

## **Strategic Governance**

### **Strategic Governance: Activities, Rationale and Negative Effects**

#### **Activities included in Strategic Governance**

- Public participation in democratic processes, City Governance and Decision-making

#### **Strategic Governance contributes to these community outcomes**

- Decisions take account of community views
- People are actively involved in their communities and local issues
- The Council's goals and activities are clearly communicated to the community
- The special position of Ngāi Tahu is recognised
- Maori have opportunities and the capacity to contribute to decision-making processes
- Statutory obligations are met by the Council
- Decisions are transparent and informed by timely, accurate and robust information and advice.
- People have the information and skills to enable them to participate in society
- Cultural and ethnic diversity is valued and celebrated
- People have strong social networks
- People are safe from crime
- There is increasing participation in recreation and sport activities
- Decisions take account of community views

#### **Strategic Governance has these negative effects:**

There are no negative effects for Strategic Governance

## Strategic Governance Statement of Service Provision

Activity	Services provided	Performance Measures	Performance Targets				
			Current	2015-16	2016-17	2017-18	2018-2025
Public participation in democratic processes, City Governance and Decision-making	Provide advice, leadership and support for engagement and consultation planning and processes	Percentage of residents that feel they can participate in and contribute to Council decision-making	At least 46%	At least 41% of Residents that feel they can participate in and contribute to Council decision-making [1]	At least 50% of Residents that feel they can participate in and contribute to Council decision-making	At least 50% of Residents that feel they can participate in and contribute to Council decision-making	At least 60% of Residents that feel they can participate in and contribute to Council decision-making
		Percentage of residents that understand how Council makes decisions	At least 40%	At least 35% based on nationwide survey [2]	At least 37%	At least 40%	At least 42%
			New target	Targeted survey 65% [3]	67%		
		Percentage of residents that feel the public has some or a large influence on the decisions the Council makes	At least 55%	At least 55%	At least 55%	At least 55%	At least 55%
			New target	Targeted survey 65% [3]	67%		
	Coordinate, plan and manage communication to/from the media	Provide media with information about the Council	Issue media releases, prepare perspective articles, hold media briefings	Issue media releases, prepare perspective articles, hold media briefings within the timelines specified in Communications plans and/or within 3 hours of public decisions [4]	Issue media releases, prepare perspective articles, hold media briefings within the timelines specified in Communications plans and/or within 3 hours of public decisions	Issue media releases, prepare perspective articles, hold media briefings within the timelines specified in Communications plans and/or within 3 hours of public decisions	Issue media releases, prepare perspective articles, hold media briefings within the timelines specified in Communications plans and/or within 3 hours of public decisions
			Respond to 90% of media calls within 24 hours	Respond to 90% of media calls within 24 hours seven days a week	Respond to 90% of media calls within 24 hours seven days a week	Respond to 90% of media calls within 24 hours seven days a week	Respond to 90% of media calls within 24 hours seven days a week
	Provide external communications to inform the Christchurch community about Council, services, decisions, and opportunities to participate	Provide external communications and marketing that are timely, relevant, accurate and cost effective	At least 65% of residents are satisfied that Council communications are timely, relevant and accurate	At least 65% of residents are satisfied that Council communications are timely, relevant and accurate	At least 67% of residents are satisfied that Council communications are timely, relevant and accurate	At least 67% of residents are satisfied that Council communications are timely, relevant and accurate	At least 70% of residents are satisfied that Council communications are timely, relevant and accurate

<b>Proposed Changes for public participation in democratic processes ...</b>	<b>Rationale</b>
[1] Reduction in agreement initially, improving over time	Cognizance of past results; expected improvement over time
[2] Reduction in understanding initially, improving over time	Cognizance of past results; expected improvement over time
[3] Christchurch – specific survey	The need to obtain local feedback, as well as participate in nation-wide surveys
[4] Introduce specific targets for media releases	Improved public awareness of Council decisions

Strategic governance

Plan 2014/15		Plan 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000									
Cost of proposed services											
25,454	Public Participation in Democratic Processes	22,599	24,612	24,396	24,760	27,000	26,180	26,565	28,837	28,127	28,942
25,454		22,599	24,612	24,396	24,760	27,000	26,180	26,565	28,837	28,127	28,942
Operating revenue from proposed services											
300	Public Participation in Democratic Processes	165	914	174	178	898	187	192	977	205	212
300		165	914	174	178	898	187	192	977	205	212
-	Vested assets	-	-	-	-	-	-	-	-	-	-
25,154	Net cost of services	22,434	23,698	24,222	24,582	26,102	25,993	26,373	27,860	27,922	28,730

## Strategic governance funding impact statement

Plan 2014/15		Plan 2015/16	Plan 2016/17	Plan 2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$000										
<b>Sources of operating funding</b>											
22,654	General rates, uniform annual general charges, rates penalties	22,434	23,698	24,222	24,582	26,102	25,993	26,373	27,860	27,922	28,730
-	Targeted rates	-	-	-	-	-	-	-	-	-	-
288	Subsidies and grants for operating purposes	153	157	161	165	169	173	178	184	190	196
12	Fees and charges	12	757	13	13	729	14	14	793	15	16
-	Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-
-	Local authorities fuel tax, fines, infringement fees, and other receipts (a)	-	-	-	-	-	-	-	-	-	-
<b>22,954</b>	<b>Total operating funding</b>	<b>22,599</b>	<b>24,612</b>	<b>24,396</b>	<b>24,760</b>	<b>27,000</b>	<b>26,180</b>	<b>26,565</b>	<b>28,837</b>	<b>28,127</b>	<b>28,942</b>
<b>Applications of operating funding</b>											
24,109	Payments to staff and suppliers	21,773	23,655	23,521	23,890	25,980	25,273	25,648	27,761	27,160	27,952
-	Finance costs	-	-	-	-	-	-	-	-	-	-
1,310	Internal charges and overheads applied	826	957	875	870	1,020	907	917	1,076	967	990
35	Other operating funding applications	-	-	-	-	-	-	-	-	-	-
<b>25,454</b>	<b>Total applications of operating funding</b>	<b>22,599</b>	<b>24,612</b>	<b>24,396</b>	<b>24,760</b>	<b>27,000</b>	<b>26,180</b>	<b>26,565</b>	<b>28,837</b>	<b>28,127</b>	<b>28,942</b>
<b>(2,500)</b>	<b>Surplus (deficit) of operating funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Sources of capital funding</b>											
-	Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-
-	Development and financial contributions	-	-	-	-	-	-	-	-	-	-
-	Increase (decrease) in debt	-	-	-	-	-	-	-	-	-	-
-	Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-
-	Lump sum contributions	-	-	-	-	-	-	-	-	-	-
-	Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-
-	<b>Total sources of capital funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Applications of capital funding</b>											
-	Capital expenditure	-	-	-	-	-	-	-	-	-	-
-	- to replace existing assets (b)	-	-	-	-	-	-	-	-	-	-
-	- to improve the level of service	-	-	-	-	-	-	-	-	-	-
-	- to meet additional demand	-	-	-	-	-	-	-	-	-	-
(2,500)	Increase (decrease) in reserves	-	-	-	-	-	-	-	-	-	-
-	Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-
<b>(2,500)</b>	<b>Total applications of capital funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2,500</b>	<b>Surplus (deficit) of capital funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>-</b>	<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Reconciliation to net cost of services</b>											
(2,500)	Surplus (deficit) of operating funding from funding impact statement	-	-	-	-	-	-	-	-	-	-
(22,654)	Remove rates funding	(22,434)	(23,698)	(24,222)	(24,582)	(26,102)	(25,993)	(26,373)	(27,860)	(27,922)	(28,730)
-	Deduct depreciation expense	-	-	-	-	-	-	-	-	-	-
-	Add capital revenues	-	-	-	-	-	-	-	-	-	-
-	Add vested assets / non cash revenue	-	-	-	-	-	-	-	-	-	-
<b>(25,154)</b>	<b>Net cost of services per activity statement surplus/(deficit)</b>	<b>(22,434)</b>	<b>(23,698)</b>	<b>(24,222)</b>	<b>(24,582)</b>	<b>(26,102)</b>	<b>(25,993)</b>	<b>(26,373)</b>	<b>(27,860)</b>	<b>(27,922)</b>	<b>(28,730)</b>
<b>Footnotes</b>											
-	(a) Earthquake related operating recoveries	-	-	-	-	-	-	-	-	-	-
-	(b) Earthquake rebuild application of capital funding	-	-	-	-	-	-	-	-	-	-