as set out in its water services delivery plan which must be submitted to the DIAA by 3 Sept 2025. If Council is unable to meet these	Low	<p>This is a work in progress and does not directly impact the 2025/26 Annual Plan in respect of governance, operations, LoS, rating and contract costs.</p> <p>The Council is in close contact with the Department of Internal Affairs (DIA) which is responsible for overseeing the new legislation regarding transfer of three waters assets and service delivery to water services entities.</p>

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
The government's reforms will not affect the levels of service for delivery of three waters activities during the period of this annual plan	standards to a material degree it is at risk of Crown intervention.		The work programmes and budgets for three waters activities have been prepared on the assumption Council will deliver these services indefinitely, though with close liaison with the DIA to facilitate a smooth transition.
<p><b>3.6 Potential climate change impacts.</b> The Ministry for the Environment and Stats NZ "Environment Aotearoa 2019" report states all aspects of life in New Zealand will be impacted by climate change.</p> <p>The projected local changes to climate that we must prepare for are:</p> <ul style="list-style-type: none"> <li>a. 0.48 metre rise in sea-level by 2070 and 1 metre sea-level rise by 2100;</li> <li>b. average temperatures will rise 0.5°C – 1.5°C by 2040 and by 3.5°C by 2090</li> <li>c. changes in rainfall and extreme weather events.</li> </ul>	The timing or severity of any climate change impacts could be worse than expected, meaning the Council is not sufficiently prepared.	Low	<p>The Council has developed a Climate Resilience Strategy and is progressing the Coastal Hazards Adaptation Plan programme. These identify action programmes to respond to the impacts of climate change and the legislative requirements to consider the impacts of climate change.</p> <p>Variability in changes to the climate and its impacts and how we respond could result in different financial impacts.</p> <p>We have significant work to do to have a better understanding of our exposure and vulnerability to the impacts of climate change on our assets and how we adapt, to determine the financial impacts.</p> <p>A Climate Resilience Fund is also proposed to build a fund over the longer term to respond to the impacts of climate change, along with continuing to invest in climate adaptation efforts and partnerships with communities and rūnanga.</p> <p>To provide capacity to respond to an emergency, Council has deliberately maintained significant debt capacity to fund any urgent and major works.</p>
<b>3.7 Future for Local Government Review.</b> The Council has assumed any changes to local	If significant changes to local government functions and/ or	Moderate (for this	If significant changes to local government functions and/ or structure materialise then work programmes and

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
government service delivery and responsibilities arising from recommendations in the Future for Local Government report will not materially impact on its costs or financial position over the life of the Annual Plan 2025-26.	structure materialise then this could have a significant impact on work programmes and budgets detailed in the adopted LTP and this Annual Plan.	Annual Plan of the LTP)	budgets will need to be amended. This can be done through the LTP 2027-37 or through Annual Plans prepared in the intervening years. It is possible the Council may need to undertake a formal LTP amendment if changes are significant. The AP has been prepared on the basis that there are no significant changes to delivery and operations arising from reform that will impact during the AP timeframe which are not already known or considered. changes are significant.
<b>4. Borrowing Related</b>			
<b>4.1 Credit Rating.</b> The Council's current rating of "AA- (Stable)" is maintained.	If the Council's credit rating with Standard and Poor's is downgraded then the Council's cost of borrowing will increase. This would increase the budget required to service debt which would reduce funding available for other things.	Moderate	A one-notch downgrade at some point in the future (i.e. from AA- to A+) would not affect any debt existing at the time, but would increase the cost of new borrowing and refinancing by an estimated 5 basis points (0.05 percentage points) for the life of the borrowing.  Such an event occurring at the start of 2025/26 would increase net interest costs by an estimated \$0.3 million in 2025/26, rising to \$1.5 million annually by 2033/34.
<b>4.2 Borrowing Costs.</b> Net cost of ratepayer funded borrowing (i.e. including current and projected debt) is projected to be 4.9% in 2025/26.	If interest rates increase to above the assumed level, then the Council's debt servicing costs will increase.  This would increase the budget required to service debt which would reduce funding available for other things.	Moderate	Council manages its interest rate exposure in accordance with its Liability Management Policy, and in line with advice from an independent external Treasury advisor.  Projected debt is mostly hedged to reduce exposure to market rate fluctuations, but a moderate amount of risk remains. Market interest rates 0.5% higher than projected would increase interest costs by around \$2.0 million in 2025/26.

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
<b>4.3 Securing External Funding.</b> New, or renewal of existing borrowings on acceptable terms can be achieved.	If new borrowing cannot be accessed to refinance existing debt or fund future capital requirements, then the Council could need to borrow from unconventional sources or default on its debts.	Low	The Council minimises its liquidity & funding risks by maintaining a mix of current and non-current borrowings in accordance with its Liability Management Policy, plus some undrawn committed lending facilities from banks.
<b>4.4 LGFA Guarantee.</b> Each shareholder of the LGFA is a party to a deed of Guarantee, whereby they guarantee the obligations of the LGFA and the obligations of other participating local authorities in the event of default.	If the LGFA couldn't meet its obligations, then each guarantor would be liable to pay a proportion of the amount owing. The proportion to be paid by each guarantor is set in relation to each guarantor's relative rates income.	Low	<p>The Council believes the risk of the guarantee being called on and any financial loss arising from the guarantee is remote.</p> <p>The likelihood of a local authority borrower defaulting is extremely low and the LGFA has recovery mechanisms that would be applied prior to any call on the Guarantee. All of the borrowings by a local authority from the LGFA are secured by a charge over each local authority's Rates.</p>
<b>4.5 Opening Debt:</b> The Council's opening debt of \$2,787 million is made up of; <ul style="list-style-type: none"> <li>\$218 million of equity investments, mainly in CCTOs (Venues Ōtautahi Ltd \$185 million),</li> <li>\$700 million of money borrowed for on-lending, (in accordance with the Council's Liability Management Policy),</li> <li>\$1,793 million of capital works and earthquake related borrowing. There is an additional \$100 million borrowed internally from the Capital Endowment Fund.</li> </ul>	If the Council's actual opening debt differs from forecast, then the debt servicing costs may be higher than budgeted.	Low	Council's debt requirements are well understood and closely managed. It is unlikely that opening debt will be significantly different to forecast.

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
<ul style="list-style-type: none"> <li>\$76 million finance lease (Civic Building).</li> </ul>			
<b>5. Investment related</b>			
<b>5.1 Return on investments.</b>  Interest received on cash and general funds invested is projected to be 3.25% for 2025/26.  The return on the Capital Endowment Fund (most of which is currently invested internally) is forecast to be 4.5% for 2025/26.	If interest rates are lower than projected, then Council's revenue from interest will be less than budgeted.  Conversely, if interest rates are higher than projected, then Council's revenue from interest will be more than budgeted.	Low	Any financial impact is unlikely to be significant.
<b>5.2 Value of Investment in Subsidiaries</b> That the opening statement of financial position reflects the correct investment values.	If CCO revaluations differ significantly from the assumed values, then Council's assets will be overstated.	Low	The valuation of the Council's investments in subsidiary and associated companies at fair value has a material impact on the amounts recognised in these prospective financial statements and involves a significant amount of judgement. Independent valuers are commissioned to perform these valuations on a periodic (currently annually) basis, at intervals sufficient to ensure that the fair value of these investments does not differ materially from their carrying value, and are independently audited by Audit NZ as part of the annual attest audit.
<b>5.3 CCTO income.</b> CCHL will deliver dividend income at the levels forecast in this Plan.	If CCHL delivers a lower than projected dividend, then the Council will need to source alternate funding or reduce work programmes funded from dividends.	Low	CCTOs are monitored by their Statements of Intent and quarterly reporting to the Council.

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
	If additional dividend income is received, then the level of borrowing forecast in this Plan will be reduced.		
<b>5.4 Tax planning.</b> The Council (parent) will operate a tax loss for the period covered by this Plan due to the availability of tax deductions on some Council expenditure. This allows the Council's profit-making subsidiaries to make deductible payments (known as subvention payments) to entities with a tax loss which reduces the Council Group tax payments.	If subvention payments are lower than planned, then the Council's revenue will be less than budgeted.	Low	CCTOs are monitored by the Statement of Intent and a quarterly performance reporting process. Returns are expected to continue as forecast in this Plan. Council also works closely with those subsidiaries in Councils Tax group, to achieve positive outcomes.
<b>6. Services and Operations</b>			
<b>6.1 Community housing.</b> The Council's community housing assets are leased to Ōtautahi Community Trust, who are responsible for operations, maintenance and renewals.  It is assumed that community housing remains ring-fenced from rates, through a separate Housing Fund. The ongoing revenue source for this fund is the lease payments from the Ōtautahi Community Housing Trust.	If lease revenue is not sufficient to enable the social housing portfolio to be financially viable then alternative sources of funding may need to be found which may include from rates.  If expenditure is higher than expected expenditure (e.g. due to asset failure or external events) then additional sources of funding may need to be found which may include from rates and property sales.	High	With a focus on repairing earthquake damage, lifting quality standards, and addressing deferred maintenance, there has been significant expenditure from the fund over recent years. The fund is now in a depleted state and is not anticipated to accumulate in the foreseeable future. During this period, it is at a heightened risk.  The proposed Long-Term Plan contains revenue budget from future sales of complexes to ensure a balanced budget. Council has already made the decision to sell some complexes but has not yet decided to sell all required for a balanced budget.  Changes to Government policy may also impact on the funding available for new social housing.

Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
			Should policy change and future Council decisions reduce funding availability the approach reflected in the LTP will be revisited. To remain within Council's policy parameters the most likely recommendation will be to reduce renewal and maintenance expenditure.
<b>6.2 Contract Rates.</b> Re-tendering of major contracts will not result in cost increases in excess of the rate of inflation or budgeted amount.	There continues to be some risk in the market in relation to cost increases - particularly those involving overseas supply chains, those greatly linked to the price of oil and for larger maintenance contracts.	High/ Moderate	<p>Inflation generally is lower, there are definite signs that capital project procurement is more competitive with some prices received under their estimate (noting the estimates maybe risk adverse and factoring in levels of inflation etc.).</p> <p>However, countering this there remains volatility in supply chains and shortages of construction materials, placing further upward pressure on costs, including in the opex segment of the market. The construction labour market still faces some pressure, but this is not uniform across all parts of the construction sector, which means that there are both favourable and unfavourable movements, overall, the pressure is upward.</p> <p>Potential cost increases are best mitigated through better design and operational review (for maintenance – e.g. frequencies) and to reduce the risk of uncertainty and variations. Some mitigation can occur by challenging/tasking contractors to identify and suggest cost savings and improved efficiencies and consolidating services within existing contracts where possible. However, it is unlikely that any potential savings will</p>



Assumption	Risk	Level of Uncertainty	Mitigations, Reasons and Financial Impact of Uncertainty
			outweigh increased contractor and supply costs, so some budgetary adjustments may be necessary.
<b>7. Insurance cover and natural disaster financing</b>			
<b>7.1 Insurance cover.</b> The Council has adequate Material Damage cover for all above ground buildings and fire cover for significant unrepaired buildings.	Risk of major loss through fire	Low	The results of external and independent modelling suggests that Council's insurance cover is sufficient to meet two times the estimated loss from the most likely event. Any financial impact is not expected to be significant.
<b>7.2 Natural disaster financial implications.</b> The Christchurch region will at some time experience earthquake, flooding and tsunami events that will result in damage to Council infrastructure.  It is assumed the Council's insurance along with central government assistance will cover the cost of repairs.	If the Council's insurance cover and expected Government assistance isn't sufficient to cover the costs of repairing Council infrastructure following a natural disaster then additional funding will need to be found.	Moderate	Council has limited insurance cover in place for damage to infrastructure networks from flooding, tsunami and earthquake events and relies on the strength of its Financial Position plus access to central government emergency funding in the event of another major event.  Financial implications of another significant natural disaster event are large, particularly when our ability to borrow may be limited due to the high debt to revenue ratios forecast.  This risk is considered in preparing forecasts and particular attention is paid to the financial headroom for each year. Financial headroom is a measure of Council's ability to borrow in the event of an emergency. Council is maintaining significant debt headroom to meet such events.



# Reserves and Trust Funds

# Reserves and Trust Funds

<u>Special Funds &amp; Reserves</u>	Principal Activity	Purpose	FORECAST BALANCE 1 July 2025	DEPOSITS	WITHDRAWALS	FORECAST BALANCE 30 June 2026
			\$000			
Capital Endowment Fund - Principal	Economic Development; Recreation, Sports, Comm Arts & Events; Community Development and Facilities	Protected principal of a Fund that generates an ongoing income stream which can be applied to community, economic development, innovation and environment projects	103,962	-	-	103,962
Capital Endowment Fund - Allocatable	as above	Funds available for allocation from investment proceeds of Fund's principal	477	4,700	(5,177)	-
Housing Development Fund	Community Housing	Separately funded Council activity (Housing)	7,609	17,235	(19,132)	5,712
Burwood Landfill Capping Fund	Solid Waste & Resource Recovery	Contributions set aside to fund the future capping of Cell A at Burwood Landfill	638	21	-	659
Historic Buildings Fund	Heritage Management	To provide for the purchase by Council of listed heritage buildings threatened with demolition, with the intention of reselling the building with a heritage covenant attached	1,293	1	-	1,294
Community Loans Fund	Community Development and Facilities	To lend funds to community organisations to carry out capital projects	3,346	-	-	3,346
Dog Control Account	Regulatory Compliance & Licencing	Statutory requirement to set aside the surplus from all Dog Control accounts	2,646	3,060	(2,961)	2,745
Non-Conforming Uses Fund	Strategic Planning, Future Development and Regeneration	To enable Council to purchase properties containing non-conforming uses causing nuisance to surrounding residential areas and inhibiting investment and redevelopment for residential purposes. The intention is to remove the buildings and extinguish existing use rights	2,083	68	-	2,151
Flood Defence Fund	Flood Protection and Control Works	To fund flood defence works	915	30	-	945
Conferences Bridging Loan Fund	Economic Development	To provide bridging finance to organisers to allow them to promote, market and prepare initial requirements for major events and conferences, repaid by first call on registrations	510	-	-	510
Cash in Lieu of Parking	Transport Access	To hold contributions from property developers in lieu of providing parking spaces. Used to develop parking facilities	746	24	-	770
Loan Repayment Reserve	Corporate	To facilitate repayment of rate funded loans	-	75,738	(75,738)	-
Contaminated Sites Remediation	Community Housing	To fund contaminated land remediation work at Housing sites	-	-	-	-
Commercial Waste Minimisation	Solid Waste & Resource Recovery	For investment in initiatives that assist in the achievement of the Council's goal of zero waste to landfill	254	-	-	254
Misc Reserves	Various	Minor reserves	68	-	-	68
Bertelsman Prize	Governance & Decision Making	For provision of in-house training programmes for elected members and staff which have an emphasis on improving excellence within the Council	94	2	-	96
WD Community Awards Fund	Community Development and Facilities	To provide an annual income for assisting in the study, research, or skills development of residents of the former Waimairi District (within criteria related to the Award)	20	-	-	20

<b>Special Funds &amp; Reserves</b>	<b>Principal Activity</b>	<b>Purpose</b>	<b>FORECAST BALANCE 1 July 2025</b>	<b>DEPOSITS</b>	<b>WITHDRAWALS</b>	<b>FORECAST BALANCE 30 June 2026</b>
			\$000			
Wairewa Reserve 3185	Flood Protection and Control Works	To enable drainage works relative to Lake Forsyth	146	5	-	151
Wairewa Reserve 3586	Flood Protection and Control Works	To enable letting out Lake Forsyth into the sea in times of flood	50	2	-	52
QEII Sale Proceeds	Parks and Foreshore	For investment in initiatives that promote the most appropriate and productive use of remaining Council land on QEII site	2,175	-	-	2,175
Reserve Management Committee Funds	Community Development and Facilities	To enable maintenance and improvements at public reserves in Duvauchelle, Okains Bay and Pigeon Bay	930	721	(813)	838
Climate Resilience Fund	Corporate	Establishment of a fund to minimise the burden on rate payers of future costs incurred as a result of or to minimise the impacts of climate change on Christchurch.	-	1,960	-	1,960
Weather Event Fund	Corporate	Fund established for costs of future weather events	1,600	-	-	1,600
Cathedral Restoration Grant	Strategic Planning, Future Development & Regeneration	A grant of \$10 million (spread over the period of the reinstatement) towards the capital cost of reinstatement, to be made available once other sources of Crown and Church funding have been applied to the reinstatement project. Any interest will be available for other heritage projects	5,021	163	-	5,184
Taylors Mistake, Boulder Bay & Hobsons Bay	Parks and Foreshore	Rent received from the licensing of the baches to provide for amenity, environmental and heritage enhancements in the local area.	102	63	-	165
Development & Financial Contributions						
- Reserves	Parks and Foreshore	Development and financial contributions held for growth related capital expenditure	44,037	856	(856)	44,037
- Transport	Transport Access	Development and financial contributions held for growth related capital expenditure	7,758	3,669	(3,669)	7,758
- Stormwater & Flood Protection	Stormwater drainage; Flood protection and control works	Development and financial contributions held for growth related capital expenditure	1,225	5,167	(5,167)	1,225
- Water Supply	Water Supply	Development and financial contributions held for growth related capital expenditure	11,681	3,162	(3,162)	11,681
- Wastewater Collection	WW Collection, Treatment & Disposal	Development and financial contributions held for growth related capital expenditure	21,888	8,576	(8,576)	21,888
- Wastewater Treatment	WW Collection, Treatment & Disposal	Development and financial contributions held for growth related capital expenditure	-	3,162	(3,162)	-
			<b>221,301</b>	<b>128,386</b>	<b>(128,413)</b>	<b>221,274</b>

<b><u>Trusts &amp; Bequests</u></b>	<b>Principal Activity</b>	<b>Purpose</b>	<b>FORECAST BALANCE 1 July 2025</b>	<b>DEPOSITS</b>	<b>WITHDRAWALS</b>	<b>FORECAST BALANCE 30 June 2026</b>
			\$000			
Housing Trusts & Bequests	Community Housing	Various bequests made for the provision of Housing	110	4	-	114
Cemetery Bequests	Parks and Foreshore	Various bequests made for the maintenance of cemeteries	83	3	-	86
CS Thomas Trust - Mona Vale	Parks and Foreshore	Funds set aside for restoration work at Mona Vale	45	1	-	46
Woolston Park Amateur Swim Club	Community Development and Facilities	Scholarship programme including an Annual Talented Swimmer Scholarship and an Annual Potential Swimmer Scholarship utilising the former Woolston Park Amateur Swimming Club monies gifted to the Council	14	-	-	14
Parklands Tennis Club	Recreation, Sports, Comm Arts & Events	Residual funds passed to the Council from the windup of the Parklands Tennis Club	22	1	-	23
19th Battalion Bequest	Parks and Foreshore	Funds passed to the Council by the 19th Battalion and Armoured Regiment to help fund the maintenance of the 19th Battalion and Armoured Regiment Memorial area	20	1	-	21
Yaldhurst Hall Crawford Memorial	Community Development and Facilities	Funds left by Mr Crawford for capital improvements to the Hall	13	-	-	13
Sign of Kiwi Restoration Fund	Heritage Management	Funds set aside for restoration work at the Sign of the Kiwi	5	-	-	5
Fendalton Library Equipment Bequest	Libraries	Bequest made to fund equipment at the Fendalton Library	4	-	-	4
W A Sutton Art Gallery Bequest	Christchurch Art Gallery	Bill Sutton's desire that any proceeds and benefits from copyright fees that might be charged be utilised for the acquisition and advancement of Canterbury Art	1	-	-	1
			<b>317</b>	<b>10</b>	<b>-</b>	<b>327</b>
<b>TOTAL RESERVE FUNDS</b>			<b>221,618</b>	<b>128,396</b>	<b>(128,413)</b>	<b>221,601</b>

# Capital Endowment Fund

# Capital Endowment Fund

In April 2001, Council set up a Capital Endowment Fund of \$75 million. This fund was established using a share of the proceeds from the sale of Orion's investment in a gas company. The Fund provides an ongoing income stream which can be applied to specific projects.

Current Council resolutions in respect of the fund can be found on our website: <https://ccc.govt.nz/the-council/plans-strategies-policies-and-bylaws/policies/investment-and-funds-policies/capital-endowment-fund-policy/>

Long Term Plan 2024/25		Long Term Plan 2025/26	Annual Plan 2025/26	Variance to LTP
		\$000		
	<b>Capital of the Fund</b>			
103,933	Opening balance	103,933	103,962	29
-	Inflation protection	-	-	-
<b>103,933</b>	<b>Closing balance</b>	<b>103,933</b>	<b>103,962</b>	<b>29</b>
	<b>Income allocation</b>			
594	Unallocated funds from prior year	-	477	477
4,651	Net interest earnings (after inflation protection if any)	4,750	4,700	(50)
5,245	Funds available for allocation	4,750	5,177	427
	<b>Allocations</b>			
939	Christchurch NZ funding	966	966	-
600	Major events funding	618	618	-
300	Environmental/Climate Change Partnership Fund	-	-	-
125	Santa Parade	125	125	-
260	Orana Wildlife Park	260	260	-
250	Arts Centre	250	250	-
298	Watch This Space – Street Art Programme	250	250	-
50	Rainbow Project	50	50	-
-	Christchurch Foundation	-	220	220
-	Youth Hub Events Space	-	1,030	1,030
2,822	Funds allocated	2,519	3,769	1,250
<b>2,424</b>	<b>Balance available for allocation</b>	<b>2,231</b>	<b>1,408</b>	<b>(823)</b>



# Potential Disposal of Council-owned Properties

## Potential disposal of Council-owned properties

In preparing the draft Annual Plan 2025/26 a total of 45 properties were approved for inclusion in the draft plan to seek the communities' views on their potential disposal.

Owning property has a cost. As such it's good financial practice to continually review the portfolio of Council-owned properties and decide whether to keep or dispose of properties that are no longer being used for their original purpose.

In considering potential disposal of Council-owned properties the first step is to identify likely properties and assess them against the criteria for retention. These criteria include:

- whether the property is being used for the purpose it was originally acquired for
- its cultural, environmental or heritage value, and
- whether it can meet any of the Council's immediate or longer-term needs.

Using this criterion the Council identified 45 properties which are no longer being used for the purpose they were originally acquired for, or that have been transferred to us by the Government (former residential red zone properties in the Port Hills) and do not meet the Council's retention criteria.

Having given fair and reasonable consideration to all community submissions / objections and all information in accordance with statutory requirements, at the meeting of 24-26 June 2025 the Council resolved to declare 43 of those properties surplus as listed below.

- 48 Balmoral Lane was resolved to be retained due to its ecological restoration potential, and
- 4 Cannon Hill was resolved to be retained for further analysis and consideration.

Disposal of some of these properties will require additional processes to facilitate their sale, for instance:

- Five of these properties need to go through a Reserves Act revocation.

- The land transferred from the Crown known as Port Hills Residential Red Zoned land (PHRRZ) may need to go through further assessment so establish whether the hazard can be removed or reduced to an acceptable level, for example by land title reconfiguration or engineering works such as bunds or rock clearance, the property can be considered for disposal. If not, the Council will retain ownership of the property

### **How do we dispose of properties that are no longer required?**

We follow the Council's policy and normal practices:

- Policy – publicly tendering properties for sale unless there is a clear reason for doing otherwise.
- Practice – in an open, transparent, well-advertised and public manner at market value. This may include methods other than tender, such as auction, deadline sale or general listing.

Where it's appropriate, the Council may consider departing from these practices to give effect to the Housing Policy we adopted in 2016. This could result in the land being used to deliver the outcomes of that policy, like selling land to other housing providers for them to develop and/or deliver social and affordable housing. The specific circumstances related to a property may also give rise to a departure e.g. where the adjoining owner is the only logical purchaser.

<b>List of Council Owned Properties that could be potentially disposed of AP 2025 -26</b>							
<b>No.</b>	<b>Street</b>	<b>Ward</b>	<b>Current Use/Nature</b>	<b>Legal Description</b>	<b>Title Reference</b>	<b>m2</b>	<b>Zoning</b>
8	Penn Place	Riccarton	Transport - Parking	Lot 9 DP 49386	CB30K/467	300	Commercial Mixed Use
158A	Bridle Path Road	Heathcote	PHRRZ	Lot 2 DP 40103	CB17K/1018	1675	Residential
152A	Bridle Path Road	Heathcote	PHRRZ	Lot 2 DP 51950	CB30F/504	1314	Residential
150	Bridle Path Road	Heathcote	PHRRZ	Lot 1 DP 34615	CB15F/1473	4092	Residential
8	Martindales Road	Heathcote	Grass (Garages to be removed)	Lot 12 DP 22198	CB897/93 (Crown Derived)	842	Residential
191r	Worsleys Road	Cashmere	Local purpose reserve	Lot 508 DP515978	832824	695	Residential
193r	Worsleys Road	Cashmere	Local purpose reserve	Lot 531 DP 515978	832845	6	Residential
44	Canada	Hornby	Road Reserve	Lot 71 DP 75184	CB43B/636	1216	Industrial Heavy Zone

	<i>Sir James Wattie</i>	<i>Hornby</i>	<i>Road Reserve</i>	<i>Lot 11 DP 364958</i>		<i>532</i>	<i>Industrial Heavy Zone</i>
<i>38</i>	<i>Bexley Road</i>	<i>Burwood</i>	<i>Grass</i>	<i>Section 1-2 SO 333838</i>	<i>479899</i>	<i>524</i>	<i>Residential</i>
<i>17</i>	<i>Hammerton Lane</i>	<i>Heathcote</i>	<i>PHRRZ</i>	<i>Lot 4 DP 66271</i>	<i>CB38D/1223</i>	<i>7998</i>	<i>Residential</i>
<i>36</i>	<i>Brittan Terrace</i>	<i>Banks Peninsula</i>	<i>PHRRZ</i>	<i>Pt RS 247, Pt RS 714, Pt Closed Road</i>	<i>CB25/617</i>	<i>854</i>	<i>Residential</i>
<i>2</i>	<i>Campbell Street</i>	<i>Heathcote</i>	<i>PHRRZ</i>	<i>Unit 3 Deposited Plan 408627 part of Lot 2 DP 403603</i>	<i>431501</i>	<i>1/2 621</i>	<i>Residential</i>
<i>39</i>	<i>Clifton Terrace</i>	<i>Heathcote</i>	<i>PHRRZ</i>	<i>Lot 14 DP 1980</i>	<i>CB22B/43</i>	<i>518</i>	<i>Residential</i>
<i>1A</i>	<i>Duncan Street</i>	<i>Heathcote</i>	<i>PHRRZ</i>	<i>Flat 2 Deposited Plan 61169</i>	<i>CB36A/1125</i>	<i>1/2 801</i>	<i>Residential</i>
<i>31</i>	<i>Glendevere Terrace</i>	<i>Heathcote</i>	<i>PHRRZ</i>	<i>Lot 66 DP 51716</i>	<i>CB30F/56</i>	<i>968</i>	<i>Residential</i>
<i>50</i>	<i>Heberden Avenue</i>	<i>Heathcote</i>	<i>PHRRZ</i>	<i>Lot 3 DP 342613</i>	<i>175038</i>	<i>1113</i>	<i>Residential</i>
<i>1/120 &amp; 2/120</i>	<i>McCormacks Bay Road</i>	<i>Heathcote</i>	<i>PHRRZ</i>	<i>Flat 1 &amp; Flat 2 DP 49599 on Lot 5 DP 46254</i>	<i>CB29A/52 &amp; CB29A/51</i>	<i>1/2 744</i>	<i>Residential</i>
<i>124</i>	<i>McCormacks Bay Road</i>	<i>Heathcote</i>	<i>PHRRZ</i>	<i>Lot 2 DP 50686</i>	<i>CB13F/454</i>	<i>1074</i>	<i>Residential</i>

1/126 & 2/126	McCormacks Bay Road	Heathcote	PHRRZ	Flat 1 & Flat 2 DP 50686 on Lot 3 DP 506864	CB32F/1072 & CB32F/1073	1/2 1234	Residential
128	McCormacks Bay Road	Heathcote	PHRRZ	Lot 4 DP 50686	CB31F/456	1214	Residential
130	McCormacks Bay Road	Heathcote	PHRRZ	Lot 5 DP 50686	CB31F/457	1274	Residential
132	McCormacks Bay Road	Heathcote	PHRRZ	FLAT 2 DP 65448 ON LOT 6 DP 50686	CB38B/814	1/2 1244	Residential
134	McCormacks Bay Road	Heathcote	PHRRZ	FLAT 1 DP 65448 ON LOT 6 DP 50686	CB38B/813	1/2 1244	Residential
140	Nayland Street	Heathcote	PHRRZ	Lot 1 DP 30159	CB12B/1224	642	Residential
8	Heberden Avenue	Heathcote	PHRRZ	Lot 2 DP 30159	CB12B/1225	435	Residential
10	Heberden Avenue	Heathcote	PHRRZ	Pt Lot 228-229 DP 13	CB1330/26	493	Residential
12	Heberden Avenue	Heathcote	PHRRZ	Pt Lot 230-232 DP 13	CB/24B/380	513	Residential
14	Heberden Avenue	Heathcote	PHRRZ	Pt Lot 231-232 DP 13	CB277/96	607	Residential
30	Raekura Place	Heathcote	PHRRZ	Lot 3 DP 399956 & Lot 1 DP 43505	417602	3049	Residential

30A	Raekura Place	Heathcote	PHRRZ	Lot 3 DP 399956 & Lot 1 DP 43505	417602	3049	Residential
30A	Taupata Street	Heathcote	PHRRZ	Lot 2 DP 19759	CB2B/495	1411	Residential
30B	Taupata Street	Heathcote	PHRRZ	Lot 26 DP 70774	CB41A/619	1537	Residential
30C	Taupata Street	Heathcote	PHRRZ	Lot 1 DP 79440	CB45C/619	478	Residential
30D	Taupata Street	Heathcote	PHRRZ	Lot 2 DP 79440	CB45C/620	437	Residential
32B	Taupata Street	Heathcote	PHRRZ	Lot 2 DP 80147	CB45D/953	824	Residential
2	Truro Street	Heathcote	PHRRZ	Lot 1 DP 60385	CB35C/376	3679	Residential
101	Wakefield Avenue	Heathcote	PHRRZ	Unit 2 DP 408627 on Lot 2 DP 403603	431500	1/3 621	Residential
103	Wakefield Avenue	Heathcote	PHRRZ	Unit 1 DP 408627 on Lot 2 DP 403603	431499	1/3 621	Residential
104	Wakefield Avenue	Heathcote	PHRRZ	Lot 2 DP 47081	CB26B/248	612	Residential
105	Wakefield Avenue	Heathcote	PHRRZ	Lot 1 DP 17297	CB661/20	607	Residential
107 & 1A	Wakefield Avenue & 1A Duncan	Heathcote	PHRRZ	Flat 1 DP 82295 on Lot 2 DP 17297 & Flat 2 DP 61169 on Lot 2 DP 17297	CB47C/627 & CB36A/1125	1/2 801	Residential
13A	Parkhouse Road	Hornby	Vacant	Lot 4 DP 79483	CB45C/713		Commercial

