

2024

Community Housing Asset Management Plan

Draft Asset Management Plan
for adoption as part of the
2024-34 Long-term Plan.

Asset Management Plan Summary

Community Housing

Our assets

We own 1912 units spread over 87 housing complexes.

Our lifecycle management plans detail how we manage these assets (and their components, such as the roof, windows and wall cladding) at the agreed levels of service while also optimising lifecycle costs. In making decisions around renewals, replacement, upgrades and disposals we assess the condition and age of a unit or complex, and funding availability and alternative delivery options. In general, a house in New Zealand has a life expectancy of around 90 years, and this guides our replacement planning.

In May 2023 the book value of the community housing portfolio is more than \$197 million.

Where we've come from

Christchurch was New Zealand's first local authority to provide social / community housing. Over time the portfolio grew and changed to what is now known as community housing.

Several factors combined to put pressure on the fund that provides operational and capital expenditure for community housing – a policy of rates neutrality, lower than market rents, an ageing portfolio, buildings no longer fit for purpose, earthquake damage and deferred maintenance.

Rather than impose large rent increases to make the portfolio sustainable, Council looked at alternative ways of managing community housing. This resulted in the creation of a Community Housing Provider that would lease units and manage the portfolio. Community housing providers qualify for government subsidies, which Council is not eligible for. These subsidies increase revenue, which help improve the financial sustainability of the portfolio. In October 2016 the Ōtautahi Community Housing Trust began leasing most of our housing portfolio under this arrangement.

Our issues and risks

Our asset management plan provides a snapshot of the greatest risks recorded for community housing.

The portfolio is vulnerable to a wide range of risks, from issues such as climate change through to inherent operational risks such as not complying with consents and staff health and safety risks. These are all outlined in the asset management plan, along with our planned mitigations.

| Risk Description | Residual Risk Rating |
|--|----------------------|
| Community housing assets fail due to inability to fund needed work. | High |
| Tenants, staff and others come into contact with contaminants (asbestos, methamphetamines). | High |
| Tenants are displaced and properties damaged by natural or man-made disaster. | High |
| Staff and/or customers experience stress and anxiety due to the challenging nature of the team's work. | Medium |

Asset maturity assessment

The 2023 maturity assessment for our assets shows we are performing at a basic level in most areas. More detailed information about this is included in our asset management plan.

Looking ahead

Ageing housing stock

Almost half of our housing stock was developed during the 1970s and a quarter during the 1960s. Only 9 percent of the stock was developed since 1990.

In managing our assets' lifecycle, we plan a 'midlife spend', where major maintenance work is carried out at 30-50 year intervals. This aligns with the lifecycles of many major building components, including roofs, kitchens and windows.

Complexes built in the 1970s and earlier are due for their midlife refurbishments in the next few years. Almost 75 percent of the portfolio was built during this time, which means large capital expenditure requirements over the next few decades.

There is insufficient funding available in the Housing development Fund to undertake the work and, with increases in building, insurance and other costs, it is unlikely that funds will be accumulated over the ten (10) year time horizon of the Long-Term Plan. An alternative funding mechanism is available, which involves the sale of properties to Community Housing Providers. This approach allows for new fit for purpose homes (including growth), increased eligibility for tenants to access income related rents, and a capital release for Council to use to redevelop other complexes. This "win-win-win" strategy will be applied to at least three complexes over the life of the LTP.

Continuous improvement

We have a strong commitment to continuous improvement. We will work closely with OCHT, who hold some asset management responsibility, to undertake this work.

Careful planning will be needed to ensure the highest priority improvement items are delivered first, that future delivery costs are well understood and that sufficient funding is allocated in the Long Term Plan 2024-34.

Document Control

Version Control

Version numbering changes when a document is approved. Draft document numbering starts at 0.01. Released or approved numbering starts at 1.01.

| Version | Date | Description |
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| 0.01 | 30/01/2024 | Draft Document for approval from Head of Unit |
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Document Acceptance and Release Notice

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Long Term Plan documentation

Christchurch City Council's Long Term Plan (LTP) consists of a group of integrated documents intended to be read in conjunction with each other.

Activity Plans include community outcomes, levels of service KPIs, future impacts and demands (such as growth) and finances. Asset Management Plans specifically cover asset lifecycles and asset risks.

This enables Council to meet the detailed requirements of the Local Government Act 2002, which applies to all councils in New Zealand.

Other approaches to asset management (for example the International Infrastructure Management Manual or ISO 55000) should consider both plans together, rather than Asset Management Plans in isolation.

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1 Introduction to our Asset Portfolio

1.1 Background

Christchurch City was the first local authority in New Zealand to provide community / social housing. Council started out in the early 20th century providing homes for the elderly. Over time, the portfolio grew and changed into what is today known as community housing. The combination of factors has combined to create pressure on the housing fund that provides for operational and capital expenditure. These factors include:

- A trend for lower than market rents.
- A policy of rates neutrality
- An aging portfolio.
- Functional obsolescence.
- The earthquakes of the last decade.
- Deferred maintenance.

Faced with a large rental increase in order to make the portfolio sustainable, Council began looking at options for reaching financial sustainability. The selected option was to create a Community Housing Provider, which would lease units from Council and lead the tenancy management. This has the advantage of qualifying for the central government funded Income Related Rent Subsidy (IRRS), which Councils are currently not eligible for. Ōtautahi Community Housing Trust (ŌCHT) began leasing the majority of Council's housing portfolio in October 2016 under this arrangement.

As at December 2023 Council is the owner of 87 community housing complexes, totalling 1912 units. Council is in lease management arrangements with other third party organisations to provide a further 24 units (included in the number above).



Maurice Carter Courts

1.2 Asset Lifecycle Approach

Council has established a lifecycle management framework, aligned to the *International Infrastructure Management Manual* as illustrated in Figure 1-1.

Asset Lifecycle Management

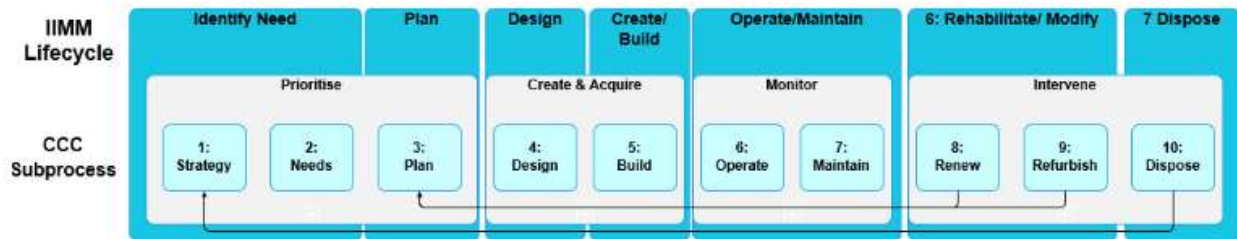


Figure 1-1: Asset Lifecycle Categories

1.3 Goals and objectives of Asset Management

Asset management is a business process which guides the lifecycle management of assets. Lifecycle management includes the planning, acquisition, operation, maintenance, renewal and disposal of assets.

Effective asset management enables the delivery of levels of service in the most cost-effective manner to present and future communities.

The Council's Asset Management Policy (approved by Council's Executive Leadership Team on 26 March 2018) provides the organisation's long-term vision, values and direction for asset management. The policy aligns with the organisation's strategic framework. The policy relates to Council's overarching intentions for asset management and the asset management system and not specifically assets or asset decisions.

The five principles underpinning the policy are:

- Asset management outcomes align with the strategic direction of Council.
- Asset management is an organisational wide practice.
- Decisions about assets are based on well-managed, quality information.
- Asset management maturity is appropriate to the assets, services and risks we manage.
- Asset management plans are living documents.

The Asset Management policy sets out the assets Council manages in accordance with its asset management principles, and therefore within the asset management system scope.

The Asset Management Policy demonstrates commitment to maintaining an Asset Management System that promotes responsible management of assets to deliver value to customers and support business objectives, in accordance with best practice and alignment across the organisation. This provides a framework for establishing detailed plans and targets that support these objectives; and are measured and monitored to ensure continual performance improvement for Asset Management.

The Asset Management objectives (see Appendix I) enable the management of assets in a manner consistent with the principles of the policy, and the organisation's objectives.

Community Housing Asset Management strategic directions includes:

- Planning for the delivery of Council's community housing goals in perpetuity, including monitoring the condition of assets, devising management strategies to achieve financially sustainable outcomes, and planning for the replacement of units as they near the end of their useful life.
- Lease management (note that tenancy management is undertaken by others, notably the Ōtautahi Community Housing Trust (ŌCHT).
- Facilitate renewal and major maintenance projects, including any legislatively required and / or policy mandated asset upgrades such as insulation installation or energy efficiency measures, by ŌCHT for majority of the portfolio. This includes the design and physical works and managing the temporary relocation and rehousing of tenants.

2 Lifecycle Management Plans

2.1 Asset Overview (what assets we have)

The following assets are covered in this AMP.

| In Scope | Out of Scope |
|--|---|
| <ul style="list-style-type: none"> Community Housing Units and Complexes (including power supply, storm/ wastewater and water supply). Partnership arrangements with 3rd party providers. Grounds assets including carparks, paths, letterboxes and lighting. Residents Lounges, Garages and Carports and Communal Laundries. Minor and Major maintenance contract works managed by ŌCHT. Owner Occupier units that are bought back by Council. | <ul style="list-style-type: none"> Tenants' improvements. Improvements owned by other parties in partnership arrangements or Owner Occupiers. |

Table 2 1: Scope of Assets and Services Covered in this Plan.

2.2 Location and Value

In the Te Pūrongo-ā-tau Annual Report 2023, Fixed Assets under direct Council Control carried a book value of \$15.4 billion.

| Description | Gross Replacement Cost | Current Building Value | Depreciated Replacement Cost | Annual Depreciation |
|--|------------------------|------------------------|------------------------------|---------------------|
| Ōtautahi Community Housing Trust Managed | \$ 563,497,000 | \$ 357,005,400 | \$ 193,110,000. | \$ 5,592,008 |
| Partnership arrangements with other 3 rd party providers. | \$ 7,448,900 | \$ 4,772,000 | \$ 2,095,500 | \$ 80,952 |
| Other - Lancewood Courts – Blocks A & B | \$ 1,891,000 | \$ 1,651,000 | \$ 1,239,000 | \$ - |
| Grand Total | \$ 580,832,900 | \$ 368,576,400 | \$ 197,489,500 | \$ 5,808,168 |

Table 2-2: Asset Portfolio Value (as at 1 May 2023) (please refer to Appendix II for the complete list).

Please Note:

- The Gross Replacement Cost is based on the Insurance Total Sum Insured (reinstatement, inflationary and demolition).
- Current Building Value is based on fair market value (where the valuer looks at recent sales in the area to determine the value, when no active market exists, depreciated replacement cost is used).
- Depreciated Replacement Cost is based on Book Value.

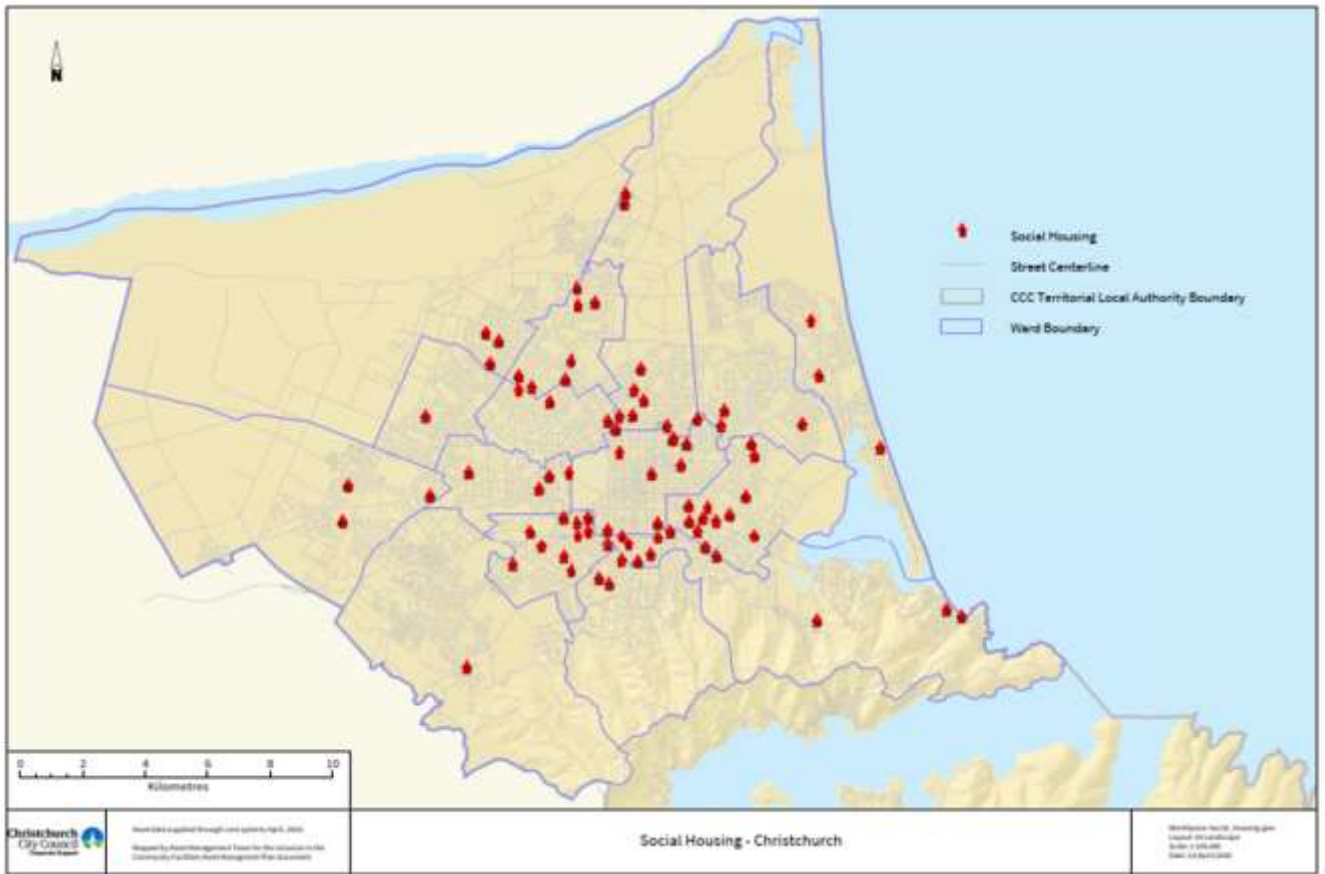


Figure 2-1: Map of Community Housing Complex locations – Christchurch

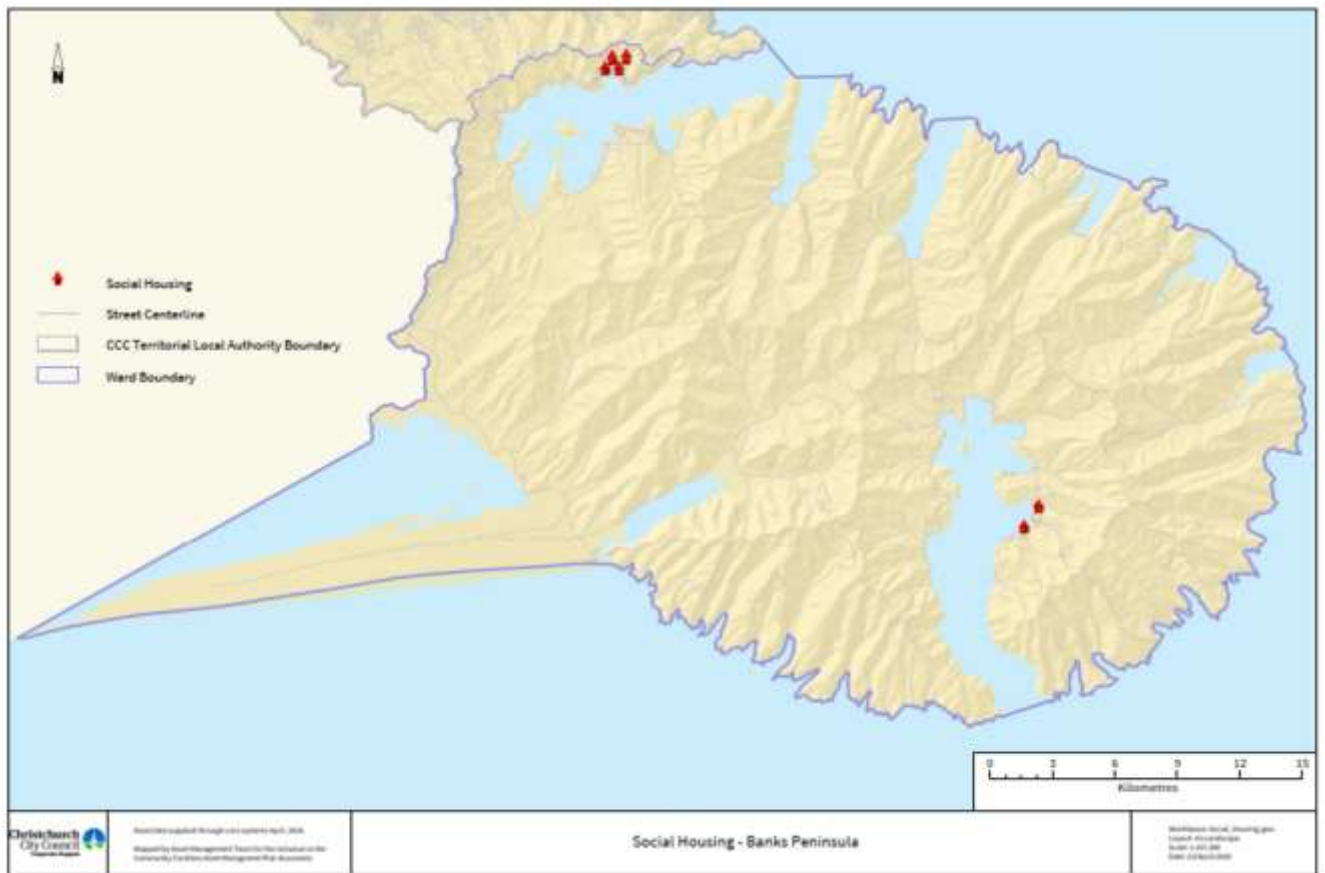


Figure 2-2: Map of Community Housing Complex locations – Banks Peninsula

2.3 Network Age and Lifecycle Stage

The age profile of the assets include in this AMP is shown in Figure 2.4.

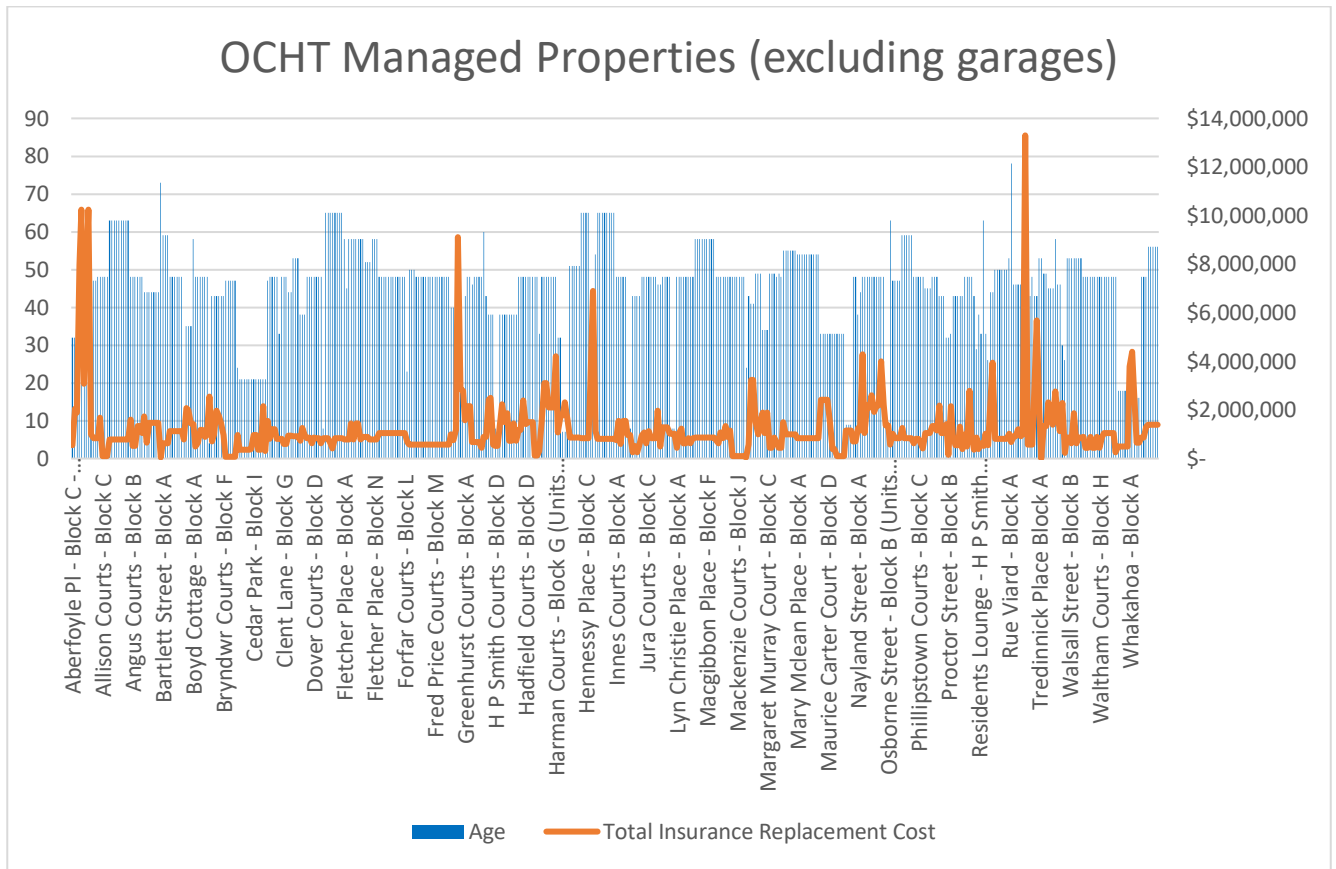


Figure 2-3: OCHT Managed Asset Age Profile

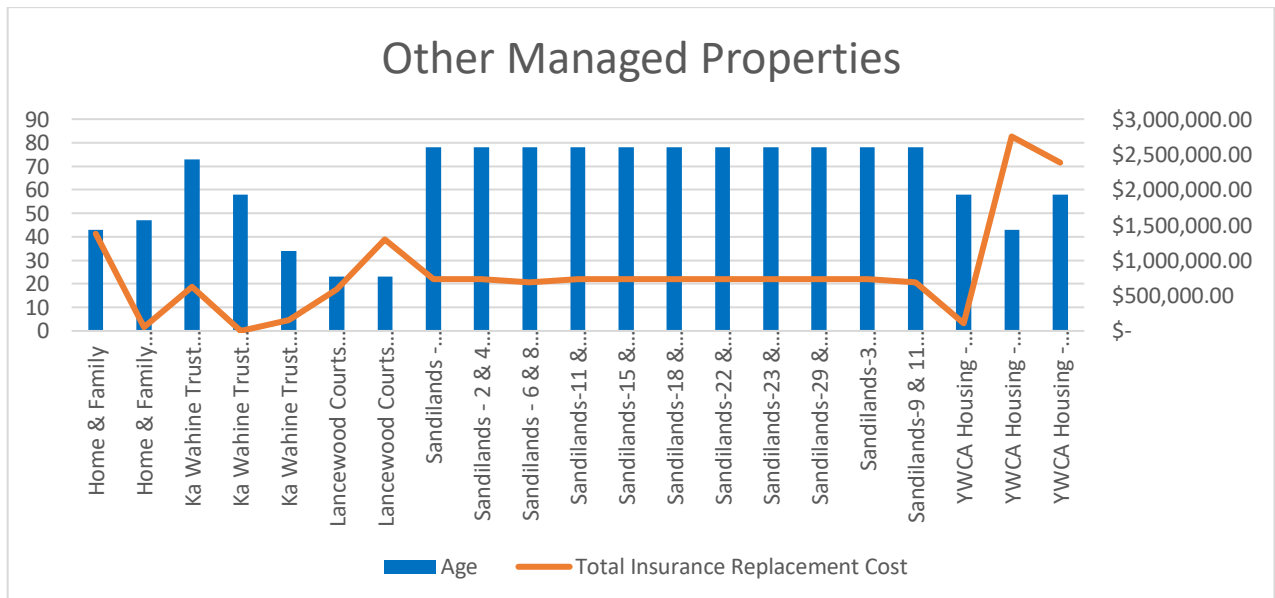


Figure 2-4: Other Managed Asset Age Profile

Almost half of the housing stock was developed during the 1970s and a quarter during the 1960s. Complexes built in the 70s and before are due for their midlife refurbishments in the next few years. Almost 75% of the portfolio is built during this time, which means large capital expenditure requirements over the next 2 decades.

2.4 Critical Assets

Critical assets are those whose failure would likely result in a significant disruption in service and financial, environment and/or social cost, and therefore warrant a higher level of asset management.

The criteria used for assessing the criticality of assets are as follows:

- Numbers of people adversely affected upon asset failure.
- Significant business activity interruption upon asset failure.
- Consequential cost of failure.
- Critical lifeline / disaster recovery asset.

Using the above framework, there are no critical assets for community housing. However, it is important to note that in the event of closure to any community housing through maintenance requirements or adverse events that there is a need to disrupt and re-house tenants, whether it be on a temporary or more permanent basis.

In terms of social impact, this is a matter that is planned for and contingency options are put into play where such needs arise.

With regard to cost of failure, there are general critical building related elements identified as follows. Having robust asset and condition data is important in order to understand and plan for these elements:

- **Structural Integrity** - The safe design and assessment of components and structures under load has become increasingly important since the 2010/11 earthquakes.
- **Watertightness** - Ensuring community housing assets are impervious to water ingress through the building envelope so as to mitigate any negative impact on materials, structure or health of occupants is of prime importance.
- **Plant, Equipment and Systems** - Failure of these items may lead to unplanned downtime and tenant interruption.
- **Asbestos** - Asbestos containing materials (ACM) were common in building materials used pre-2000, when the majority of the community housing portfolio was constructed. A register has been developed and an Asbestos Management Plan framework applies to the mitigation and removal of risk related to asbestos issues across the housing complexes.

2.5 Asset Data Confidence

Table 2.3 summarises the asset information available for Community Housing assets both in terms of completeness (% of assets for which that data type is stored) and reliability (using the A-E grading below). Asset data is not held in SAP, as currently there is not a progress to update SAP from ÖCHT or other housing providers condition assessments and maintenance programmes.

| Asset Category | Material / Size/type | Asset Value | Asset Age | Asset Condition | Asset Criticality | Asset Capacity |
|-----------------------------|----------------------|-------------|-----------|-----------------|-------------------|----------------|
| Community Housing Complexes | 95% / B | 90% / B | 100% / A | 50% / C | 70% / B | 90% / A |

Table 2-3: Asset Data Confidence

Future versions of this AMP should contain condition data (based on data from the ÖCHT and others Condition Assessments).

| Description Grade | |
|-------------------|---|
| A Very High | Highly Reliable < 2% uncertainty Data based on sound records, procedure, investigations and analysis which is properly documented and recognised as the best method of assessment |
| B High | Reliable ± 2-10% uncertainty Data based on sound records, procedure, investigations, and analysis which is properly documented but has minor shortcomings for example the data is old, some documentation is missing and reliance is placed on unconfirmed reports or some extrapolation |
| C Medium | Reasonably Reliable ± 10 – 25 % uncertainty Data based on sound records, procedure, investigations, and analysis which is properly documented but has minor shortcomings for example the data is old, some documentation is missing and reliance is placed on unconfirmed reports or significant extrapolation |
| D Low | Uncertain ± 25 –50% uncertainty Data based on uncertain records, procedure, investigations and analysis which is incomplete or unsupported, or extrapolation from a limited sample for which grade A or B data is available. |
| E Very Low | Very Uncertain > 50% uncertainty Data based on unconfirmed verbal reports and/or cursory inspection and analysis |

Table 2-4: Data Confidence Grading System (From IIMM 2020, Section 4, Table 4.2.7.2)

2.6 Asset Data Improvements

Hard data on the condition of community housing is currently in a mixed state in SAP. In 2018/19 Council Housing staff were collecting updated exterior condition data using the FULCRUM app. To bring the data in that is aligned with Councils agreed metadata structure.

In late 2019, Council commenced an independent condition data collection exercise, however, incomplete data has been collected. The main reason being that access to the housing units has been limited due to Residential Tenancies Act requirements which has been carefully managed by ÖCHT and others.

In February 2023 it was decided to terminate the independent condition assessment programme and to work directly with ÖCHT. This is partly due to ÖCHT already having their own condition assessment programme. Council staff are now working with ÖCHT to provide a condition assessment template that meets the requirements of both Council and ÖCHT. The condition assessments will help improve the lifecycles of the different maintenance components making them more accurate.

This will be invaluable information in identifying what is required to keep the assets up to an acceptable standard in future works programmes.

The following improvements to data quality are included in the AM Improvement Plan in Section 4.

- Ongoing condition assessment of building condition (with ÖCHT and others).
- Betterment of SAP and data storage applications (SAP Improvement Programme).
- Solutions as to how maintenance works completion updates asset condition (in SAP).
- Facilitate more advanced data analysis as data is captured- including data from ÖCHT and others.

3 Managing Risk

3.1 Managing Risks

Council's approach to managing risk is detailed in its Risk Management Policy

3.1.1 Risk Management plan (risk framework)

Risk management is inherent in all of Council's asset management processes. Significant risk management strategies for this activity include:

Asset Design

Standards in the design and construction of facility assets are continually updated to become more resilient to earthquakes, high use, vandalism and environmental conditions.

Design requirements are set out in the Council's Infrastructure Design Standards (IDS). These standards include approved materials and design solutions to provide resilient assets. During construction, quality assurance processes are in place to confirm that the works are built in accordance with expectations and are fit for purpose.

New infrastructure installed since the 2010/2011 Canterbury earthquakes is made of modern materials to the latest design standards and therefore has greater resilience to future earthquake damage and potentially other disruption.

Insurance

The use of insurance enables the transferring of risk as the financial risks associated with asset loss or damage are transferred from Council to the insurer. Insurance companies assume the financial risk in exchange for premiums which have increased post-earthquakes as risks have been reassessed.

Insurance cover is based on assessed replacement cost appraisals undertaken on an annual basis by registered valuers.

Each community housing asset is assessed as to its replacement value (including an allowance for fitout- being the 'as new' replacement cost of the asset regardless of current age and condition. The use of this process mitigates the chance of undervaluation, or insufficient insurance cover. It is noted that some standalone garages are not insured and would not be expected to be replaced.

Monitor and provide feedback on asset and insurance revaluations and ensure that the values are robust. A medium to high risk exists if asset revaluations are not accurate and an event occurs.

Business Continuity and Emergency Response Planning

Operational emergency response and business continuity planning sits with OCHT, with assistance from the Council. In the event of a major disaster and significant damage to the portfolio, the Council may resume responsibility at unit, complex or portfolio levels.

3.2 Critical Risk Identification and Management

3.2.1 Climate Change Impacts

| | Disruptors | Potential Impacts on our Assets and Services |
|-------------------|----------------|---|
| Chronic Stressors | Climate Change | <p>Sea levels Sea level rises could affect coastal assets. Some coastal assets may have to be self-insured and coastal assets will be vulnerable to coastal hazards such as coastal erosion and flooding. Reference 2017 Coastal Hazard Assessment for Christchurch and Banks Peninsula (Tonkin & Taylor) 50 and 100-year scenarios. Sea level rises could affect coastal assets. Some coastal assets may incur increased insurance premiums or even the retreat of insurance provision, requiring Council to self-insure some assets. Increased construction costs to reengineer assets and their surrounds in order to adapt to and mitigate climate change effects e.g. flood walls, wetland restoration, pumps. New build design and build costs will increase and more thought will go into locational factors such as flood prone areas as well as building methodologies e.g. exceeding minimum above ground levels and the use of modern weather reliant materials. All leading to a potential increase in total build costs. Predicting the outcome of climate change is an uncertain and iterative process, no one model can provide a definitive answer.</p> <p>Weather patterns Average warmer temperatures could lead to increased demand for air-conditioning to manage these temperature changes. Changing & extreme weather patterns (more frequent strong winds, increased heat, floods & wildfires) may lead to more and sustained weather damage to vulnerable community housing complexes near potential coastal and river inundation areas. This includes several complexes in New Brighton and Sumner areas.</p> <p>Rising groundwater is a consideration for the maintenance of housing assets. Mitigation strategies are investigated in line with the age and type of build, the tenant demographic and accessibility structure of the property. This may include introduction of swale, foundation tanking, placement of moisture barriers underfloor (where possible) and elevated paths and driveways. Future location planning for community housing will take into account flooding and sea level rise when determining suitability of sites for development and the height and type of foundation build. Maintenance plans would be put in place accordingly and could include: The installation of Thin Tanks for collection of rain water has been trialed in two new build complexes and future consideration should be given for installation to existing and development projects.</p> |
| Acute Shock | Seismicity | <p>Alpine fault Our primary seismic threat is the Alpine Fault, which extends down the spine of the South Island with experts believing there is roughly a 30% to 65% chance there could be a magnitude 8 earthquake on this fault in the next 50 years.</p> |

| | | |
|--|-----------------|--|
| | | <p>Protection Due to Canterbury earthquakes, Council assets have been inspected by engineers and necessary strengthening undertaken and / or new builds built to current earthquake specifications.</p> |
| | Tsunami | <p>Exposure Canterbury’s low lying and flat areas make the region exposed to tsunami threats. Various coastal zones have been identified as potentially affected by a tsunami.</p> <p>Complexes owned by Council and assessed as in the zones include Aberfoyle Courts, Aldwins Courts, Biddick Courts, Bridgewater Courts, G F Allan Courts, Gayhurst Road, Jura Courts, Knightsbridge Lane, Lyn Christie, Mackenzie Courts, Nayland Street, Roimata Place, Sandilands, St John Courts, Thurso Place and William Massey Courts.</p> |
| | Flooding | <p>Flooding is the most common hazard to affect Canterbury communities and becoming increasingly more exposed and vulnerable. Localised surface flooding after rainfall events has been elevated post-earthquakes due to ground subsidence.</p> <p>Flood Management Area means an area identified on the Council planning maps which is at risk of flooding in a major flood event, where specific minimum floor level rules and earthworks rules apply. 49 community housing complexes owned by Council and assessed as in the Flood Management Area (FMA), primarily being located in the south and east sides of Christchurch, but also encroaching into northern sites in some areas. Planning rules affecting these areas are specific to sites and the District Plan should be consulted before any construction works are undertaken at these complexes.</p> |

Table 3-1: Potential Impacts of Resilience Disruptors

3.2.2 Asset Risks

The Community Housing unit also identifies and records risks at a more detailed level, as shown in the following Table 3-2.

| ID | Risk Description | Inherent rating | Treatments in place (today) | Residual impact | Residual likelihood | Residual rating | Proposed additional treatments |
|----|---|-----------------|--|-----------------|---------------------|-----------------|--|
| 1 | <p>Asset Failure There is a risk that community housing assets will fail. Caused by the Council's inability to fund repairs, upgrades and replacements from the Housing Fund (rates neutral).</p> <p>This may result in people being harmed, displaced, units closed and associated reduction in rent revenue, adverse media and stakeholder scrutiny and levels of service will not be met.</p> | High | Working with ŌCHT and others to obtain data in order to better understand asset condition and allow an increase in scope and accurate validation of maintenance funding requirements | Medium | Medium | Medium | <ul style="list-style-type: none"> Development of a combined condition assessment programme (with ŌCHT and others). Develop business tools to extract and manipulate asset data. Community Housing Liaison Lead and Facilities Asset Management and Data Team to continue to monitor and implement relevant management plans and controls alongside ŌCHT and other community housing providers. |
| 2 | <p>Contamination / Health and Safety There is a risk that tenants, staff and others will come in contact with contaminants.</p> <p>Caused by contaminants in community housing (e.g. asbestos and methamphetamines).</p> <p>This may result in adverse effects to people's long-term health, unit remediation costs, or units closed and associated reduction in rent revenue, adverse media and stakeholder scrutiny and levels of service will not be met.</p> | Very High | Property inspections, expanded methamphetamine testing, removal of asbestos, contaminated sites identified and tenants advised of restrictions on use and/or coverings are on the site, staff training, lead testing | Major | Likely | Medium | <ul style="list-style-type: none"> Community Housing Liaison Lead and Facilities Asset Management and Data Team to continue to monitor and implement relevant management plans and controls alongside ŌCHT and other community housing providers. |
| 3 | <p>Displacement and damage There is a risk that tenants will be displaced and properties damaged.</p> <p>Caused by natural or man-made disasters.</p> <p>This may result in unit closures with the associated reduction in rent revenue, additional costs in insurance excesses and levels of service will not be met.</p> | High | Business Continuity Plan, Civil Defence Response plans, relationships with other providers/partnerships/MOUs, staff training | Medium | Medium | Medium | |
| 4 | <p>Breach</p> | High | Community Housing Liaison Lead, ŌCHT, and other housing | Medium | Low | Low | |

| ID | Risk Description | Inherent rating | Treatments in place (today) | Residual impact | Residual likelihood | Residual rating | Proposed additional treatments |
|----|--|-----------------|---|-----------------|---------------------|-----------------|--------------------------------|
| | <p>There is a risk that a breach of legislative and organisational requirements occurs.</p> <p>Caused by staff / ÖCHT or others action and inaction.</p> <p>This may result in financial and other penalties, and adverse media and stakeholder scrutiny.</p> | | providers policies and procedures. | | | | |
| 5 | <p>Stress and anxiety</p> <p>There is a risk that staff and customers will experience stress and anxiety.</p> <p>Caused by the challenging nature of the team’s work.</p> <p>This may result in financial and other legislative penalties, staff turnover, and leaving associated business continuity risks, difficulties in attracting replacement staff, adverse media and stakeholder scrutiny and a reduction in levels of service.</p> | High | Communications and engagement with staff and customers, dedicated human resource support for staff, operational transition plan | Medium | Medium | Medium | |

Table 3-2: Medium, High and very high inherent risk items

4 Continuous Improvement

4.1 Overview of the Improvement Programme

Council has made a strong commitment to improvement of asset management practices and seeks to further improve the approach. Council acknowledges the need to focus efforts to further asset management practices over the next 2-3 years to an appropriate level of capability.

4.2 Current Asset Management Maturity

Asset Management Maturity Assessments (AMMA) are carried out once every 3 years. An independent assessment of current asset management practice was undertaken in October 2020 and again in September 2023.

2020 AMMA

The baseline maturity assessment was predominantly achieved through onsite interviews, with a good cross-section of participants. Future maturity level was also set based on best appropriate practice and considering the agreed business drivers. Strength and opportunities for improvement area summarised alongside the results to acknowledge the baseline achievements.

The appropriate level of AM practice for this Activity has been defined in our AM Policy as ‘Core’.

A summary of the assessment results for this activity is attached as Appendix III.

The maturity assessment shows that:

- The gap between current and target follows similar patterns in the 2020 update as it did in 2018.
- Council has closed the gap between current and “appropriate asset management practice” for this activity in the areas of management systems, asset register data, managing risk and capital works planning.

The most significant gaps are still in the areas of asset performance / condition data, operational planning and service delivery mechanisms.



Figure 4-1: Asset Management Maturity Assessment for Facilities Activities

(Includes Community Facilities, Libraries, Corporate Accommodation, Recreation, Sport and Events, Social Housing, Art Gallery and Museums).

2023 AMMA

The 2023 AMMA, focused on data and information was undertaken in September 2023. This assessment determined Facilities level of asset management maturity with an overall rating of ‘basic’. Opportunities for improvement include:

- Systems: technology is not fit for purpose and data quality is poor.
- Process: processes are not fit-for-purpose.
- People: the team has capability and capacity constraints.

A summary of this assessment is provided in Appendix IV and shown in Table 4-1.

| | | | | |
|---------------------|---|---|--|--|
| IIMM Section | 2.4: Asset Condition and Performance | 3.5: Asset Financial Planning and Management | 4.2: Asset Data and Information | 4.3: Asset Management Information Systems |
| | Basic | Basic/Core | Basic | Basic |
| | 4.4: AM Process Management | 4.5: Outsourcing and Procurement | 4.6: Continuous Improvement | Overall Rating |
| | Basic | Basic | Core | Basic |

Table 4-1: Facilities 2023 asset management maturity assessment results.

Improvement items raised in AMMA 2020, Appendix III, and AMMA 2023, Appendix IV, have been reviewed and included in the Community Housing asset management improvement plan. The improvement programme, available in Section 4.4, seeks to close the remaining maturity gaps and address the weaknesses identified during the development of this AMP.

4.3 Review of Progress against Previous Plan

The last improvement plan was developed as part of the 2020 AMP update. The indicative term of the improvement programme was three years. Table 4.2 provides an update on the status of the improvement programme items as at November 2020.

In addition to the items within the improvement programme, the following improvements have been made to the activity since the last AMP:

| Task ID | Action/Task | Timeline | Progress and Action |
|------------------------------|--|----------|--|
| 20-A 20-E 20-G 20-H | Portfolio ranking out of date. Council no longer manages the minor and major maintenance works for majority of the portfolio. ŌCHT manages these works and is subject to the OPEX and CAPEX budgets. Due to the limited Housing Fund reserves, maintenance works on the remaining units is done on a reactive basis. Capital Programme Asset condition data IT Improvements | Ongoing | No / little progress. A replacement Improvement task has been created to focuses on Condition Data Capture and Capital Planning, based on condition (especially for the non ŌCHT managed units). |
| 20-B | Current demand forecasting models are not fit for purpose (Housing Fund Model). | Ongoing | No progress, reprioritised-carry forward |
| 20-C | Risk Management Continuity in risk registration- develop register | Ongoing | In progress, 70% complete, Now included under Asset Risk. |
| 20-D | Quality Management A structured quality programme is needed | Ongoing | No progress, reprioritised-carry forward |
| 20-F | Changing Climate | Ongoing | No progress, reprioritised-under Asset Risk / Climate Change Risk, implication from sea level rise and increased flood risks are still not fully known. |
| 20-I | AM Improvement Tasks | Ongoing | Little progress / reprioritised-carry forward |

Table 4-2: Progress against 2021 Improvement Plan

4.4 Improvement Plan 2023

The independent asset management maturity assessment process provides a sound basis for prioritising and monitoring improvements to current asset management practices. This will put in place the programme for 2024 through to 2026.

Additional improvement items were identified during the maturity assessment and as part of this asset management plan review. These items were added to the outstanding items from the 2020 Improvement programme.

Table 4-3 details those tasks that will be completed over the next three years. These tasks have focus specifically on those areas where the risk is most critical. To facilitate the practical implementation of the improvement programme tasks have been designed to address several issues concurrently and be programmed to ensure a logical progression towards the 3 –year target.

Community Housing has a strong commitment to continuous improvement. However, work in this area is highly likely to be constrained by a lack of AM resourcing.

| Task ID | Project / Task | AM Maturity Gaps | Priority (H, M, L) | Responsibility | Resources (teams, \$) | Timeframe |
|---------|---|--|--------------------|---|---|---------------|
| TBC | Housing Fund Model The Housing Fund model needs to be rewritten as it is not in alignment with the current LTP Financial Data. | Decision making Capital investment strategies. | H | Community Housing Liaison Lead, OCHT, Finance staff | | Period of AMP |
| TBC | Condition Data Capture <ul style="list-style-type: none"> Further asset condition assessment / consolidation into single database (SAP or other). Work through with SAP improvement programme to import captured data into SAP across all asset classes within the Community Housing portfolio. Capital Plan, Updated / Creating 30 Year (or Whole of life) Capital Plans per Building. Develop & use data dashboards (Power BI) to assist in prioritisation processes, monitoring to KPIs. Embed process to capture condition and performance information. | Asset Register Data, Asset Performance / Condition, Capital Works Planning | H | Community Housing Liaison Lead, OCHT (for the collection of the Data on their managed sites and development of plans) Facilities Asset Management and Data Team, Data Management, Including SAP Improvement Programme for onboarding OCHT data. | Data Management / GIS Team involvement required to create Dashboards. | Term of AMP |
| TBC | AM Improvement Programme <ul style="list-style-type: none"> Ongoing Improvement Planning – focus on identification of improvement tasks. Review AM Maturity Assessment (AMMA) completed in October 2020 and 2023 and prioritise improvement tasks. | Process improvement, prioritisation of investment | M | Community Housing Liaison Lead, Facilities Asset Management and Data Team / SAM Team (to manage) | | Term of AMP |

Table 4-3: Asset Management Improvement Tasks

4.5 Monitoring and review

The Asset Management Improvement Programme (AMIP) will be reported to the Strategic Asset Management Team (SAM). All improvement items and the improvement programme will be monitored by the SAM team and reported to the Executive Leadership Team as required.

5 Appendices (Supporting information)

Appendix I - Asset Management Objectives

| Principle | Objective |
|--|---|
| 1. Asset management outcomes align with the strategic direction of Council | 1.1 Linkages between Council’s strategic direction and asset management outcomes are clear and understood |
| | 1.2 All asset based services are linked to the attainment of community outcomes |
| | 1.3 A whole of life approach is taken for all asset management initiatives |
| | 1.4 Asset management planning outputs provide the options and financial forecasts for the first draft of the Long-Term Plan (LTP) |
| | 1.5 Investment in infrastructure is optimised across all asset types |
| | 1.6 Opportunities to increase resilience are considered in all asset management planning |
| 2. Asset management is an organisational wide practice | 2.1 The Strategic Asset Management Team (SAM) provides leadership of asset management practice at Council |
| | 2.2 Asset management is co-ordinated across the organisation |
| | 2.3 Core asset management processes are consistent across Council |
| | 2.4 Asset management practice is compliant and appropriate |
| | 2.5 Asset management teams across all lines of the business are motivated and driven by customer needs |
| | 2.6 There is an organisational culture of continuous improvement in asset management |
| 3. Decisions about assets are based on well managed, quality information | 3.1 Asset data is available in corporate system for use in all decision making related to Council assets |
| | 3.2 The performance and condition of assets is monitored and reported |
| | 3.3 Decision making by asset owners and managers is outcome based and based on reliable asset information |

| Principle | Objective |
|---|---|
| | 3.4 Supporting asset information is readily accessible |
| | 3.5 Asset data is up to date |
| | 3.6 Asset management decisions by asset owners and managers are based on evaluation of all viable options to deliver levels of service outcomes |
| 4. Asset management maturity levels are appropriate to the assets, services and risks we manage | 4.1 Identified asset management maturity gaps close over time |
| | 4.2 The asset management capability of staff resources matches the needs of the organisation |
| | 4.3 The organisation recognises the importance of AM and adequately resources the AM system |
| | 4.4 Appropriate levels of asset management maturity are defined and reviewed as business needs change |
| | 4.5 The level of AM practice is matched to the criticality of the assets |
| | 4.6 Christchurch City Council gains recognition for its evolving AM practice |
| 5. Asset management plans (AMPs) are living documents | 5.1 AMPs are easy to follow |
| | 5.2 AMPs are complete and at the agreed level of maturity |
| | 5.3 AMPs reflect the current level of asset management practice for the asset type |
| | 5.4 The asset management improvement programme in the plan, contains all actions necessary to close the existing maturity gaps |
| | 5.5 AMPs contain the 30-year financial forecasts; suitable to develop the first draft of the Long Term Plan and the Infrastructure Strategy |
| | 5.6 Life cycle strategies are articulated within the asset management plan |

Appendix II - Asset Portfolio Value Breakdown

| SAP Reference | Ōtautahi Community Housing Trust Managed | Gross Replacement Cost | Current Building Value | Depreciated Replacement Cost | Annual Depreciation |
|-------------------|--|------------------------|------------------------|------------------------------|---------------------|
| FAC_0118_BLDG_B01 | Aberfoyle Place - Block A (7 Units) | \$ 2,050,000.00 | \$ 1,307,000.00 | \$ 870,000.00 | \$ 43,500.00 |
| FAC_0118_BLDG_B02 | Aberfoyle Pl - Block C -Residents Lounge | \$ 551,000.00 | \$ 355,000.00 | \$ 230,000.00 | \$ 4,500.00 |
| FAC_0118_BLDG_B03 | Aberfoyle Place - Block D - Garages(x2) | \$ 94,000.00 | \$ 60,000.00 | \$ 40,000.00 | \$ 701.75 |
| FAC_0118_BLDG_B04 | Aberfoyle Place - Block B (7 Units) | \$ 1,898,000.00 | \$ 1,210,000.00 | \$ 800,000.00 | \$ 16,136.36 |
| FAC_0118_BLDG_B05 | Aberfoyle Place - Block E - Garages(x2) | \$ 94,000.00 | \$ 60,000.00 | \$ 40,000.00 | \$ 701.75 |
| FAC_0208_BLDG_B01 | Margaret Murray Court - Block A | \$ 1,904,000.00 | \$ 1,214,000.00 | \$ 980,000.00 | \$ 20,691.82 |
| FAC_0208_BLDG_B02 | Margaret Murray Court - Block B | \$ 1,061,000.00 | \$ 683,000.00 | \$ 550,000.00 | \$ 11,477.99 |
| FAC_0208_BLDG_B03 | Margaret Murray Court - Block C | \$ 1,904,000.00 | \$ 1,214,000.00 | \$ 980,000.00 | \$ 20,691.82 |
| FAC_0230_BLDG_B01 | Fletcher Place - Block A | \$ 792,000.00 | \$ 510,000.00 | \$ 350,000.00 | \$ 14,285.71 |
| FAC_0230_BLDG_B02 | Residents Lounge - Fletcher Place | \$ 876,000.00 | \$ 564,000.00 | \$ 380,000.00 | \$ 7,076.46 |
| FAC_0230_BLDG_B03 | Fletcher Place - Block B | \$ 792,000.00 | \$ 510,000.00 | \$ 350,000.00 | \$ 14,285.71 |
| FAC_0230_BLDG_B04 | Fletcher Place - Block C | \$ 792,000.00 | \$ 510,000.00 | \$ 350,000.00 | \$ 14,285.71 |
| FAC_0230_BLDG_B05 | Fletcher Place - Block D | \$ 1,445,000.00 | \$ 921,000.00 | \$ 570,000.00 | \$ 23,928.57 |
| FAC_0230_BLDG_B06 | Fletcher Place - Block E | \$ 792,000.00 | \$ 510,000.00 | \$ 350,000.00 | \$ 14,285.71 |
| FAC_0230_BLDG_B07 | Fletcher Place - Block F | \$ 1,445,000.00 | \$ 921,000.00 | \$ 570,000.00 | \$ 23,928.57 |
| FAC_0230_BLDG_B08 | Fletcher Place - Block G | \$ 1,445,000.00 | \$ 921,000.00 | \$ 570,000.00 | \$ 23,928.57 |
| FAC_0230_BLDG_B09 | Fletcher Place - Block H | \$ 792,000.00 | \$ 510,000.00 | \$ 350,000.00 | \$ 14,285.71 |
| FAC_0230_BLDG_B10 | Fletcher Place - Block I | \$ 893,000.00 | \$ 574,000.00 | \$ 390,000.00 | \$ 13,030.30 |
| FAC_0230_BLDG_B11 | Fletcher Place - Block J | \$ 893,000.00 | \$ 574,000.00 | \$ 390,000.00 | \$ 13,030.30 |
| FAC_0230_BLDG_B12 | Fletcher Place - Block K | \$ 893,000.00 | \$ 574,000.00 | \$ 390,000.00 | \$ 13,030.30 |
| FAC_0230_BLDG_B13 | Fletcher Place - Block L | \$ 792,000.00 | \$ 510,000.00 | \$ 350,000.00 | \$ 14,285.71 |
| FAC_0230_BLDG_B14 | Fletcher Place - Block M | \$ 792,000.00 | \$ 510,000.00 | \$ 350,000.00 | \$ 14,285.71 |
| FAC_0230_BLDG_B15 | Fletcher Place - Block N | \$ 792,000.00 | \$ 510,000.00 | \$ 350,000.00 | \$ 14,285.71 |
| FAC_0230_BLDG_B16 | Fletcher Place - Block O | \$ 792,000.00 | \$ 510,000.00 | \$ 350,000.00 | \$ 14,285.71 |
| FAC_0310_BLDG_B01 | 23 Mooray Avenue - Block A | \$ 704,000.00 | \$ 454,000.00 | \$ 380,000.00 | \$ 12,727.27 |
| FAC_0310_BLDG_B02 | 25 Mooray Avenue - Block B | \$ 704,000.00 | \$ 454,000.00 | \$ 380,000.00 | \$ 12,727.27 |
| FAC_0317_BLDG_B01 | Veronica Place - Block A | \$ 2,304,000.00 | \$ 1,469,000.00 | \$ 1,010,000.00 | \$ 30,454.55 |
| FAC_0317_BLDG_B02 | Veronica Place - Block B | \$ 1,849,000.00 | \$ 1,178,000.00 | \$ 810,000.00 | \$ 24,545.45 |
| FAC_0317_BLDG_B03 | Veronica Place - Block C | \$ 1,385,000.00 | \$ 883,000.00 | \$ 610,000.00 | \$ 18,636.36 |
| FAC_0317_BLDG_B04 | Veronica Place - Block D | \$ 2,768,000.00 | \$ 1,765,000.00 | \$ 1,220,000.00 | \$ 37,272.73 |
| FAC_0327_BLDG_B01 | Palliser Place - Block A | \$ 1,252,000.00 | \$ 798,000.00 | \$ 670,000.00 | \$ 27,777.78 |
| FAC_0327_BLDG_B02 | Palliser Place - Block B | \$ 826,000.00 | \$ 531,000.00 | \$ 450,000.00 | \$ 18,888.89 |
| FAC_0327_BLDG_B03 | Palliser Place - Block C | \$ 826,000.00 | \$ 531,000.00 | \$ 450,000.00 | \$ 18,888.89 |

| | | | | | |
|-------------------|--------------------------------|-----------------|-----------------|-----------------|--------------|
| FAC_0327_BLDG_B04 | Palliser Place - Block D | \$ 826,000.00 | \$ 531,000.00 | \$ 450,000.00 | \$ 18,888.89 |
| FAC_0327_BLDG_B05 | Palliser Place - Block E | \$ 826,000.00 | \$ 531,000.00 | \$ 450,000.00 | \$ 18,888.89 |
| FAC_0376_BLDG_B01 | 3 Tyrone Street - Block A | \$ 1,343,000.00 | \$ 856,000.00 | \$ 755,000.00 | \$ 23,421.05 |
| FAC_0376_BLDG_B02 | 5 Tyrone St - Block B | \$ 1,343,000.00 | \$ 856,000.00 | \$ 755,000.00 | \$ 23,421.05 |
| FAC_0378_BLDG_B01 | Cleland Street - Block A | \$ 1,555,000.00 | \$ 991,000.00 | \$ 960,000.00 | \$ 29,778.87 |
| FAC_0414_BLDG_B01 | Manse Place - Block A | \$ 3,235,000.00 | \$ 2,062,000.00 | \$ 1,610,000.00 | \$ 40,518.39 |
| FAC_0414_BLDG_B03 | Residents Lounge - Manse Place | \$ 526,000.00 | \$ 338,000.00 | \$ 260,000.00 | \$ 5,955.88 |
| FAC_0414_BLDG_B04 | Manse Place - Block B | \$ 3,235,000.00 | \$ 2,062,000.00 | \$ 1,610,000.00 | \$ 40,518.39 |
| FAC_0414_BLDG_B05 | Manse Place - Block C | \$ 1,493,000.00 | \$ 951,000.00 | \$ 750,000.00 | \$ 24,337.12 |
| FAC_0414_BLDG_B06 | Manse Place - Block D | \$ 986,000.00 | \$ 635,000.00 | \$ 500,000.00 | \$ 16,969.70 |
| FAC_0414_BLDG_B07 | Manse Place - Block E | \$ 1,493,000.00 | \$ 951,000.00 | \$ 740,000.00 | \$ 24,848.48 |
| FAC_0417_BLDG_B01 | Kaumatua Place - Block A | \$ 1,967,000.00 | \$ 1,254,000.00 | \$ 990,000.00 | \$ 29,300.70 |
| FAC_0417_BLDG_B02 | Kaumatua Place - Block B | \$ 485,000.00 | \$ 313,000.00 | \$ 240,000.00 | \$ 6,806.53 |
| FAC_0442_BLDG_B01 | Marwick Place - Block A | \$ 1,498,000.00 | \$ 955,000.00 | \$ 720,000.00 | \$ 27,666.67 |
| FAC_0442_BLDG_B02 | Marwick Place - Block B | \$ 986,000.00 | \$ 635,000.00 | \$ 490,000.00 | \$ 19,083.33 |
| FAC_0442_BLDG_B03 | Marwick Place - Block C | \$ 986,000.00 | \$ 635,000.00 | \$ 490,000.00 | \$ 19,083.33 |
| FAC_0442_BLDG_B04 | Marwick Place - Block D | \$ 986,000.00 | \$ 635,000.00 | \$ 490,000.00 | \$ 19,083.33 |
| FAC_0442_BLDG_B05 | Marwick Place - Block E | \$ 986,000.00 | \$ 635,000.00 | \$ 490,000.00 | \$ 19,083.33 |
| FAC_0442_BLDG_B06 | Marwick Place - Block F | \$ 986,000.00 | \$ 635,000.00 | \$ 490,000.00 | \$ 19,083.33 |
| FAC_0480_BLDG_B01 | Torrens Road - Block A | \$ 2,656,000.00 | \$ 1,693,000.00 | \$ 1,230,000.00 | \$ 29,551.28 |
| FAC_0480_BLDG_B02 | Torrens Road - Block B | \$ 5,696,000.00 | \$ 3,631,000.00 | \$ 2,730,000.00 | \$ 65,849.36 |
| FAC_0488_BLDG_B01 | Walsall Street - Block A | \$ 864,000.00 | \$ 556,000.00 | \$ 300,000.00 | \$ 9,537.48 |
| FAC_0488_BLDG_B02 | Walsall Street - Block B | \$ 864,000.00 | \$ 556,000.00 | \$ 300,000.00 | \$ 9,537.48 |
| FAC_0488_BLDG_B03 | 15 Walsall Street - Block C | \$ 616,000.00 | \$ 396,000.00 | \$ 290,000.00 | \$ 6,738.90 |
| FAC_0488_BLDG_B04 | 15 Walsall Street - Block D | \$ 1,863,000.00 | \$ 1,187,000.00 | \$ 660,000.00 | \$ 15,327.70 |
| FAC_0488_BLDG_B05 | 15 Walsall Street - Block E | \$ 616,000.00 | \$ 396,000.00 | \$ 220,000.00 | \$ 5,110.99 |
| FAC_0488_BLDG_B06 | 19 Walsall Street - Block F | \$ 864,000.00 | \$ 556,000.00 | \$ 300,000.00 | \$ 8,939.39 |
| FAC_0488_BLDG_B07 | 19 Walsall Street - Block G | \$ 864,000.00 | \$ 556,000.00 | \$ 300,000.00 | \$ 8,939.39 |
| FAC_0524_BLDG_B01 | Bartlett Street - Block A | \$ 623,000.00 | \$ 401,000.00 | \$ 234,000.00 | \$ 9,898.15 |
| FAC_0524_BLDG_B02 | Bartlett Street - Block B | \$ 623,000.00 | \$ 401,000.00 | \$ 234,000.00 | \$ 9,898.15 |
| FAC_0524_BLDG_B03 | Bartlett Street - Block C | \$ 623,000.00 | \$ 401,000.00 | \$ 234,000.00 | \$ 9,898.15 |
| FAC_0530_BLDG_B01 | Picton Ave - Block A | \$ 1,328,000.00 | \$ 722,000.00 | \$ 410,000.00 | \$ 12,081.34 |
| FAC_0530_BLDG_B02 | Picton Ave - Block B | \$ 1,328,000.00 | \$ 722,000.00 | \$ 410,000.00 | \$ 12,081.34 |
| FAC_0530_BLDG_B03 | Picton Ave - Block C | \$ 1,151,000.00 | \$ 632,000.00 | \$ 410,000.00 | \$ 12,081.34 |
| FAC_0530_BLDG_B04 | Nelson Street - Block D | \$ 1,151,000.00 | \$ 632,000.00 | \$ 360,000.00 | \$ 10,406.98 |
| FAC_0547_BLDG_B01 | Division Street - Block A | \$ 929,000.00 | \$ 598,000.00 | \$ 240,000.00 | \$ 6,961.72 |
| FAC_0547_BLDG_B02 | Division Street - Block B | \$ 929,000.00 | \$ 598,000.00 | \$ 240,000.00 | \$ 6,961.72 |
| FAC_0547_BLDG_B03 | Division Street - Block C | \$ 929,000.00 | \$ 598,000.00 | \$ 240,000.00 | \$ 6,961.72 |

| | | | | | |
|-------------------|-----------------------------------|-----------------|-----------------|-----------------|--------------|
| FAC_0547_BLDG_B04 | Division Street - Block D | \$ 734,000.00 | \$ 472,000.00 | \$ 190,000.00 | \$ 4,519.23 |
| FAC_0547_BLDG_B05 | Division Street - Block E | \$ 1,264,000.00 | \$ 805,000.00 | \$ 330,000.00 | \$ 7,996.79 |
| FAC_0547_BLDG_B06 | Division Street - Block F | \$ 938,000.00 | \$ 604,000.00 | \$ 240,000.00 | \$ 5,560.90 |
| FAC_0571_BLDG_B01 | Manor Place - Block A | \$ 586,000.00 | \$ 377,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0571_BLDG_B02 | Torquay Place - Block B | \$ 586,000.00 | \$ 377,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0571_BLDG_B03 | Torquay Place - Block C | \$ 586,000.00 | \$ 377,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0571_BLDG_B04 | Torquay Place - Block D | \$ 586,000.00 | \$ 377,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0571_BLDG_B05 | Jennifer Street - Block E | \$ 259,000.00 | \$ 168,000.00 | \$ 100,000.00 | \$ 3,277.51 |
| FAC_0571_BLDG_B06 | Jennifer Street - Block F | \$ 522,000.00 | \$ 336,000.00 | \$ 200,000.00 | \$ 5,909.09 |
| FAC_0571_BLDG_B07 | Jennifer Street - Block G | \$ 259,000.00 | \$ 168,000.00 | \$ 100,000.00 | \$ 3,277.51 |
| FAC_0571_BLDG_B08 | Jennifer Street - Block H | \$ 522,000.00 | \$ 336,000.00 | \$ 200,000.00 | \$ 5,909.09 |
| FAC_0574_BLDG_B01 | Aorangi Courts - Block A | \$ 1,740,000.00 | \$ 1,109,000.00 | \$ 590,000.00 | \$ 18,110.05 |
| FAC_0574_BLDG_B02 | Aorangi Courts - Block B | \$ 659,000.00 | \$ 424,000.00 | \$ 225,000.00 | \$ 17,500.00 |
| FAC_0574_BLDG_B03 | Aorangi Courts - Shed | \$ 41,000.00 | \$ 27,000.00 | \$ 20,000.00 | \$ 1,428.57 |
| FAC_0574_BLDG_B04 | Aorangi Courts - Block C | \$ 1,460,000.00 | \$ 931,000.00 | \$ 495,000.00 | \$ 14,964.11 |
| FAC_0574_BLDG_B05 | Aorangi Courts - Block D | \$ 1,460,000.00 | \$ 931,000.00 | \$ 495,000.00 | \$ 14,964.11 |
| FAC_0574_BLDG_B06 | Aorangi Courts - Block E | \$ 1,460,000.00 | \$ 931,000.00 | \$ 495,000.00 | \$ 14,964.11 |
| FAC_0574_BLDG_B07 | Aorangi Courts - Block F | \$ 1,460,000.00 | \$ 931,000.00 | \$ 495,000.00 | \$ 14,964.11 |
| FAC_0574_BLDG_B08 | Aorangi Courts - Block G | \$ 1,460,000.00 | \$ 931,000.00 | \$ 595,000.00 | \$ 17,595.69 |
| FAC_0578_BLDG_B01 | Resolution Courts - Block A | \$ 2,024,000.00 | \$ 1,290,000.00 | \$ 810,000.00 | \$ 24,545.45 |
| FAC_0578_BLDG_B02 | Resolution Courts - Block B | \$ 3,937,000.00 | \$ 2,509,000.00 | \$ 1,640,000.00 | \$ 50,263.16 |
| FAC_0581_BLDG_B01 | Bryndwr Courts - Block A | \$ 697,000.00 | \$ 449,000.00 | \$ 280,000.00 | \$ 8,660.29 |
| FAC_0581_BLDG_B02 | Residents Lounge - Bryndwr Courts | \$ 353,000.00 | \$ 227,000.00 | \$ 140,000.00 | \$ 4,330.14 |
| FAC_0581_BLDG_B03 | Bryndwr Courts - Block B | \$ 975,000.00 | \$ 627,000.00 | \$ 280,000.00 | \$ 8,660.29 |
| FAC_0581_BLDG_B04 | Bryndwr Courts - Block C | \$ 1,970,000.00 | \$ 1,256,000.00 | \$ 830,000.00 | \$ 25,071.77 |
| FAC_0581_BLDG_B05 | Bryndwr Courts - Block D | \$ 1,724,000.00 | \$ 1,098,000.00 | \$ 720,000.00 | \$ 21,531.10 |
| FAC_0581_BLDG_B06 | Bryndwr Courts - Block E | \$ 1,476,000.00 | \$ 941,000.00 | \$ 570,000.00 | \$ 16,937.80 |
| FAC_0581_BLDG_B07 | Bryndwr Courts - Block F | \$ 975,000.00 | \$ 627,000.00 | \$ 380,000.00 | \$ 11,291.87 |
| FAC_0583_BLDG_B01 | Reg Adams Courts - Block A | \$ 939,000.00 | \$ 508,000.00 | \$ 180,000.00 | \$ 5,203.49 |
| FAC_0583_BLDG_B02 | Reg Adams Courts - Block B | \$ 536,000.00 | \$ 300,000.00 | \$ 530,000.00 | \$ 15,377.91 |
| FAC_0583_BLDG_B03 | Reg Adams Courts - Block C | \$ 536,000.00 | \$ 300,000.00 | \$ 180,000.00 | \$ 5,203.49 |
| FAC_0583_BLDG_B04 | Reg Adams Courts - Block D | \$ 1,321,000.00 | \$ 693,000.00 | \$ 360,000.00 | \$ 10,406.98 |
| FAC_0583_BLDG_B05 | Reg Adams Courts - Block E | \$ 390,000.00 | \$ 250,000.00 | \$ 110,000.00 | \$ 2,558.14 |
| FAC_0589_BLDG_B01 | Proctor Street - Block A | \$ 1,406,000.00 | \$ 896,000.00 | \$ 660,000.00 | \$ 13,586.74 |
| FAC_0589_BLDG_B02 | Proctor Street - Block B | \$ 154,000.00 | \$ 99,000.00 | \$ 70,000.00 | \$ 1,296.30 |
| FAC_0611_BLDG_B01 | Pickering Courts - Block A | \$ 1,044,000.00 | \$ 672,000.00 | \$ 721,000.00 | \$ 21,880.38 |
| FAC_0611_BLDG_B02 | Pickering Courts - Block B | \$ 1,044,000.00 | \$ 672,000.00 | \$ 721,000.00 | \$ 21,880.38 |
| FAC_0611_BLDG_B03 | Pickering Courts - Block C | \$ 1,044,000.00 | \$ 672,000.00 | \$ 721,000.00 | \$ 21,880.38 |

| | | | | | |
|-------------------|----------------------------------|-----------------|---------------|---------------|--------------|
| FAC_0618_BLDG_B01 | Harold Denton Place - Block A | \$ 852,000.00 | \$ 549,000.00 | \$ 280,000.00 | \$ 8,660.29 |
| FAC_0618_BLDG_B02 | Harold Denton Place - Block B | \$ 852,000.00 | \$ 549,000.00 | \$ 280,000.00 | \$ 8,660.29 |
| FAC_0618_BLDG_B03 | Harold Denton Place - Block C | \$ 852,000.00 | \$ 549,000.00 | \$ 280,000.00 | \$ 8,660.29 |
| FAC_0618_BLDG_B04 | Harold Denton Place - Block D | \$ 852,000.00 | \$ 549,000.00 | \$ 280,000.00 | \$ 8,660.29 |
| FAC_0618_BLDG_B05 | Harold Denton Place - Block E | \$ 852,000.00 | \$ 549,000.00 | \$ 280,000.00 | \$ 8,660.29 |
| FAC_0619_BLDG_B01 | Dover Courts - Block A | \$ 838,000.00 | \$ 539,000.00 | \$ 360,000.00 | \$ 10,765.55 |
| FAC_0619_BLDG_B02 | Dover Courts - Block B | \$ 853,000.00 | \$ 550,000.00 | \$ 360,000.00 | \$ 10,765.55 |
| FAC_0619_BLDG_B03 | Dover Courts - Block C | \$ 629,000.00 | \$ 405,000.00 | \$ 270,000.00 | \$ 8,397.13 |
| FAC_0619_BLDG_B04 | Dover Courts - Block D | \$ 853,000.00 | \$ 550,000.00 | \$ 360,000.00 | \$ 10,765.55 |
| FAC_0619_BLDG_B05 | Dover Courts - Block E | \$ 838,000.00 | \$ 539,000.00 | \$ 360,000.00 | \$ 10,765.55 |
| FAC_0619_BLDG_B06 | Dover Courts - Block F | \$ 838,000.00 | \$ 539,000.00 | \$ 360,000.00 | \$ 10,765.55 |
| FAC_0619_BLDG_B07 | Dover Courts - Block G | \$ 629,000.00 | \$ 405,000.00 | \$ 270,000.00 | \$ 8,397.13 |
| FAC_0629_BLDG_B01 | Forfar Courts - Block A | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B02 | Forfar Courts - Block B | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B03 | Forfar Courts - Block C | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B04 | Forfar Courts - Block D | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B05 | Forfar Courts - Block E | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B06 | Forfar Courts - Block F | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B07 | Forfar Courts - Block G | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B08 | Forfar Courts - Block H | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B09 | Forfar Courts - Block I | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B10 | Forfar Courts - Block J | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B11 | Forfar Courts - Block K | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B12 | Forfar Courts - Block L | \$ 1,044,000.00 | \$ 672,000.00 | \$ 220,000.00 | \$ 6,435.41 |
| FAC_0629_BLDG_B13 | Forfar Courts - Residents Lounge | \$ 675,000.00 | \$ 434,000.00 | \$ 150,000.00 | \$ 2,579.37 |
| FAC_0630_BLDG_B01 | Berwick Courts - Block A | \$ 1,125,000.00 | \$ 724,000.00 | \$ 185,000.00 | \$ 5,643.54 |
| FAC_0630_BLDG_B02 | Berwick Courts - Block B | \$ 1,125,000.00 | \$ 724,000.00 | \$ 185,000.00 | \$ 5,643.54 |
| FAC_0630_BLDG_B03 | Berwick Courts - Block C | \$ 1,125,000.00 | \$ 724,000.00 | \$ 185,000.00 | \$ 5,643.54 |
| FAC_0630_BLDG_B04 | Berwick Courts - Block D | \$ 1,125,000.00 | \$ 724,000.00 | \$ 185,000.00 | \$ 5,643.54 |
| FAC_0630_BLDG_B05 | Berwick Courts - Block E | \$ 1,125,000.00 | \$ 724,000.00 | \$ 185,000.00 | \$ 5,643.54 |
| FAC_0630_BLDG_B06 | Berwick Courts - Block F | \$ 1,125,000.00 | \$ 724,000.00 | \$ 185,000.00 | \$ 5,643.54 |
| FAC_0630_BLDG_B08 | Berwick Courts - Block G | \$ 775,000.00 | \$ 499,000.00 | \$ 560,000.00 | \$ 7,388.19 |
| FAC_0638_BLDG_B01 | Huggins Place - Block A | \$ 821,000.00 | \$ 528,000.00 | \$ 79,000.00 | \$ 2,696.97 |
| FAC_0638_BLDG_B02 | Huggins Place - Block B | \$ 821,000.00 | \$ 528,000.00 | \$ 79,000.00 | \$ 2,696.97 |
| FAC_0638_BLDG_B03 | Huggins Place - Block C | \$ 821,000.00 | \$ 528,000.00 | \$ 79,000.00 | \$ 2,696.97 |
| FAC_0638_BLDG_B04 | Huggins Place - Block D | \$ 821,000.00 | \$ 528,000.00 | \$ 79,000.00 | \$ 2,696.97 |
| FAC_0638_BLDG_B05 | Huggins Place - Block E | \$ 821,000.00 | \$ 528,000.00 | \$ 79,000.00 | \$ 2,696.97 |
| FAC_0638_BLDG_B06 | Huggins Place - Block F | \$ 821,000.00 | \$ 528,000.00 | \$ 79,000.00 | \$ 2,696.97 |

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|-------------------|--|-----------------|-----------------|-----------------|--------------|
| FAC_0638_BLDG_B07 | Huggins Place - Block G | \$ 821,000.00 | \$ 528,000.00 | \$ 79,000.00 | \$ 2,696.97 |
| FAC_0638_BLDG_B08 | Huggins Place - Block H | \$ 821,000.00 | \$ 528,000.00 | \$ 79,000.00 | \$ 2,696.97 |
| FAC_0643_BLDG_B01 | Innes Courts - Block A | \$ 769,000.00 | \$ 495,000.00 | \$ 430,000.00 | \$ 13,253.59 |
| FAC_0643_BLDG_B02 | Innes Courts - Block B | \$ 1,554,000.00 | \$ 990,000.00 | \$ 850,000.00 | \$ 25,598.09 |
| FAC_0643_BLDG_B03 | Innes Courts - Block C | \$ 613,000.00 | \$ 394,000.00 | \$ 340,000.00 | \$ 10,239.23 |
| FAC_0643_BLDG_B04 | Innes Courts - Block D | \$ 1,554,000.00 | \$ 990,000.00 | \$ 850,000.00 | \$ 25,598.09 |
| FAC_0643_BLDG_B05 | Innes Courts - Block E | \$ 1,554,000.00 | \$ 990,000.00 | \$ 850,000.00 | \$ 25,598.09 |
| FAC_0643_BLDG_B07 | Innes Courts - Block F | \$ 970,000.00 | \$ 624,000.00 | \$ 1,070,000.00 | \$ 14,344.07 |
| FAC_0643_BLDG_B08 | Innes Courts - Block G | \$ 970,000.00 | \$ 624,000.00 | \$ 1,070,000.00 | \$ 14,344.07 |
| FAC_0670_BLDG_B01 | Poulton Courts - Block A | \$ 2,177,000.00 | \$ 1,388,000.00 | \$ 1,203,000.00 | \$ 35,098.84 |
| FAC_0670_BLDG_B02 | Poulton Courts - Block B | \$ 1,055,000.00 | \$ 678,000.00 | \$ 590,000.00 | \$ 17,281.98 |
| FAC_0670_BLDG_B03 | Poulton Courts - Block C | \$ 1,055,000.00 | \$ 678,000.00 | \$ 590,000.00 | \$ 17,281.98 |
| FAC_0675_BLDG_B01 | Owner/ Occupier H P Smith Courts | \$ 574,000.00 | \$ 370,000.00 | \$ 85,000.00 | \$ 2,931.03 |
| FAC_0675_BLDG_B02 | Owner/ Occupier H P Smith Courts Garges | \$ 47,000.00 | \$ 31,000.00 | \$ 6,000.00 | \$ 206.90 |
| FAC_0677_BLDG_B01 | H P Smith Courts - Block A | \$ 2,427,000.00 | \$ 1,547,000.00 | \$ 740,000.00 | \$ 12,773.50 |
| FAC_0677_BLDG_B02 | Residents Lounge - H P Smith Courts | \$ 378,000.00 | \$ 243,000.00 | \$ 190,000.00 | \$ 3,278.12 |
| FAC_0677_BLDG_B03 | H P Smith Courts - Block B | \$ 2,493,000.00 | \$ 1,589,000.00 | \$ 740,000.00 | \$ 12,773.50 |
| FAC_0677_BLDG_B04 | H P Smith Courts - Block C | \$ 562,000.00 | \$ 362,000.00 | \$ 240,000.00 | \$ 4,125.58 |
| FAC_0677_BLDG_B07 | H P Smith Courts - Block D | \$ 523,000.00 | \$ 337,000.00 | \$ 400,000.00 | \$ 5,326.34 |
| FAC_0677_BLDG_B08 | H P Smith Courts - Block E | \$ 523,000.00 | \$ 337,000.00 | \$ 400,000.00 | \$ 5,326.34 |
| FAC_0707_BLDG_B01 | Biddick Courts - Block A | \$ 2,072,000.00 | \$ 1,321,000.00 | \$ 750,000.00 | \$ 16,421.57 |
| FAC_0707_BLDG_B02 | Biddick Courts - Block B | \$ 2,001,000.00 | \$ 1,275,000.00 | \$ 685,000.00 | \$ 15,147.06 |
| FAC_0707_BLDG_B03 | Biddick Courts - Block C | \$ 1,453,000.00 | \$ 927,000.00 | \$ 665,000.00 | \$ 14,754.90 |
| FAC_0712_BLDG_B01 | Gayhurst Road - Block A | \$ 1,187,000.00 | \$ 764,000.00 | \$ 610,000.00 | \$ 18,636.36 |
| FAC_0727_BLDG_B01 | Lyn Christie Place - Block A | \$ 431,000.00 | \$ 277,000.00 | \$ 140,000.00 | \$ 4,330.14 |
| FAC_0727_BLDG_B02 | Lyn Christie Place - Block B | \$ 1,029,000.00 | \$ 663,000.00 | \$ 330,000.00 | \$ 9,976.08 |
| FAC_0727_BLDG_B03 | Lyn Christie Place - Block C | \$ 1,237,000.00 | \$ 796,000.00 | \$ 400,000.00 | \$ 11,818.18 |
| FAC_0727_BLDG_B04 | Lyn Christie Place - Block D | \$ 614,000.00 | \$ 395,000.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_0727_BLDG_B05 | Lyn Christie Place - Block E | \$ 614,000.00 | \$ 395,000.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_0727_BLDG_B06 | Lyn Christie Place - Block F | \$ 826,000.00 | \$ 531,000.00 | \$ 270,000.00 | \$ 8,397.13 |
| FAC_0727_BLDG_B07 | Lyn Christie Place - Block G | \$ 614,000.00 | \$ 395,000.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_0727_BLDG_B08 | Lyn Christie Place - Block H | \$ 826,000.00 | \$ 531,000.00 | \$ 270,000.00 | \$ 8,397.13 |
| FAC_0755_BLDG_B10 | Sandilands-17&19 Coulter Street 2 Units | \$ 686,000.00 | \$ 441,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0792_BLDG_B01 | Haast Courts-Block A U1-4 - 43 Haast St | \$ 1,493,000.00 | \$ 951,000.00 | \$ 401,000.00 | \$ 9,756.41 |
| FAC_0792_BLDG_B02 | Haast Courts-Block B U5-10 - 43 Haast St | \$ 2,239,000.00 | \$ 1,427,000.00 | \$ 600,000.00 | \$ 14,463.14 |
| FAC_0792_BLDG_B03 | Haast Courts-Block C U11-14 - 43 Haast S | \$ 1,493,000.00 | \$ 951,000.00 | \$ 401,000.00 | \$ 9,756.41 |
| FAC_0792_BLDG_B04 | Haast Courts-Block D U1-5 - 149 Stanmore | \$ 1,866,000.00 | \$ 1,189,000.00 | \$ 501,000.00 | \$ 12,120.19 |
| FAC_0792_BLDG_B05 | Haast Courts-Block E U1-3 - 151 Stanmore | \$ 720,000.00 | \$ 464,000.00 | \$ 195,000.00 | \$ 4,679.49 |

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|-------------------|--|-----------------|-----------------|---------------|--------------|
| FAC_0792_BLDG_B06 | Haast Courts-Block F U4-5 - 151 Stanmore | \$ 720,000.00 | \$ 464,000.00 | \$ 195,000.00 | \$ 4,679.49 |
| FAC_0792_BLDG_B07 | Haast Courts-Block G U6-11 -151 Stanmore | \$ 1,453,000.00 | \$ 927,000.00 | \$ 390,000.00 | \$ 9,527.24 |
| FAC_0792_BLDG_B08 | Haast Courts-Block H U12-14-151 Stanmore | \$ 720,000.00 | \$ 464,000.00 | \$ 195,000.00 | \$ 4,679.49 |
| FAC_0792_BLDG_B09 | Haast Courts-Block I - Garages 1-10 + 5A | \$ 540,000.00 | \$ 1,269,000.00 | \$ 533,000.00 | \$ 12,842.95 |
| FAC_0792_BLDG_B10 | Haast Courts-Block J - Garages 11-15 | \$ 286,000.00 | \$ 184,000.00 | \$ 77,000.00 | \$ 2,349.28 |
| FAC_0792_BLDG_B11 | Haast Courts-Block K - Garages 16-18 | \$ 133,000.00 | \$ 183,000.00 | \$ 77,000.00 | \$ 1,616.28 |
| FAC_0811_BLDG_B01 | Owner/Occupier - Block A-55 Aldwins Rd | \$ 1,021,000.00 | \$ 657,000.00 | \$ 270,000.00 | \$ 7,915.74 |
| FAC_0811_BLDG_B02 | Aldwins Courts - Block B | \$ 986,000.00 | \$ 635,000.00 | \$ 270,000.00 | \$ 7,915.74 |
| FAC_0811_BLDG_B03 | Aldwins Courts - Block C | \$ 831,000.00 | \$ 535,000.00 | \$ 290,000.00 | \$ 8,403.55 |
| FAC_0811_BLDG_B04 | Owner/Occupier - Block D-55 Aldwins Rd | \$ 848,000.00 | \$ 546,000.00 | \$ 270,000.00 | \$ 7,915.74 |
| FAC_0811_BLDG_B05 | Aldwins Courts - Block E-55 Aldwins Rd | \$ 848,000.00 | \$ 546,000.00 | \$ 270,000.00 | \$ 7,915.74 |
| FAC_0811_BLDG_B06 | Owner/Occupier - Block F-55 Aldwins Rd | \$ 848,000.00 | \$ 546,000.00 | \$ 270,000.00 | \$ 7,915.74 |
| FAC_0811_BLDG_B07 | Owner/Occupier - Block G-55 Aldwins Rd | \$ 848,000.00 | \$ 546,000.00 | \$ 270,000.00 | \$ 7,915.74 |
| FAC_0811_BLDG_B08 | Car Port - Block J 55 Aldwins Rd | \$ 84,000.00 | \$ 54,000.00 | \$ 17,000.00 | \$ 414.63 |
| FAC_0811_BLDG_B09 | Car Port - Block K 55 Aldwins Rd | \$ 84,000.00 | \$ 54,000.00 | \$ 45,000.00 | \$ 1,097.56 |
| FAC_0811_BLDG_B10 | Car Port - Block L 55 Aldwins Rd | \$ 84,000.00 | \$ 54,000.00 | \$ 45,000.00 | \$ 1,153.85 |
| FAC_0811_BLDG_B11 | Car Port - Block M 55 Aldwins Rd | \$ 64,000.00 | \$ 41,000.00 | \$ 37,000.00 | \$ 948.72 |
| FAC_0811_BLDG_B12 | Car Port - Block O 55 Aldwins Rd | \$ 84,000.00 | \$ 54,000.00 | \$ 37,000.00 | \$ 948.72 |
| FAC_0818_BLDG_B01 | Phillipstown Courts - Block A | \$ 614,000.00 | \$ 395,000.00 | \$ 150,000.00 | \$ 4,593.30 |
| FAC_0818_BLDG_B03 | Phillipstown Courts - Block B | \$ 821,000.00 | \$ 528,000.00 | \$ 200,000.00 | \$ 5,909.09 |
| FAC_0818_BLDG_B04 | Phillipstown Courts - Block C | \$ 821,000.00 | \$ 528,000.00 | \$ 200,000.00 | \$ 5,909.09 |
| FAC_0818_BLDG_B05 | Phillipstown Courts - Block D | \$ 614,000.00 | \$ 395,000.00 | \$ 150,000.00 | \$ 4,593.30 |
| FAC_0818_BLDG_B06 | Phillipstown Courts - Block E | \$ 410,000.00 | \$ 264,000.00 | \$ 110,000.00 | \$ 3,540.67 |
| FAC_0840_BLDG_B01 | Jura Courts - Block A | \$ 951,000.00 | \$ 612,000.00 | \$ 240,000.00 | \$ 4,895.18 |
| FAC_0840_BLDG_B02 | Jura Courts - Block B | \$ 1,062,000.00 | \$ 684,000.00 | \$ 280,000.00 | \$ 8,660.29 |
| FAC_0840_BLDG_B03 | Jura Courts - Block C | \$ 638,000.00 | \$ 411,000.00 | \$ 160,000.00 | \$ 4,856.46 |
| FAC_0840_BLDG_B04 | Jura Courts - Block D | \$ 1,125,000.00 | \$ 724,000.00 | \$ 290,000.00 | \$ 8,923.44 |
| FAC_0840_BLDG_B05 | Jura Courts - Block E | \$ 850,000.00 | \$ 548,000.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_0840_BLDG_B06 | Jura Courts - Block F | \$ 850,000.00 | \$ 548,000.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_0840_BLDG_B07 | Jura Courts - Block G | \$ 850,000.00 | \$ 548,000.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_0853_BLDG_B01 | St Johns Courts - Block A | \$ 915,000.00 | \$ 589,000.00 | \$ 370,000.00 | \$ 11,028.71 |
| FAC_0853_BLDG_B02 | St Johns Courts - Block B | \$ 915,000.00 | \$ 589,000.00 | \$ 370,000.00 | \$ 11,028.71 |
| FAC_0853_BLDG_B03 | St Johns Courts - Block C | \$ 1,218,000.00 | \$ 784,000.00 | \$ 490,000.00 | \$ 14,832.54 |
| FAC_0853_BLDG_B04 | St Johns Courts - Block D | \$ 915,000.00 | \$ 589,000.00 | \$ 370,000.00 | \$ 11,028.71 |
| FAC_0917_BLDG_B01 | Roimata Place - Block A | \$ 822,000.00 | \$ 529,000.00 | \$ 300,000.00 | \$ 7,371.79 |
| FAC_0917_BLDG_B02 | Roimata Place - Block B | \$ 822,000.00 | \$ 529,000.00 | \$ 300,000.00 | \$ 7,371.79 |
| FAC_0917_BLDG_B03 | Roimata Place - Block C | \$ 822,000.00 | \$ 529,000.00 | \$ 300,000.00 | \$ 7,371.79 |
| FAC_0917_BLDG_B04 | Roimata Place - Block D | \$ 822,000.00 | \$ 529,000.00 | \$ 300,000.00 | \$ 7,371.79 |

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|-------------------|--|------------------|-----------------|-----------------|--------------|
| FAC_0917_BLDG_B05 | Roimata Place - Block E | \$ 822,000.00 | \$ 529,000.00 | \$ 300,000.00 | \$ 7,371.79 |
| FAC_0917_BLDG_B06 | Roimata Place - Block F | \$ 822,000.00 | \$ 529,000.00 | \$ 300,000.00 | \$ 7,371.79 |
| FAC_0921_BLDG_B01 | Mackenzie Courts - Block A | \$ 765,000.00 | \$ 492,000.00 | \$ 290,000.00 | \$ 8,923.44 |
| FAC_0921_BLDG_B02 | Mackenzie Courts - Block B | \$ 636,000.00 | \$ 410,000.00 | \$ 230,000.00 | \$ 6,698.56 |
| FAC_0921_BLDG_B03 | Mackenzie Courts - Block C | \$ 1,083,000.00 | \$ 697,000.00 | \$ 410,000.00 | \$ 12,727.27 |
| FAC_0921_BLDG_B04 | Mackenzie Courts - Block D | \$ 827,000.00 | \$ 532,000.00 | \$ 310,000.00 | \$ 9,449.76 |
| FAC_0921_BLDG_B05 | Mackenzie Courts - Block E | \$ 1,349,000.00 | \$ 860,000.00 | \$ 500,000.00 | \$ 15,095.69 |
| FAC_0921_BLDG_B06 | Mackenzie Courts - Block F | \$ 891,000.00 | \$ 573,000.00 | \$ 330,000.00 | \$ 9,976.08 |
| FAC_0921_BLDG_B07 | Mackenzie Courts - Block G | \$ 1,141,000.00 | \$ 735,000.00 | \$ 430,000.00 | \$ 13,253.59 |
| FAC_0921_BLDG_B08 | Mackenzie Courts - Block H | \$ 94,000.00 | \$ 60,000.00 | \$ 40,000.00 | \$ 1,052.63 |
| FAC_0921_BLDG_B09 | Mackenzie Courts - Block I | \$ 94,000.00 | \$ 60,000.00 | \$ 40,000.00 | \$ 1,052.63 |
| FAC_0921_BLDG_B10 | Mackenzie Courts - Block J | \$ 94,000.00 | \$ 60,000.00 | \$ 40,000.00 | \$ 1,052.63 |
| FAC_0921_BLDG_B11 | Mackenzie Courts - Block K | \$ 94,000.00 | \$ 60,000.00 | \$ 40,000.00 | \$ 1,052.63 |
| FAC_0921_BLDG_B12 | Mackenzie Courts - Block L | \$ 94,000.00 | \$ 60,000.00 | \$ 40,000.00 | \$ 1,052.63 |
| FAC_0921_BLDG_B13 | Mackenzie Courts - Block M | \$ 94,000.00 | \$ 60,000.00 | \$ 40,000.00 | \$ 1,052.63 |
| FAC_0921_BLDG_B14 | Mackenzie Courts - Shed | \$ 41,000.00 | \$ 27,000.00 | \$ 10,000.00 | \$ 263.16 |
| FAC_0925_BLDG_B01 | William Massey Court - Block A | \$ 873,000.00 | \$ 562,000.00 | \$ 335,000.00 | \$ 10,236.84 |
| FAC_0925_BLDG_B02 | William Massey Court - Block B | \$ 873,000.00 | \$ 562,000.00 | \$ 335,000.00 | \$ 10,236.84 |
| FAC_0925_BLDG_B03 | William Massey Court - Block C | \$ 1,321,000.00 | \$ 842,000.00 | \$ 530,000.00 | \$ 16,078.95 |
| FAC_0942_BLDG_B01 | Mary Mclean Place - Block A | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_0942_BLDG_B02 | Mary Mclean Place - Block B | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_0942_BLDG_B03 | Mary Mclean Place - Block C | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_0942_BLDG_B04 | Mary Mclean Place - Block D | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_0942_BLDG_B05 | Mary Mclean Place - Block E | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_0942_BLDG_B06 | Mary Mclean Place - Block F | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_0942_BLDG_B07 | Mary Mclean Place - Block G | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_0942_BLDG_B08 | Mary Mclean Place - Block H | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_0942_BLDG_B09 | Mary Mclean Place - Block I | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_0942_BLDG_B10 | Mary Mclean Place - Block J | \$ 848,000.00 | \$ 546,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_1012_BLDG_B01 | Vincent Courts - Block A | \$ 1,712,000.00 | \$ 1,091,000.00 | \$ 510,000.00 | \$ 14,727.27 |
| FAC_1012_BLDG_B02 | Residents Lounge - Vincent Place | \$ 553,000.00 | \$ 311,000.00 | \$ 140,000.00 | \$ 2,566.67 |
| FAC_1012_BLDG_B03 | Vincent Courts - Block E | \$ 230,000.00 | \$ 148,000.00 | \$ 75,000.00 | \$ 1,250.00 |
| FAC_1012_BLDG_B04 | Vincent Courts - Block B | \$ 1,132,000.00 | \$ 729,000.00 | \$ 340,000.00 | \$ 9,818.18 |
| FAC_1012_BLDG_B05 | Vincent Courts - Block C | \$ 2,294,000.00 | \$ 1,462,000.00 | \$ 695,000.00 | \$ 13,601.19 |
| FAC_1037_BLDG_B04 | Osborne Street - Block A (Units 1,2,3,4) | \$ 1,364,000.00 | \$ 870,000.00 | \$ 780,000.00 | \$ 10,521.77 |
| FAC_1037_BLDG_B05 | Osborne Street - Block B (Units 5,6,7,8) | \$ 1,364,000.00 | \$ 870,000.00 | \$ 780,000.00 | \$ 10,521.77 |
| FAC_1048_BLDG_B01 | Tommy Taylor Courts | \$ 13,299,000.00 | \$ 7,842,000.00 | \$ 3,700,000.00 | \$ 63,095.24 |
| FAC_1049_BLDG_B01 | Waltham Courts - Block A | \$ 886,000.00 | \$ 570,000.00 | \$ 240,000.00 | \$ 6,961.72 |

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|-------------------|--|-----------------|-----------------|-----------------|--------------|
| FAC_1049_BLDG_B02 | Waltham Courts - Block B | \$ 443,000.00 | \$ 285,000.00 | \$ 120,000.00 | \$ 3,803.83 |
| FAC_1049_BLDG_B03 | Waltham Courts - Block C | \$ 443,000.00 | \$ 285,000.00 | \$ 120,000.00 | \$ 3,803.83 |
| FAC_1049_BLDG_B04 | Waltham Courts - Block D | \$ 886,000.00 | \$ 570,000.00 | \$ 240,000.00 | \$ 6,961.72 |
| FAC_1049_BLDG_B05 | Waltham Courts - Block E | \$ 443,000.00 | \$ 285,000.00 | \$ 120,000.00 | \$ 3,803.83 |
| FAC_1049_BLDG_B06 | Waltham Courts - Block F | \$ 443,000.00 | \$ 285,000.00 | \$ 120,000.00 | \$ 3,803.83 |
| FAC_1049_BLDG_B07 | Waltham Courts - Block G | \$ 886,000.00 | \$ 570,000.00 | \$ 240,000.00 | \$ 6,961.72 |
| FAC_1049_BLDG_B08 | Waltham Courts - Block H | \$ 443,000.00 | \$ 285,000.00 | \$ 120,000.00 | \$ 3,803.83 |
| FAC_1049_BLDG_B09 | Waltham Courts - Block I | \$ 886,000.00 | \$ 570,000.00 | \$ 240,000.00 | \$ 6,961.72 |
| FAC_1061_BLDG_B01 | Regal Courts - Block A | \$ 983,000.00 | \$ 632,000.00 | \$ 390,000.00 | \$ 11,555.02 |
| FAC_1061_BLDG_B02 | Regal Courts - Block B | \$ 492,000.00 | \$ 317,000.00 | \$ 190,000.00 | \$ 5,645.93 |
| FAC_1061_BLDG_B03 | Regal Courts - Block C | \$ 2,798,000.00 | \$ 1,784,000.00 | \$ 1,110,000.00 | \$ 33,732.06 |
| FAC_1061_BLDG_B04 | Regal Courts - Block D | \$ 983,000.00 | \$ 632,000.00 | \$ 390,000.00 | \$ 11,555.02 |
| FAC_1091_BLDG_B01 | Clent Lane - Block A | \$ 807,000.00 | \$ 519,000.00 | \$ 499,000.00 | \$ 15,069.38 |
| FAC_1091_BLDG_B02 | Clent Lane - Block B | \$ 1,206,000.00 | \$ 777,000.00 | \$ 738,000.00 | \$ 22,004.78 |
| FAC_1091_BLDG_B03 | Clent Lane - Block C | \$ 1,206,000.00 | \$ 777,000.00 | \$ 738,000.00 | \$ 22,004.78 |
| FAC_1091_BLDG_B04 | Clent Lane - Block D | \$ 807,000.00 | \$ 519,000.00 | \$ 499,000.00 | \$ 15,069.38 |
| FAC_1091_BLDG_B05 | Clent Lane - Block E | \$ 807,000.00 | \$ 519,000.00 | \$ 499,000.00 | \$ 10,515.72 |
| FAC_1091_BLDG_B06 | Clent Lane - Block F | \$ 807,000.00 | \$ 519,000.00 | \$ 499,000.00 | \$ 15,069.38 |
| FAC_1091_BLDG_B07 | Clent Lane - Block G | \$ 603,000.00 | \$ 388,000.00 | \$ 375,000.00 | \$ 11,160.29 |
| FAC_1091_BLDG_B08 | Clent Lane - Block H | \$ 603,000.00 | \$ 388,000.00 | \$ 375,000.00 | \$ 11,160.29 |
| FAC_1093_BLDG_B01 | Hennessy Place - Block A | \$ 829,000.00 | \$ 533,000.00 | \$ 310,000.00 | \$ 16,666.67 |
| FAC_1093_BLDG_B02 | Hennessy Place - Block B | \$ 829,000.00 | \$ 533,000.00 | \$ 310,000.00 | \$ 16,666.67 |
| FAC_1093_BLDG_B03 | Hennessy Place - Block C | \$ 829,000.00 | \$ 533,000.00 | \$ 310,000.00 | \$ 16,666.67 |
| FAC_1093_BLDG_B04 | Hennessy Place - Block D | \$ 829,000.00 | \$ 533,000.00 | \$ 310,000.00 | \$ 16,666.67 |
| FAC_1103_BLDG_B01 | Maurice Carter Court - Block A | \$ 2,419,000.00 | \$ 1,490,000.00 | \$ 750,000.00 | \$ 15,618.45 |
| FAC_1103_BLDG_B02 | Maurice Carter Court - Block E | \$ 1,509,000.00 | \$ 955,000.00 | \$ 740,000.00 | \$ 15,429.77 |
| FAC_1103_BLDG_B03 | Public Rental-Maurice Carter Cts 4 Units | \$ 2,145,000.00 | \$ 1,322,000.00 | \$ 370,000.00 | \$ 7,714.88 |
| FAC_1103_BLDG_B04 | Residents Lounge - Maurice Carter Courts | \$ 1,031,000.00 | \$ 641,000.00 | \$ 320,000.00 | \$ 6,771.49 |
| FAC_1103_BLDG_B05 | Maurice Carter Court - Block B | \$ 2,419,000.00 | \$ 1,490,000.00 | \$ 750,000.00 | \$ 15,618.45 |
| FAC_1103_BLDG_B06 | Maurice Carter Court - Block C | \$ 2,419,000.00 | \$ 1,490,000.00 | \$ 750,000.00 | \$ 15,618.45 |
| FAC_1103_BLDG_B07 | Maurice Carter Court - Block D | \$ 2,417,000.00 | \$ 1,490,000.00 | \$ 750,000.00 | \$ 15,618.45 |
| FAC_1103_BLDG_B08 | Maurice Carter Court - Block H | \$ 395,000.00 | \$ 254,000.00 | \$ 210,000.00 | \$ 4,329.14 |
| FAC_1103_BLDG_B09 | Maurice Carter Court - Block I | \$ 395,000.00 | \$ 254,000.00 | \$ 210,000.00 | \$ 4,329.14 |
| FAC_1103_BLDG_B10 | Maurice Carter Court - Block J | \$ 103,000.00 | \$ 60,000.00 | \$ 30,000.00 | \$ 566.04 |
| FAC_1103_BLDG_B11 | Maurice Carter Court - Block K | \$ 103,000.00 | \$ 60,000.00 | \$ 30,000.00 | \$ 566.04 |
| FAC_1103_BLDG_B12 | Maurice Carter Court - Block L | \$ 103,000.00 | \$ 60,000.00 | \$ 30,000.00 | \$ 566.04 |
| FAC_1103_BLDG_B13 | Maurice Carter Court - Block M | \$ 103,000.00 | \$ 60,000.00 | \$ 30,000.00 | \$ 566.04 |
| FAC_1103_BLDG_B14 | Maurice Carter Court - Block N | \$ 1,158,000.00 | \$ 745,000.00 | \$ 370,000.00 | \$ 5,021.65 |

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|-------------------|---|-----------------|-----------------|-----------------|--------------|
| FAC_1103_BLDG_B15 | Maurice Carter Court - Block O | \$ 1,157,000.00 | \$ 745,000.00 | \$ 370,000.00 | \$ 5,021.65 |
| FAC_1103_BLDG_B16 | Maurice Carter Court - Block P | \$ 1,157,000.00 | \$ 745,000.00 | \$ 370,000.00 | \$ 5,021.65 |
| FAC_1107_BLDG_B01 | Feast Place - Block A | \$ 833,000.00 | \$ 536,000.00 | \$ 170,000.00 | \$ 9,047.62 |
| FAC_1107_BLDG_B02 | Feast Place - Block B | \$ 833,000.00 | \$ 536,000.00 | \$ 170,000.00 | \$ 9,047.62 |
| FAC_1107_BLDG_B03 | Feast Place - Block C | \$ 624,000.00 | \$ 402,000.00 | \$ 130,000.00 | \$ 7,142.86 |
| FAC_1107_BLDG_B04 | Feast Place - Block D | \$ 416,000.00 | \$ 268,000.00 | \$ 90,000.00 | \$ 5,238.10 |
| FAC_1107_BLDG_B05 | Feast Place - Block E | \$ 833,000.00 | \$ 536,000.00 | \$ 170,000.00 | \$ 9,047.62 |
| FAC_1107_BLDG_B06 | Feast Place - Block F | \$ 833,000.00 | \$ 536,000.00 | \$ 170,000.00 | \$ 9,047.62 |
| FAC_1107_BLDG_B07 | Feast Place - Block G | \$ 833,000.00 | \$ 536,000.00 | \$ 170,000.00 | \$ 9,047.62 |
| FAC_1107_BLDG_B08 | Feast Place - Block H | \$ 833,000.00 | \$ 536,000.00 | \$ 170,000.00 | \$ 9,047.62 |
| FAC_1110_BLDG_B01 | Harman Courts - Block A (Units 1-6) | \$ 1,586,000.00 | \$ 1,011,000.00 | \$ 350,000.00 | \$ 13,603.90 |
| FAC_1110_BLDG_B02 | Harman Courts - Block H (Units 25-28) | \$ 1,075,000.00 | \$ 692,000.00 | \$ 250,000.00 | \$ 4,970.76 |
| FAC_1110_BLDG_B03 | Residents Lounge - Harman Courts | \$ 636,000.00 | \$ 410,000.00 | \$ 150,000.00 | \$ 3,197.06 |
| FAC_1110_BLDG_B04 | Harman Courts - Block I (Units 29-34) | \$ 1,699,000.00 | \$ 1,083,000.00 | \$ 380,000.00 | \$ 7,719.30 |
| FAC_1110_BLDG_B05 | Harman Courts - Block B (Units 7a-10c) | \$ 3,110,000.00 | \$ 1,982,000.00 | \$ 730,000.00 | \$ 21,794.26 |
| FAC_1110_BLDG_B06 | Harman Courts - Block C (Units 11a-14c) | \$ 3,110,000.00 | \$ 1,982,000.00 | \$ 740,000.00 | \$ 22,057.42 |
| FAC_1110_BLDG_B07 | Harman Courts - Block D (Units 15a-16b) | \$ 2,098,000.00 | \$ 1,337,000.00 | \$ 500,000.00 | \$ 15,095.69 |
| FAC_1110_BLDG_B08 | Harman Courts - Block E (Units 17a-18b) | \$ 2,098,000.00 | \$ 1,337,000.00 | \$ 500,000.00 | \$ 15,095.69 |
| FAC_1110_BLDG_B09 | Harman Courts - Block F (Units 19a-20b) | \$ 2,098,000.00 | \$ 1,337,000.00 | \$ 500,000.00 | \$ 15,095.69 |
| FAC_1110_BLDG_B10 | Harman Courts - Block G (Units 21a-24b) | \$ 4,199,000.00 | \$ 2,677,000.00 | \$ 1,000,000.00 | \$ 30,191.39 |
| FAC_1110_BLDG_B11 | Harman Courts - Block M (Garage 1-5) | \$ 181,000.00 | \$ 116,000.00 | \$ 40,000.00 | \$ 1,052.63 |
| FAC_1110_BLDG_B12 | Harman Courts - Block N (Garage 6-9) | \$ 152,000.00 | \$ 98,000.00 | \$ 45,000.00 | \$ 1,934.87 |
| FAC_1110_BLDG_B13 | Harman Courts - Block O (Garages 10-12) | \$ 110,000.00 | \$ 71,000.00 | \$ 34,000.00 | \$ 1,478.93 |
| FAC_1110_BLDG_B14 | Harman Courts - Block P (Garages 13-19) | \$ 259,000.00 | \$ 168,000.00 | \$ 74,000.00 | \$ 2,934.87 |
| FAC_1110_BLDG_B15 | Harman Courts - Block Q Garages20-26&ABC | \$ 373,000.00 | \$ 240,000.00 | \$ 114,000.00 | \$ 5,080.46 |
| FAC_1110_BLDG_B16 | Harman Courts - Laundry | \$ 302,000.00 | \$ 194,000.00 | \$ 70,000.00 | \$ 1,320.75 |
| FAC_1110_BLDG_B17 | Harman Cts Blck J Units 35,36,37,38,39,40 | \$ 1,627,000.00 | \$ 1,037,000.00 | \$ 360,000.00 | \$ 4,758.34 |
| FAC_1110_BLDG_B18 | Harman Courts - Block K Unit 41,42,43,44 | \$ 1,805,000.00 | \$ 1,150,000.00 | \$ 400,000.00 | \$ 5,264.67 |
| FAC_1110_BLDG_B19 | Harman Crts Blck L Unit 45A-48A,45B-48B | \$ 2,302,000.00 | \$ 1,467,000.00 | \$ 510,000.00 | \$ 6,757.77 |
| FAC_1113_BLDG_B01 | Allison Courts - Block A | \$ 844,000.00 | \$ 544,000.00 | \$ 258,000.00 | \$ 8,921.05 |
| FAC_1113_BLDG_B02 | Allison Courts - Block B | \$ 1,679,000.00 | \$ 1,070,000.00 | \$ 531,000.00 | \$ 18,559.81 |
| FAC_1113_BLDG_B03 | Allison Courts - Block C | \$ 95,000.00 | \$ 61,000.00 | \$ 37,000.00 | \$ 973.68 |
| FAC_1113_BLDG_B04 | Allison Courts - Block D | \$ 95,000.00 | \$ 61,000.00 | \$ 37,000.00 | \$ 973.68 |
| FAC_1113_BLDG_B05 | Allison Courts - Block E | \$ 95,000.00 | \$ 61,000.00 | \$ 37,000.00 | \$ 973.68 |
| FAC_1119_BLDG_B01 | Andrews Crescent - Block A | \$ 775,000.00 | \$ 499,000.00 | \$ 45,000.00 | \$ 1,956.52 |
| FAC_1119_BLDG_B02 | Andrews Crescent - Block B | \$ 775,000.00 | \$ 499,000.00 | \$ 45,000.00 | \$ 1,956.52 |
| FAC_1119_BLDG_B03 | Andrews Crescent - Block C | \$ 775,000.00 | \$ 499,000.00 | \$ 45,000.00 | \$ 1,956.52 |
| FAC_1119_BLDG_B04 | Andrews Crescent - Block D | \$ 775,000.00 | \$ 499,000.00 | \$ 45,000.00 | \$ 1,956.52 |

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|-------------------|------------------------------------|-----------------|-----------------|-----------------|--------------|
| FAC_1119_BLDG_B05 | Andrews Crescent - Block E | \$ 775,000.00 | \$ 499,000.00 | \$ 45,000.00 | \$ 1,956.52 |
| FAC_1119_BLDG_B06 | Andrews Crescent - Block F | \$ 775,000.00 | \$ 499,000.00 | \$ 45,000.00 | \$ 1,956.52 |
| FAC_1119_BLDG_B07 | Andrews Crescent - Block G | \$ 775,000.00 | \$ 499,000.00 | \$ 45,000.00 | \$ 1,956.52 |
| FAC_1119_BLDG_B08 | Andrews Crescent - Block H | \$ 775,000.00 | \$ 499,000.00 | \$ 45,000.00 | \$ 1,956.52 |
| FAC_1119_BLDG_B09 | Andrews Crescent - Block I | \$ 775,000.00 | \$ 499,000.00 | \$ 45,000.00 | \$ 1,956.52 |
| FAC_1119_BLDG_B10 | Dwelling (32 Hillier Place) | \$ 844,000.00 | \$ 544,000.00 | \$ 114,000.00 | \$ 6,000.00 |
| FAC_1126_BLDG_B01 | Hadfield Courts - Block A | \$ 1,180,000.00 | \$ 759,000.00 | \$ 640,000.00 | \$ 19,425.84 |
| FAC_1126_BLDG_B02 | Hadfield Courts - Block B | \$ 1,180,000.00 | \$ 759,000.00 | \$ 640,000.00 | \$ 19,425.84 |
| FAC_1126_BLDG_B03 | Hadfield Courts - Block C | \$ 2,386,000.00 | \$ 1,520,000.00 | \$ 1,290,000.00 | \$ 39,114.83 |
| FAC_1126_BLDG_B04 | Hadfield Courts - Block D | \$ 1,407,000.00 | \$ 897,000.00 | \$ 770,000.00 | \$ 23,492.82 |
| FAC_1131_BLDG_B01 | Macgibbon Place - Block A | \$ 860,000.00 | \$ 554,000.00 | \$ 270,000.00 | \$ 11,428.57 |
| FAC_1131_BLDG_B02 | Macgibbon Place - Block B | \$ 860,000.00 | \$ 554,000.00 | \$ 270,000.00 | \$ 11,428.57 |
| FAC_1131_BLDG_B03 | Macgibbon Place - Block C | \$ 860,000.00 | \$ 554,000.00 | \$ 270,000.00 | \$ 11,428.57 |
| FAC_1131_BLDG_B04 | Macgibbon Place - Block D | \$ 860,000.00 | \$ 554,000.00 | \$ 270,000.00 | \$ 11,428.57 |
| FAC_1131_BLDG_B05 | Macgibbon Place - Block E | \$ 860,000.00 | \$ 554,000.00 | \$ 270,000.00 | \$ 11,428.57 |
| FAC_1131_BLDG_B06 | Macgibbon Place - Block F | \$ 860,000.00 | \$ 554,000.00 | \$ 270,000.00 | \$ 11,428.57 |
| FAC_1131_BLDG_B07 | Macgibbon Place - Block G | \$ 860,000.00 | \$ 554,000.00 | \$ 270,000.00 | \$ 11,428.57 |
| FAC_1131_BLDG_B08 | Macgibbon Place - Block H | \$ 860,000.00 | \$ 554,000.00 | \$ 270,000.00 | \$ 11,428.57 |
| FAC_1131_BLDG_B09 | Macgibbon Place - Block I | \$ 860,000.00 | \$ 554,000.00 | \$ 270,000.00 | \$ 11,428.57 |
| FAC_1137_BLDG_B01 | Norman Kirk Courts - Block A | \$ 4,287,000.00 | \$ 2,732,000.00 | \$ 860,000.00 | \$ 25,861.24 |
| FAC_1137_BLDG_B02 | Norman Kirk Courts - Block B | \$ 1,043,000.00 | \$ 671,000.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1137_BLDG_B03 | Norman Kirk Courts - Block C | \$ 2,177,000.00 | \$ 1,388,000.00 | \$ 440,000.00 | \$ 13,516.75 |
| FAC_1137_BLDG_B04 | Norman Kirk Courts - Block D | \$ 2,109,000.00 | \$ 1,344,000.00 | \$ 430,000.00 | \$ 13,253.59 |
| FAC_1137_BLDG_B05 | Norman Kirk Courts - Block E | \$ 2,593,000.00 | \$ 1,653,000.00 | \$ 520,000.00 | \$ 15,622.01 |
| FAC_1137_BLDG_B06 | Norman Kirk Courts - Block F | \$ 1,912,000.00 | \$ 1,219,000.00 | \$ 390,000.00 | \$ 12,200.96 |
| FAC_1137_BLDG_B07 | Norman Kirk Courts - Block G | \$ 2,177,000.00 | \$ 1,388,000.00 | \$ 440,000.00 | \$ 13,516.75 |
| FAC_1137_BLDG_B08 | Norman Kirk Courts - Block H | \$ 2,177,000.00 | \$ 1,388,000.00 | \$ 440,000.00 | \$ 13,516.75 |
| FAC_1137_BLDG_B09 | Norman Kirk Courts - Block I | \$ 4,012,000.00 | \$ 2,557,000.00 | \$ 810,000.00 | \$ 25,191.39 |
| FAC_1137_BLDG_B10 | Norman Kirk Courts - Block J | \$ 2,208,000.00 | \$ 1,408,000.00 | \$ 450,000.00 | \$ 13,779.90 |
| FAC_1137_BLDG_B11 | Norman Kirk Courts - Garages 3-4 | \$ 81,000.00 | \$ 52,000.00 | \$ 210,000.00 | \$ 5,526.32 |
| FAC_1137_BLDG_B12 | Norman Kirk Courts - Garage 5 | \$ 39,000.00 | \$ 26,000.00 | \$ 10,000.00 | \$ 256.41 |
| FAC_1137_BLDG_B13 | Norman Kirk Courts - Garages 6-9 | \$ 79,000.00 | \$ 51,000.00 | \$ 20,000.00 | \$ 512.82 |
| FAC_1137_BLDG_B14 | Norman Kirk Courts - Garages 10-13 | \$ 161,000.00 | \$ 103,000.00 | \$ 30,000.00 | \$ 769.23 |
| FAC_1137_BLDG_B15 | Norman Kirk Courts - Garages 14-17 | \$ 79,000.00 | \$ 51,000.00 | \$ 20,000.00 | \$ 512.82 |
| FAC_1137_BLDG_B16 | Norman Kirk Courts - Garages 18-21 | \$ 39,000.00 | \$ 26,000.00 | \$ 10,000.00 | \$ 256.41 |
| FAC_1137_BLDG_B17 | Norman Kirk Courts - Garages 24-26 | \$ 79,000.00 | \$ 51,000.00 | \$ 20,000.00 | \$ 512.82 |
| FAC_1137_BLDG_B18 | Norman Kirk Courts - Garage 2 | \$ 39,000.00 | \$ 26,000.00 | \$ 10,000.00 | \$ 256.41 |
| FAC_1137_BLDG_B19 | Norman Kirk Courts - Garages 8-9 | \$ 79,000.00 | \$ 51,000.00 | \$ 20,000.00 | \$ 512.82 |

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| FAC_1137_BLDG_B20 | Norman Kirk Courts - Garages 16-17 | \$ 79,000.00 | \$ 51,000.00 | \$ 20,000.00 | \$ 512.82 |
| FAC_1137_BLDG_B21 | Norman Kirk Courts - Garages 19-21 | \$ 119,000.00 | \$ 77,000.00 | \$ 20,000.00 | \$ 512.82 |
| FAC_1137_BLDG_B22 | Norman Kirk Courts - Garage 26 | \$ 39,000.00 | \$ 26,000.00 | \$ 10,000.00 | \$ 256.41 |
| FAC_1144_BLDG_B01 | Angus Courts - Block A | \$ 1,607,000.00 | \$ 1,025,000.00 | \$ 485,000.00 | \$ 14,700.96 |
| FAC_1144_BLDG_B02 | Angus Courts - Block B | \$ 533,000.00 | \$ 342,000.00 | \$ 165,000.00 | \$ 4,988.04 |
| FAC_1144_BLDG_B03 | Angus Courts - Block C | \$ 533,000.00 | \$ 342,000.00 | \$ 165,000.00 | \$ 4,988.04 |
| FAC_1144_BLDG_B04 | Angus Courts - Block D | \$ 1,338,000.00 | \$ 852,000.00 | \$ 410,000.00 | \$ 12,727.27 |
| FAC_1144_BLDG_B05 | Angus Courts - Block E | \$ 1,338,000.00 | \$ 852,000.00 | \$ 410,000.00 | \$ 12,727.27 |
| FAC_1144_BLDG_B06 | Angus Courts - Block F | \$ 1,061,000.00 | \$ 683,000.00 | \$ 320,000.00 | \$ 9,712.92 |
| FAC_1265_BLDG_B01 | Knightsbridge Lane - Block A | \$ 1,281,000.00 | \$ 816,000.00 | \$ 640,000.00 | \$ 19,425.84 |
| FAC_1265_BLDG_B02 | Knightsbridge Lane - Block B | \$ 1,281,000.00 | \$ 816,000.00 | \$ 640,000.00 | \$ 19,425.84 |
| FAC_1265_BLDG_B03 | Knightsbridge Lane - Block C | \$ 1,281,000.00 | \$ 816,000.00 | \$ 640,000.00 | \$ 19,425.84 |
| FAC_1265_BLDG_B04 | Knightsbridge Lane - Block D | \$ 1,014,000.00 | \$ 653,000.00 | \$ 530,000.00 | \$ 15,885.17 |
| FAC_1265_BLDG_B05 | Knightsbridge Lane - Block E | \$ 1,014,000.00 | \$ 653,000.00 | \$ 690,000.00 | \$ 9,263.57 |
| FAC_1265_BLDG_B06 | Knightsbridge Lane - Block F | \$ 1,014,000.00 | \$ 653,000.00 | \$ 690,000.00 | \$ 9,263.57 |
| FAC_1321_BLDG_B01 | Thurso Street - Block A | \$ 1,000,000.00 | \$ 644,000.00 | \$ 645,000.00 | \$ 20,441.92 |
| FAC_1323_BLDG_B02 | Fred Price Courts - Block B | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,464.65 |
| FAC_1323_BLDG_B03 | Fred Price Courts - Block C | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,464.65 |
| FAC_1323_BLDG_B04 | Fred Price Courts - Block D | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,464.65 |
| FAC_1323_BLDG_B05 | Fred Price Courts - Block E | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B06 | Fred Price Courts - Block F | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B07 | Fred Price Courts - Block G | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B08 | Fred Price Courts - Block H | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B09 | Fred Price Courts - Block I | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B10 | Fred Price Courts - Block J | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B11 | Fred Price Courts - Block K | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B12 | Fred Price Courts - Block L | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B13 | Fred Price Courts - Block M | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B14 | Fred Price Courts - Block N | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B15 | Fred Price Courts - Block O | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B16 | Fred Price Courts - Block P | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B17 | Fred Price Courts - Block Q | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B18 | Fred Price Courts - Block R | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1323_BLDG_B19 | Fred Price Courts - Block S | \$ 576,000.00 | \$ 342,300.00 | \$ 210,000.00 | \$ 6,172.25 |
| FAC_1347_BLDG_B01 | Bridgewater Courts - Block A | \$ 500,000.00 | \$ 322,000.00 | \$ 205,000.00 | \$ 6,040.67 |
| FAC_1347_BLDG_B02 | Bridgewater Courts - Block B | \$ 650,000.00 | \$ 418,000.00 | \$ 280,000.00 | \$ 8,660.29 |
| FAC_1347_BLDG_B03 | Bridgewater Courts - Block C | \$ 1,178,000.00 | \$ 758,000.00 | \$ 500,000.00 | \$ 15,095.69 |
| FAC_1347_BLDG_B04 | Bridgewater Courts - Block D | \$ 1,178,000.00 | \$ 758,000.00 | \$ 595,000.00 | \$ 18,241.63 |

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|-------------------|------------------------------|-----------------|-----------------|-----------------|--------------|
| FAC_1347_BLDG_B05 | Bridgewater Courts - Block E | \$ 884,000.00 | \$ 569,000.00 | \$ 380,000.00 | \$ 11,291.87 |
| FAC_1347_BLDG_B06 | Bridgewater Courts - Block F | \$ 971,000.00 | \$ 625,000.00 | \$ 400,000.00 | \$ 11,818.18 |
| FAC_1453_BLDG_B01 | G F Allan Courts - Block A | \$ 995,000.00 | \$ 641,000.00 | \$ 190,000.00 | \$ 5,645.93 |
| FAC_1453_BLDG_B02 | G F Allan Courts - Block B | \$ 746,000.00 | \$ 480,000.00 | \$ 140,000.00 | \$ 4,330.14 |
| FAC_1454_BLDG_B01 | Nayland Street - Block A | \$ 1,250,000.00 | \$ 797,000.00 | \$ 390,000.00 | \$ 8,162.88 |
| FAC_1519_BLDG_B01 | Guise Lane Courts - Block A | \$ 668,000.00 | \$ 430,000.00 | \$ 370,000.00 | \$ 8,830.13 |
| FAC_1519_BLDG_B02 | Guise Lane Courts - Block B | \$ 668,000.00 | \$ 430,000.00 | \$ 370,000.00 | \$ 11,028.71 |
| FAC_1519_BLDG_B03 | Guise Lane Courts - Block C | \$ 668,000.00 | \$ 430,000.00 | \$ 370,000.00 | \$ 11,028.71 |
| FAC_1519_BLDG_B04 | Guise Lane Courts - Block D | \$ 668,000.00 | \$ 430,000.00 | \$ 370,000.00 | \$ 11,028.71 |
| FAC_1519_BLDG_B05 | Guise Lane Courts - Block E | \$ 446,000.00 | \$ 287,000.00 | \$ 240,000.00 | \$ 6,961.72 |
| FAC_1519_BLDG_B06 | Guise Lane Courts - Block F | \$ 893,000.00 | \$ 574,000.00 | \$ 500,000.00 | \$ 21,826.92 |
| FAC_1519_BLDG_B07 | Guise Lane Courts - Block G | \$ 893,000.00 | \$ 574,000.00 | \$ 500,000.00 | \$ 14,680.23 |
| FAC_1556_BLDG_B01 | Wycola Courts - Block A | \$ 1,401,000.00 | \$ 893,000.00 | \$ 602,000.00 | \$ 19,789.47 |
| FAC_1556_BLDG_B02 | Wycola Courts - Block B | \$ 1,401,000.00 | \$ 893,000.00 | \$ 602,000.00 | \$ 19,789.47 |
| FAC_1556_BLDG_B03 | Wycola Courts - Block C | \$ 1,401,000.00 | \$ 893,000.00 | \$ 602,000.00 | \$ 19,789.47 |
| FAC_1556_BLDG_B04 | Wycola Courts - Block D | \$ 1,401,000.00 | \$ 893,000.00 | \$ 602,000.00 | \$ 19,789.47 |
| FAC_1556_BLDG_B05 | Wycola Courts - Block E | \$ 1,401,000.00 | \$ 893,000.00 | \$ 602,000.00 | \$ 19,789.47 |
| FAC_1563_BLDG_B01 | Greenhurst Courts - Block A | \$ 1,584,000.00 | \$ 1,009,000.00 | \$ 720,000.00 | \$ 22,894.74 |
| FAC_1563_BLDG_B02 | Greenhurst Courts - Block B | \$ 2,149,000.00 | \$ 1,370,000.00 | \$ 990,000.00 | \$ 33,636.36 |
| FAC_1563_BLDG_B03 | Greenhurst Courts - Block C | \$ 2,149,000.00 | \$ 1,370,000.00 | \$ 990,000.00 | \$ 33,636.36 |
| FAC_1565_BLDG_B01 | Weaver Courts - Block A | \$ 1,044,000.00 | \$ 672,000.00 | \$ 400,000.00 | \$ 13,939.39 |
| FAC_1565_BLDG_B03 | Weaver Courts - Block F | \$ 257,000.00 | \$ 166,000.00 | \$ 100,000.00 | \$ 3,030.30 |
| FAC_1565_BLDG_B04 | Weaver Courts - Block B | \$ 1,044,000.00 | \$ 672,000.00 | \$ 400,000.00 | \$ 13,939.39 |
| FAC_1565_BLDG_B05 | Weaver Courts - Block C | \$ 1,044,000.00 | \$ 672,000.00 | \$ 400,000.00 | \$ 13,939.39 |
| FAC_1565_BLDG_B06 | Weaver Courts - Block D | \$ 1,044,000.00 | \$ 672,000.00 | \$ 400,000.00 | \$ 13,939.39 |
| FAC_1565_BLDG_B07 | Weaver Courts - Block E | \$ 1,044,000.00 | \$ 672,000.00 | \$ 400,000.00 | \$ 13,939.39 |
| FAC_1565_BLDG_B08 | Weaver Courts - Block G | \$ 496,000.00 | \$ 319,000.00 | \$ 196,000.00 | \$ 3,255.41 |
| FAC_1565_BLDG_B09 | Weaver Courts - Block H | \$ 496,000.00 | \$ 319,000.00 | \$ 196,000.00 | \$ 3,255.41 |
| FAC_1565_BLDG_B10 | Weaver Courts - Block I | \$ 496,000.00 | \$ 319,000.00 | \$ 196,000.00 | \$ 3,255.41 |
| FAC_1565_BLDG_B11 | Weaver Courts - Block J | \$ 496,000.00 | \$ 319,000.00 | \$ 196,000.00 | \$ 3,255.41 |
| FAC_1565_BLDG_B12 | Weaver Courts - Block K | \$ 496,000.00 | \$ 319,000.00 | \$ 196,000.00 | \$ 3,255.41 |
| FAC_1580_BLDG_B01 | Hornby Courts - Block A | \$ 3,170,000.00 | \$ 2,021,000.00 | \$ 940,000.00 | \$ 45,760.87 |
| FAC_1580_BLDG_B02 | Hornby Courts - Block B | \$ 6,905,000.00 | \$ 4,072,000.00 | \$ 1,870,000.00 | \$ 90,271.74 |
| FAC_1630_BLDG_B01 | Halswell Courts - Block A | \$ 1,490,000.00 | \$ 949,000.00 | \$ 410,000.00 | \$ 14,761.90 |
| FAC_1630_BLDG_B02 | Halswell Courts - Block D | \$ 119,000.00 | \$ 77,000.00 | \$ 30,000.00 | \$ 500.00 |
| FAC_1630_BLDG_B03 | Halswell Courts - Block B | \$ 1,490,000.00 | \$ 949,000.00 | \$ 410,000.00 | \$ 14,761.90 |
| FAC_1630_BLDG_B04 | Halswell Courts - Block C | \$ 1,490,000.00 | \$ 949,000.00 | \$ 410,000.00 | \$ 14,761.90 |
| FAC_1630_BLDG_B05 | Halswell Courts - Block E | \$ 119,000.00 | \$ 77,000.00 | \$ 30,000.00 | \$ 500.00 |

| | | | | | |
|-------------------|--|------------------|-----------------|-----------------|--------------|
| FAC_1731_BLDG_B01 | Martindales Road - Block A | \$ 434,000.00 | \$ 280,000.00 | \$ 170,000.00 | \$ 2,896.83 |
| FAC_1731_BLDG_B03 | Martindales Road - Block B | \$ 434,000.00 | \$ 280,000.00 | \$ 160,000.00 | \$ 2,900.00 |
| FAC_1731_BLDG_B04 | Martindales Road - Block C | \$ 871,000.00 | \$ 561,000.00 | \$ 330,000.00 | \$ 9,976.08 |
| FAC_1731_BLDG_B05 | Martindales Road - Block D | \$ 653,000.00 | \$ 421,000.00 | \$ 250,000.00 | \$ 7,870.81 |
| FAC_1731_BLDG_B06 | Martindales Road - Block E | \$ 434,000.00 | \$ 280,000.00 | \$ 160,000.00 | \$ 2,900.00 |
| FAC_1731_BLDG_B07 | Martindales Road - Block F | \$ 434,000.00 | \$ 280,000.00 | \$ 170,000.00 | \$ 5,119.62 |
| FAC_1951_BLDG_B02 | Airedale Courts - Garages 1-8 | \$ 395,000.00 | \$ 254,000.00 | \$ 60,000.00 | \$ 2,224.88 |
| FAC_1951_BLDG_B03 | Airedale Courts - Blk E 16 Conference | \$ 3,087,000.00 | \$ 1,968,000.00 | \$ 1,230,000.00 | \$ 47,870.81 |
| FAC_1951_BLDG_B05 | Airedale Courts - Blk C 12-14 Airedale | \$ 7,976,000.00 | \$ 4,703,000.00 | \$ 1,290,000.00 | \$ 42,169.08 |
| FAC_1951_BLDG_B06 | Airedale Courts - Blk D 16-18 Airedale | \$ 10,252,000.00 | \$ 6,045,000.00 | \$ 1,560,000.00 | \$ 53,793.10 |
| FAC_1951_BLDG_B07 | Airedale Courts Garages 47 - 52 | \$ 380,000.00 | \$ 244,000.00 | \$ 640,000.00 | \$ 30,892.86 |
| FAC_1951_BLDG_B08 | Airedale Courts - Blk F 24-26 Conference | \$ 7,872,000.00 | \$ 4,642,000.00 | \$ 1,010,000.00 | \$ 33,025.58 |
| FAC_1951_BLDG_B09 | Airedale Courts - Blk G 28-30 Conference | \$ 10,252,000.00 | \$ 6,045,000.00 | \$ 1,440,000.00 | \$ 51,428.57 |
| FAC_1951_BLDG_B10 | Airedale Courts Garages 9-12&PowerRoom | \$ 455,000.00 | \$ 293,000.00 | \$ 80,000.00 | \$ 2,227.56 |
| FAC_1951_BLDG_B11 | Airedale Courts Garages 13-19 | \$ 380,000.00 | \$ 244,000.00 | \$ 70,000.00 | \$ 2,019.23 |
| FAC_1951_BLDG_B12 | Airedale Courts Garages 20 - 31 | \$ 270,000.00 | \$ 174,000.00 | \$ 50,000.00 | \$ 1,602.56 |
| FAC_1951_BLDG_B13 | Airedale Courts Garages 32-40 | \$ 359,000.00 | \$ 231,000.00 | \$ 60,000.00 | \$ 1,810.90 |
| FAC_1951_BLDG_B14 | Airedale Courts Garages 44-46 | \$ - | \$ - | \$ - | \$ - |
| FAC_1951_BLDG_B15 | Airedale Courts Garages 41-43 | \$ - | \$ - | \$ - | \$ - |
| FAC_2373_BLDG_B01 | Gloucester Courts - Block A | \$ 9,122,000.00 | \$ 5,378,000.00 | \$ 1,780,000.00 | \$ 38,010.20 |
| FAC_2373_BLDG_B02 | Gloucester Courts - Block B | \$ 2,859,000.00 | \$ 1,823,000.00 | \$ 630,000.00 | \$ 13,469.39 |
| FAC_2373_BLDG_B03 | Gloucester Courts - Block C | \$ 2,795,000.00 | \$ 1,782,000.00 | \$ 620,000.00 | \$ 13,265.31 |
| FAC_2631_BLDG_B01 | Cedar Park - Block A | \$ 966,000.00 | \$ 621,000.00 | \$ 430,000.00 | \$ 7,523.04 |
| FAC_2631_BLDG_B02 | Cedar Park - Block B | \$ 355,000.00 | \$ 229,000.00 | \$ 230,000.00 | \$ 3,905.53 |
| FAC_2631_BLDG_B03 | Cedar Park - Block C | \$ 355,000.00 | \$ 229,000.00 | \$ 230,000.00 | \$ 3,905.53 |
| FAC_2631_BLDG_B04 | Cedar Park - Block D | \$ 355,000.00 | \$ 229,000.00 | \$ 230,000.00 | \$ 3,905.53 |
| FAC_2631_BLDG_B05 | Cedar Park - Block E | \$ 355,000.00 | \$ 229,000.00 | \$ 320,000.00 | \$ 5,553.00 |
| FAC_2631_BLDG_B06 | Cedar Park - Block F | \$ 364,000.00 | \$ 234,000.00 | \$ 320,000.00 | \$ 5,553.00 |
| FAC_2631_BLDG_B07 | Cedar Park - Block G | \$ 402,000.00 | \$ 258,000.00 | \$ 210,000.00 | \$ 3,582.95 |
| FAC_2631_BLDG_B08 | Cedar Park - Block H (Garage Unit 2) | \$ - | \$ - | \$ - | \$ - |
| FAC_2631_BLDG_B09 | Cedar Park - Block I | \$ 966,000.00 | \$ 621,000.00 | \$ 430,000.00 | \$ 7,523.04 |
| FAC_2631_BLDG_B10 | Cedar Park - Block J | \$ 966,000.00 | \$ 621,000.00 | \$ 210,000.00 | \$ 3,582.95 |
| FAC_2631_BLDG_B11 | Cedar Park - Block K | \$ 368,000.00 | \$ 237,000.00 | \$ 210,000.00 | \$ 3,582.95 |
| FAC_2631_BLDG_B12 | Cedar Park - Block L | \$ 368,000.00 | \$ 237,000.00 | \$ 210,000.00 | \$ 3,582.95 |
| FAC_2631_BLDG_B13 | Cedar Park - Block M | \$ 2,165,000.00 | \$ 1,380,000.00 | \$ 1,070,000.00 | \$ 18,433.18 |
| FAC_2631_BLDG_B14 | Cedar Park - Block N | \$ 314,000.00 | \$ 202,000.00 | \$ 320,000.00 | \$ 5,553.00 |
| FAC_2680_BLDG_B01 | Whakahoa - Block A | \$ 3,787,000.00 | \$ 2,414,000.00 | \$ 1,160,000.00 | \$ 17,571.43 |
| FAC_2680_BLDG_B02 | Whakahoa - Block B | \$ 4,384,000.00 | \$ 2,794,000.00 | \$ 1,340,000.00 | \$ 20,285.71 |

| | | | | | |
|---|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|
| FAC_2680_BLDG_B03 | Whakahoa - Block C | \$ 2,724,000.00 | \$ 1,736,000.00 | \$ 830,000.00 | \$ 12,571.43 |
| FAC_2680_BLDG_B04 | Whakahoa - Block D | \$ 651,000.00 | \$ 419,000.00 | \$ 200,000.00 | \$ 2,857.14 |
| FAC_2680_BLDG_B05 | Whakahoa - Block E | \$ 651,000.00 | \$ 419,000.00 | \$ 200,000.00 | \$ 2,857.14 |
| FAC_3516_BLDG_B01 | Collett Courts - Block A | \$ 941,000.00 | \$ 606,000.00 | \$ 430,000.00 | \$ 12,251.08 |
| FAC_3516_BLDG_B02 | Collett Courts - Block B | \$ 941,000.00 | \$ 606,000.00 | \$ 430,000.00 | \$ 12,251.08 |
| FAC_3517_BLDG_B01 | Boyd Cottage - Block A | \$ 1,406,000.00 | \$ 896,000.00 | \$ 370,000.00 | \$ 6,230.77 |
| FAC_3519_BLDG_B01 | Housing Briggs Row | \$ 1,134,000.00 | \$ 730,000.00 | \$ 270,000.00 | \$ 4,512.82 |
| FAC_3520_BLDG_B01 | Tredinnick Place Block A | \$ 1,972,000.00 | \$ 1,257,000.00 | \$ 760,000.00 | \$ 21,744.19 |
| FAC_3520_BLDG_B02 | Tredinnick Place Block B | \$ - | \$ - | \$ - | \$ - |
| FAC_3632_BLDG_B01 | Rue Viard - Block A | \$ 1,024,000.00 | \$ 659,000.00 | \$ 350,000.00 | \$ 10,461.54 |
| FAC_3652_BLDG_B02 | Bruce Terrace (5 Units) | \$ 2,543,000.00 | \$ 1,621,000.00 | \$ 970,000.00 | \$ 13,630.63 |
| Ōtautahi Community Housing Trust Managed Total | | \$ 563,497,000.00 | \$ 357,005,400.00 | \$ 193,110,000.00 | \$ 5,592,007.63 |

| SAP Reference | Partnership arrangements with other 3 rd party providers | Gross Replacement Cost | Current Building Value | Depreciated Replacement Cost | Annual Depreciation |
|---|---|-------------------------|------------------------|------------------------------|----------------------|
| FAC_2311_BLDG_B01 | YWCA Housing - Units 2 to 4 & Office | \$ 2,754,000.00 | \$ 1,755,000.00 | \$ 999,000.00 | \$ 35,405.59 |
| FAC_2311_BLDG_B02 | YWCA Housing - Units 5 to 9 | \$ 2,387,000.00 | \$ 1,521,000.00 | \$ 539,000.00 | \$ 26,833.33 |
| FAC_2311_BLDG_B03 | YWCA Housing - Garages | \$ 103,900.00 | \$ 85,000.00 | \$ 8,500.00 | \$ - |
| FAC_2513_BLDG_B01 | Barrington Street Home & Family | \$ 1,377,000.00 | \$ 878,000.00 | \$ 315,000.00 | \$ 10,862.07 |
| FAC_2513_BLDG_B02 | Barrington Street Home & Family Garage | \$ 51,000.00 | \$ 33,000.00 | \$ 13,000.00 | \$ 448.28 |
| FAC_2538_BLDG_B01 | Ka Wahine Trust Halfway House | \$ 627,000.00 | \$ 404,000.00 | \$ 210,000.00 | \$ 7,241.38 |
| FAC_2538_BLDG_B02 | Ka Wahine Trust Halfway House Accom | \$ 149,000.00 | \$ 96,000.00 | \$ 11,000.00 | \$ 161.76 |
| FAC_2538_BLDG_B03 | Ka Wahine Trust Halfway House - Garages | \$ - | \$ - | \$ - | \$ - |
| FAC_0755_BLDG_B01 | Sandilands-29 & 31 Griffiths Ave 2 Units | \$ 736,000.00 | \$ 474,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B02 | Sandilands-23 & 25 Griffiths Ave 2 Units | \$ 736,000.00 | \$ 474,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B03 | Sandilands-15 & 17 Griffiths Ave 2 Units | \$ 736,000.00 | \$ 474,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B04 | Sandilands-11 & 13 Griffiths Ave 2 Units | \$ 736,000.00 | \$ 474,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B05 | Sandilands-3 Griffiths Ave/12 Nicholas | \$ 736,000.00 | \$ 474,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B06 | Sandilands - 14&14a Nicholas Dr 2 Units | \$ 736,000.00 | \$ 474,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B07 | Sandilands - 2 & 4 Griffiths Ave 2 Units | \$ 736,000.00 | \$ 474,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B08 | Sandilands-18 & 20 Griffiths Ave 2 Units | \$ 736,000.00 | \$ 474,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B09 | Sandilands-22 & 24 Griffiths Ave 2 Units | \$ 736,000.00 | \$ 474,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B11 | Sandilands-9 & 11 Coulter Street 2 Units | \$ 686,000.00 | \$ 441,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| FAC_0755_BLDG_B12 | Sandilands - 6 & 8 Nicholas Dr 2 Units | \$ 686,000.00 | \$ 441,000.00 | \$ 95,000.00 | \$ 12,291.67 |
| Partnership arrangements with other 3rd party providers Total | | \$ 15,444,900.00 | \$ 9,920,000.00 | \$ 3,140,500.00 | \$ 216,161.75 |

| SAP Reference | Others | Gross Replacement Cost | Current Building Value | Depreciated Replacement Cost | Annual Depreciation |
|---------------------|--|------------------------|------------------------|------------------------------|---------------------|
| FAC_2506_BLDG_B01 | Lancewood Courts - Block A | \$ 592,000.00 | \$ 522,000.00 | \$ 392,000.00 | \$ - |
| FAC_2506_BLDG_B02 | Lancewood Courts - Block B (Units 3-11)* | \$ 1,299,000.00 | \$ 1,129,000.00 | \$ 847,000.00 | \$ - |
| Others Total | | \$ 1,891,000.00 | \$ 1,651,000.00 | \$ 1,239,000.00 | \$ - |

Table 5-1, Asset Portfolio Value (as at 1 May 2023)

Appendix III - 2020 Asset Management Maturity

| Section | Current/ Target | | Reason for scores 2020 | Improvement actions planned or underway |
|-------------------------------------|-----------------|----|---|---|
| AM Policy and Strategy | 85 | 95 | <p>Corporate AM Policy and Strategic AM Plan in place, provides key principles, objectives, corporate AM improvement path, framework for AM planning.</p> <p>Strategic context analysis is thorough and documented in IS, AMP, Activity Plan and various Facilities Strategies and Network Plans.</p> <p>Strategic priorities are well embedded with good alignment through to AMP and Activity Plans.</p> | <p>Continue to communicate, review, monitor and update AM Policy, SAMP.</p> <p>Streamlining of strategy, AM, planning documents.</p> <p>Update AM Policy and Objectives</p> |
| Levels of Service | 80 | 90 | <p>The levels of service sections of the AMPs have good linkages to strategic outcomes, customer expectations.</p> <p>LOS and performance measures reviewed by 'pit crews' in 2020.</p> <p>Community needs analysis and survey information has been detailed in the AMP - engagement through user surveys is stronger for some activities (libraries, rec centres, gallery) than others (community facilities, housing).</p> <p>There has been no specific community engagement over levels of service and willingness to pay, beyond Council 'plan submissions' processes.</p> | <p>Engage with community around level of service options (beyond 'document submissions' processes).</p> |
| Forecasting Demand | 65 | 80 | <p>Good analysis of demand drivers in AMP, supported by corporate demographic information.</p> <p>The current and historical utilisation and capacity of most facilities is measured however, except for Housing and Libraries, the demand forecasts have not been converted into quantitative forecasts to a level useful for planning for individual facilities.</p> <p>Demand management techniques have been identified in the AMP but not clear which are being funded or progressed.</p> <p>Demand analysis considered in various Strategies (Aquatics) and Network Plans (Community Facilities).</p> | <p>AMP Demand Sections – streamline and summarise from respective 'strategies' and 'network plans' and include quantitative data on historic demand and forecasts.</p> <p>Update facilities strategies (>5 years old or where context has changed and needs strategic review).</p> |
| Asset Register Data | 75 | 90 | <p>Data structure reviewed as part of the Facilities Better Business Management Programme (FBBM). The data in SAP has been cleansed and is of a better quality, but some datasets still have big gaps (e.g. installation date, replacement costs).</p> <p>A data collection process is underway to capture remaining facility assets and their attributes.</p> <p>Fulcrum has been deployed to support capturing of information from the field into SAP.</p> <p>Ongoing data updating processes need to be embedded.</p> | <p>Ongoing reviews and auditing to ensure data management processes are being followed.</p> <p>Develop and use data quality dashboards to drive prioritisation of further data improvements, including replacement cost.</p> |
| Asset Performance/ Condition | 65 | 85 | <p>A significant amount of asset data validation and condition assessments have been undertaken, unfortunately the data was not available to support the 2020 AM Plans.</p> <p>Asset performance data is limited to maintenance reporting and response times. Asset performance assessments (e.g. fitness-for-purpose) have not been part of this year's asset inspections</p> | <p>Establish a process to capture performance information during condition assessments.</p> <p>Dashboard reporting for operational/contract KPIs.</p> |
| Decision Making | 75 | 85 | <p>Formal decision-making processes are applied to major projects and programmes - business cases are used to justify the financial and non-financial benefits of projects. Options are evaluated using a Council framework.</p> <p>CAPEX projects are captured and prioritised against decision criteria (aligned to Council priorities) in the CPMS.</p> <p>See also CAPEX planning re: renewal decisions.</p> | <p>Develop renewal model for building assets (AAIF), incorporating condition, performance, risk and cost information.</p> |
| Managing Risk | 70 | 85 | <p>The Council risk framework has been applied, with regular risk reporting through Promapp.</p> <p>The Risk section of the AMP and appendices covers the main risks for each of the five facility types, and the mitigation measures.</p> | <p>Capture resilience assessment results and manage through the corporate risk register (Promapp).</p> <p>Noted that Risk team are also progressing other</p> |

| Section | Current/Target | | Reason for scores 2020 | Improvement actions planned or underway |
|--------------------------------|----------------|----|--|--|
| | | | Criticality is considered in decision making, and the key risk for each facility are known and managed. However, a criticality rating has not been formally assigned to individual assets. | recommendations from Deloitte risk review 2019. |
| Operational Planning | 55 | 85 | Scheduled maintenance programmes are developed collaboratively with Citycare and Facilities. There have been efforts in recent years to more planned (less reactive) maintenance and SAP was being used to manage scheduled maintenance, but this has reverted to spreadsheet lists. Reactive maintenance and costs are captured in SAP, but only at a building level. Budget constraints are likely to see cuts to planned maintenance programmes, focussing on maintaining safety and compliance activities. | Re-establish management of scheduled maintenance through SAP and Fulcrum. Continue work to enable better categorisation/capture of financial information to support OPEX optimisation and planning |
| Capital Works Planning | 70 | 85 | See comments for 'decision making' plus... Capital projects and programmes managed in accordance with CPDF and projects tracked in CPMS. A 10-year (AMP/LTP) and 30-year (IS) CAPEX programme is in place. Renewal forecasts are still based on 'top down' assessments until asset condition data is available for analysis. Network planning is required to provide a stronger base for development of growth and LOS project CAPEX. | Improved scoping and project definition of projects and programmes for next 3 years. Establish a process for developing renewal programmes from condition assessments and validating with facilities managers. |
| Financial Planning | 70 | 85 | (This section was not complete in some of the 5 AMPs). 10-year forecasts are provided for OPEX and CAPEX. OPEX forecasts are largely based on historical expenditure and staff knowledge. Consequential OPEX (OPEX associated with new assets) is estimated, but there is limited information on asset expenditure to date, as the practice of linking work orders to assets is only just beginning within the new asset data structure. The operating impact of budget changes on levels of service (asset performance) is not well linked. | Review of asset financial information to allow better reporting by facility and asset type and improved OPEX analysis and budgeting for the next LTP. Revaluation of assets (once data improvements enable this, see Asset Register). |
| AM Leadership and Teams | 80 | 90 | The organisational structure for asset management has embedded. There is a good working relationship between asset managers and activity managers and the AMP process has been useful in developing a joint understanding of AM issues. AMU lead a consistent approach to AM across Council, with council wide AM communications on AM through SharePoint and forums such as the Delegate's Liaison Group. AM practice is becoming more part of Council language and culture. AMU has developed an AM competence framework, but this has not been applied to individual roles or job descriptions. | Review staff/team capabilities against AM competence framework to identify capability development needs (training, mentoring, etc). Continue AM working group/s to support shared learnings and knowledge. |
| AM Plans | 75 | 85 | 5 AMPs have been updated and were largely complete at the time of the assessment (Aug 2020). There is some good content, and there has been much better engagement with business owners during AMP development enabling. However not all sections are complete, the information from recent condition assessments was not available to inform the AMP and there is limited performance information in the AMPs. | Complete all sections when condition data is available. Include performance information (use staff knowledge to fill data gaps). Streamlining of front-end content to reduce duplication with strategies, Activity Plans. Discuss with business owners and consider merging into a single Facilities AMP. |
| Management Systems | 65 | 80 | The need for a quality management approach to asset management is understood and continues to be developed. Processes are well established and documented for many corporate processes such as capital delivery and risk. Facilities have prioritised and reviewed their critical processes and are managing these in Promapp. | Addition of specific AM processes, such as condition/performance assessments and development of renewal forecasts, in Promapp. |

| Section | Current/ Target | | Reason for scores 2020 | Improvement actions planned or underway |
|------------------------------------|--------------------|-----------|---|---|
| | | | Since the last review, AMU has reviewed/improved some critical AM processes including asset handover and disposals. AMU is supporting a more formal process to assist activities prioritising 'critical AM Processes' and reviewing/improving the highest priority ones, but this is initially only focussing on waters and transport. | |
| AM Information Systems | 80 | 90 | Good information systems – SAP, GIS, Fulcrum (field data). The FBBM project has focused on better use of SAP data and information to support the business. Power BI is being used to develop dashboards to better meet user needs, still work-in-progress. Some new buildings are being provided with BIM data, working through how this will fit into Council's IS/AM strategy to support better AM. | Continue implementation of B2B and business intelligence tools to support integrated, easy access to information. Asset Information Strategy. Strategy for implementing BIM |
| Service Delivery Mechanisms | 70 | 90 | Contracts are in place for the delivery of maintenance and operations functions. Competitive tender processes are used. Increasingly the business is driving change in asset data collection, work orders and contract payments through the FBBM project - to get more accurate costing and better contract performance monitoring. A greater focus on ensuring what is in the contract and what is additional work, and more accurate maintenance schedules. | Ensure AM requirements are built into new contract/s. Continued focus on improving oversight / control of contract operational activities. |
| Audit and Improvement | 70 | 85 | An AM improvement programme has been developed for facilities. Reporting on major projects that are part of the corporate programme is via AMGB. Each AMP identifies items for improvements for the facilities area but there is no formal monitoring/reporting process. | Establish a process for monitoring AM improvements outside of the corporate AMU programme. |

Table 5-2: Facilities Current and Target 2020 maturity assessment scores

(Includes Community Facilities, Libraries, Corporate Accommodation, Recreation, Sport and Events, Social Housing, Art Gallery and Museums).

Appendix IV - 2023 Asset Management Maturity Assessments

Facilities | What works well

| Category | # | Theme | Issue | Evidence/examples |
|---|----|-------------------------|--|--|
| System: Initiatives to improve data quality are either in-flight or being planned | 18 | Improvement initiatives | <p>Initiatives are either in-flight or being planned to improve:</p> <ul style="list-style-type: none"> Ongoing improvement of data completeness, by starting with asset condition data (2.4). Revising the asset data requirements (e.g., data structure, object type attribution, processes) to achieve consistency (4.3). | <ul style="list-style-type: none"> Unreliable condition data has been removed, with an initiative planned to capture missing data. The team is in the process of allocating the correct spaces to the assets and working with external contractors to ensure alignment. |
| People: | 9 | Capability uplift | <ul style="list-style-type: none"> Key personnel with data expertise are being introduced to the team to improve the asset data. (4.2, 4.6). | <ul style="list-style-type: none"> There is a dedicated resource to improve the asset data for the team. Anecdotal evidence indicates that condition data is being improved on over time. However, it is unclear if this will be sufficient to address the data gaps over time. |

Facilities | Opportunities for Improvement

| Category | # | Theme | Issue | Evidence/examples |
|---|----|--|---|--|
| Systems: Technology is not fit-for-purpose and data quality is poor | 5a | Asset data quality | <ul style="list-style-type: none"> There are gaps in core asset data fields, including condition, age, and capacity (2.4,.3.5). Asset data is not entered in a consistent format (4.2). Data accuracy has not been assessed, and the confidence level for key data fields (i.e., age, condition and criticality) varies across the different facility types (4.2). | <ul style="list-style-type: none"> Condition data field completeness = 50%, age data field = 80%, capacity = 75% (completeness scores sourced from Facilities AMP, dated 30.06.2023). Validity of the data is unknown. There are currently no formalised quality checks undertaken for data accuracy / a review of data accuracy has not been completed to date e.g., there are differences with how spaces for building assets are structured |
| | 5b | Consistent storage of data in centralised (Enterprise) systems | <ul style="list-style-type: none"> Not all asset data is saved in SAP, which makes it difficult to maintain data integrity, due to a lack of governance, alongside version control and accessibility issues (4.3) | <ul style="list-style-type: none"> Excel spreadsheets are used to document completed survey reports on facilities assets. |
| | 5c | Organisational & process requirements | <ul style="list-style-type: none"> There is currently no minimum requirement to update data stored in SAP at a defined frequency (e.g., every 12 months) (4.2) | <ul style="list-style-type: none"> There is a need to create alignment with the data structure, which includes regular intervals to update the data. |

| | | | | |
|---|----|---|---|--|
| | | | <ul style="list-style-type: none"> • Lack of confidence in documentation which defines the data structure (4.2, 4.4). • Lack of governance in place to control the quality of asset data (4.3). | <ul style="list-style-type: none"> • This process is documented in Promapp, however it was not observed. • No process, role or responsibility was observed to manage/govern the data. |
| Process: Processes are not fit-for-purpose | 6a | Documentation and formalisation of business processes | <ul style="list-style-type: none"> • No documented process to identify critical assets (4.4) • There is no alignment of capital works from other units in similar areas (e.g. Transport & Three Waters discuss alignment of their works, but not with other asset teams) (4.4) • No documented process to enable long- term planning of renewals (e.g., renewals are mostly reactive) (3.5, 4.4) | <ul style="list-style-type: none"> • Asset criticality is defined in the Facilities AMP, however no process is observed. • No method exists to allocate work from different units at the same time in similar areas. This is currently being done ad-hoc. • No documentation was observed which outlines how renewals are determined & planned. |
| | 6b | Clarity of accountabilities and Responsibilities. | <ul style="list-style-type: none"> • Lack of certainty for the procedure to maintain and update data, and where the responsibility lies (4.2, 4.3, 4.6). • Lack of accountability for asset management from Senior Leadership (i.e., above Manager level) (4.4) | <ul style="list-style-type: none"> • This process is documented in Promapp, however it was not observed. There is uncertainty to whether the process is adhered to. • Accountability for Asset Management sits with Managers, or Team Leaders. |
| People: There are capability and capacity constraints | 7a | Internal and external resource capability | <ul style="list-style-type: none"> • External contractors don't have the required technical expertise or resources (e.g., to carry out condition assessments and provide a reliable condition rating) (4.5, 4.6) | <ul style="list-style-type: none"> • External consultants engaged to complete condition assessments have been observed to not possess the specialist skills to provide a reliable condition rating |
| | 7b | Internal resourcing capacity | <ul style="list-style-type: none"> • There has been a history of an inconsistent team structure (4.4, 4.6) | <ul style="list-style-type: none"> • There are issues with staff retention and maintaining the expertise within the team. |

Appendix V - Capital Investment Programme 2025-34

Amount by Financial Year

Source: Proposed

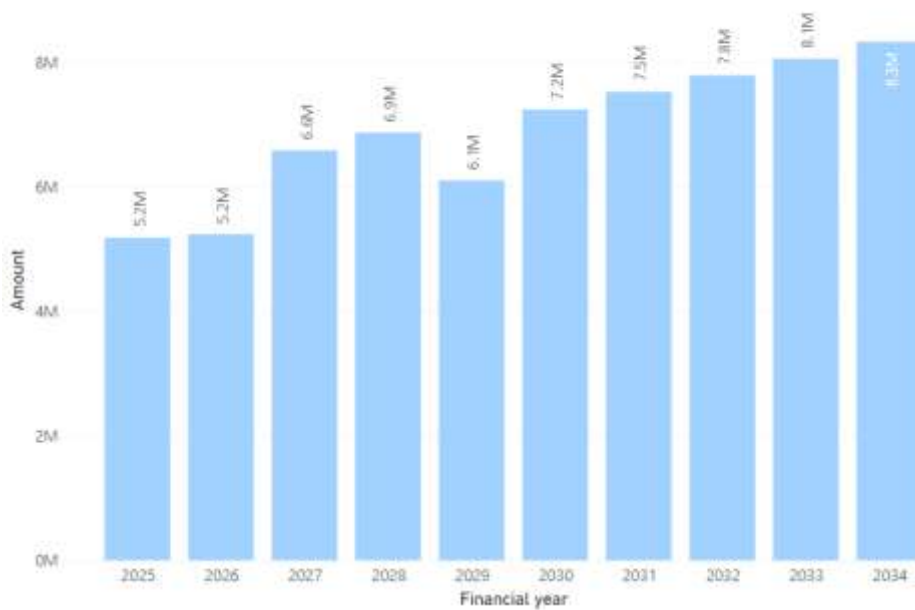


Figure X : Community Housing Capital Programme FY 2025-34

For Details of all Programmes and Projects refer to Budget Interactive Budget Tool and the accompanying Schedule.

Orbviz Budget Interactive Tool- multiple viewpoints and functionality.

[Home | CCC Consultation for Long Term Plan and Annual Plan - Projects | Christchurch City Council \(orbviz.com\)](#)

Schedule 1 – Community Housing Capital Programme by Primary Driver.

DRAFT LONG TERM PLAN 2024 - 2034

CAPITAL SCHEDULE: GROUP OF ACTIVITIES -PROPOSED BUDGETS (INFLATED)

| Primary Driver | ProjectID | Project Title | Values | | | | | | | | | | | Total Proposed 2025 - 34 | |
|--------------------------------------|-----------|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--|-----------------------------|-----|
| | | | Proposed 2025 | Proposed 2026 | Proposed 2027 | Proposed 2028 | Proposed 2029 | Proposed 2030 | Proposed 2031 | Proposed 2032 | Proposed 2033 | Proposed 2034 | | | |
| Replace Existing Assets | 452 | Owner Occupier Housing Purchase Back | 236 | | | | | | | | | | | | 236 |
| | 65441 | Delivery Package - Housing Renewals | 4,947 | 5,238 | 6,585 | 6,871 | 6,101 | 7,240 | 7,526 | 7,790 | 8,056 | 8,330 | | 68,683 | |
| Replace Existing Assets Total | | | 5,182 | 5,238 | 6,585 | 6,871 | 6,101 | 7,240 | 7,526 | 7,790 | 8,056 | 8,330 | | 68,919 | |
| Grand Total | | | 5,182 | 5,238 | 6,585 | 6,871 | 6,101 | 7,240 | 7,526 | 7,790 | 8,056 | 8,330 | | 68,919 | |

Appendix VI - Total Capital and Operating Expenses for 2025-2034

